**NOTICE**

**U.S. DEPARTMENT OF TRANSPORTATION**
FEDERAL AVIATION ADMINISTRATION

National Policy

**N 1100.332**

Effective Date:
04/05/12

Cancellation Date:
04/05/13

**SUBJ:** Air Traffic Organization

**1. Purpose of this Notice.** This notice describes the senior levels of the Air Traffic Organization (ATO) and their missions, responsibilities, supplemental relationships, and lines of succession.

**2. Audience.** This notice applies in general to the Federal Aviation Administration (FAA), and specifically to all ATO employees.

**3. Where Can I Find This Notice? You can find this notice on the My FAA website:** https://employees.faa.gov/tools_resources/orders_notices/ **or the FAA website:** http://faa.gov/documment library/media/directives/nd/N1100.332

**4. Explanation of Policy Change.** This notice provides a revised organizational structure that flattens the ATO and optimizes the performance-based business model. These changes enhance the ATO's strategic capacity for delivering safe and efficient air traffic management services and increase the focus on operations. Because of the Foundation for Success initiative, these changes position the FAA strategically for success as we transition to the Next Generation Air Transportation System (NextGen). Changes occurred in the Chief Operating Officer's (COO's) office, Finance, NextGen and Operations Planning, Operations, Strategy and Performance, Office of Safety, and Office of Acquisition and Business. Finance, NextGen, and Acquisition and Business realigned to other parts of the agency for efficiency reasons.

In the COO's office, we created positions for the Deputy COO and the Chief of Staff, to provide line and staff support to the COO for daily ATO operations. We eliminated senior vice president positions in the ATO and aligned organizational elements into *service units*, headed by *vice presidents and deputy vice presidents* who report directly to the Deputy COO. The eight service units are: Terminal Services, En Route and Oceanic Services, Mission Support Services, System Operations Services, Safety and Technical Training, Technical Operations Services, Management Services (formerly Strategy and Performance), and the newly-created Program Management Office (PMO). We created the PMO to provide centralized support for National Airspace System (NAS) programs and collaboration on new NextGen programs and technologies.

Michael P. Huerta
Acting Administrator

Distribution: Electronic

Initiated By: AJG-0

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## Chapter 1. Chief Operating Officer (COO) for the Air Traffic Organization

**1. Mission.** The mission of the COO for the ATO is to provide leadership, direction, and strategic vision to deliver the safest, most efficient air traffic management services in the world.

**2. Delegated Authority.**

**a.** Executes the mission of the FAA and ATO. As chair of the ATO Officer's Group (OG), ensures safety and efficiency of the NAS. Establishes ATO goals, long-term strategies, budgets, and priorities. Allocates resources to improve service value and achieve performance targets.

**b.** Directs the ATO as a performance-based organization to deliver to stakeholders and customers, aviation community-focused air traffic management services measured against standards and performance targets.

**c.** Ensures the accuracy of ATO documents, policies, standards, and procedures. Implements technologies that meet mission requirements, and increases the efficiency and capacity in the NAS. Provides sustainable and affordable air traffic management services. Ensures environmental stewardship is consistent throughout the ATO.

**d.** Ensures the continuity of air traffic management services while supporting national defense and homeland security activities and goals.

**e.** Represents the FAA with system users, national and international government agencies, global air navigation service providers, industry partners, and other interested stakeholders. Joins with them to provide air traffic management services and to develop and advance air transportation capabilities.

**f.** Represents the ATO on strategy and performance plans supporting the FAA, the Department of Transportation (DOT), the U.S. Congress, the Office of Management and Budget (OMB), other key stakeholders, and the media.

**g.** Responsible for ATO union negotiation strategies in collaboration with the Office of Human Resource Management Labor and Employee Relations.

**3. Service on Executive Boards and Committees**. Strategy, Budget, and Planning (SB&P); ATO Officer's Group, Chair.

**4. Line of Succession**.

Deputy COO, VP Terminal, VP En Route, VP System Operations, VP Technical Operations, VP Mission Support, VP Safety, VP Management Services, VP Program Management

**5. Deputy COO.**

**a. Mission.** The mission of the Deputy COO for the ATO is to support the Administrator and COO in providing the safest and most efficient air traffic management services in the world.

**b. Delegated Authority.**

**(1)** Subject to policies, standards, and instructions issued by the COO, the Deputy COO is authorized to represent the COO and exercise the COO's full authority. All authority delegated by the COO to any element of the ATO is also delegated to the Deputy COO, unless otherwise specifically provided.

**(2)** The Deputy COO acts for and exercises all of the powers of the COO during the COO's absence or disability.

**c. Service on Executive Boards and Committees.** Joint Resources Council; NextGen Management Board

**6. Chief of Staff**

**a. Mission**. The mission of the Chief of Staff is to provide management guidance, oversight, and coordination of activities dealing with aviation policy and resource management programs.

**b. Delegated Authority.**

**(1)** Governs the flow of information to and from the COO on important matters concerning ATO operations and technical programs.

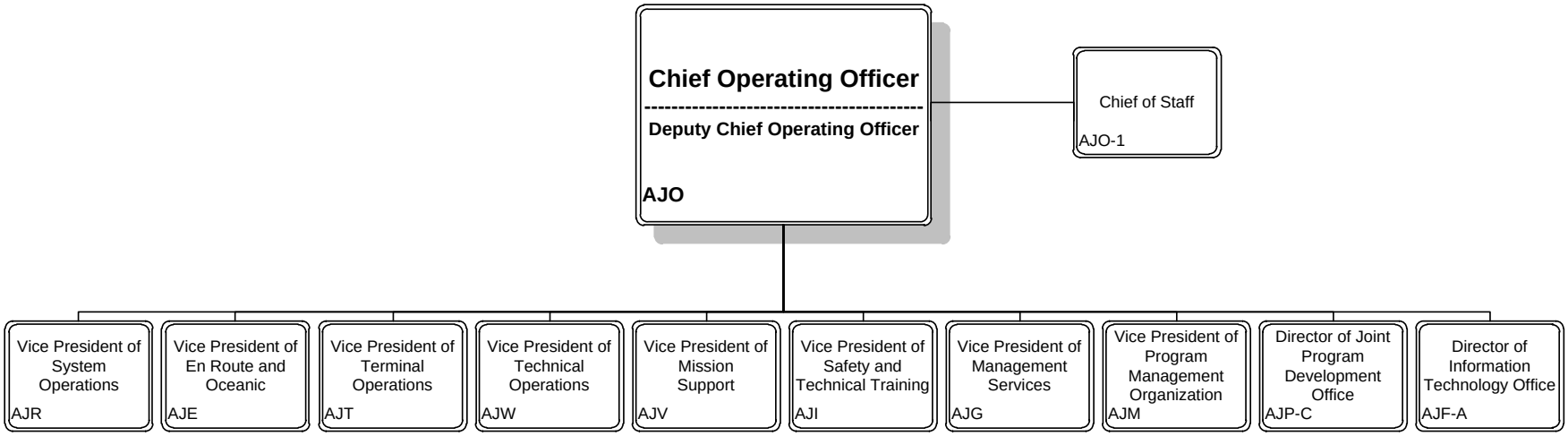
**(2)** Advises and helps senior ATO officials on the COO's policy and is a liaison between the COO and other agency elements.

**(3)** Conducts special assignments for the COO. Serves as the ATO-level representative for special FAA projects or assignments.

**(4)** Develops policy and communication strategies for the ATO. Provides integrated messaging, tools and products for both internal and external use. Ensures strong outreach to communities, legislators, and other interested parties. Develops and prepares material presented by or to the COO.

**c. Service on Executive Boards and Committees:** Information Technology Shared Services Committee.

**7. ATO Organization Chart.**



## Chapter 2. Terminal Services

**1. Mission.** The mission of the Vice President of Terminal Services is to provide safe and efficient air traffic management to ATO customers operating in the NAS.

**2. Delegated Authority.**

**a.** Executes the mission of Terminal Services. Establishes organization goals, budgets and priorities, and allocates and manages resources to meet ATO performance targets.

**b.** Provides safe operations; occupational, programmatic, airspace management, and other service unit activities, with risks managed and/or mitigated. Provides the continuity of air traffic management services.

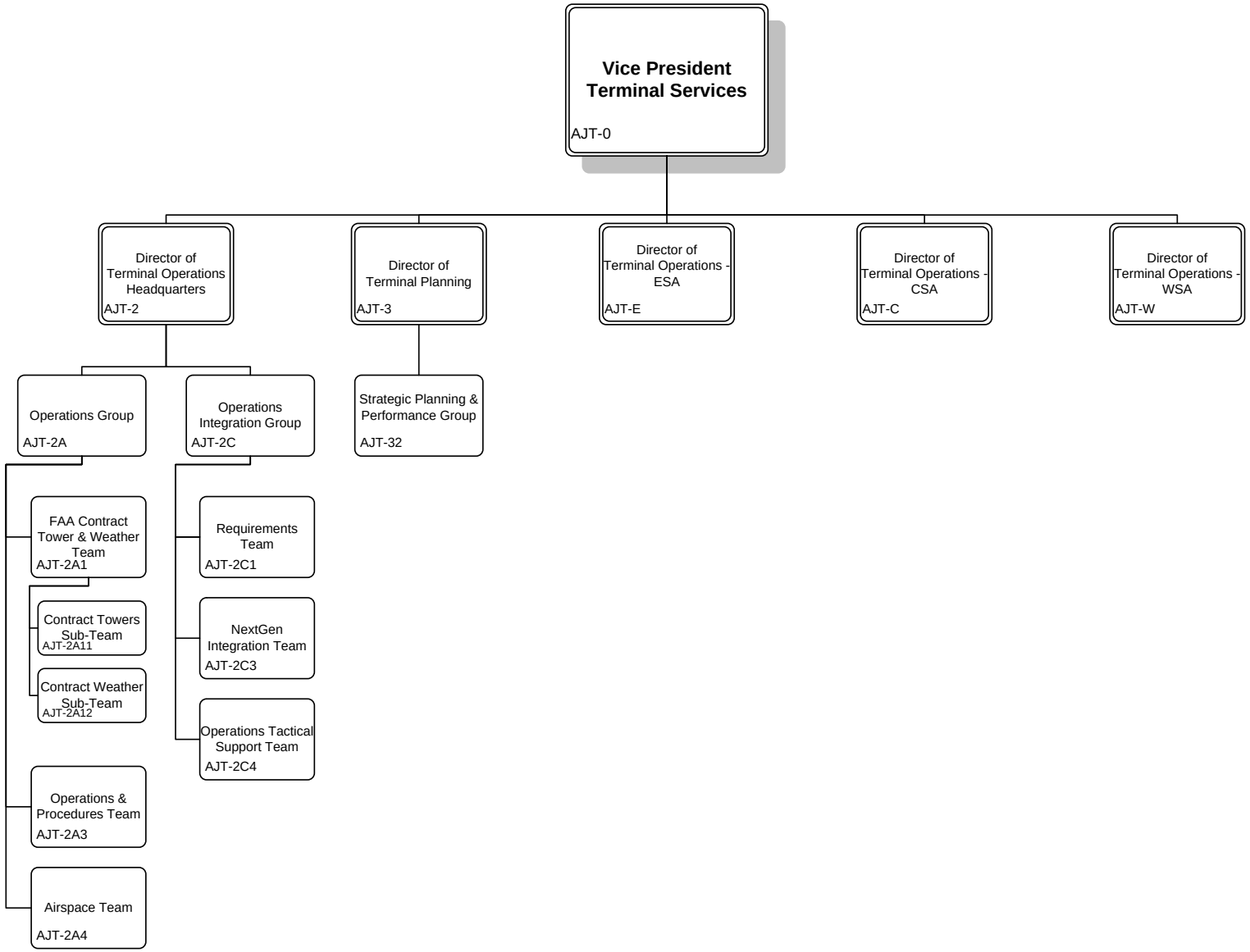
**c.** Provides validated operations and program requirements such as airspace procedures, facilities, and equipment availability.

**d.** Provides and maintains policies and standards for safe and efficient Terminal operations.

**e.** Manages and mitigates Terminal facility security risks to ensure the continuity of air traffic management services. Plans corrective actions to mitigate risk to an acceptable level.

**f.** Collaborates across service units to ensure successful operational support through the service center. Aligns mission support activities with other service units.

**3. ATO Organization Chart.**



## Chapter 3. En Route and Oceanic Services

**1. Mission.** The mission of the Vice President for En Route and Oceanic Services is to provide safe and efficient air traffic services to ATO customers operating in the NAS and in international airspace assigned to United States control.

**2. Delegated Authority.**

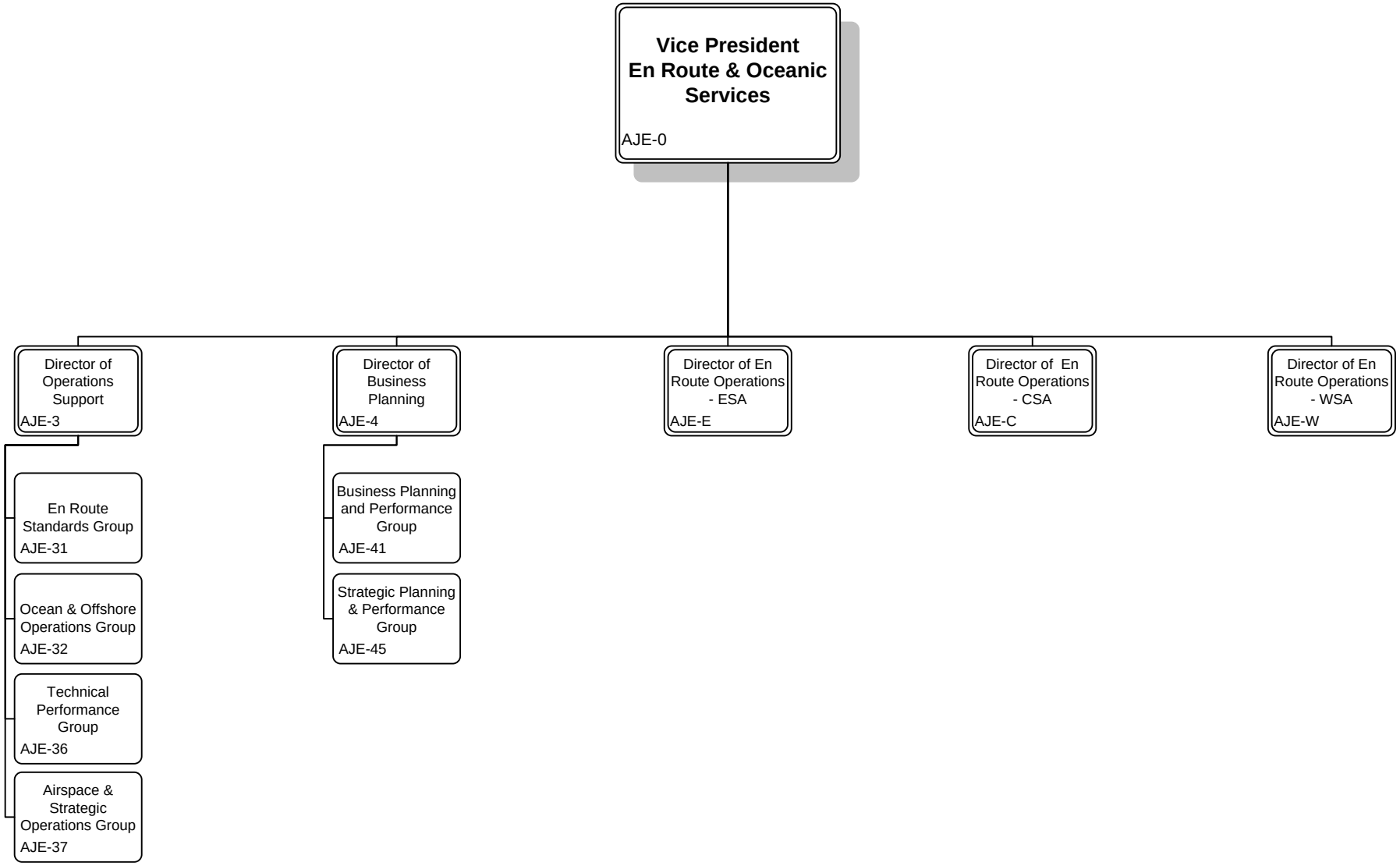
**a.** Executes the mission of En Route and Oceanic Services. Establishes organization goals, strategies, budgets and priorities, and allocates and manages resources to meet ATO performance targets.

**b.** Oversees and accounts for the safety, efficiency, and performance of en route and oceanic air traffic management system operations, including mission support and infrastructure. Promotes environmental stewardship within the provision of service.

**c.** Ensures safety and efficiency of operations while providing continuity of en route and oceanic air traffic management services.

**d.** Ensures operations, occupational, airspace management, and other service unit activities are safe, with risks managed and/or mitigated.

**3. ATO Organization Chart.**



## Chapter 4. Mission Support Services

**1. Mission.** The mission of the Vice President of Mission Support Services is to provide shared services that standardize processes, efficiency, and effectiveness in En Route and Oceanic, Technical Operations, Terminal, and System Operations.

**2. Delegated Authority.**

**a.** Executes the mission of Mission Support Services. Establishes organization goals, budgets and priorities, and allocates and manages resources to meet ATO performance targets.

**b.** Leads, defines, establishes, and carries out the administration of shared technical and program services across the service areas and in FAA headquarters.

**c.** Integrates technical programs in the operations environment. Provides connectivity between headquarters programs and those carried out in the service centers.

**d.** Develops strategies and collaborates with organizations throughout the FAA to promote process efficiencies.

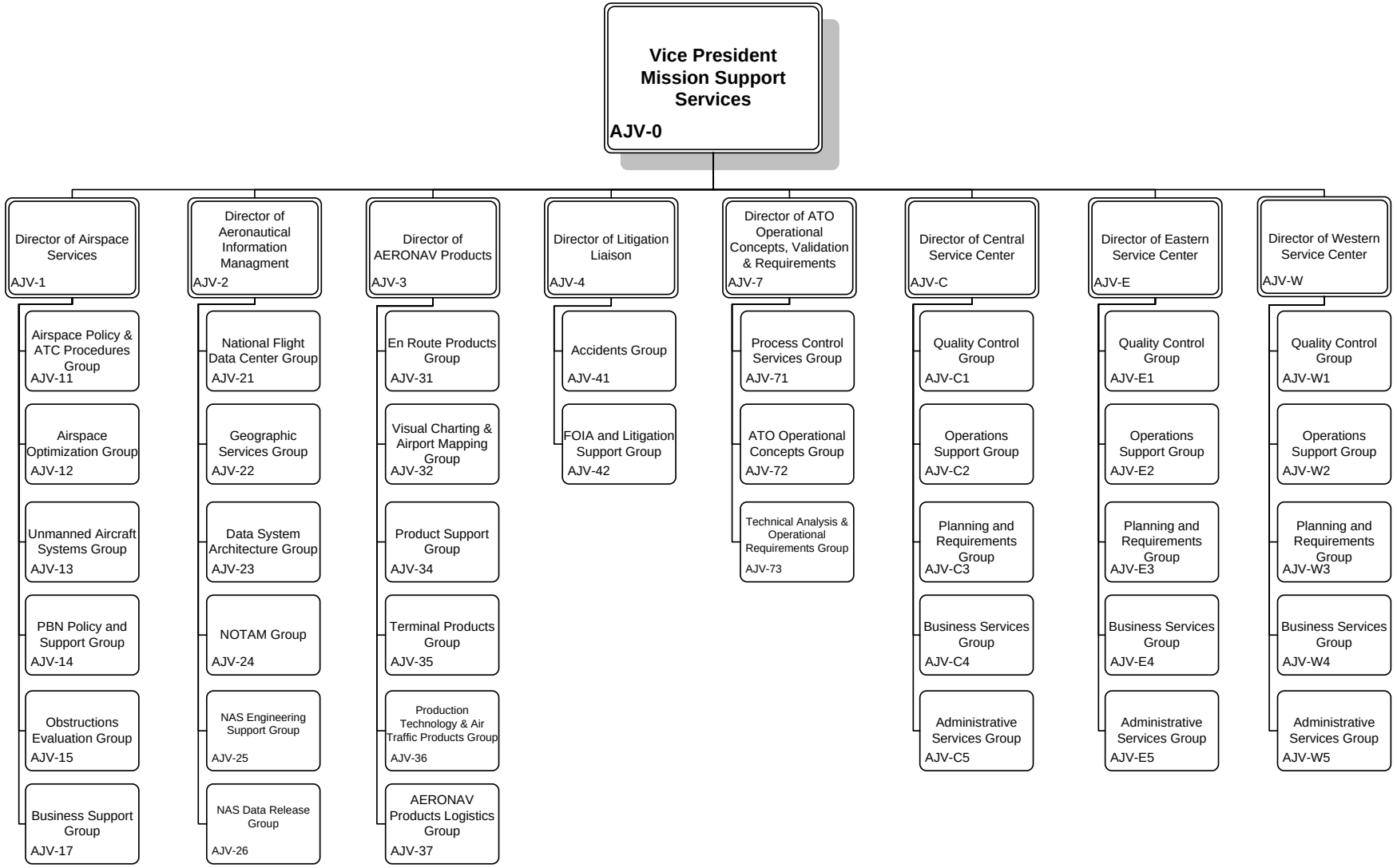
**e.** Oversees the operations of the Western, Central, and Eastern service centers.

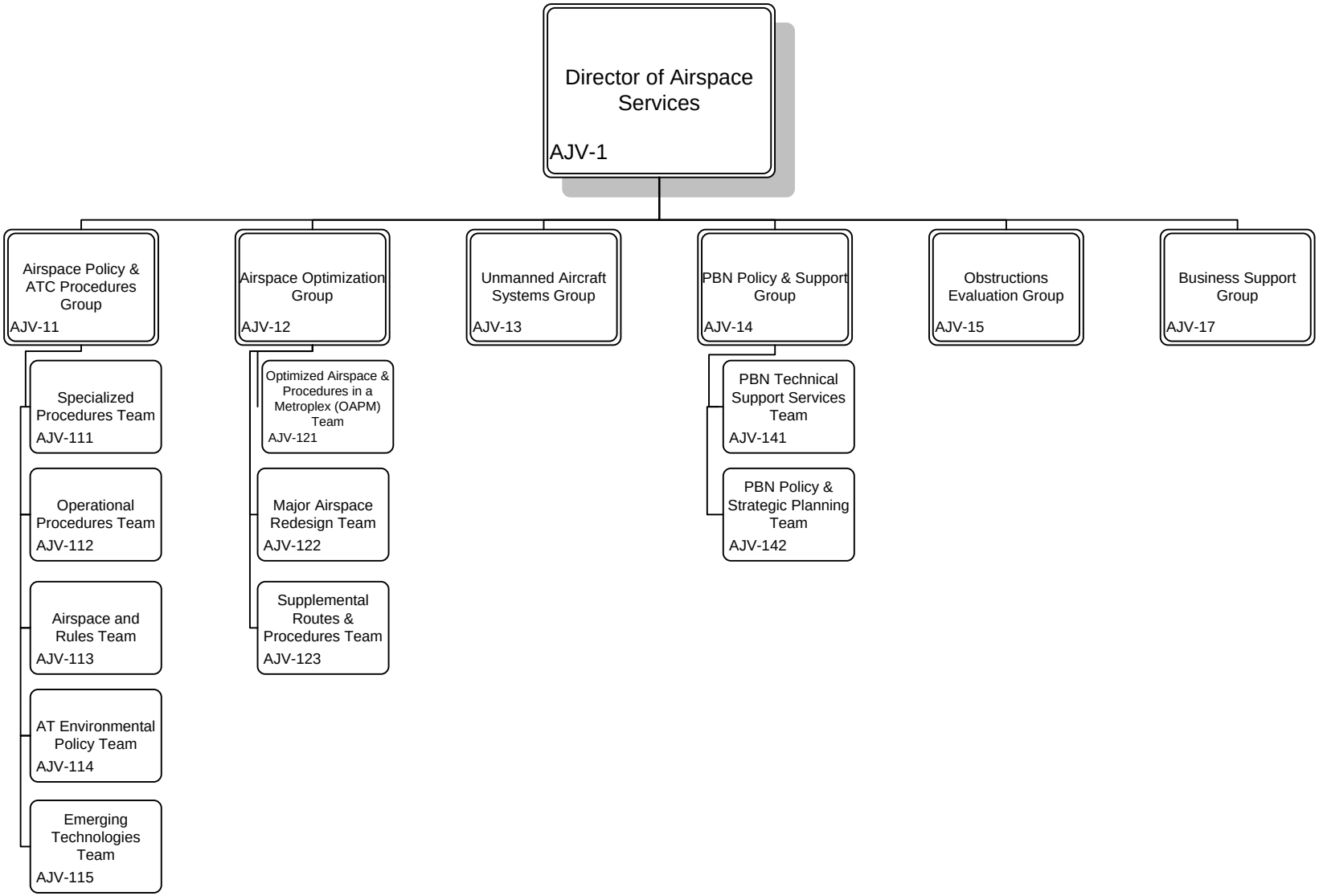
**f.** Oversees Mission Support Services activities in the following areas: airspace management and redesign, aeronautical information management, mapping, charting, planning, performance-based navigation, and instrument flight procedures. Oversees procedures, supports litigation, and enables unmanned aircraft systems operations in the NAS.

