

API FY 2010 Business Plan

Europe, Africa, Middle East (AEU)

Introduction

Advancing the nation's longstanding leadership in the global arena is a primary responsibility of the Office of International Aviation (API). Our staff encourages, promotes and facilitates the adoption of FAA policies and practices worldwide. API's critical role is ensuring the international activities of FAA's lines of business and staff offices are integrated. The API staff brings safety and efficiency to millions of passengers each year as we arrange highly regarded technical assistance and training and work to harmonize global standards so passengers can benefit from a seamless air transportation network. In FY 2010 our challenges include: - identifying international priorities for the FAA, - promoting NextGen as the agency moves forward in its commitment to expand the use of those concepts, technologies and procedures internationally, - increasing FAA's leadership presence by establishing a second office in Latin America, and - improving our support of the International Civil Aviation Organization (ICAO) by coordinating FAA's work with the Industry Safety Strategy Group (ISSG) for the Global Aviation Safety Road Map. Through our strategic activities in FY 2010, we are committed to supporting Presidential safety programs in Afghanistan, Africa, and Iraq and building mutually beneficial partnerships with civil aviation organizations in the Middle East, China, India and Latin America. We will continue to support creating government-industry partnerships and strengthening the capabilities of regional aviation authorities and organizations through technical assistance and training. We will collaborate with the Office of Energy and Environment in demonstrating best U.S. environmental practices and work across the lines of business to identify projects funded by donor organizations which will strengthen the global aviation infrastructure. We will continue our core activities to build and maintain bilateral and multilateral relationships, support FAA senior leadership in achieving U.S. objectives, and negotiate agreements that improve safety and efficiency worldwide.

Overview

API helps the line organizations in the agency provide direct or indirect assistance to over 100 countries around the world to help them improve their aviation systems. The United States is the largest contributor of technical and financial support to the International Civil Aviation Organization (ICAO), which represents 190 of the world's civil aviation authorities.

While the worldwide air accident rate has improved over the last ten years, the rate is higher in parts of the world where major growth is forecast to occur over the next century. In this environment, API must work with our international partners to be able to ensure that the flying public is able to travel as safely and efficiently abroad as at home.

A more detailed description of each objective and its supporting initiatives and performance targets follows:

International Leadership Strategic

➤ Flight Plan Target: CAST Safety Enhancements

Work with the Chinese aviation authorities and industry to adopt 27 proven Commercial Aviation Safety Team (CAST) safety enhancements by FY 2011. This supports China's efforts to reduce commercial fatal accidents to a rate of 0.030 fatal accidents per 100,000 departures by FY 2012. FY 2010 Target: 4 CAST Safety Enhancements

Strategic Initiative: Aviation Safety Oversight Relationships

Identify and provide technical assistance and training and strengthen mutually beneficial partnerships with key civil aviation authorities in Africa, the Americas, Asia, Europe and the Middle East.

Strategic Activity: Russian Federation Outreach

Work in partnership with Russian Federation civil aviation officials to promote specific safety goals.

Activity Target 1: Identify Russian/American Flight Safety meeting agenda for joint discussions on mutual areas of concern to promote U.S. safety policies and initiatives including CAST/IHST and to strengthen Russian Federation flight safety oversight. Due March 31, 2010

Activity Target 2: Facilitate the development of a yearly joint flight safety oversight cooperation plan between FAA-AFS and Russian Federal Air Transport Agency (FATA) / Federal Air Transport Oversight Authority (FATO) in cooperation with AFS-50 Due March 31, 2010

Activity Target 3: Provide necessary support in the promotion, development and delivery of at least one Russian/American Flight Safety meeting in the U.S. or Russia. Due September 30, 2010

Strategic Activity: Middle East Outreach

Work in partnership with Middle East Civil Aviation authority officials to promote specific safety goals through the development of key safety initiatives in the region. Identify and expand partnerships in the International Helicopter Safety Team (IHST) to steer safety risk assessment methodologies to improve safety oversight in the region.

Activity Target 1: Work with the IHST committee to create an action plan and analysis database to address the operational hazards identified in the previously collected risk assessment surveys. Due December 31, 2009

Activity Target 2: Assist the IHST in implementing risk intervention resolution methodologies in order to address the identified top ten helicopter aviation hazards in the region. Due April 30, 2010

Strategic Initiative: Foster International Environmental Standards

Work at ICAO and with international partners to foster international environmental standards, recommended practices, and guidance materials that are technically feasible, economically reasonable, provide a measurable benefit and consider interdependencies between the various emissions and between emissions and noise.