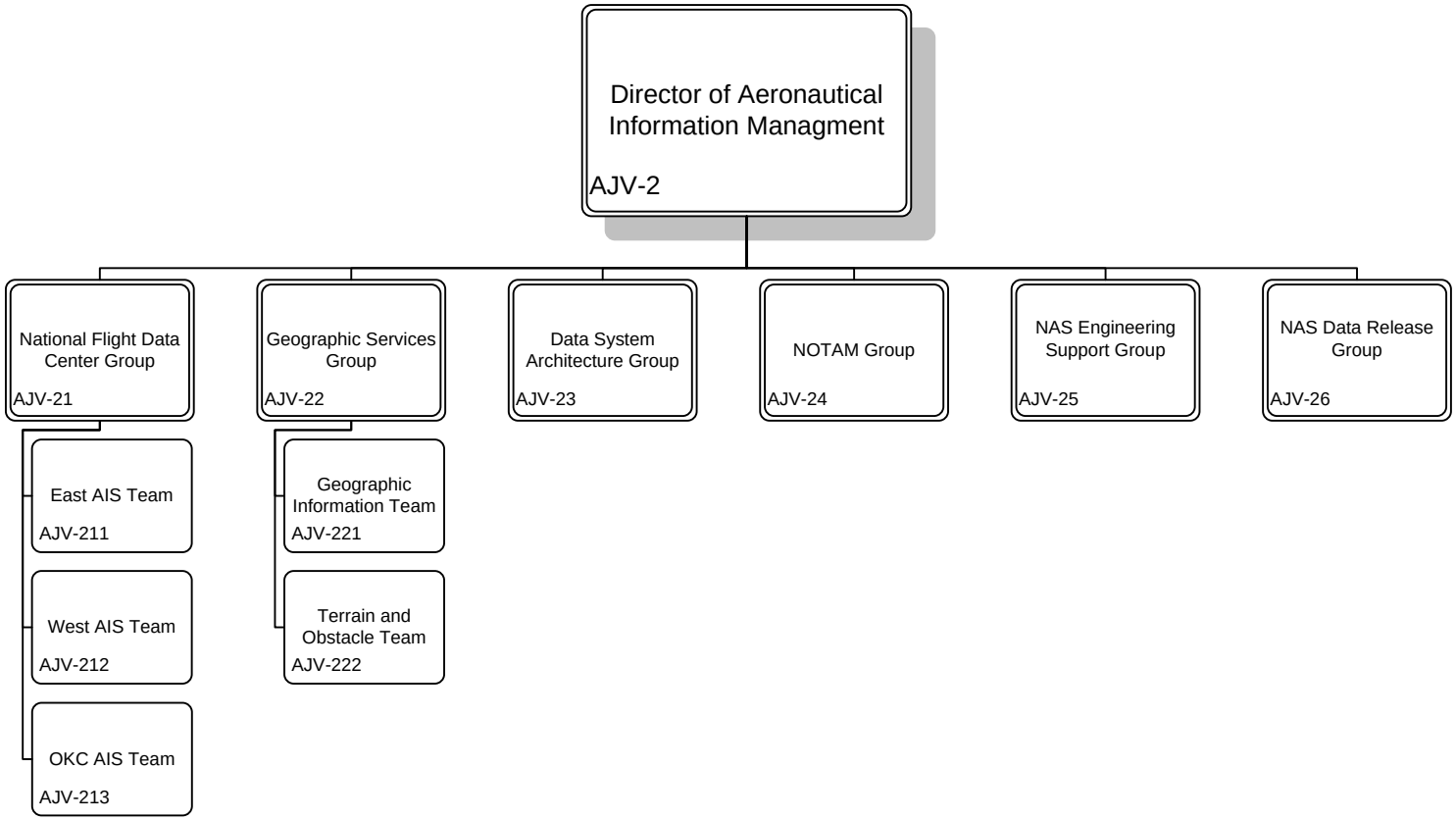
**g.** Provides information systems configuration management and security.

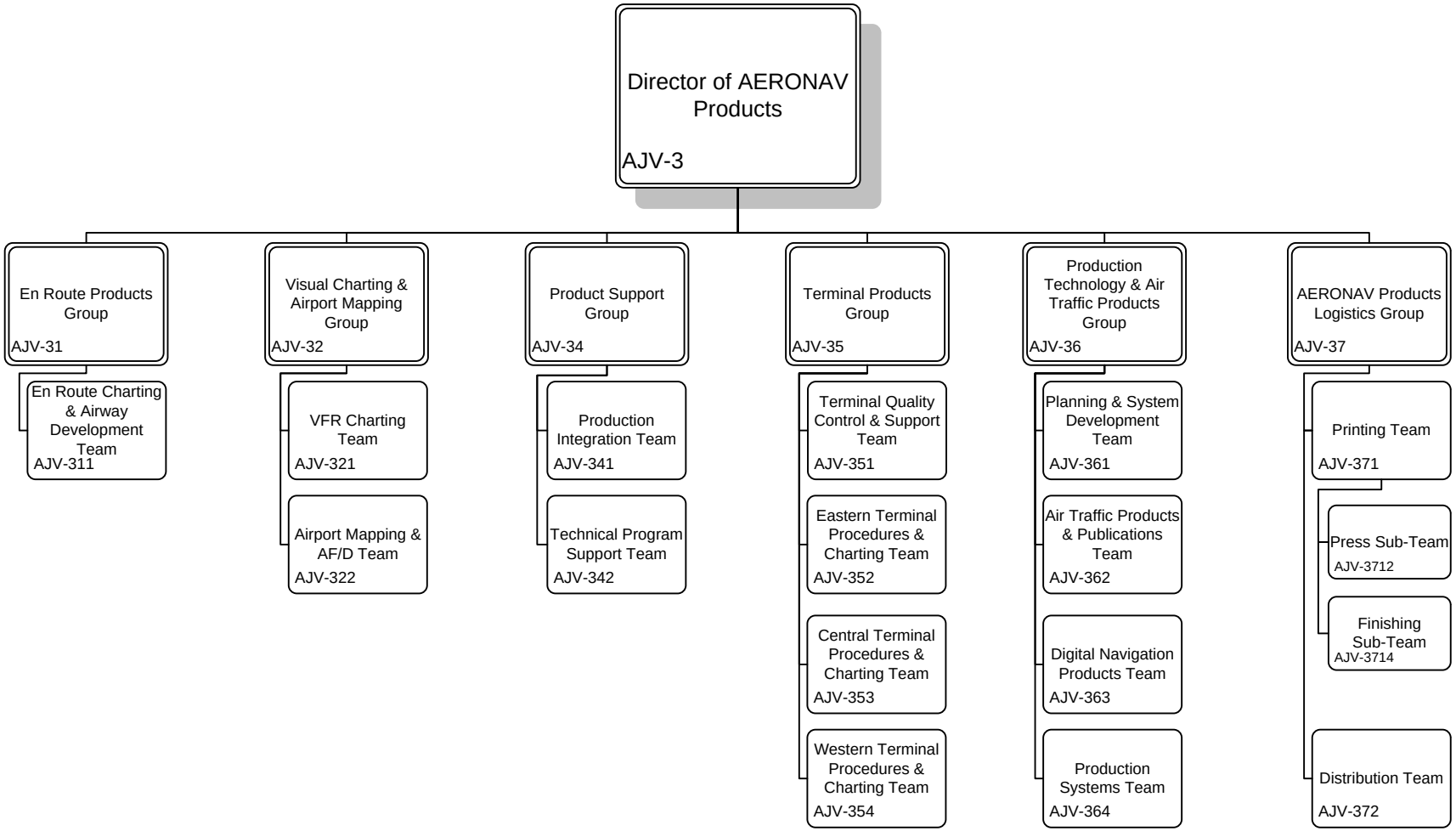
**h.** Leads, oversees, and administers policies and procedures for integrating unmanned aircraft systems in the NAS. Initiates implementation of changes to policy and guidance to enhance ATO operational services.

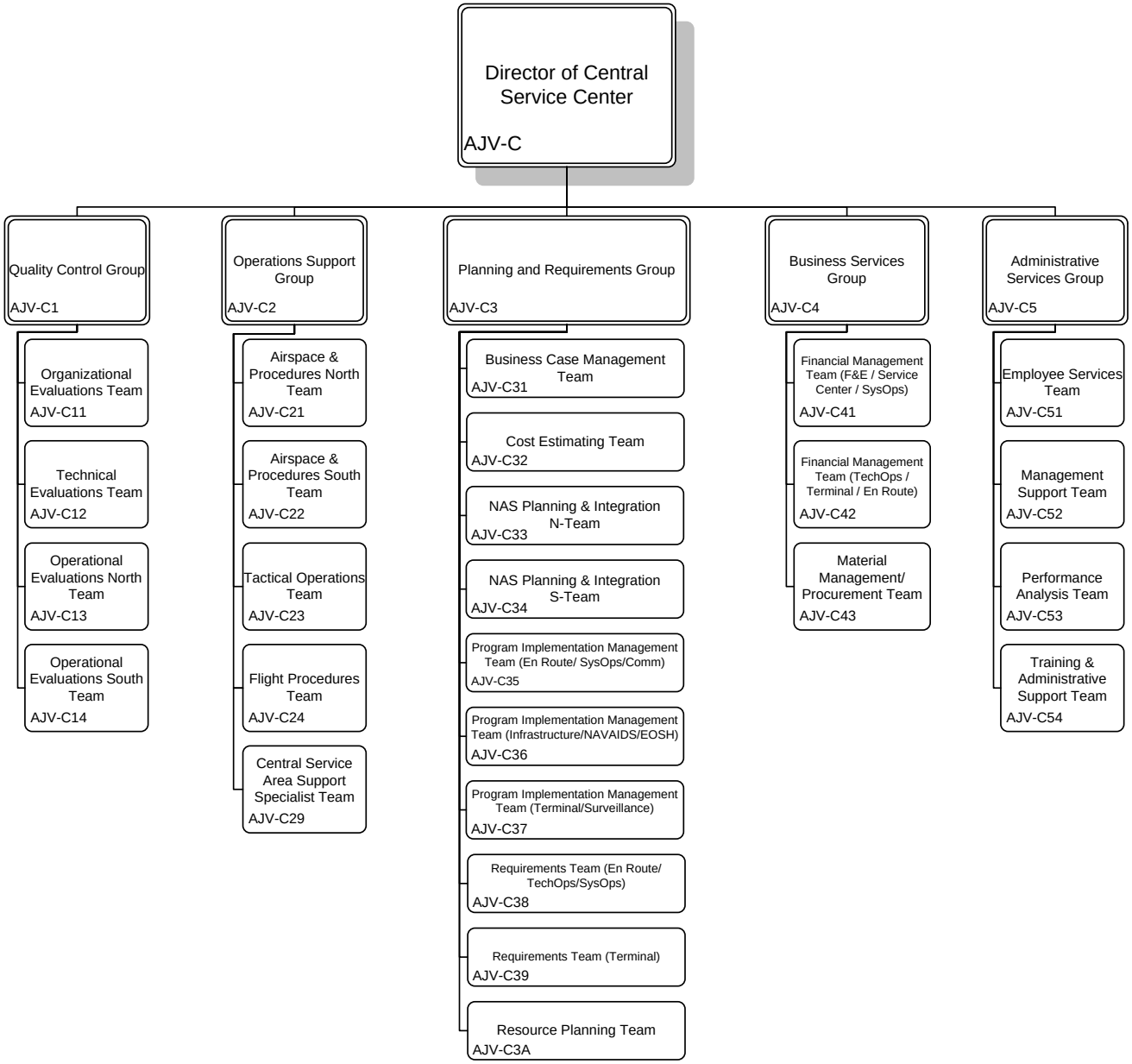
## 3. ATO Organization Chart.

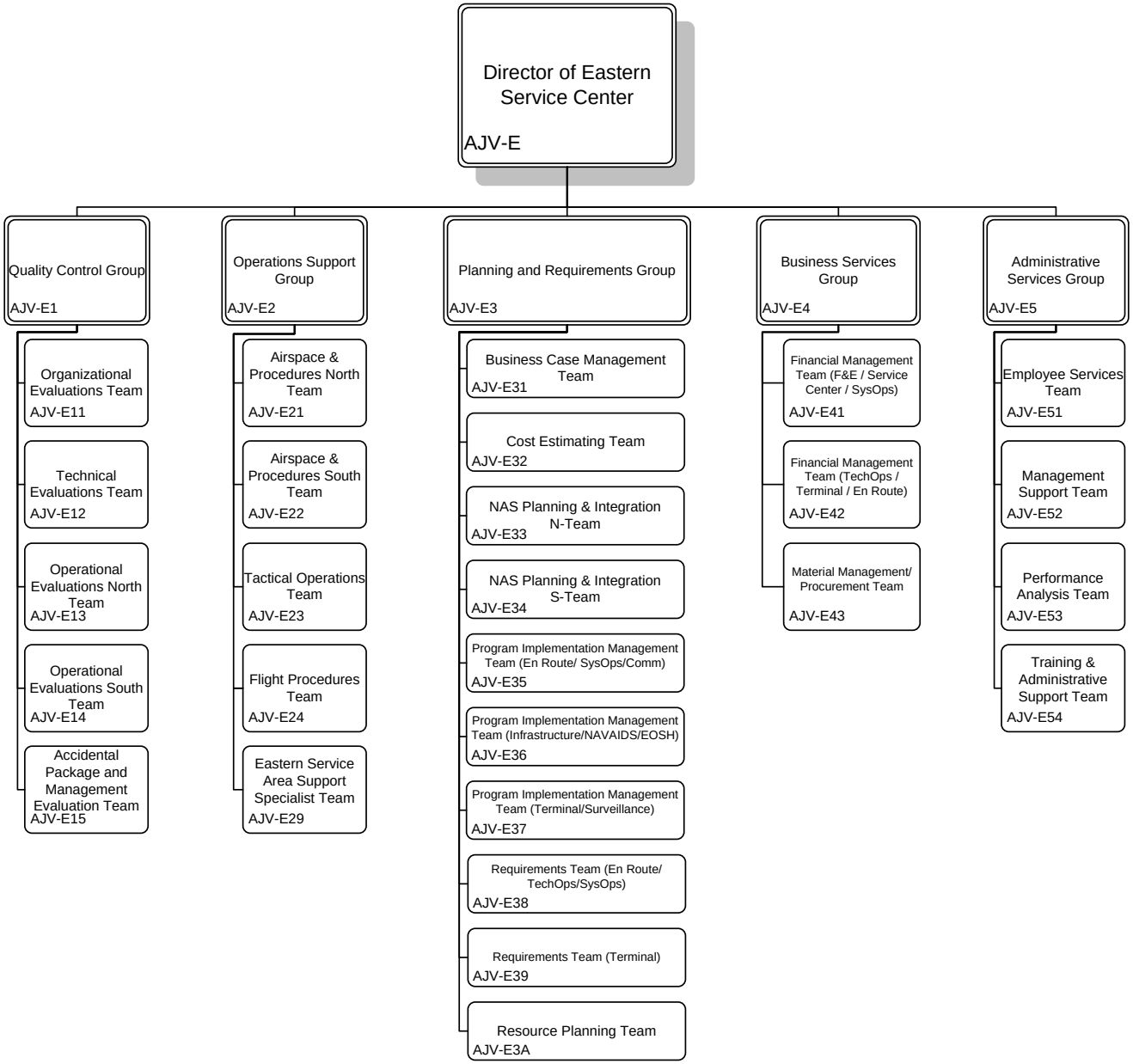


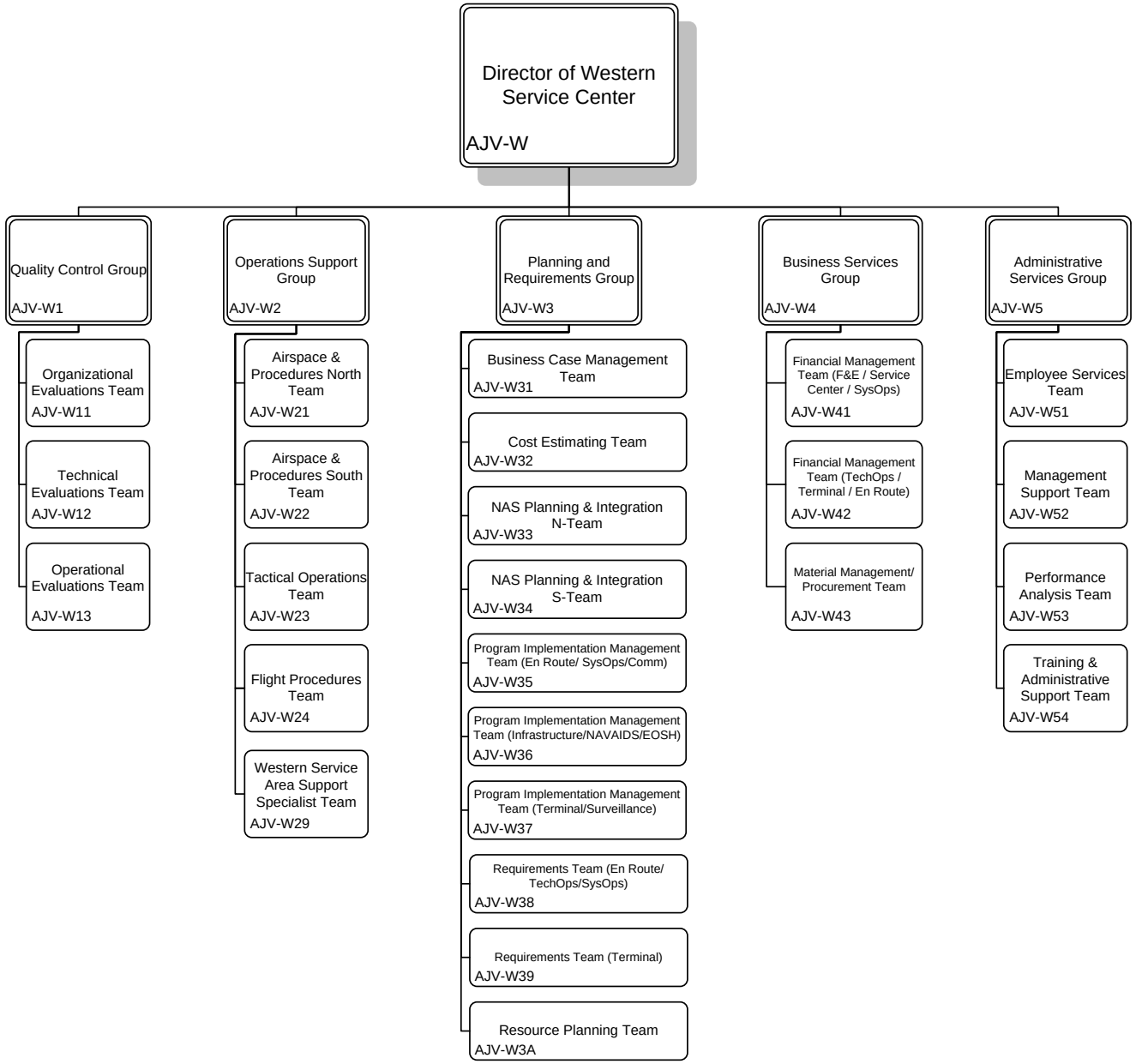

Director of Airspace Services
AJV-1
Airspace Policy & ATC Procedures Group
AJV-11
Specialized Procedures Team
AJV-111
Operational Procedures Team
AJV-112
Airspace and Rules Team
AJV-113
AT Environmental Policy Team
AJV-114
Emerging Technologies Team
AJV-115
Airspace Optimization Group
AJV-12
Optimized Airspace & Procedures in a Metroplex (OAPM) Team
AJV-121
Major Airspace Redesign Team
AJV-122
Supplemental Routes & Procedures Team
AJV-123
Unmanned Aircraft Systems Group
AJV-13
PBN Policy & Support Group
AJV-14
PBN Technical Support Services Team
AJV-141
PBN Policy & Strategic Planning Team
AJV-142
Obstructions Evaluation Group
AJV-15
Business Support Group
AJV-17


Director of Aeronautical Information Managment
AJV-2
National Flight Data Center Group
AJV-21
Geographic Services Group
AJV-22
Data System Architecture Group
AJV-23
NOTAM Group
AJV-24
NAS Engineering Support Group
AJV-25
NAS Data Release Group
AJV-26
East AIS Team
AJV-211
West AIS Team
AJV-212
OKC AIS Team
AJV-213
Geographic Information Team
AJV-221
Terrain and Obstacle Team
AJV-222


Director of AERONAV Products
AJV-3
En Route Products Group
AJV-31
En Route Charting & Airway Development Team
AJV-311
Visual Charting & Airport Mapping Group
AJV-32
VFR Charting Team
AJV-321
Airport Mapping & AF/D Team
AJV-322
Product Support Group
AJV-34
Production Integration Team
AJV-341
Technical Program Support Team
AJV-342
Terminal Products Group
AJV-35
Terminal Quality Control & Support Team
AJV-351
Eastern Terminal Procedures & Charting Team
AJV-352
Central Terminal Procedures & Charting Team
AJV-353
Western Terminal Procedures & Charting Team
AJV-354
Production Technology & Air Traffic Products Group
AJV-36
Planning & System Development Team
AJV-361
Air Traffic Products & Publications Team
AJV-362
Digital Navigation Products Team
AJV-363
Production Systems Team
AJV-364
AERONAV Products Logistics Group
AJV-37
Printing Team
AJV-371
Press Sub-Team
AJV-3712
Finishing Sub-Team
AJV-3714
Distribution Team
AJV-372


Director of Central Service Center
AJV-C
Quality Control Group
AJV-C1
Organizational Evaluations Team
AJV-C11
Technical Evaluations Team
AJV-C12
Operational Evaluations North Team
AJV-C13
Operational Evaluations South Team
AJV-C14
Operations Support Group
AJV-C2
Airspace & Procedures North Team
AJV-C21
Airspace & Procedures South Team
AJV-C22
Tactical Operations Team
AJV-C23
Flight Procedures Team
AJV-C24
Central Service Area Support Specialist Team
AJV-C29
Planning and Requirements Group
AJV-C3
Business Case Management Team
AJV-C31
Cost Estimating Team
AJV-C32
NAS Planning & Integration N-Team
AJV-C33
NAS Planning & Integration S-Team
AJV-C34
Program Implementation Management Team (En Route/ SysOps/Comm)
AJV-C35
Program Implementation Management Team (Infrastructure/NAVAIDS/EOSH)
AJV-C36
Program Implementation Management Team (Terminal/Surveillance)
AJV-C37
Requirements Team (En Route/ TechOps/SysOps)
AJV-C38
Requirements Team (Terminal)
AJV-C39
Resource Planning Team
AJV-C3A
Business Services Group
AJV-C4
Financial Management Team (F&E / Service Center / SysOps)
AJV-C41
Financial Management Team (TechOps / Terminal / En Route)
AJV-C42
Material Management/ Procurement Team
AJV-C43
Administrative Services Group
AJV-C5
Employee Services Team
AJV-C51
Management Support Team
AJV-C52
Performance Analysis Team
AJV-C53
Training & Administrative Support Team
AJV-C54


Director of Eastern Service Center
AJV-E
Quality Control Group
AJV-E1
Organizational Evaluations Team
AJV-E11
Technical Evaluations Team
AJV-E12
Operational Evaluations North Team
AJV-E13
Operational Evaluations South Team
AJV-E14
Accidental Package and Management Evaluation Team
AJV-E15
Operations Support Group
AJV-E2
Airspace & Procedures North Team
AJV-E21
Airspace & Procedures South Team
AJV-E22
Tactical Operations Team
AJV-E23
Flight Procedures Team
AJV-E24
Eastern Service Area Support Specialist Team
AJV-E29
Planning and Requirements Group
AJV-E3
Business Case Management Team
AJV-E31
Cost Estimating Team
AJV-E32
NAS Planning & Integration N-Team
AJV-E33
NAS Planning & Integration S-Team
AJV-E34
Program Implementation Management Team (En Route/ SysOps/Comm)
AJV-E35
Program Implementation Management Team (Infrastructure/NAVAIDS/EOSH)
AJV-E36
Program Implementation Management Team (Terminal/Surveillance)
AJV-E37
Requirements Team (En Route/ TechOps/SysOps)
AJV-E38
Requirements Team (Terminal)
AJV-E39
Resource Planning Team
AJV-E3A
Business Services Group
AJV-E4
Financial Management Team (F&E / Service Center / SysOps)
AJV-E41
Financial Management Team (TechOps / Terminal / En Route)
AJV-E42
Material Management/ Procurement Team
AJV-E43
Administrative Services Group
AJV-E5
Employee Services Team
AJV-E51
Management Support Team
AJV-E52
Performance Analysis Team
AJV-E53
Training & Administrative Support Team
AJV-E54


Director of Western Service Center
AJV-W
Quality Control Group
AJV-W1
Organizational Evaluations Team
AJV-W11
Technical Evaluations Team
AJV-W12
Operational Evaluations Team
AJV-W13
Operations Support Group
AJV-W2
Airspace & Procedures North Team
AJV-W21
Airspace & Procedures South Team
AJV-W22
Tactical Operations Team
AJV-W23
Flight Procedures Team
AJV-W24
Western Service Area Support Specialist Team
AJV-W29
Planning and Requirements Group
AJV-W3
Business Case Management Team
AJV-W31
Cost Estimating Team
AJV-W32
NAS Planning & Integration N-Team
AJV-W33
NAS Planning & Integration S-Team
AJV-W34
Program Implementation Management Team (En Route/ SysOps/Comm)
AJV-W35
Program Implementation Management Team (Infrastructure/NAVAIDS/EOSH)
AJV-W36
Program Implementation Management Team (Terminal/Surveillance)
AJV-W37
Requirements Team (En Route/ TechOps/SysOps)
AJV-W38
Requirements Team (Terminal)
AJV-W39
Resource Planning Team
AJV-W3A
Business Services Group
AJV-W4
Financial Management Team (F&E / Service Center / SysOps)
AJV-W41
Financial Management Team (TechOps / Terminal / En Route)
AJV-W42
Material Management/ Procurement Team
AJV-W43
Administrative Services Group
AJV-W5
Employee Services Team
AJV-W51
Management Support Team
AJV-W52
Performance Analysis Team
AJV-W53
Training & Administrative Support Team
AJV-W54

## Chapter 5. System Operations Services

**1. Mission.** The mission of the Vice President for System Operations Services is to provide a safe and efficient customer-focused air transportation system that serves the nation, supports the global aviation community, and is environmentally responsible, through delivery of collaborative traffic flow management, flight services, and support of national defense, homeland security, and emergency operations including disaster response efforts.

**2. Delegated Authority.**

**a.** Executes the mission of System Operations. Establishes organization goals, budgets and priorities, and allocates and manages resources to meet ATO performance targets.

**b.** Establishes service unit target levels of system efficiency for the ATO. Monitors and reports on ATO organizational performance against the target levels.

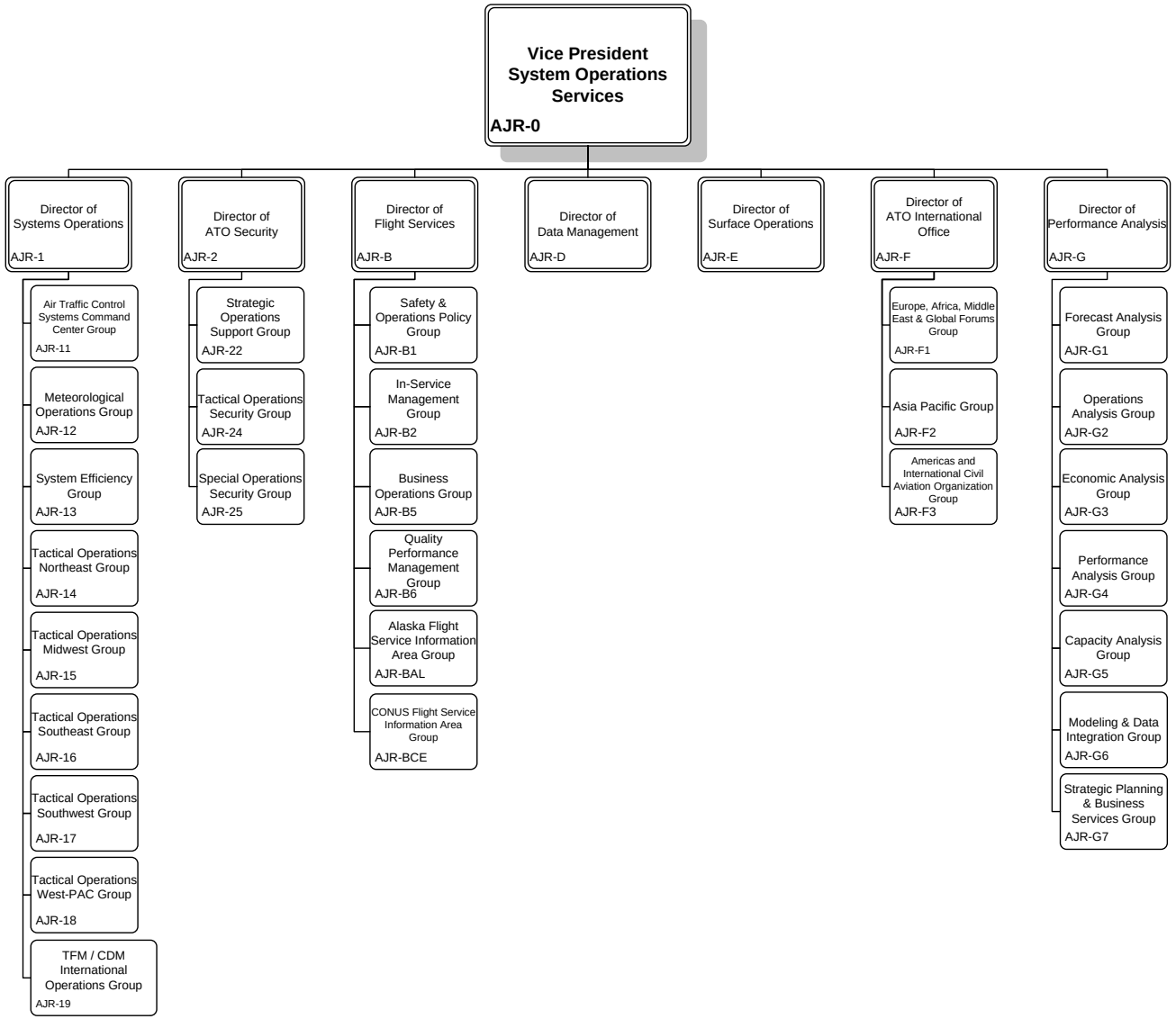
**c.** Provides safe operations, occupational, programmatic, and other service unit activities, with risks managed and/or mitigated. Provides continuity of air traffic management services.

**d.** Establishes policies, standards, and procedures covering air traffic flow management to support the safe use of navigable airspace.

**e.** Develops and maintains strategies and foundational standards that enable the ATO to sustain the continuity of NAS operations while using air navigation services to meet national defense, homeland security, and disaster response objectives.

**f.** Establishes program directives, policies, standards, strategies, plans, and management methods to support current and future requirements of flight services operations.

## 3. ATO Organization Chart.



## Chapter 6. Safety and Technical Training

**1. Mission.** The mission of the Vice President of Safety Services is to manage risks, assure quality standards, encourage transparency, educate employees, and promote continuous improvement. Create individual and organizational competency for our technical work force at the lowest cost and with a focus on people.

**2. Delegated Authority.**

**a.** Executes the mission of the Office of Safety. Establishes goals, strategies, budgets, and priorities. Allocates and manages resources to support the mission, improve service value, and achieve performance targets. Supports the FAA and ATO with services.

**b.** Ensures that the ATO complies with safety-related laws, regulations, orders, policies, and quality control programs. Ensures safety programs are consistent and effective. Sets ATO safety target levels, develops and/or approves safety standards, and reports on ATO organizational performance against them.

**c.** Identifies and analyzes trends. Reports on risks, compliance, and safety in air traffic management services, infrastructure, maintenance, and occupational safety. Recommends enhancements, new technology, and innovations.

**d.** Assesses safety, risk, and compliance assurance. Provides independent reviews and process verification.

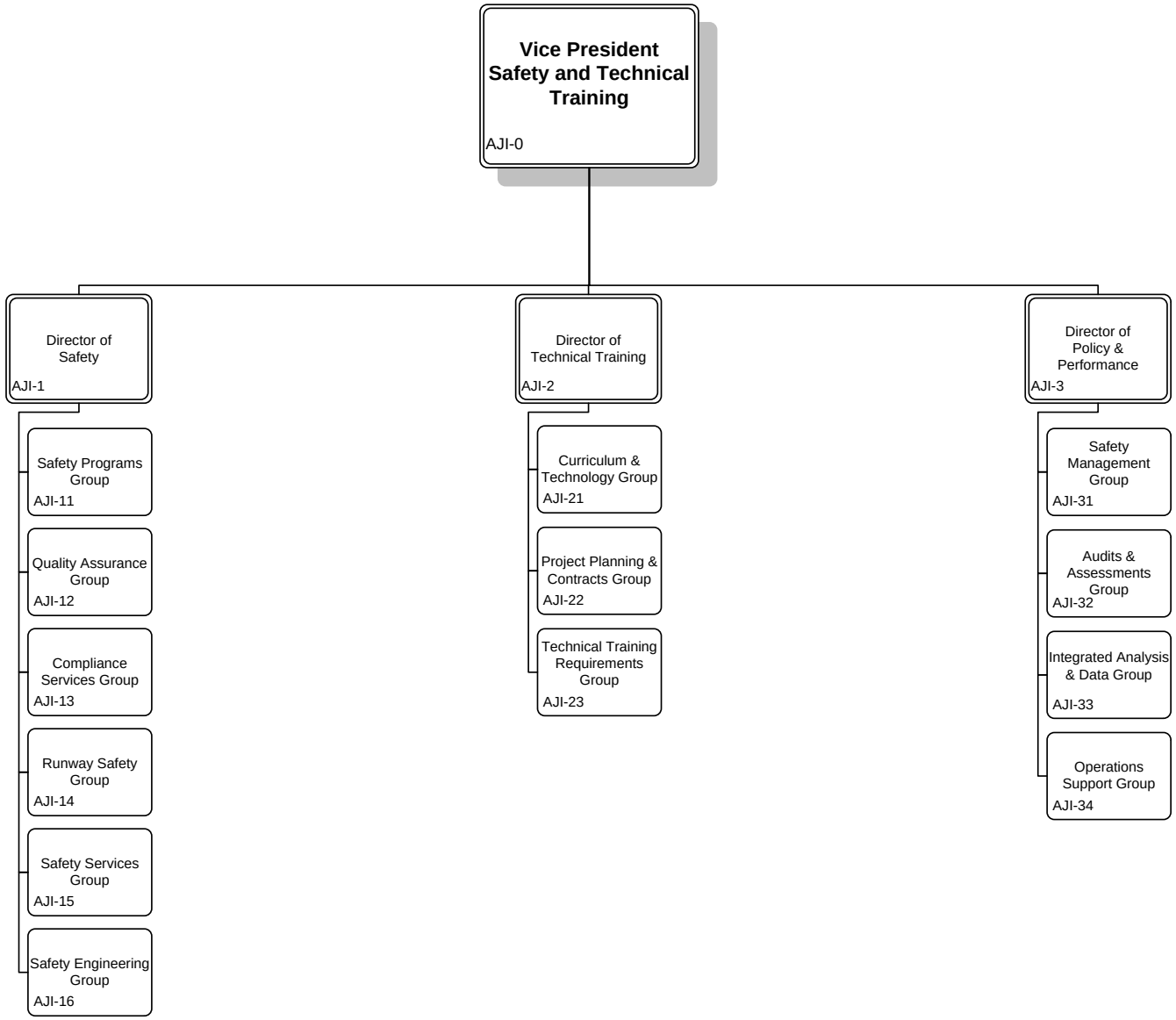
**e.** Educates the ATO in safety, risk management, and quality assurance. Promotes organizational learning and encourages risk disclosure.

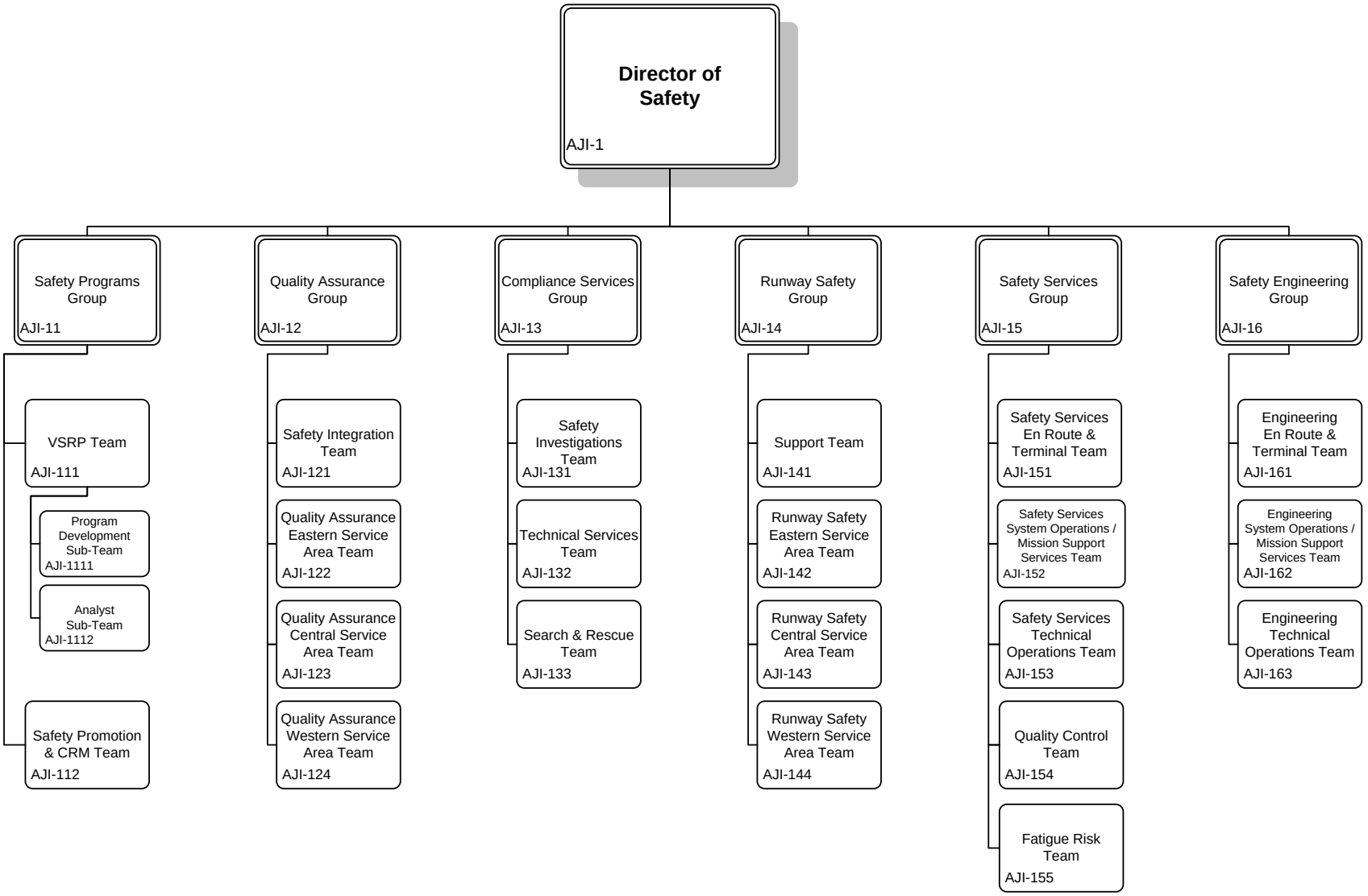
**f.** Fosters integrating safety, reliability, maintainability, and quality control throughout the lifecycle of programs and operations. Maintains acquisition program in-service decision and in-service review policy and guidance.

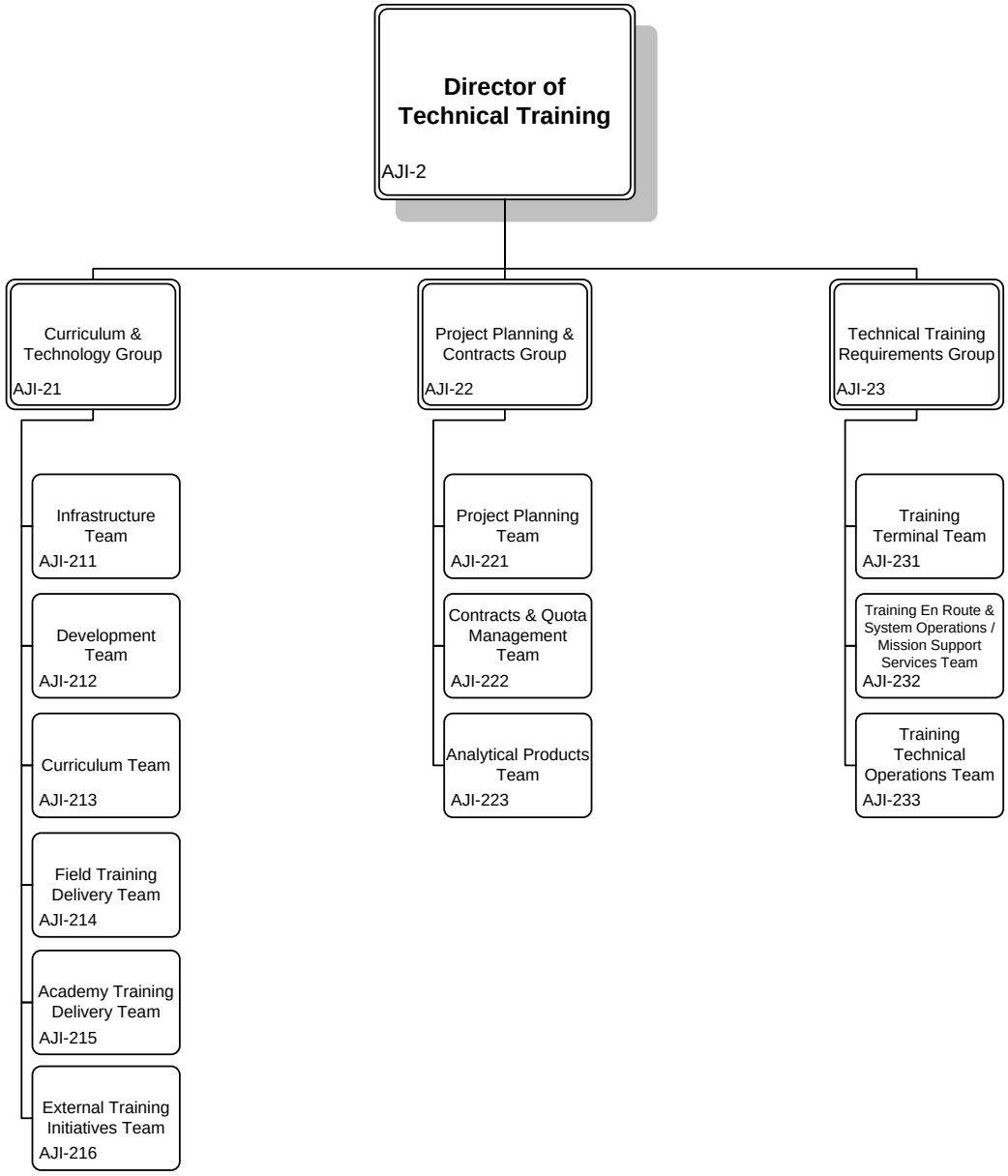
**g.** Develops, staffs, and maintains an event response group who provide the coordinated ATO response to National Transportation Safety Board (NTSB), DOT OIG, and GAO investigations, or other significant events in the NAS.

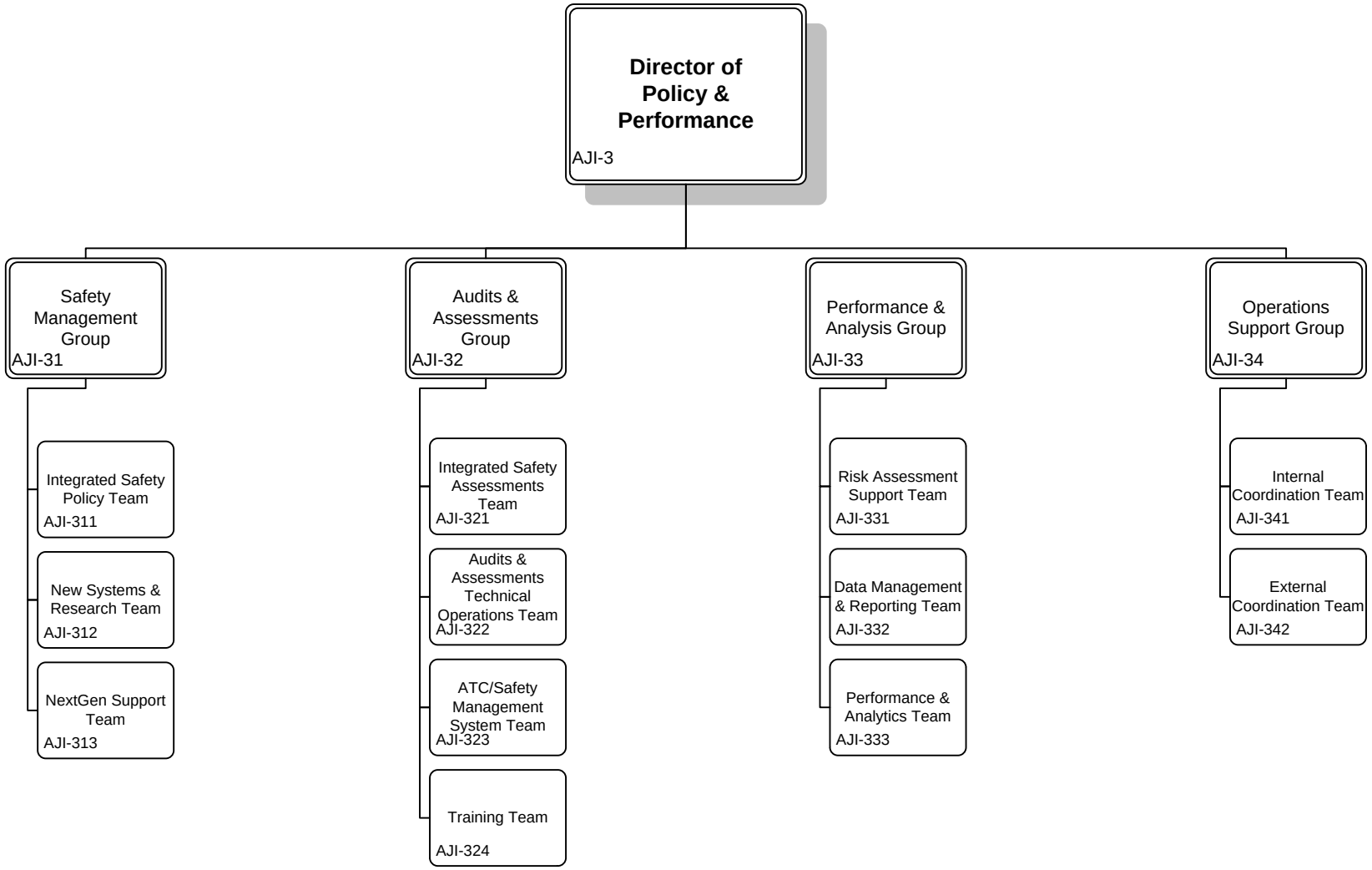
**e.** Develops an integrated technical training strategy to lead, direct, and guide the overall design, management and delivery of technical training. Develops policies and standards for ATO technical training.

**3. ATO Organization Chart.**




Director of Safety
AJI-1
Safety Programs Group
AJI-11
Quality Assurance Group
AJI-12
Compliance Services Group
AJI-13
Runway Safety Group
AJI-14
Safety Services Group
AJI-15
Safety Engineering Group
AJI-16
VSRP Team
AJI-111
Program Development Sub-Team
AJI-1111
Analyst Sub-Team
AJI-1112
Safety Promotion & CRM Team
AJI-112
Safety Integration Team
AJI-121
Quality Assurance Eastern Service Area Team
AJI-122
Quality Assurance Central Service Area Team
AJI-123
Quality Assurance Western Service Area Team
AJI-124
Safety Investigations Team
AJI-131
Technical Services Team
AJI-132
Search & Rescue Team
AJI-133
Support Team
AJI-141
Runway Safety Eastern Service Area Team
AJI-142
Runway Safety Central Service Area Team
AJI-143
Runway Safety Western Service Area Team
AJI-144
Safety Services En Route & Terminal Team
AJI-151
Safety Services System Operations / Mission Support Services Team
AJI-152
Safety Services Technical Operations Team
AJI-153
Quality Control Team
AJI-154
Fatigue Risk Team
AJI-155
Engineering En Route & Terminal Team
AJI-161
Engineering System Operations / Mission Support Services Team
AJI-162
Engineering Technical Operations Team
AJI-163


Director of Technical Training
AJI-2
Curriculum & Technology Group
AJI-21
Project Planning & Contracts Group
AJI-22
Technical Training Requirements Group
AJI-23
Infrastructure Team
AJI-211
Development Team
AJI-212
Curriculum Team
AJI-213
Field Training Delivery Team
AJI-214
Academy Training Delivery Team
AJI-215
External Training Initiatives Team
AJI-216
Project Planning Team
AJI-221
Contracts & Quota Management Team
AJI-222
Analytical Products Team
AJI-223
Training Terminal Team
AJI-231
Training En Route & System Operations / Mission Support Services Team
AJI-232
Training Technical Operations Team
AJI-233


Director of Policy & Performance
AJI-3
Safety Management Group
AJI-31
Integrated Safety Policy Team
AJI-311
New Systems & Research Team
AJI-312
NextGen Support Team
AJI-313
Audits & Assessments Group
AJI-32
Integrated Safety Assessments Team
AJI-321
Audits & Assessments Technical Operations Team
AJI-322
ATC/Safety Management System Team
AJI-323
Training Team
AJI-324
Performance & Analysis Group
AJI-33
Risk Assessment Support Team
AJI-331
Data Management & Reporting Team
AJI-332
Performance & Analytics Team
AJI-333
Operations Support Group
AJI-34
Internal Coordination Team
AJI-341
External Coordination Team
AJI-342

## Chapter 7. Technical Operations Services

**1. Mission. The mission of the Vice President of Technical Operations Services is to provide varied technical and engineering services for the delivery of safe and efficient flight services to customers through cost-effective improvement and maintenance.**

**2. Delegated Authority.**

**a.** Executes the mission of Technical Operations. Establishes organization goals, budgets, and priorities, allocates, and manages resources to meet ATO performance targets.

**b.** Ensures operations, occupational, and other service unit activities are safe with risks managed and/or mitigated.

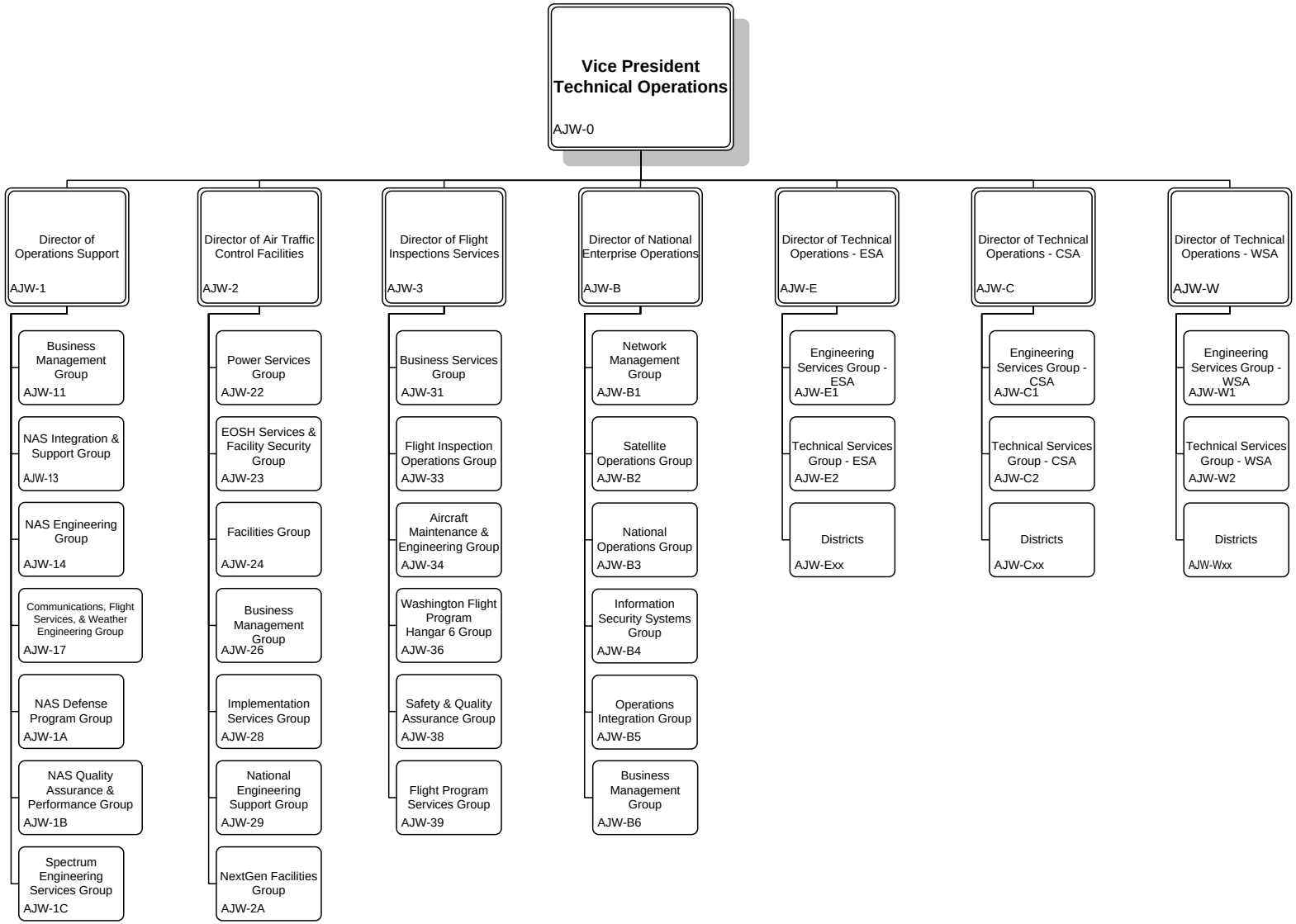
**c.** Develops national maintenance, engineering, environmental, supply support, and personal property policies and procedures.

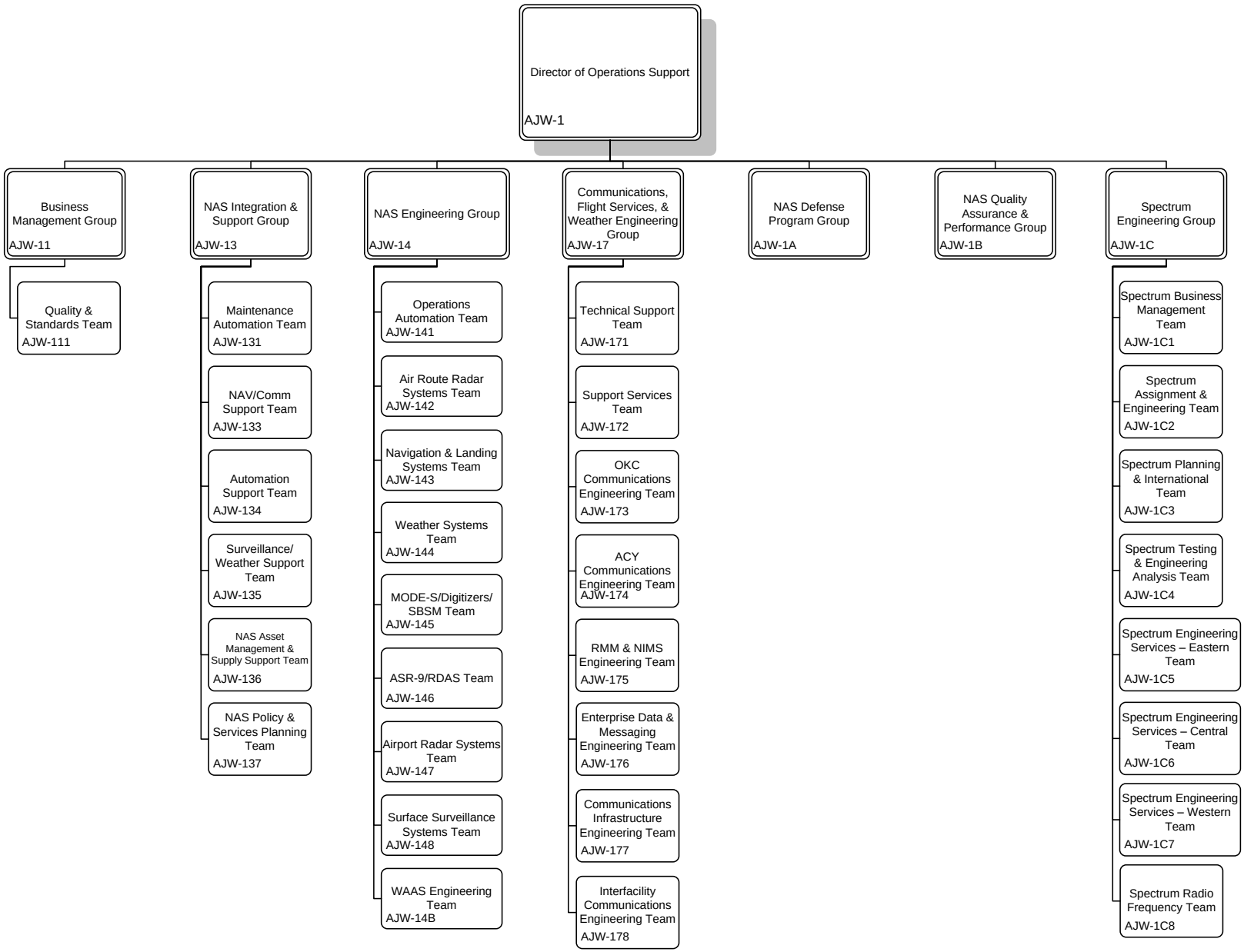
**d.** Complies with the Federal Information Systems Management Act (FISMA) to maintain the integrity and security of NAS operational and mission support systems.

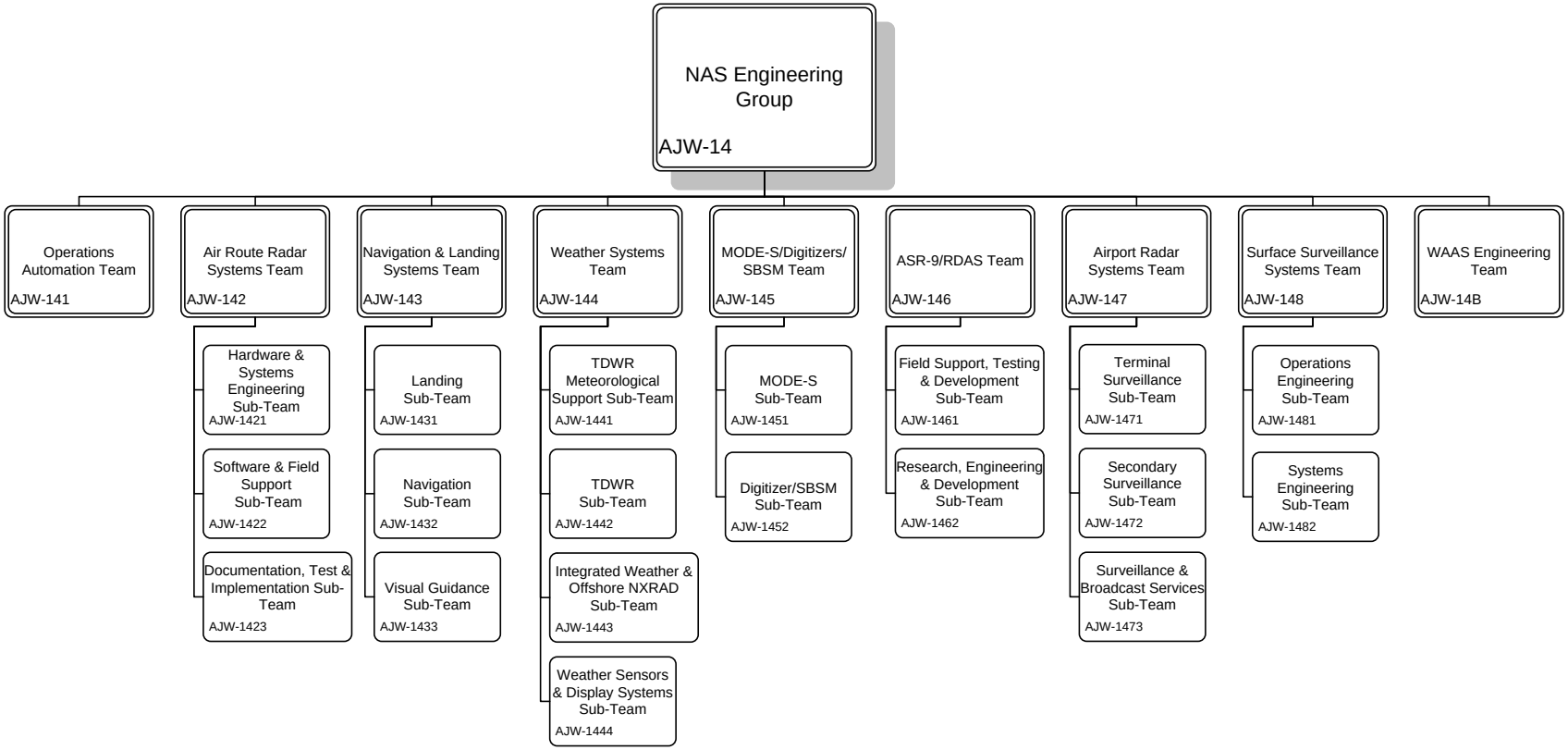
**e.** Develops, evaluates, and certifies airspace systems and instrument flight procedures. Provides for FAA aircraft operations and maintenance at the Ronald Reagan Washington National Airport (Hangar 6), in support of transportation and training requirements for the agency and other government entities.

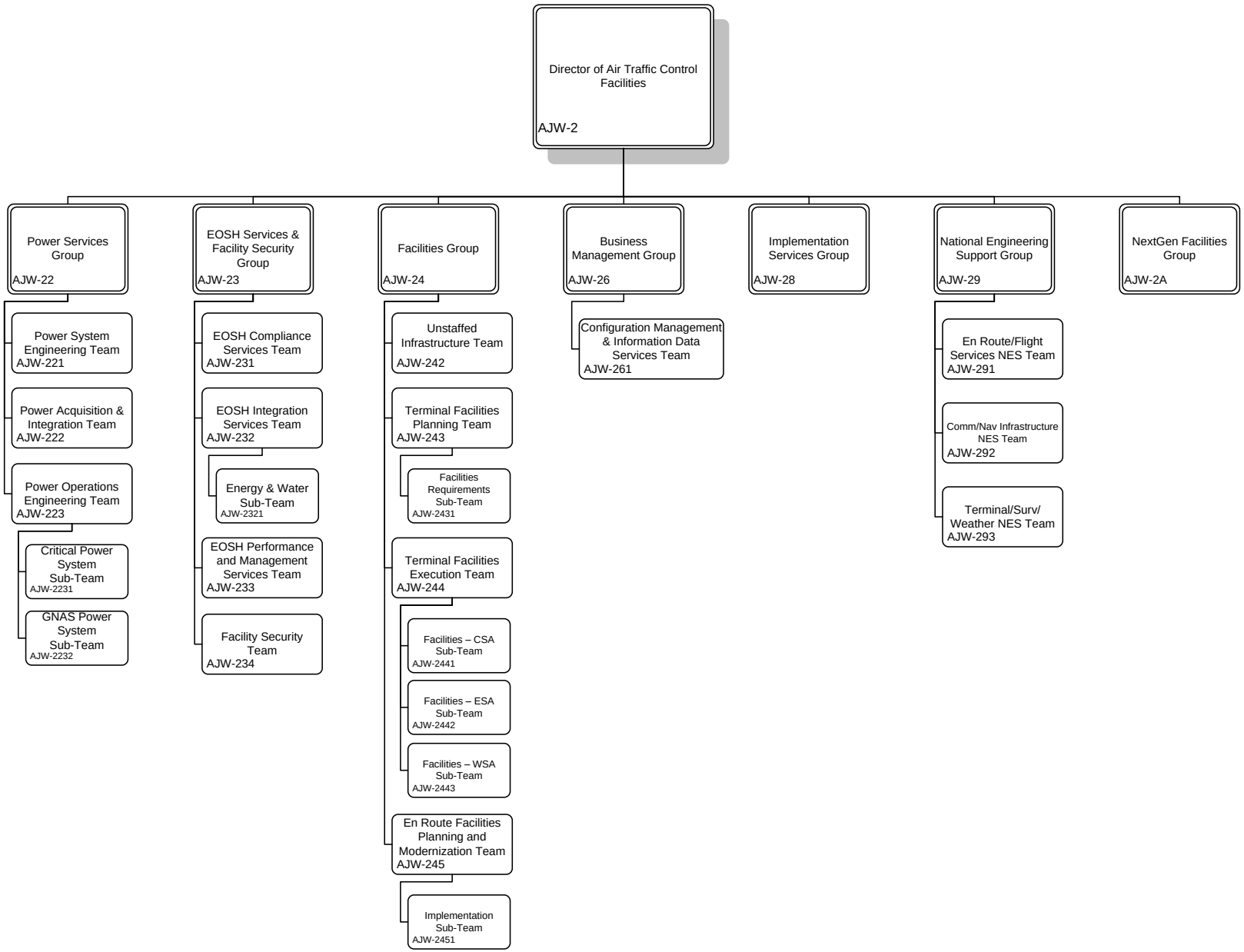
**f.** Provides telecommunications services consistent with ICAO standards required for air traffic management services in the NAS.

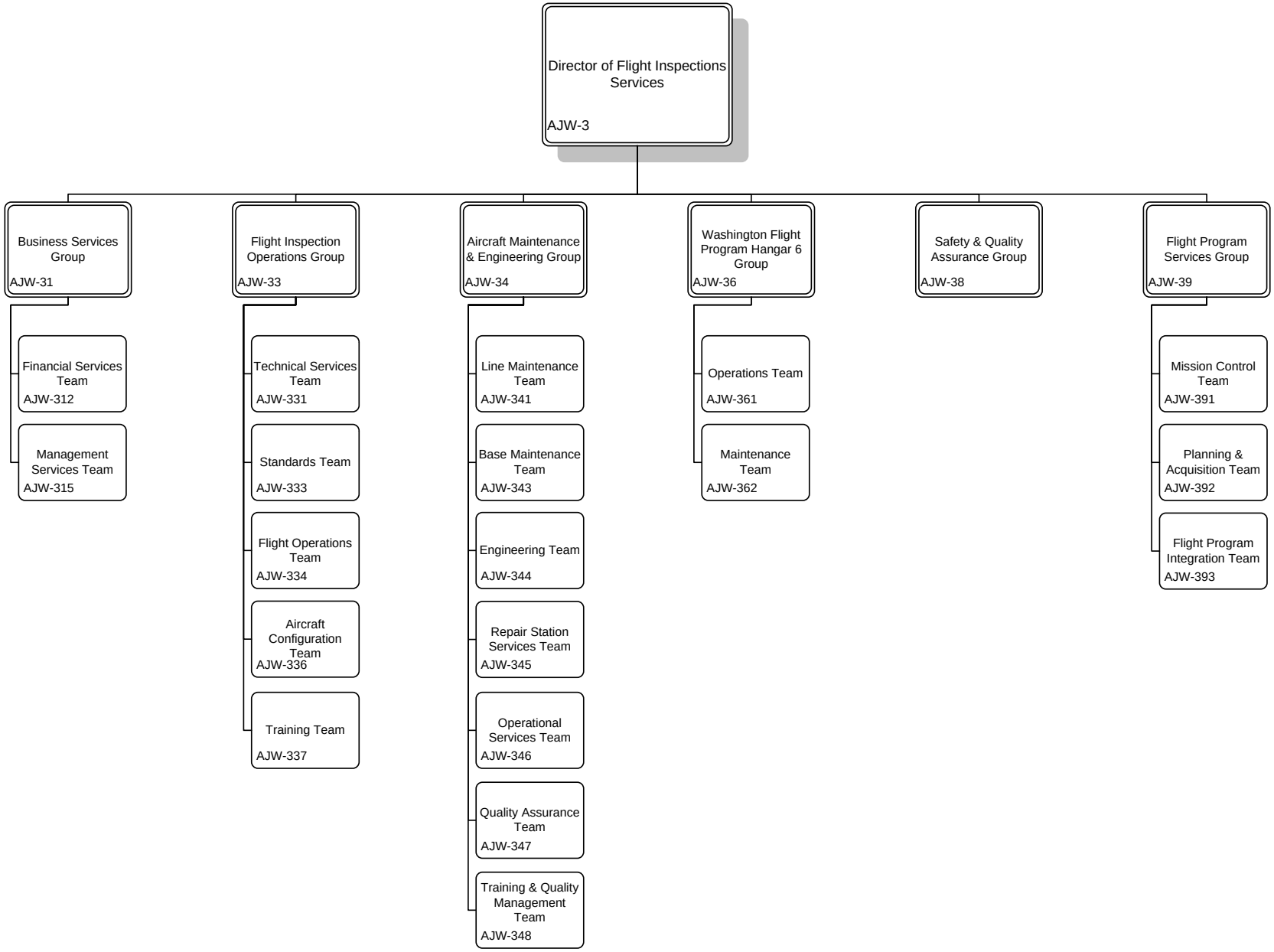
## 3. ATO Organization Chart.

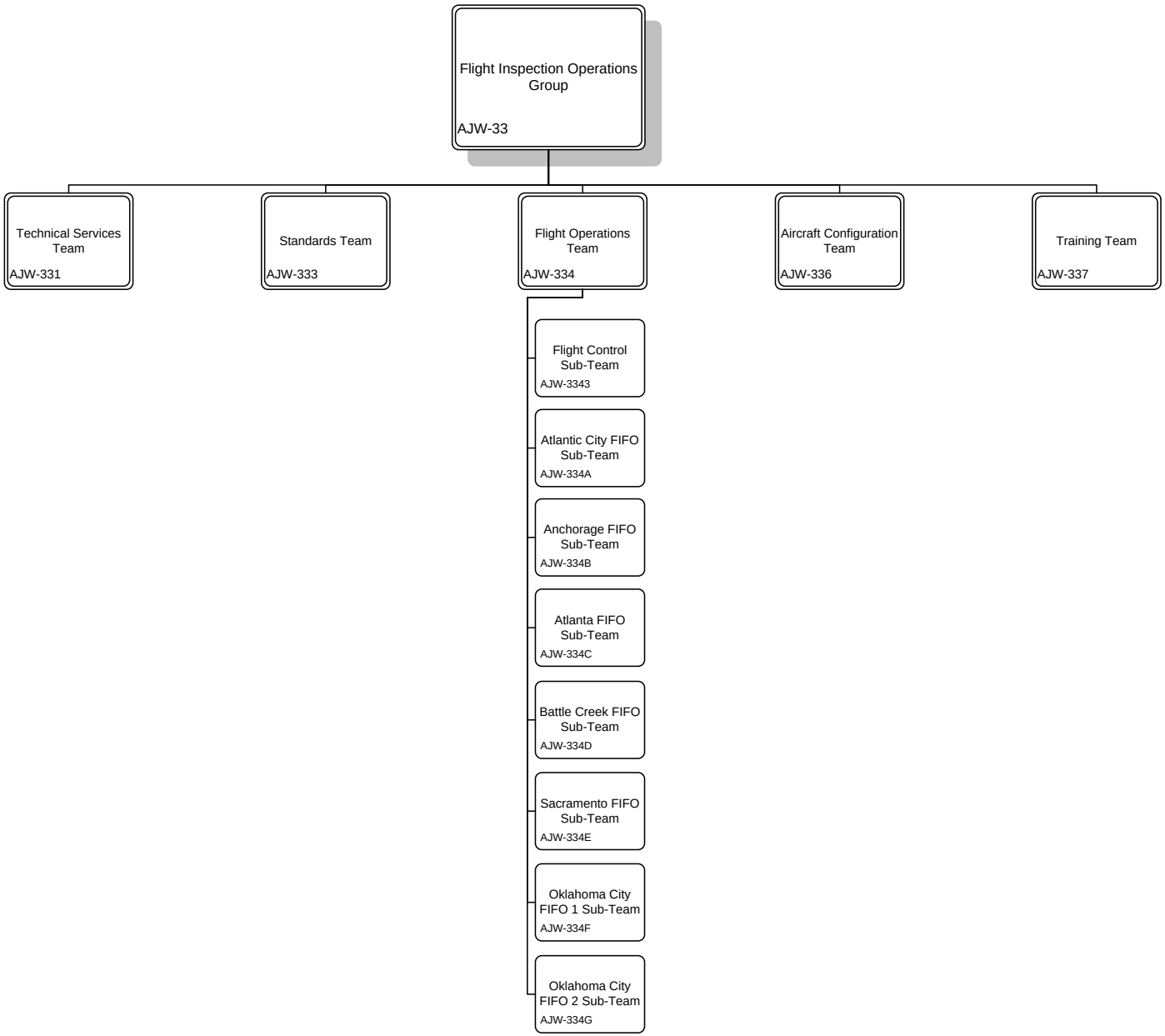


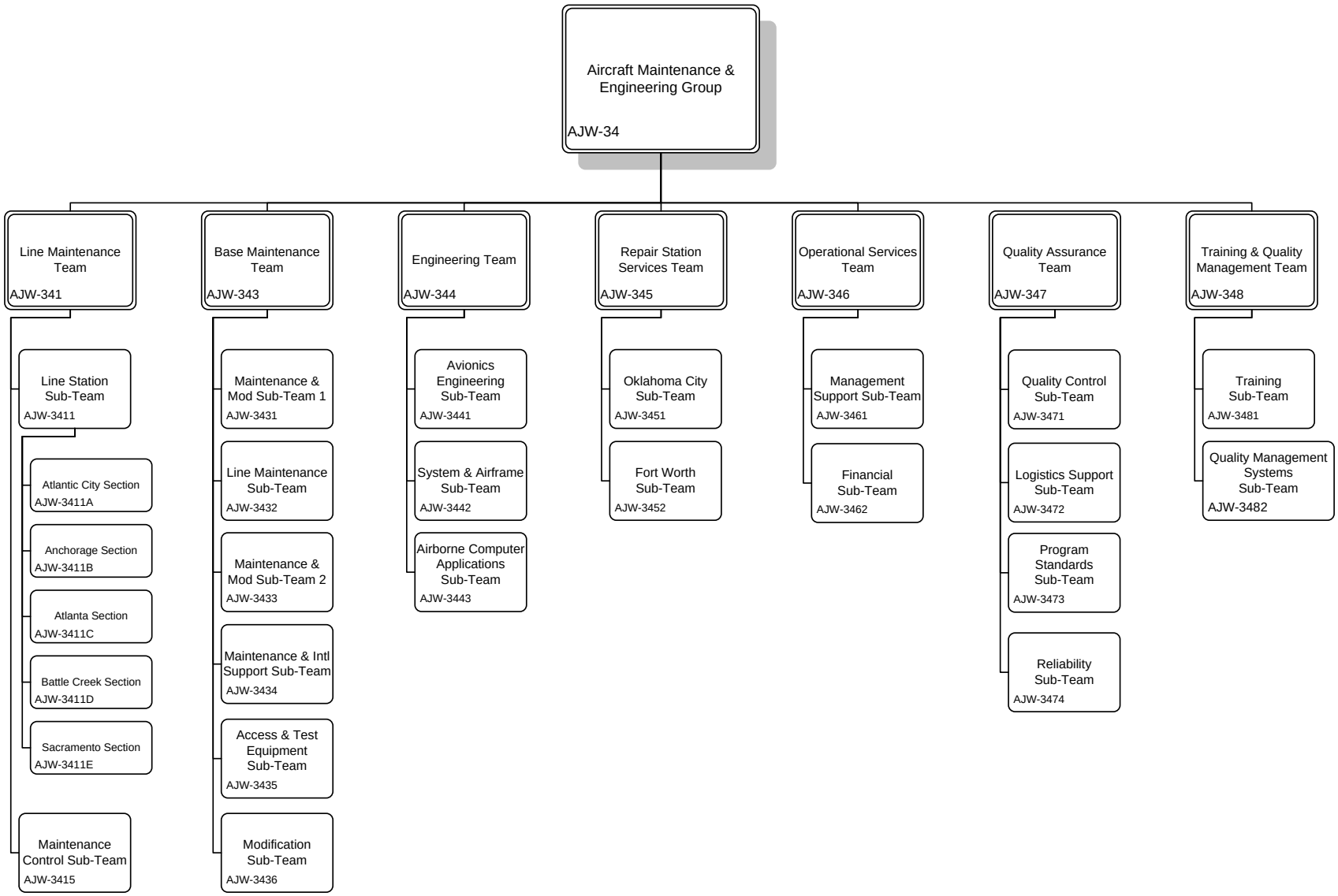

Director of Operations Support
AJW-1
Business Management Group
AJW-11
Quality & Standards Team
AJW-111
NAS Integration & Support Group
AJW-13
Maintenance Automation Team
AJW-131
NAV/Comm Support Team
AJW-133
Automation Support Team
AJW-134
Surveillance/ Weather Support Team
AJW-135
NAS Asset Management & Supply Support Team
AJW-136
NAS Policy & Services Planning Team
AJW-137
NAS Engineering Group
AJW-14
Operations Automation Team
AJW-141
Air Route Radar Systems Team
AJW-142
Navigation & Landing Systems Team
AJW-143
Weather Systems Team
AJW-144
MODE-S/Digitizers/ SBSM Team
AJW-145
ASR-9/RDAS Team
AJW-146
Airport Radar Systems Team
AJW-147
Surface Surveillance Systems Team
AJW-148
WAAS Engineering Team
AJW-14B
Communications, Flight Services, & Weather Engineering Group
AJW-17
Technical Support Team
AJW-171
Support Services Team
AJW-172
OKC Communications Engineering Team
AJW-173
ACY Communications Engineering Team
AJW-174
RMM & NIMS Engineering Team
AJW-175
Enterprise Data & Messaging Engineering Team
AJW-176
Communications Infrastructure Engineering Team
AJW-177
Interfacility Communications Engineering Team
AJW-178
NAS Defense Program Group
AJW-1A
NAS Quality Assurance & Performance Group
AJW-1B
Spectrum Engineering Group
AJW-1C
Spectrum Business Management Team
AJW-1C1
Spectrum Assignment & Engineering Team
AJW-1C2
Spectrum Planning & International Team
AJW-1C3
Spectrum Testing & Engineering Analysis Team
AJW-1C4
Spectrum Engineering Services – Eastern Team
AJW-1C5
Spectrum Engineering Services – Central Team
AJW-1C6
Spectrum Engineering Services – Western Team
AJW-1C7
Spectrum Radio Frequency Team
AJW-1C8

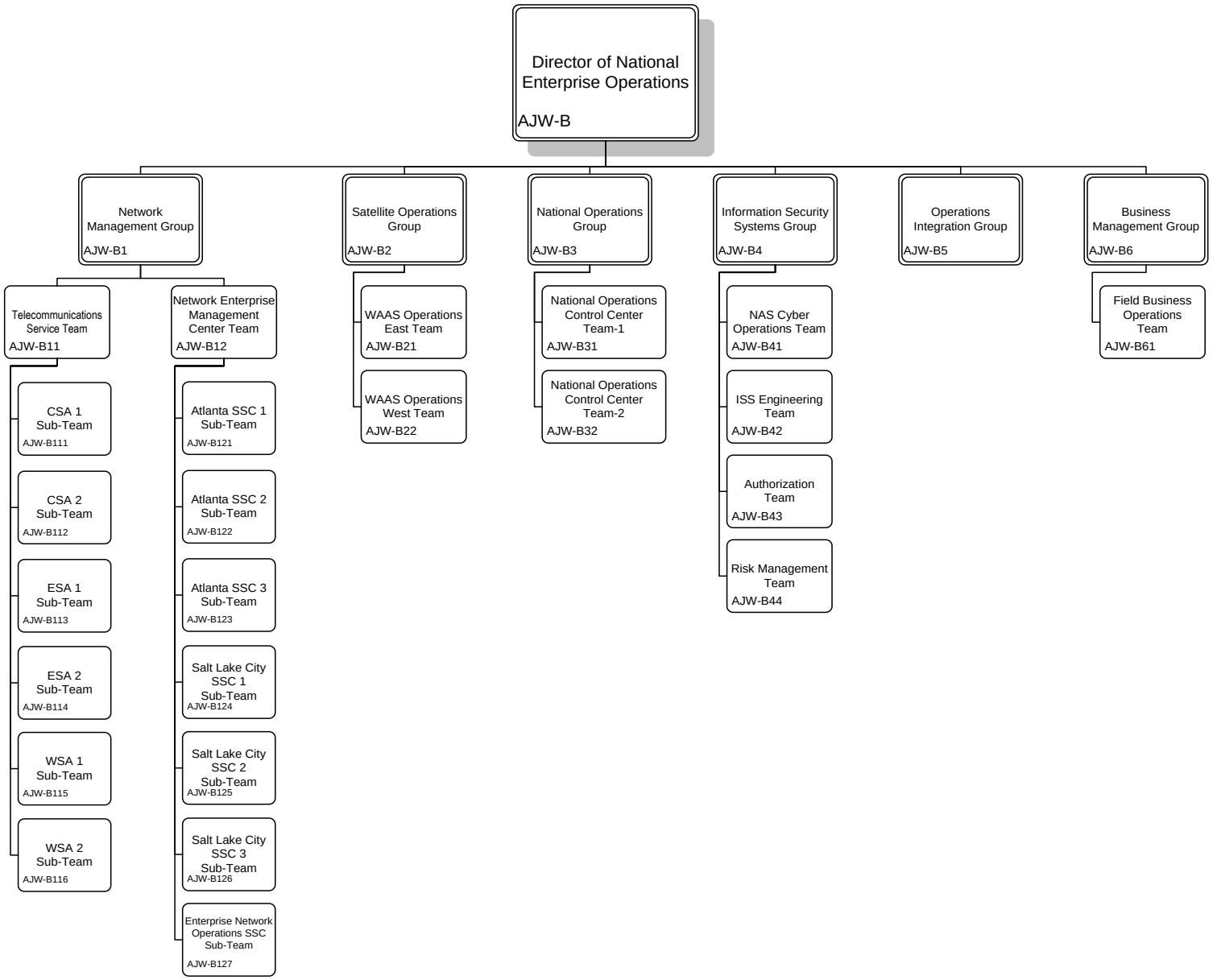

NAS Engineering Group
AJW-14
Operations Automation Team
AJW-141
Air Route Radar Systems Team
AJW-142
Hardware & Systems Engineering Sub-Team
AJW-1421
Software & Field Support Sub-Team
AJW-1422
Documentation, Test & Implementation Sub-Team
AJW-1423
Navigation & Landing Systems Team
AJW-143
Landing Sub-Team
AJW-1431
Navigation Sub-Team
AJW-1432
Visual Guidance Sub-Team
AJW-1433
Weather Systems Team
AJW-144
TDWR Meteorological Support Sub-Team
AJW-1441
TDWR Sub-Team
AJW-1442
Integrated Weather & Offshore NXRAD Sub-Team
AJW-1443
Weather Sensors & Display Systems Sub-Team
AJW-1444
MODE-S/Digitizers/ SBSM Team
AJW-145
MODE-S Sub-Team
AJW-1451
Digitizer/SBSM Sub-Team
AJW-1452
ASR-9/RDAS Team
AJW-146
Field Support, Testing & Development Sub-Team
AJW-1461
Research, Engineering & Development Sub-Team
AJW-1462
Airport Radar Systems Team
AJW-147
Terminal Surveillance Sub-Team
AJW-1471
Secondary Surveillance Sub-Team
AJW-1472
Surveillance & Broadcast Services Sub-Team
AJW-1473
Surface Surveillance Systems Team
AJW-148
Operations Engineering Sub-Team
AJW-1481
Systems Engineering Sub-Team
AJW-1482
WAAS Engineering Team
AJW-14B


Director of Air Traffic Control Facilities
AJW-2
Power Services Group
AJW-22
Power System Engineering Team
AJW-221
Power Acquisition & Integration Team
AJW-222
Power Operations Engineering Team
AJW-223
Critical Power System Sub-Team
AJW-2231
GNAS Power System Sub-Team
AJW-2232
EOSH Services & Facility Security Group
AJW-23
EOSH Compliance Services Team
AJW-231
EOSH Integration Services Team
AJW-232
Energy & Water Sub-Team
AJW-2321
EOSH Performance and Management Services Team
AJW-233
Facility Security Team
AJW-234
Facilities Group
AJW-24
Unstaffed Infrastructure Team
AJW-242
Terminal Facilities Planning Team
AJW-243
Facilities Requirements Sub-Team
AJW-2431
Terminal Facilities Execution Team
AJW-244
Facilities – CSA Sub-Team
AJW-2441
Facilities – ESA Sub-Team
AJW-2442
Facilities – WSA Sub-Team
AJW-2443
En Route Facilities Planning and Modernization Team
AJW-245
Implementation Sub-Team
AJW-2451
Business Management Group
AJW-26
Configuration Management & Information Data Services Team
AJW-261
Implementation Services Group
AJW-28
National Engineering Support Group
AJW-29
En Route/Flight Services NES Team
AJW-291
Comm/Nav Infrastructure NES Team
AJW-292
Terminal/Surv/ Weather NES Team
AJW-293
NextGen Facilities Group
AJW-2A


Director of Flight Inspections Services
AJW-3
Business Services Group
AJW-31
Financial Services Team
AJW-312
Management Services Team
AJW-315
Flight Inspection Operations Group
AJW-33
Technical Services Team
AJW-331
Standards Team
AJW-333
Flight Operations Team
AJW-334
Aircraft Configuration Team
AJW-336
Training Team
AJW-337
Aircraft Maintenance & Engineering Group
AJW-34
Line Maintenance Team
AJW-341
Base Maintenance Team
AJW-343
Engineering Team
AJW-344
Repair Station Services Team
AJW-345
Operational Services Team
AJW-346
Quality Assurance Team
AJW-347
Training & Quality Management Team
AJW-348
Washington Flight Program Hangar 6 Group
AJW-36
Operations Team
AJW-361
Maintenance Team
AJW-362
Safety & Quality Assurance Group
AJW-38
Flight Program Services Group
AJW-39
Mission Control Team
AJW-391
Planning & Acquisition Team
AJW-392
Flight Program Integration Team
AJW-393


Flight Inspection Operations Group
AJW-33
Technical Services Team
AJW-331
Standards Team
AJW-333
Flight Operations Team
AJW-334
Aircraft Configuration Team
AJW-336
Training Team
AJW-337
Flight Control Sub-Team
AJW-3343
Atlantic City FIFO Sub-Team
AJW-334A
Anchorage FIFO Sub-Team
AJW-334B
Atlanta FIFO Sub-Team
AJW-334C
Battle Creek FIFO Sub-Team
AJW-334D
Sacramento FIFO Sub-Team
AJW-334E
Oklahoma City FIFO 1 Sub-Team
AJW-334F
Oklahoma City FIFO 2 Sub-Team
AJW-334G


Aircraft Maintenance & Engineering Group
AJW-34
Line Maintenance Team
AJW-341
Line Station Sub-Team
AJW-3411
Atlantic City Section
AJW-3411A
Anchorage Section
AJW-3411B
Atlanta Section
AJW-3411C
Battle Creek Section
AJW-3411D
Sacramento Section
AJW-3411E
Maintenance Control Sub-Team
AJW-3415
Base Maintenance Team
AJW-343
Maintenance & Mod Sub-Team 1
AJW-3431
Line Maintenance Sub-Team
AJW-3432
Maintenance & Mod Sub-Team 2
AJW-3433
Maintenance & Intl Support Sub-Team
AJW-3434
Access & Test Equipment Sub-Team
AJW-3435
Modification Sub-Team
AJW-3436
Engineering Team
AJW-344
Avionics Engineering Sub-Team
AJW-3441
System & Airframe Sub-Team
AJW-3442
Airborne Computer Applications Sub-Team
AJW-3443
Repair Station Services Team
AJW-345
Oklahoma City Sub-Team
AJW-3451
Fort Worth Sub-Team
AJW-3452
Operational Services Team
AJW-346
Management Support Sub-Team
AJW-3461
Financial Sub-Team
AJW-3462
Quality Assurance Team
AJW-347
Quality Control Sub-Team
AJW-3471
Logistics Support Sub-Team
AJW-3472
Program Standards Sub-Team
AJW-3473
Reliability Sub-Team
AJW-3474
Training & Quality Management Team
AJW-348
Training Sub-Team
AJW-3481
Quality Management Systems Sub-Team
AJW-3482


Director of National Enterprise Operations
AJW-B
Network Management Group
AJW-B1
Satellite Operations Group
AJW-B2
National Operations Group
AJW-B3
Information Security Systems Group
AJW-B4
Operations Integration Group
AJW-B5
Business Management Group
AJW-B6
Telecommunications Service Team
AJW-B11
Network Enterprise Management Center Team
AJW-B12
CSA 1 Sub-Team
AJW-B111
CSA 2 Sub-Team
AJW-B112
ESA 1 Sub-Team
AJW-B113
ESA 2 Sub-Team
AJW-B114
WSA 1 Sub-Team
AJW-B115
WSA 2 Sub-Team
AJW-B116
Atlanta SSC 1 Sub-Team
AJW-B121
Atlanta SSC 2 Sub-Team
AJW-B122
Atlanta SSC 3 Sub-Team
AJW-B123
Salt Lake City SSC 1 Sub-Team
AJW-B124
Salt Lake City SSC 2 Sub-Team
AJW-B125
Salt Lake City SSC 3 Sub-Team
AJW-B126
Enterprise Network Operations SSC Sub-Team
AJW-B127
WAAS Operations East Team
AJW-B21
WAAS Operations West Team
AJW-B22
National Operations Control Center Team-1
AJW-B31
National Operations Control Center Team-2
AJW-B32
NAS Cyber Operations Team
AJW-B41
ISS Engineering Team
AJW-B42
Authorization Team
AJW-B43
Risk Management Team
AJW-B44
Field Business Operations Team
AJW-B61

## Chapter 8. Program Management Office

**1. Mission.** The mission of the Vice President of the Program Management Office is to provide lifecycle program management capability across all of the ATO through initial planning, and effective and efficient implementation of NextGen and sustainment systems in the NAS.

**2. Delegated Authority.**

**a.** Provides central program management authority for all programs and projects critical to fulfillment of the NextGen portfolios and other major programs and projects that influence the NAS.

**b.** Manages changes to program cost, schedule, and scope, in line with NextGen and legacy sustainment portfolios.

**c.** Establishes program goals, long-term NAS sustainment and modernization strategies, and prepares program budget requests and justifications for Congress and other external stakeholders in coordination with FAA Finance, NextGen, and in accordance with FAA policies and procedures.

**d.** Incorporates customer requirements in sustainment and integration of modernization programs and works with the NextGen organization to balance those needs against NextGen objectives.

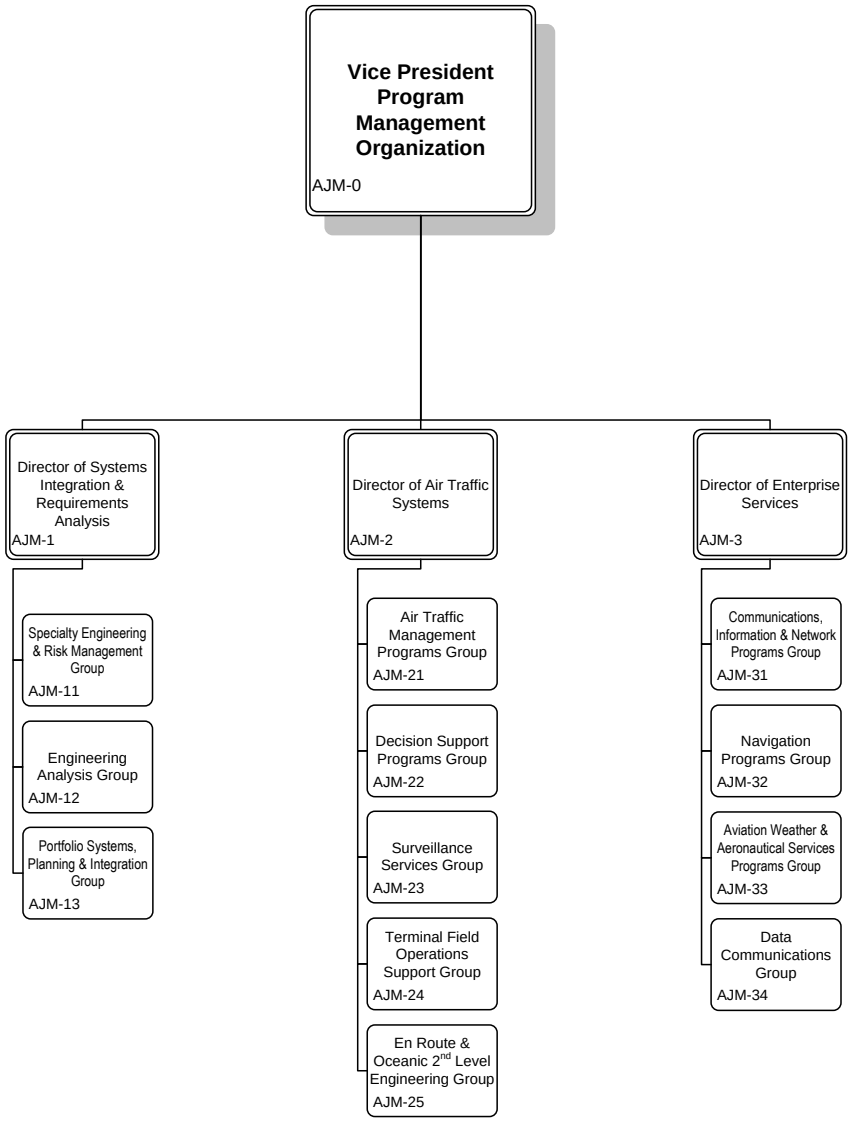
**e.** Employs system engineering to analyze alternatives, select design approaches across the portfolio, and manage trades between programs in coordination with the NextGen organization.

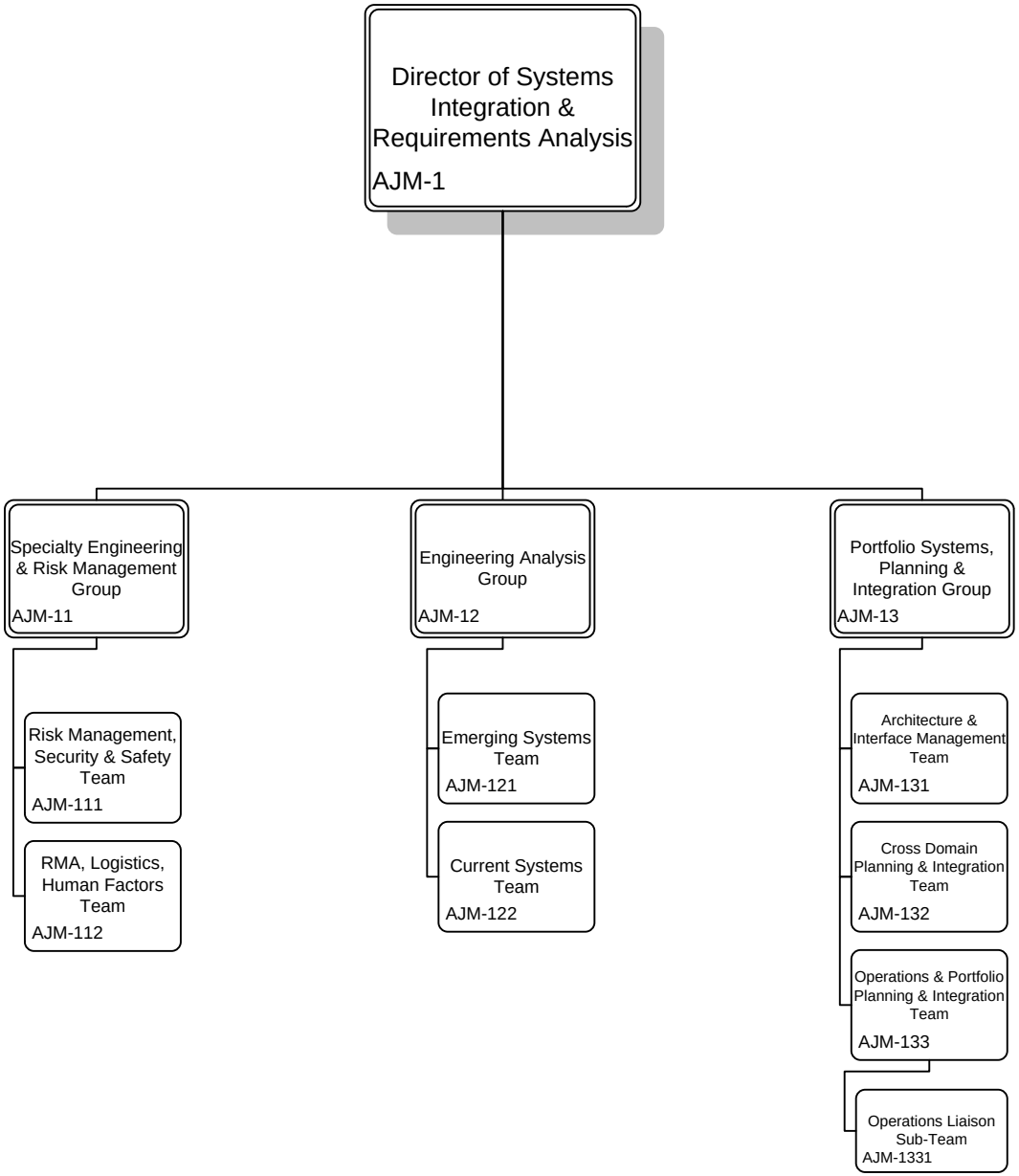
**f.** Implements NAS programs according to NAS enterprise architecture and NextGen implementation plans to ensure safe and efficient operations.

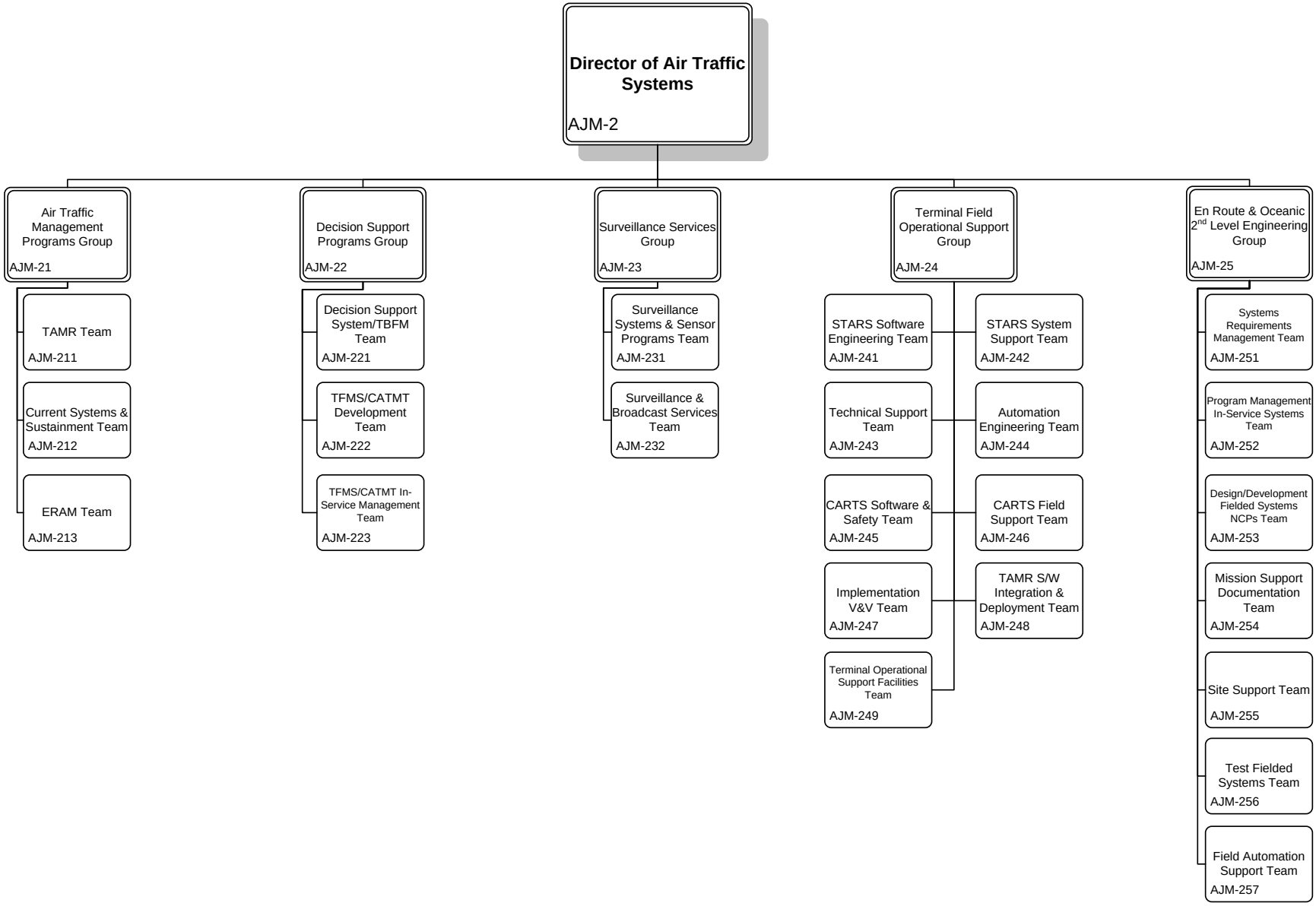
**g.** Supports second-level hardware and software engineering at NAS facilities to sustain, maintain, and implement new functions for NAS automation systems and other capabilities.

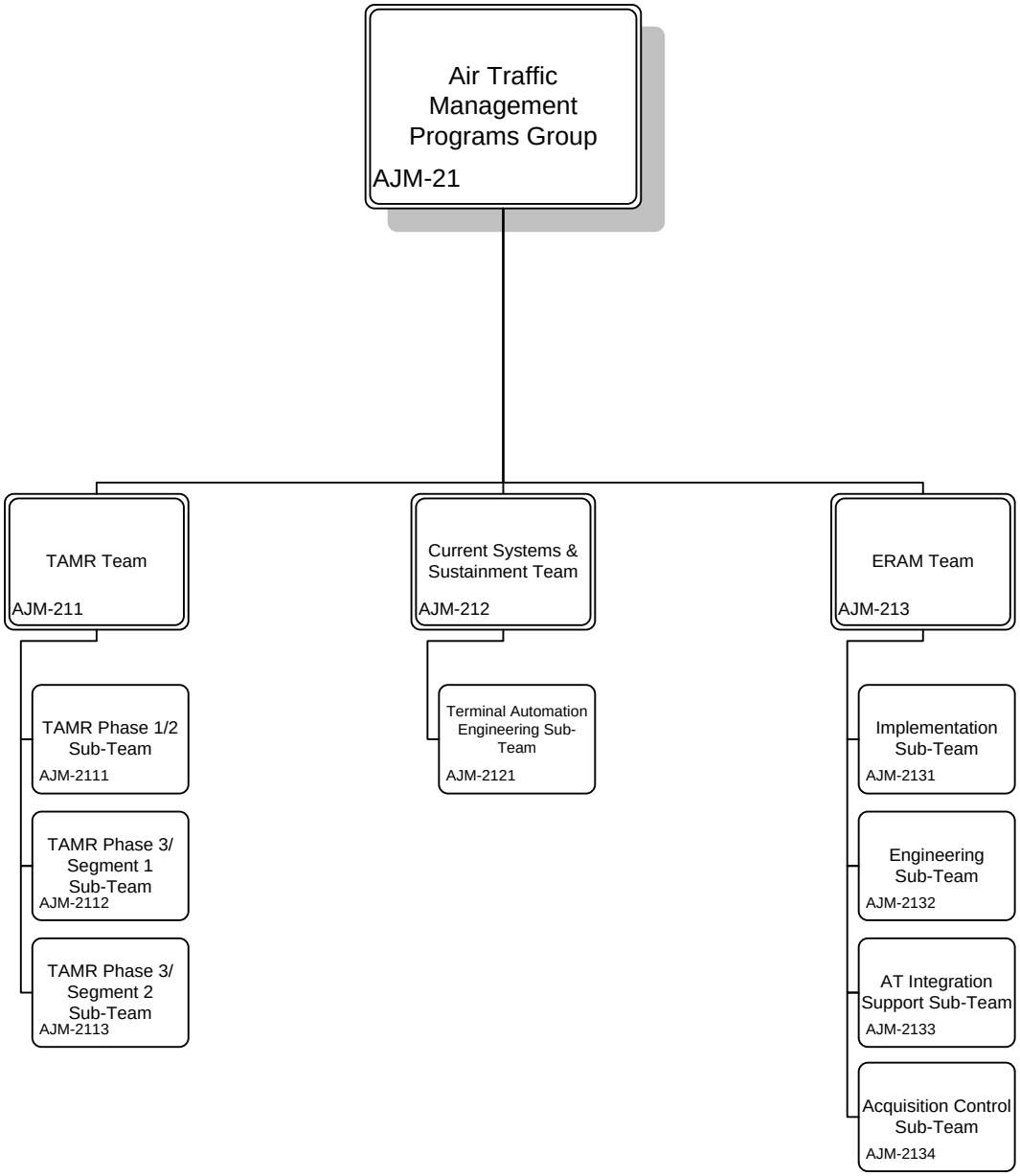
**h.** Upgrades and standardizes the program management capability of the FAA and raises program management standards and related career paths.

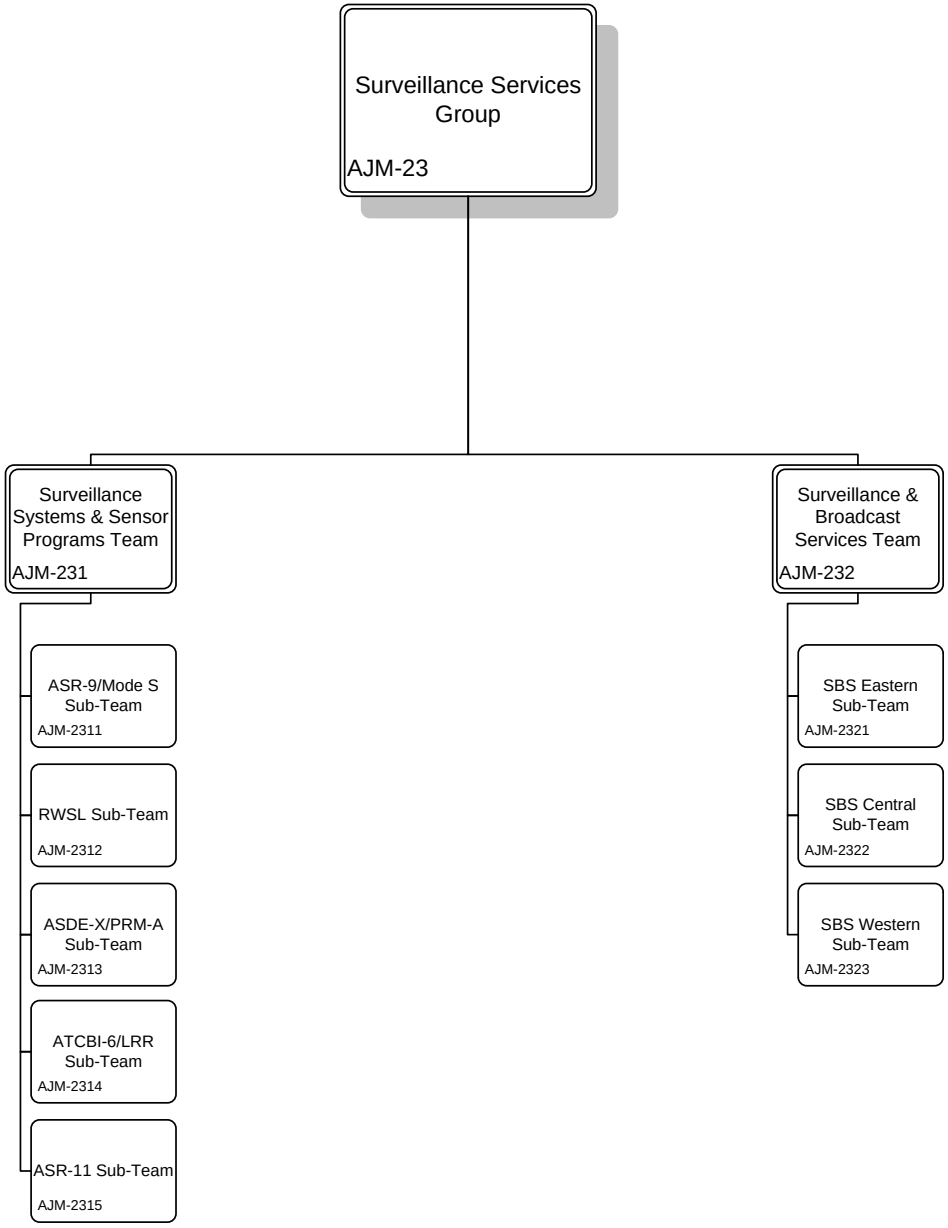
**3. ATO Organization Chart.**

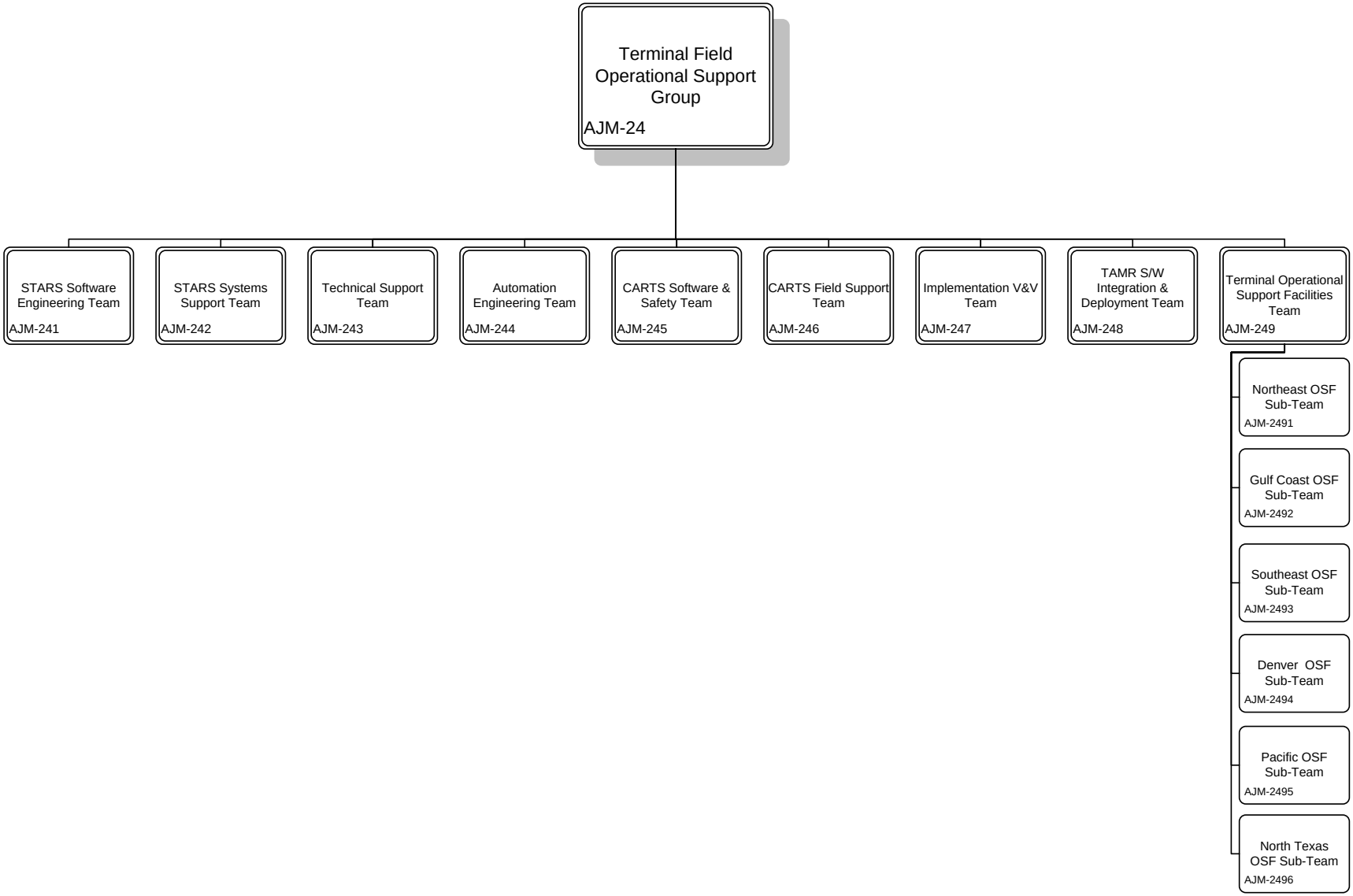


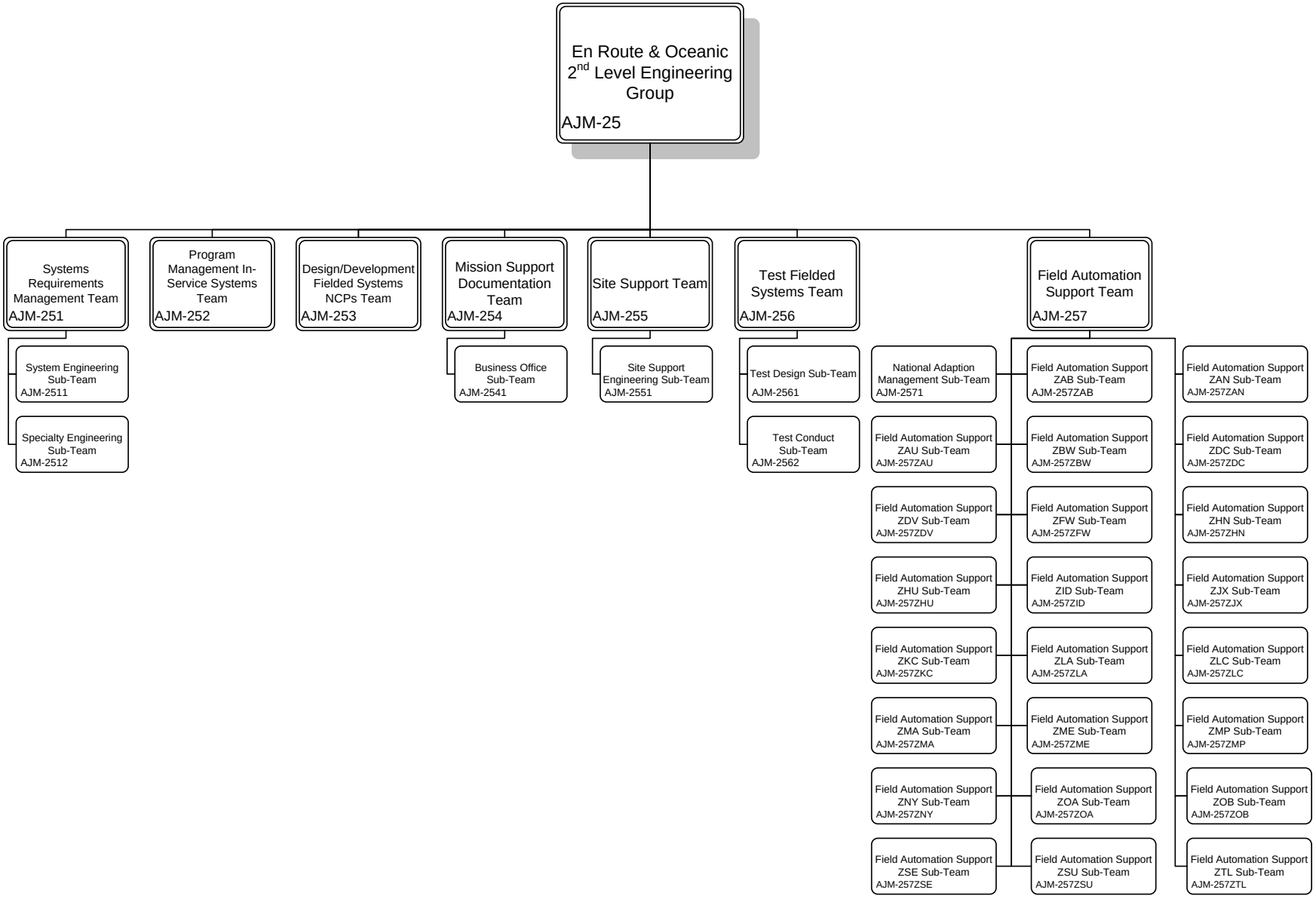

Director of Systems Integration & Requirements Analysis
AJM-1
Specialty Engineering & Risk Management Group
AJM-11
Engineering Analysis Group
AJM-12
Portfolio Systems, Planning & Integration Group
AJM-13
Risk Management, Security & Safety Team
AJM-111
RMA, Logistics, Human Factors Team
AJM-112
Emerging Systems Team
AJM-121
Current Systems Team
AJM-122
Architecture & Interface Management Team
AJM-131
Cross Domain Planning & Integration Team
AJM-132
Operations & Portfolio Planning & Integration Team
AJM-133
Operations Liaison Sub-Team
AJM-1331

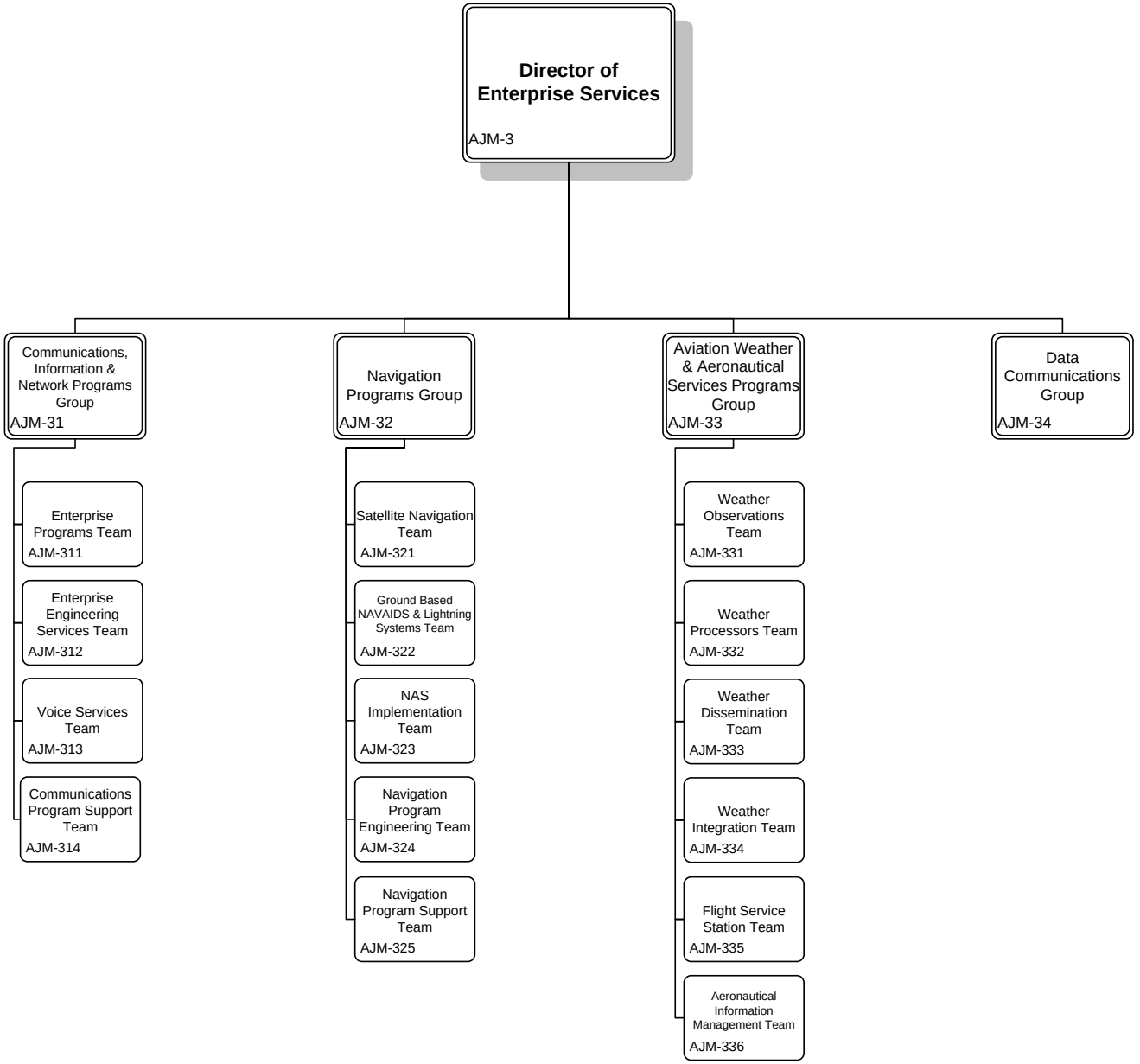

Director of Air Traffic Systems
AJM-2
Air Traffic Management Programs Group
AJM-21
TAMR Team
AJM-211
Current Systems & Sustainment Team
AJM-212
ERAM Team
AJM-213
Decision Support Programs Group
AJM-22
Decision Support System/TBFM Team
AJM-221
TFMS/CATMT Development Team
AJM-222
TFMS/CATMT In-Service Management Team
AJM-223
Surveillance Services Group
AJM-23
Surveillance Systems & Sensor Programs Team
AJM-231
Surveillance & Broadcast Services Team
AJM-232
Terminal Field Operational Support Group
AJM-24
STARS Software Engineering Team
AJM-241
STARS System Support Team
AJM-242
Technical Support Team
AJM-243
Automation Engineering Team
AJM-244
CARTS Software & Safety Team
AJM-245
CARTS Field Support Team
AJM-246
Implementation V&V Team
AJM-247
TAMR S/W Integration & Deployment Team
AJM-248
Terminal Operational Support Facilities Team
AJM-249
En Route & Oceanic 2nd Level Engineering Group
AJM-25
Systems Requirements Management Team
AJM-251
Program Management In-Service Systems Team
AJM-252
Design/Development Fielded Systems NCPs Team
AJM-253
Mission Support Documentation Team
AJM-254
Site Support Team
AJM-255
Test Fielded Systems Team
AJM-256
Field Automation Support Team
AJM-257

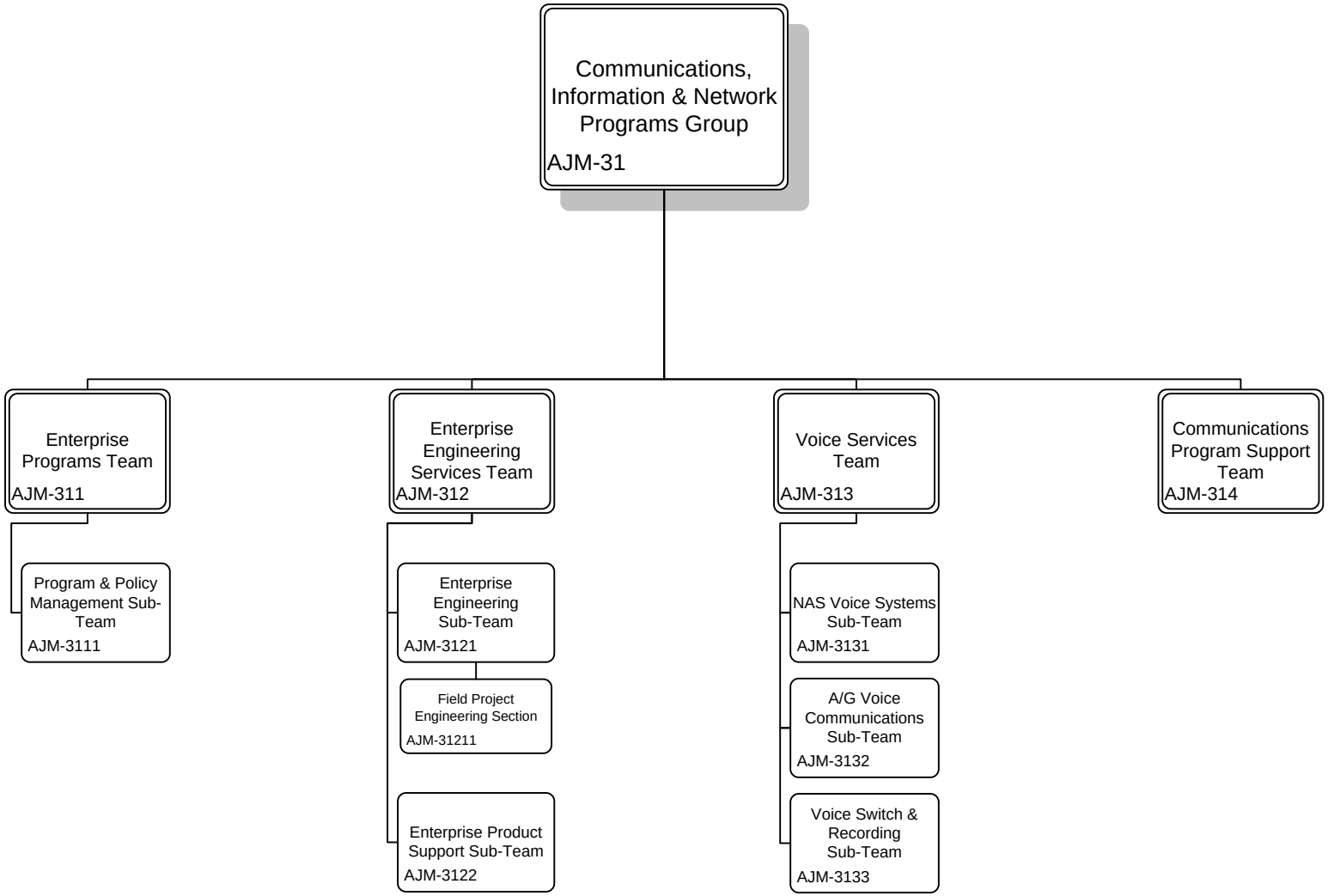

Air Traffic Management Programs Group
AJM-21
TAMR Team
AJM-211
Current Systems & Sustainment Team
AJM-212
ERAM Team
AJM-213
TAMR Phase 1/2 Sub-Team
AJM-2111
TAMR Phase 3/ Segment 1 Sub-Team
AJM-2112
TAMR Phase 3/ Segment 2 Sub-Team
AJM-2113
Terminal Automation Engineering Sub-Team
AJM-2121
Implementation Sub-Team
AJM-2131
Engineering Sub-Team
AJM-2132
AT Integration Support Sub-Team
AJM-2133
Acquisition Control Sub-Team
AJM-2134

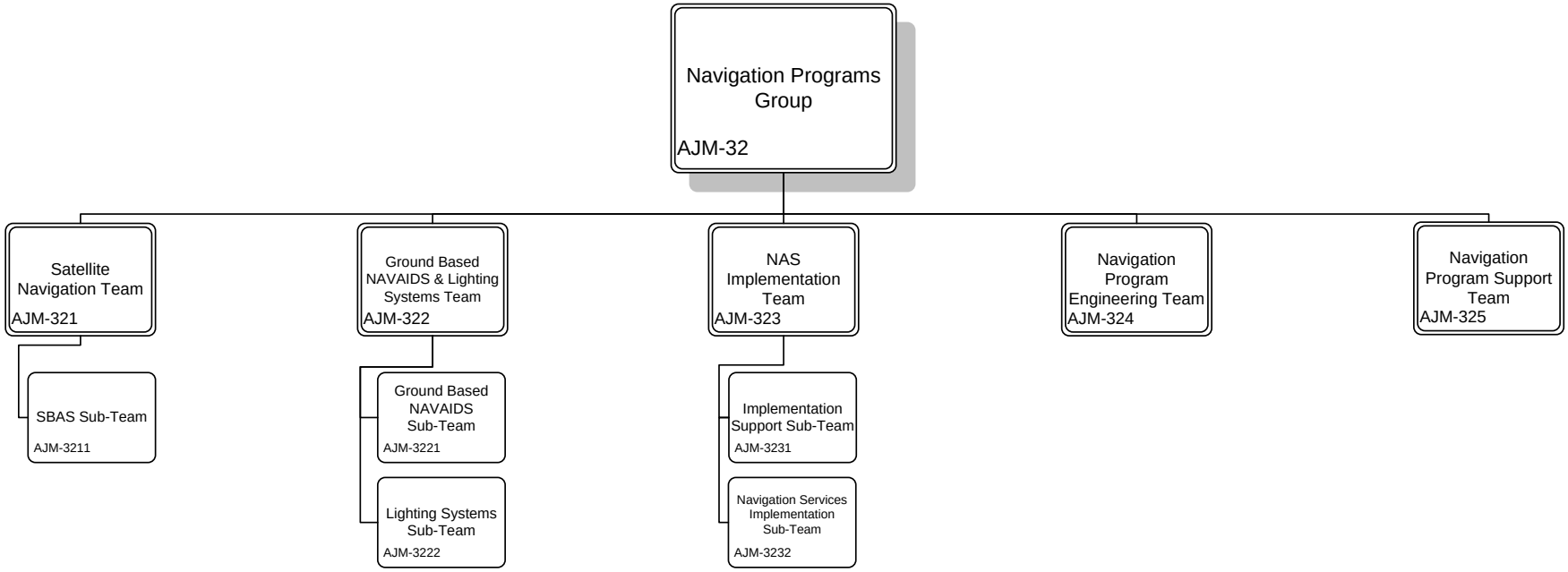

Surveillance Services Group
AJM-23
Surveillance Systems & Sensor Programs Team
AJM-231
Surveillance & Broadcast Services Team
AJM-232
ASR-9/Mode S Sub-Team
AJM-2311
RWSL Sub-Team
AJM-2312
ASDE-X/PRM-A Sub-Team
AJM-2313
ATCBI-6/LRR Sub-Team
AJM-2314
ASR-11 Sub-Team
AJM-2315
SBS Eastern Sub-Team
AJM-2321
SBS Central Sub-Team
AJM-2322
SBS Western Sub-Team
AJM-2323


Terminal Field Operational Support Group
AJM-24
STARS Software Engineering Team
AJM-241
STARS Systems Support Team
AJM-242
Technical Support Team
AJM-243
Automation Engineering Team
AJM-244
CARTS Software & Safety Team
AJM-245
CARTS Field Support Team
AJM-246
Implementation V&V Team
AJM-247
TAMR S/W Integration & Deployment Team
AJM-248
Terminal Operational Support Facilities Team
AJM-249
Northeast OSF Sub-Team
AJM-2491
Gulf Coast OSF Sub-Team
AJM-2492
Southeast OSF Sub-Team
AJM-2493
Denver OSF Sub-Team
AJM-2494
Pacific OSF Sub-Team
AJM-2495
North Texas OSF Sub-Team
AJM-2496


En Route & Oceanic 2nd Level Engineering Group
AJM-25
Systems Requirements Management Team
AJM-251
Program Management In-Service Systems Team
AJM-252
Design/Development Fielded Systems NCPs Team
AJM-253
Mission Support Documentation Team
AJM-254
Site Support Team
AJM-255
Test Fielded Systems Team
AJM-256
Field Automation Support Team
AJM-257
System Engineering Sub-Team
AJM-2511
Specialty Engineering Sub-Team
AJM-2512
Business Office Sub-Team
AJM-2541
Site Support Engineering Sub-Team
AJM-2551
Test Design Sub-Team
AJM-2561
Test Conduct Sub-Team
AJM-2562
National Adaption Management Sub-Team
AJM-2571
Field Automation Support ZAU Sub-Team
AJM-257ZAU
Field Automation Support ZDV Sub-Team
AJM-257ZDV
Field Automation Support ZHU Sub-Team
AJM-257ZHU
Field Automation Support ZKC Sub-Team
AJM-257ZKC
Field Automation Support ZMA Sub-Team
AJM-257ZMA
Field Automation Support ZNY Sub-Team
AJM-257ZNY
Field Automation Support ZSE Sub-Team
AJM-257ZSE
Field Automation Support ZAB Sub-Team
AJM-257ZAB
Field Automation Support ZBW Sub-Team
AJM-257ZBW
Field Automation Support ZFW Sub-Team
AJM-257ZFW
Field Automation Support ZID Sub-Team
AJM-257ZID
Field Automation Support ZLA Sub-Team
AJM-257ZLA
Field Automation Support ZME Sub-Team
AJM-257ZME
Field Automation Support ZOA Sub-Team
AJM-257ZOA
Field Automation Support ZSU Sub-Team
AJM-257ZSU
Field Automation Support ZAN Sub-Team
AJM-257ZAN
Field Automation Support ZDC Sub-Team
AJM-257ZDC
Field Automation Support ZHN Sub-Team
AJM-257ZHN
Field Automation Support ZJX Sub-Team
AJM-257ZJX
Field Automation Support ZLC Sub-Team
AJM-257ZLC
Field Automation Support ZMP Sub-Team
AJM-257ZMP
Field Automation Support ZOB Sub-Team
AJM-257ZOB
Field Automation Support ZTL Sub-Team
AJM-257ZTL


Director of Enterprise Services
AJM-3
Communications, Information & Network Programs Group
AJM-31
Navigation Programs Group
AJM-32
Aviation Weather & Aeronautical Services Programs Group
AJM-33
Data Communications Group
AJM-34
Enterprise Programs Team
AJM-311
Enterprise Engineering Services Team
AJM-312
Voice Services Team
AJM-313
Communications Program Support Team
AJM-314
Satellite Navigation Team
AJM-321
Ground Based NAVAIDS & Lightning Systems Team
AJM-322
NAS Implementation Team
AJM-323
Navigation Program Engineering Team
AJM-324
Navigation Program Support Team
AJM-325
Weather Observations Team
AJM-331
Weather Processors Team
AJM-332
Weather Dissemination Team
AJM-333
Weather Integration Team
AJM-334
Flight Service Station Team
AJM-335
Aeronautical Information Management Team
AJM-336


Communications, Information & Network Programs Group
AJM-31
Enterprise Programs Team
AJM-311
Program & Policy Management Sub-Team
AJM-3111
Enterprise Engineering Services Team
AJM-312
Enterprise Engineering Sub-Team
AJM-3121
Field Project Engineering Section
AJM-31211
Enterprise Product Support Sub-Team
AJM-3122
Voice Services Team
AJM-313
NAS Voice Systems Sub-Team
AJM-3131
A/G Voice Communications Sub-Team
AJM-3132
Voice Switch & Recording Sub-Team
AJM-3133
Communications Program Support Team
AJM-314


Navigation Programs Group
AJM-32
Satellite Navigation Team
AJM-321
SBAS Sub-Team
AJM-3211
Ground Based NAVAIDS & Lighting Systems Team
AJM-322
Ground Based NAVAIDS Sub-Team
AJM-3221
Lighting Systems Sub-Team
AJM-3222
NAS Implementation Team
AJM-323
Implementation Support Sub-Team
AJM-3231
Navigation Services Implementation Sub-Team
AJM-3232
Navigation Program Engineering Team
AJM-324
Navigation Program Support Team
AJM-325

## Chapter 9. Management Services

**1. Mission.** The mission of the Vice President of Management Services is to provide management services for executing and integrating plans, programs, and activities of the ATO to enable sustained organizational performance.

**2. Delegated Authority.**

**a.** Executes the mission of Management Services. Ensures that offices establish goals, budgets, and priorities. Allocates and manages resources to meet ATO performance targets.

**b.** Develops strategic plans, policies, and objectives for human capital management, professional training and workforce development consistent with agency policy.

**c.** Ensures consolidation of ATO corporate metrics. Models and analyzes performance metrics and oversees ATO performance reporting system(s).

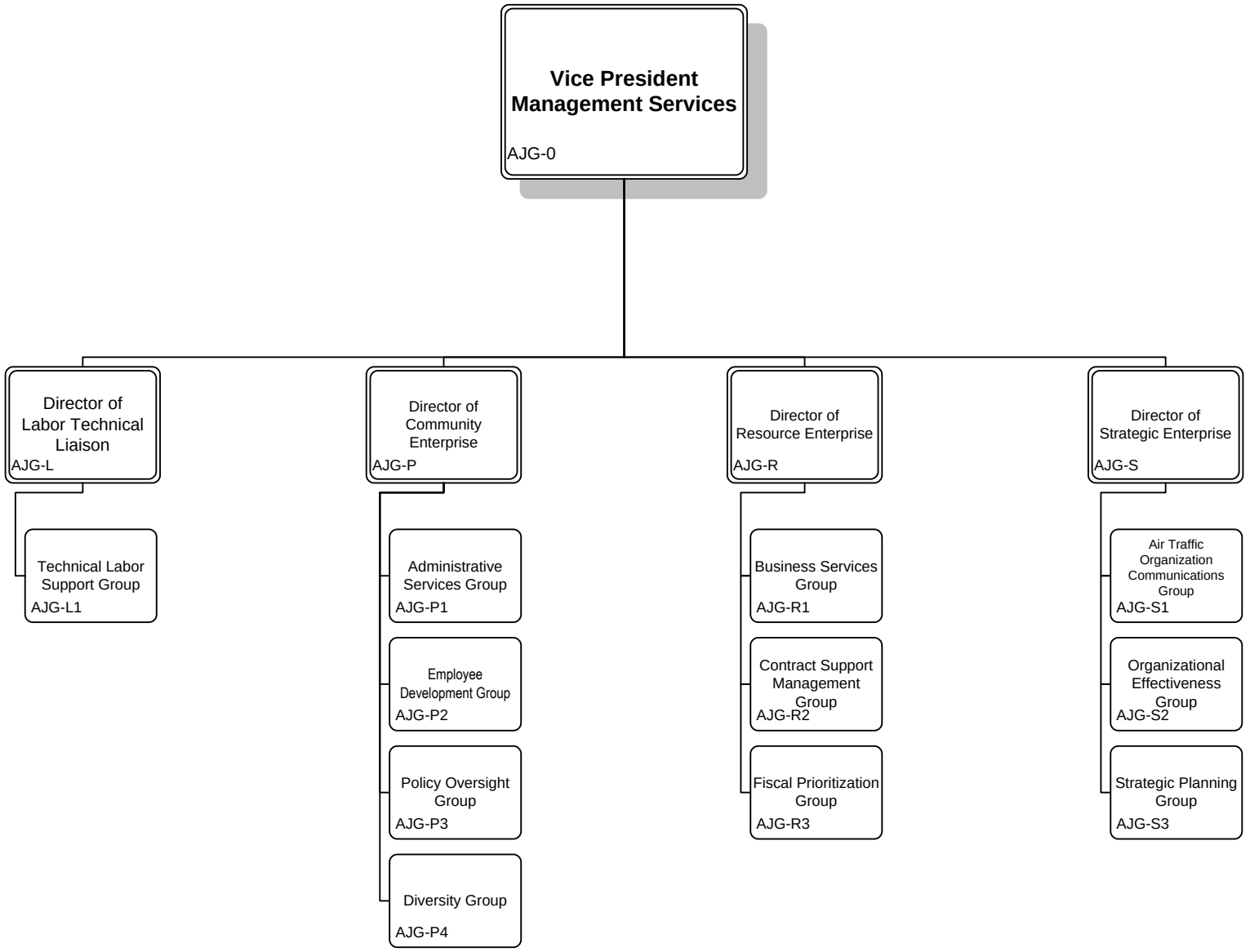
**d.** Collects business plan and program data from service units. Reports on progress and performance of corporate goals and strategic initiatives. Develops and reports on performance of service agreements with FAA LOBs.

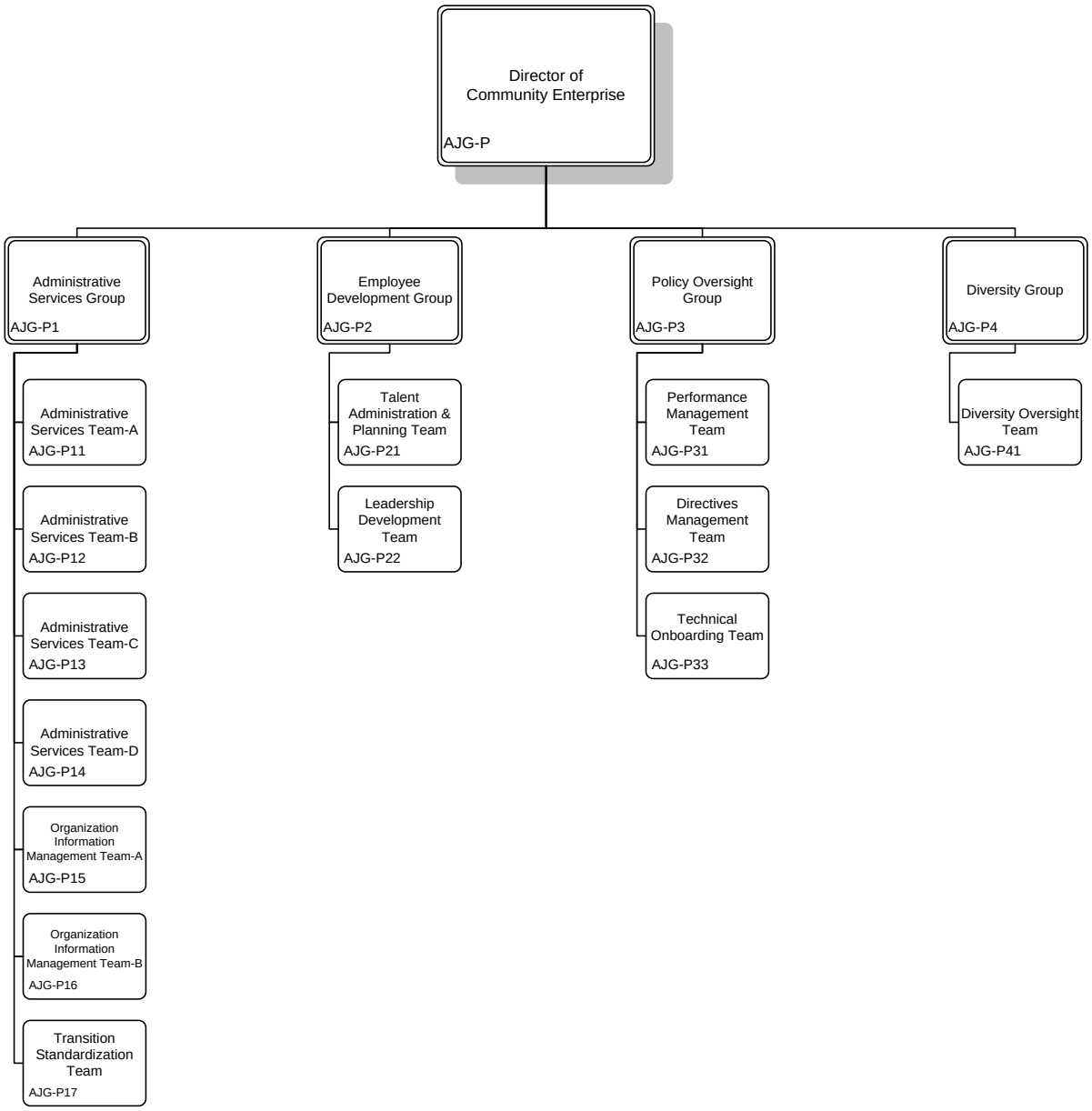
**e.** In collaboration with other service units, establishes and maintains documented policies and procedures for the administration of the ATO. These include organizational standards for structure, nomenclature, positions, directives, records management, correspondence, and coordination.

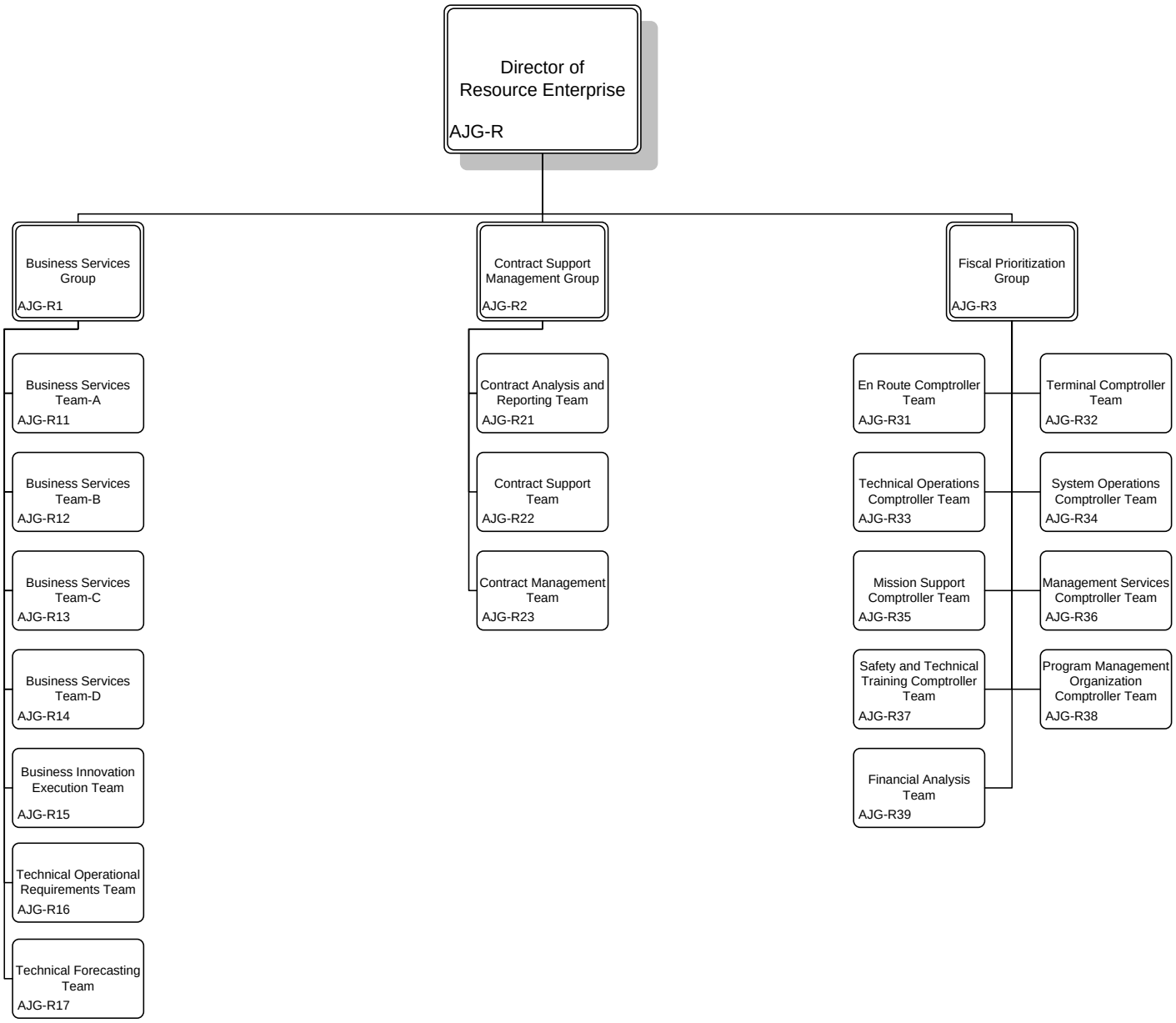
**f.** Analyzes and reports on ATO organizational status such as staffing, series, grades, and supervisory ratios. Ensures that classification of ATO positions is standard among all service units.

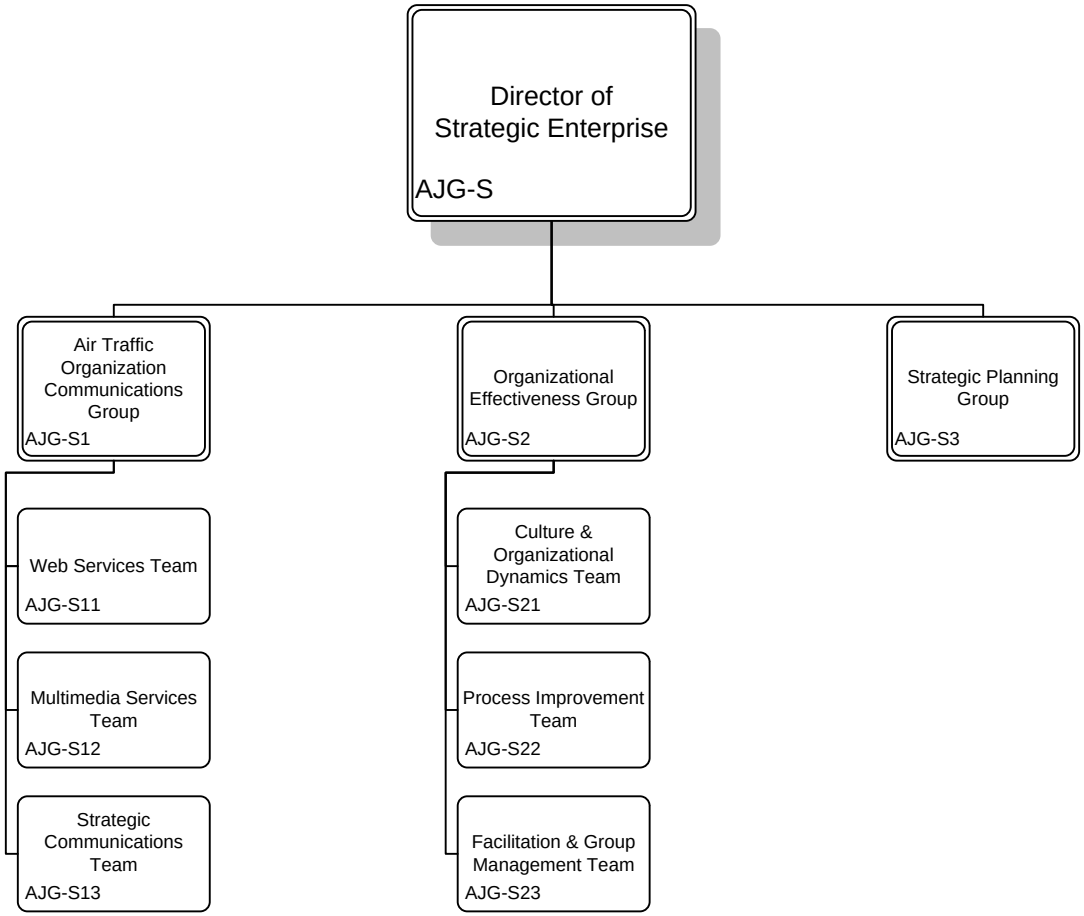
**g.** In collaboration with AHR, ensures ATO position management classification activities meet FAA standards and requirements.

**3. ATO Organization Chart.**




Director of Community Enterprise
AJG-P
Administrative Services Group
AJG-P1
Employee Development Group
AJG-P2
Policy Oversight Group
AJG-P3
Diversity Group
AJG-P4
Administrative Services Team-A
AJG-P11
Administrative Services Team-B
AJG-P12
Administrative Services Team-C
AJG-P13
Administrative Services Team-D
AJG-P14
Organization Information Management Team-A
AJG-P15
Organization Information Management Team-B
AJG-P16
Transition Standardization Team
AJG-P17
Talent Administration & Planning Team
AJG-P21
Leadership Development Team
AJG-P22
Performance Management Team
AJG-P31
Directives Management Team
AJG-P32
Technical Onboarding Team
AJG-P33
Diversity Oversight Team
AJG-P41


Director of Resource Enterprise
AJG-R
Business Services Group
AJG-R1
Business Services Team-A
AJG-R11
Business Services Team-B
AJG-R12
Business Services Team-C
AJG-R13
Business Services Team-D
AJG-R14
Business Innovation Execution Team
AJG-R15
Technical Operational Requirements Team
AJG-R16
Technical Forecasting Team
AJG-R17
Contract Support Management Group
AJG-R2
Contract Analysis and Reporting Team
AJG-R21
Contract Support Team
AJG-R22
Contract Management Team
AJG-R23
Fiscal Prioritization Group
AJG-R3
En Route Comptroller Team
AJG-R31
Technical Operations Comptroller Team
AJG-R33
Mission Support Comptroller Team
AJG-R35
Safety and Technical Training Comptroller Team
AJG-R37
Financial Analysis Team
AJG-R39
Terminal Comptroller Team
AJG-R32
System Operations Comptroller Team
AJG-R34
Management Services Comptroller Team
AJG-R36
Program Management Organization Comptroller Team
AJG-R38


Director of Strategic Enterprise
AJG-S
Air Traffic Organization Communications Group
AJG-S1
Organizational Effectiveness Group
AJG-S2
Strategic Planning Group
AJG-S3
Web Services Team
AJG-S11
Multimedia Services Team
AJG-S12
Strategic Communications Team
AJG-S13
Culture & Organizational Dynamics Team
AJG-S21
Process Improvement Team
AJG-S22
Facilitation & Group Management Team
AJG-S23

## Chapter 10. Information Technology Office

**1. Mission.** The Information Technology (IT) Office is a customer-focused enabler of business that provides quality national IT services. Our services are innovative, integrated, secure, timely, and valuable.

**2. Delegated Authority.**

**a.** Establish and maintain secure, efficient, and cost effective information technology applications and services.

**b.** Apply business best practices to support FAA and ATO operations.

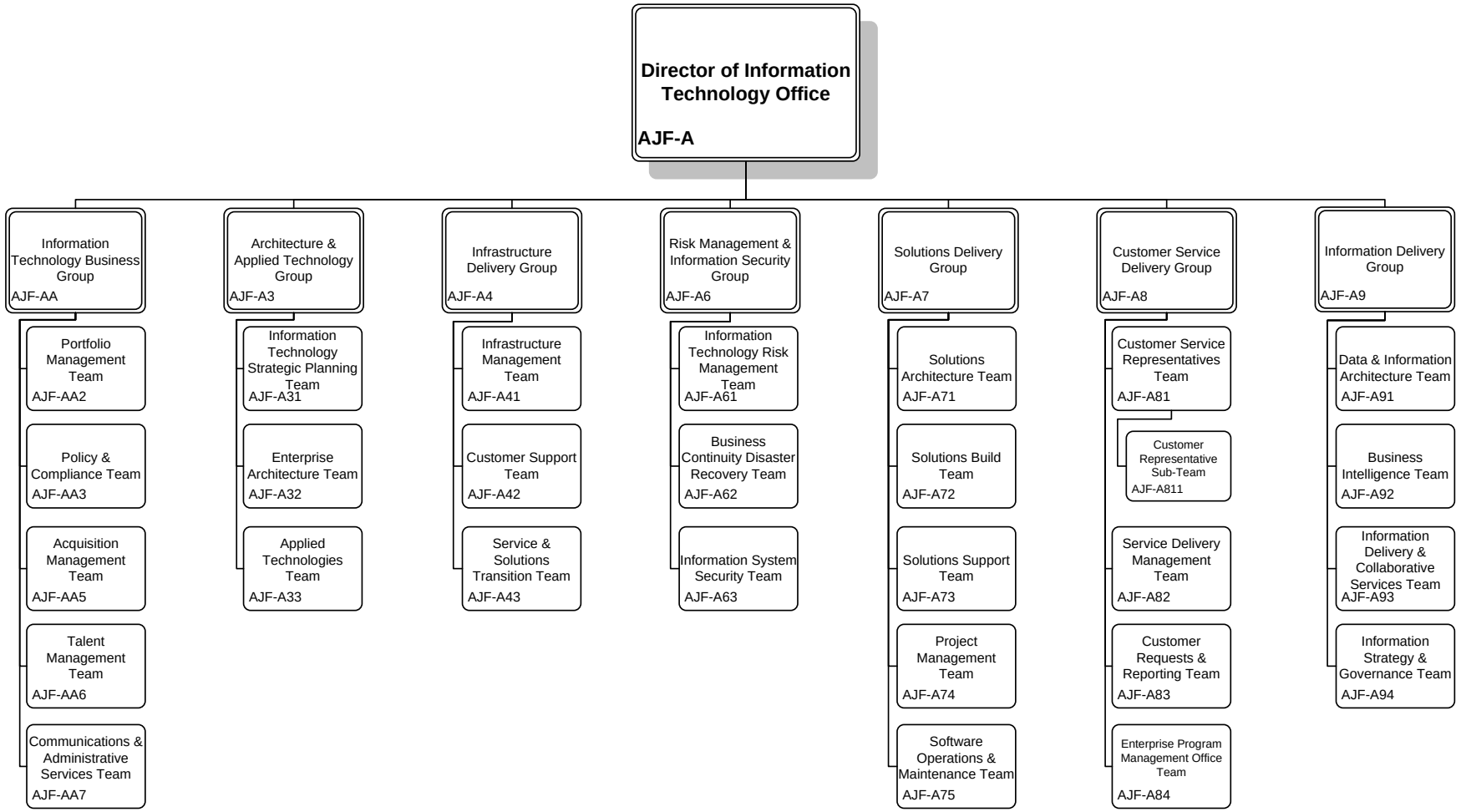
**c.** Provide information technology (IT) risk management and information assurance security services to ATO systems to mitigate ATO security threats, vulnerabilities, and risks in a cost beneficial manner.

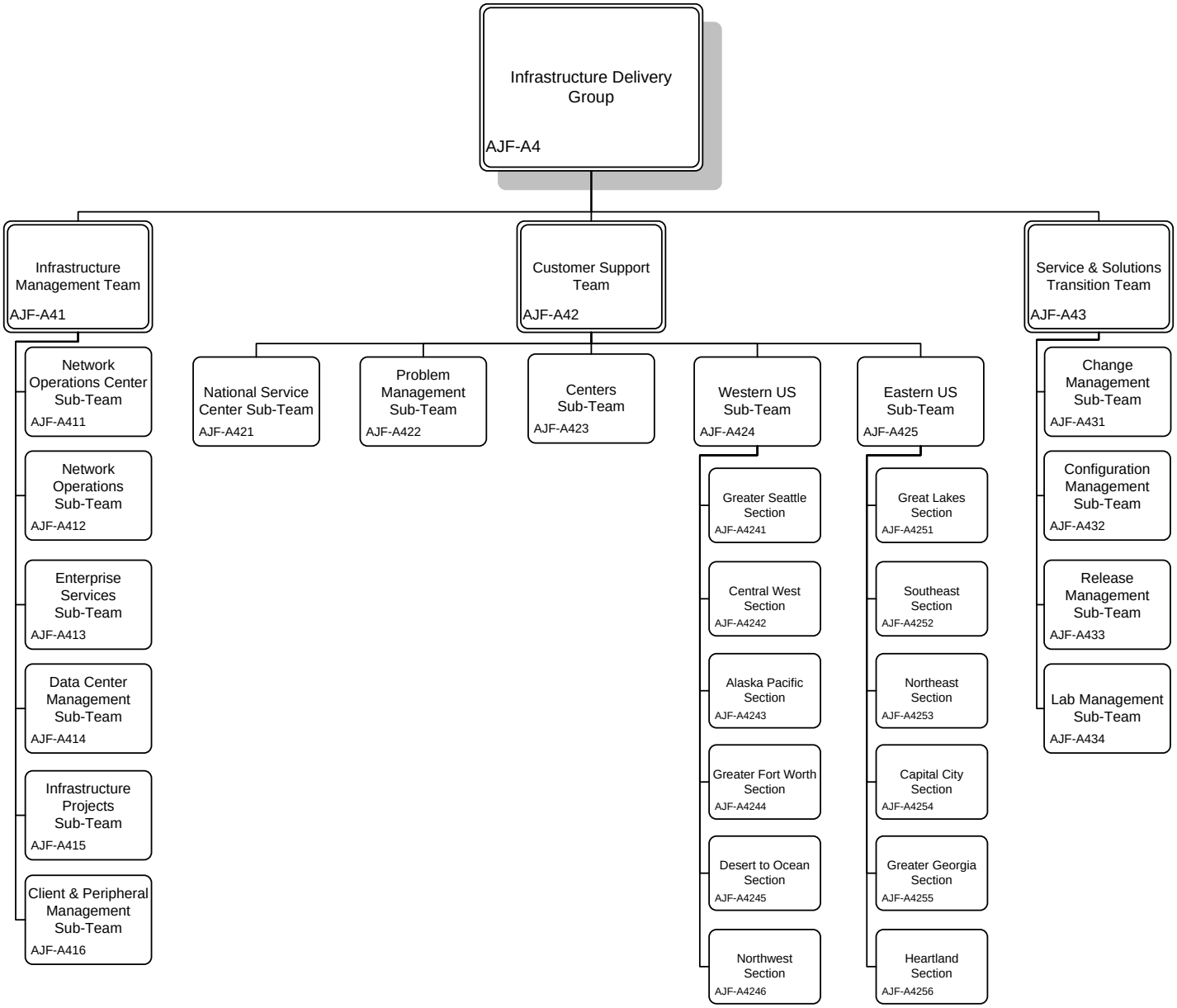
**d.** Support ATO real-time security incident decision making.

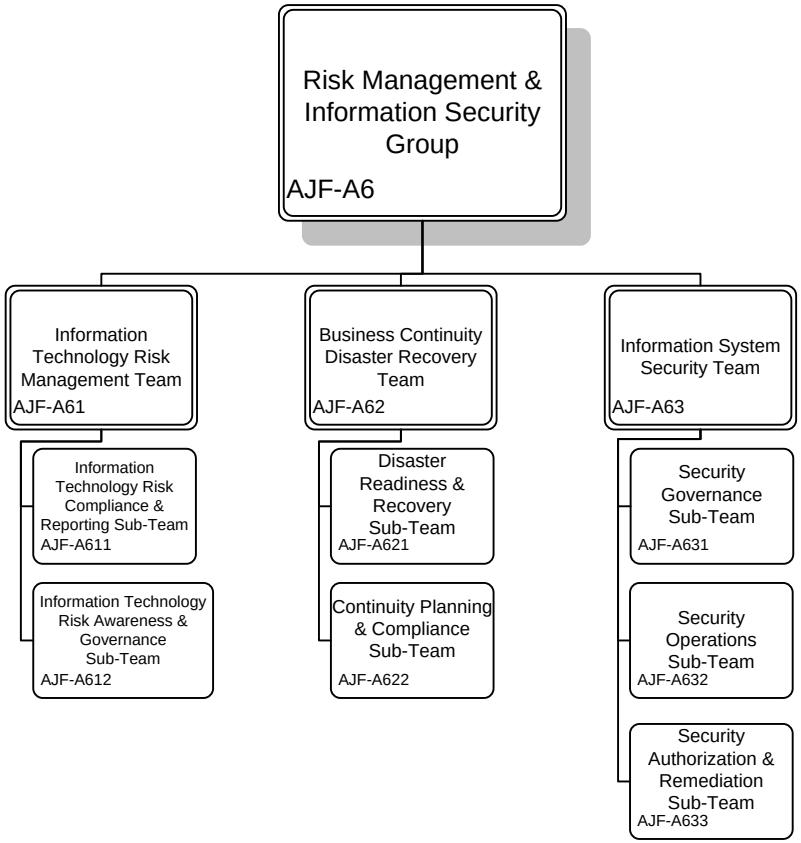
**e.** Develop, deploy, and manage business and technical systems to align IT services with FAA business goals.

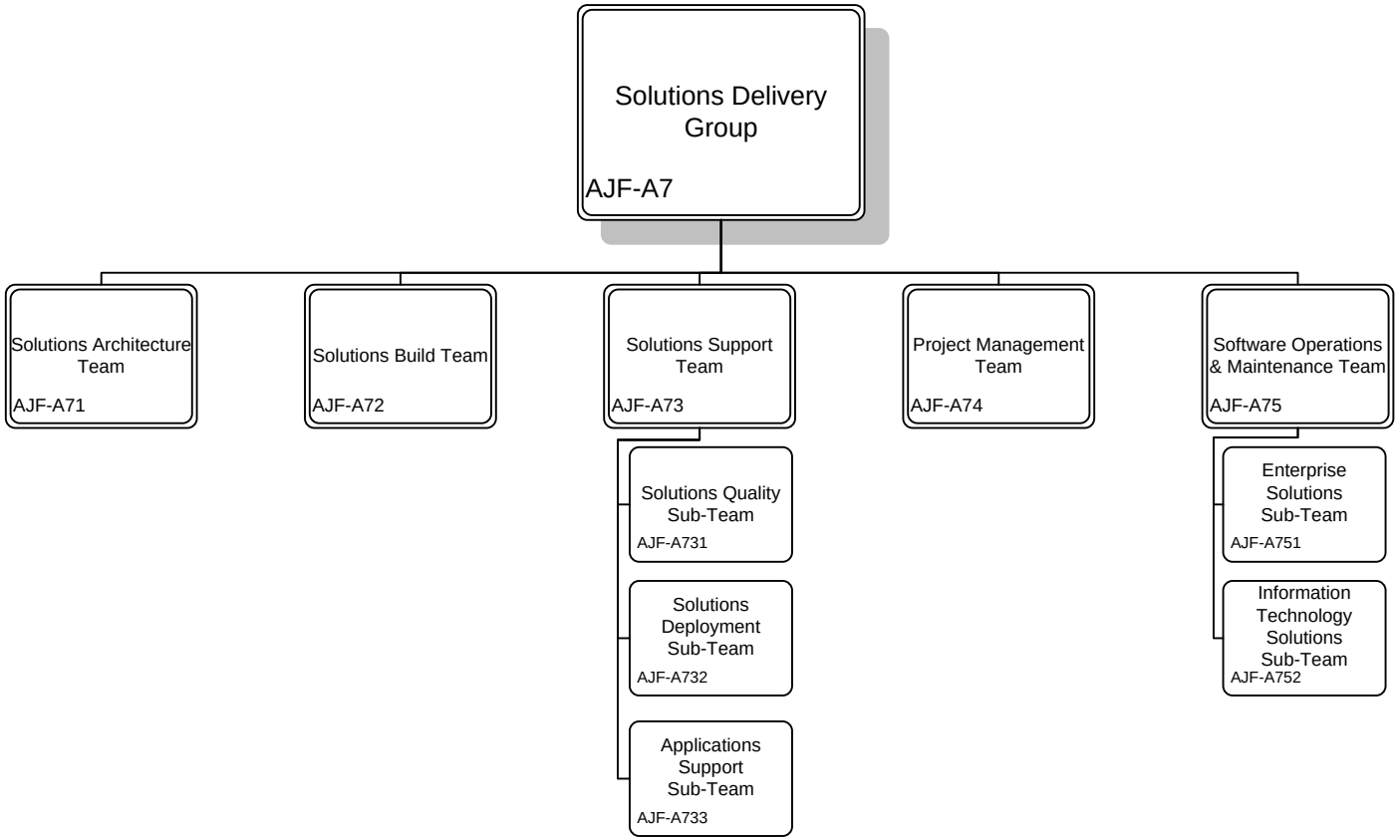
**f.** Implement and enforce federal, DOT, FAA, and ATO standards and processes to maximize IT delivery excellence and cost efficiencies.

## 3. ATO Organization Chart.




Infrastructure Delivery Group
AJF-A4
Infrastructure Management Team
AJF-A41
Customer Support Team
AJF-A42
Service & Solutions Transition Team
AJF-A43
Network Operations Center Sub-Team
AJF-A411
Network Operations Sub-Team
AJF-A412
Enterprise Services Sub-Team
AJF-A413
Data Center Management Sub-Team
AJF-A414
Infrastructure Projects Sub-Team
AJF-A415
Client & Peripheral Management Sub-Team
AJF-A416
National Service Center Sub-Team
AJF-A421
Problem Management Sub-Team
AJF-A422
Centers Sub-Team
AJF-A423
Western US Sub-Team
AJF-A424
Eastern US Sub-Team
AJF-A425
Greater Seattle Section
AJF-A4241
Central West Section
AJF-A4242
Alaska Pacific Section
AJF-A4243
Greater Fort Worth Section
AJF-A4244
Desert to Ocean Section
AJF-A4245
Northwest Section
AJF-A4246
Great Lakes Section
AJF-A4251
Southeast Section
AJF-A4252
Northeast Section
AJF-A4253
Capital City Section
AJF-A4254
Greater Georgia Section
AJF-A4255
Heartland Section
AJF-A4256
Change Management Sub-Team
AJF-A431
Configuration Management Sub-Team
AJF-A432
Release Management Sub-Team
AJF-A433
Lab Management Sub-Team
AJF-A434


Risk Management & Information Security Group
AJF-A6
Information Technology Risk Management Team
AJF-A61
Business Continuity Disaster Recovery Team
AJF-A62
Information System Security Team
AJF-A63
Information Technology Risk Compliance & Reporting Sub-Team
AJF-A611
Information Technology Risk Awareness & Governance Sub-Team
AJF-A612
Disaster Readiness & Recovery Sub-Team
AJF-A621
Continuity Planning & Compliance Sub-Team
AJF-A622
Security Governance Sub-Team
AJF-A631
Security Operations Sub-Team
AJF-A632
Security Authorization & Remediation Sub-Team
AJF-A633


Solutions Delivery Group
AJF-A7
Solutions Architecture Team
AJF-A71
Solutions Build Team
AJF-A72
Solutions Support Team
AJF-A73
Project Management Team
AJF-A74
Software Operations & Maintenance Team
AJF-A75
Solutions Quality Sub-Team
AJF-A731
Solutions Deployment Sub-Team
AJF-A732
Applications Support Sub-Team
AJF-A733
Enterprise Solutions Sub-Team
AJF-A751
Information Technology Solutions Sub-Team
AJF-A752

## Chapter 11. Joint Program Development Office

**1. Mission.** The JPDO is an interagency office that coordinates and facilitates the work of FAA and its partner organizations as they work to make the Next Generation Air Transportation System (NextGen), a reality.

**2. Partner Relationships.** Partnerships are not only beneficial, but also necessary to streamline processes and help us operate efficiently and safely. FAA's partner agencies include the Department of Homeland Security (DHS), the Department of Defense (DOD), the Department of Commerce (DOC), the National Aeronautics and Space Administration (NASA), the Department of Transportation (DOT), and the White House Office of Science and Technology Policy (OSTP).

**3. Director, Joint Planning and Development Office (JPDO) is responsible to:**

**a.** Execute the mission of NextGen and Operations Planning; establish goals, strategies, budgets, and priorities; allocate and manage resources, meet performance targets, and supply services to meet the Office's requirements.

**b.** Maintain the multi-agency NextGen enterprise vision.

**c.** Ensure alignment between partner government agencies and other stakeholders that contribute to the multi-agency NextGen effort.

**d.** Facilitate multi-agency transfers of technology from research programs to federal agencies with operational responsibilities and to the private sector to optimize safety, capacity, security, and reduce negative environmental impacts.

**e.** Ensure alignment of federal agency aviation-related environmental and safety programs; make recommendations to stakeholders for reducing exposure of noise and emissions pollution and reduction of fuel consumption.

**f.** Ensure effective and directed programs that result in relevant research through coordination of aviation and aeronautics research across NextGen partner agencies.

**g.** Lead interagency planning and coordination for multi-agency NextGen integrated plans.

**h.** Prepare progress reports to U.S. Congress on JPDO products.

**i.** Manage interagency policy and strategies for NextGen network-centric information sharing. Coordinate investment and development of network-enhancing capabilities.

**j.** Manage high-level interagency initiatives that require collaboration and extensive analysis. Facilitate resolution of strategic policy issues.

**k.** Prepare an annual report for the Administrator to transmit to the Committee on Commerce, Science, and Transportation in the Senate; and the Committee on Transportation Infrastructure and the Committee on Science in the House of Representatives.

**4. Delegated Authority.**

**a.** Continue to accommodate requirements of partner agencies as we move toward getting NextGen online. These partnerships are crucial and JPDO is the hub at the center of these relationships.

**b.** Become an invaluable source of information and institutional knowledge.

**c.** Develop the Integrated Work Plan (IWP). The IWP represents the work all of the JPDO partner agencies must do to deliver NextGen. A major focus of the JPDO is to influence the partner agencies to develop plans similar to FAA's OEP Plan – now known as the NextGen Implementation Plan – with budgets to support those plans. The OEP is the FAA's detailed piece of the Integrated Work Plan. It covers our plans for delivering NextGen over the next ten years. We will implement and budget to this plan.

**d.** Maintain the vision of the future. The JPDO must continue to focus on research and development for the long term – beyond 10 years and ultimately beyond 2025 – as partner agencies implement their ten-year plans.

**e.** Oversee research and development activities related to NextGen.

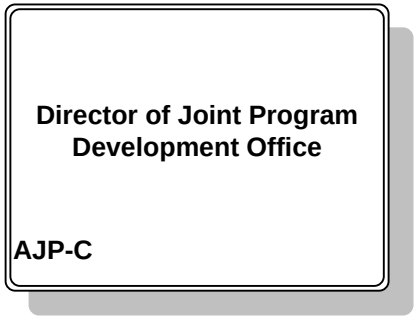
**f.** Create and carry out a transition plan for implementation of NextGen.

**g.** Coordinate aviation and aeronautics research programs to achieve the goal of more effective and directed programs that will result in applicable research.

**h.** Coordinate goals, priorities, and research activities (within the federal government) with United States aviation and aeronautical firms.

**i.** Coordinate the development and utilization of new technologies to ensure that when available, they may be used to their fullest potential in aircraft and in the air traffic control system.

**j.** Facilitate the transfer of technology from research programs such as the NASA program and the Department of Defense Advanced Research Projects Agency program to federal agencies with operational responsibilities, and to the private sector.

**k.** Review activities related to noise, emissions, fuel consumption, and safety conducted by federal agencies, including the FAA, NASA, DOC, and DOD.

**5. ATO Organization Chart.**