Strategic Activity: Demonstrate US Best Environmental Practices

Present the U.S. position on aviation environmental concerns and encourage the adoption of U.S. environmental policy and practices in aviation by international aviation authorities, government policy makers, and industry stakeholders in the AEU region.

Activity Target 1: AEU will work with ARP, ATO and AEE to identify two foreign delegations to visit the U.S. for a briefing on environmental best practices. Due June 30, 2010

Activity Target 2: AEU will identify a venue in the region at which FAA experts could present the U.S. position on aviation environmental issues and U.S. initiatives to reduce environmental impacts. Due May 31, 2010

Activity Target 3: Promote and advocate U.S. position on environmental issues to at least 2 key governmental organizations leading up to the 2010 ICAO General Assembly. Due September 30, 2010

Strategic Initiative: Strengthen Aviation Authorities

Identify and provide technical assistance and training to strengthen the capabilities of at least four regional aviation organizations to meet international safety and efficiency standards.

Strategic Activity: Regional Support for Commonwealth of Independent States (CIS) Region

Work with FAA AFS/ATO, Eurocontrol and ICAO and CIS safety organizations and agencies, to promote adoption and standardization throughout the region of the concept and system of Performance Based Navigation (PBN).

Activity Target 1: Work with FAA AFS/ATO, Eurocontrol and ICAO to organize, at least one PBN workshop for the CIS states in the region. Due December 31, 2009

Activity Target 2: Provide the necessary support in the promotion, development and delivery of at least one PBN workshop for the CIS states in the region. Due June 30, 2010

Strategic Activity: Support for Airport Authorities in West and Central Africa

Work with regional airport authorities and American Association of Airport Executives (AAAE) to provide training for airport personnel.

Activity Target 1: Using Safe Skies for Africa funding, contract with AAAE to provide training in Ghana for at least 40 airport personnel in West and Central Africa. Due October 31, 2009

Activity Target 2: In cooperation with FAA/ARP and AAEE, conduct training in West and Central Africa. Due March 31, 2010

Strategic Activity: Support for Airport Authorities in East Africa

Work with regional airport authorities and American Association of Airport Executives (AAEE) to explore providing training for airport personnel.

Activity Target 1: Using Safe Skies for Africa funding, explore possibilities of contracting with AAEE to provide a seminar for at least 40 airport personnel in East Africa. Due September 30, 2010

Strategic Activity: Regional Support for Francophone/Portuguese-speaking African states

Work with civil aviation authorities, regional organizations and ICAO to promote proficiency in the English language in accordance with ICAO Assembly Resolution A36-11 by promoting and encouraging state to ensure that implementation plans are being effectively followed and that timelines are not slipping.

Activity Target 1: Review individual states English language implementation plan status. Promote and encourage timely implementation of plans in those states where Resolution A36-11 has not been effectively implemented through letters, phone calls and representational visits. Due March 30, 2010

Activity Target 2: Work to promote, encourage and ensure that implementation plans are being effectively followed and that timelines are not slipping including if funding is available, conducting at least one English Language proficiency workshop in the region. Due September 30, 2010

Strategic Initiative: EU and EASA Partnership

Establish an effective partnership with the European Union and the European Aviation Safety Agency (EASA) to ensure the highest level of cooperation for aviation safety and an efficient exchange of products, services, and technologies.

Strategic Activity: US-European Community Agreement for the Promotion of Aviation Safety Implementation

AEU will support the development of new annexes under the US-European Community Agreement for the Promotion of Aviation Safety.

Activity Target 1: Continue discussions with LOBs and EASA on the new areas of competence development of future annexes covering areas such as simulators, flight crew licensing/training schools, third country operators, and operational suitability certificates. Due September 30, 2010

Strategic Initiative: Promote FAA Recommendations and Policies

Strategically influence international aviation safety, capacity, and efficiency by promoting FAA recommendations and policies at key international venues.

Strategic Activity: NextGen Expansion

Encourage adoption of NextGen-supporting systems, technologies and operational enhancements by international aviation authorities, government policy makers, and industry stakeholders.

Activity Target 1: Identify a venue to promote the adoption of NextGen technologies, conduct an exploration activity such as a discussion with a senior aviation official to promote the adoption of NextGen technologies. Due December 31, 2009

Activity Target 2: Conduct discussion, provide information as appropriate. Due March 31, 2010

Strategic Activity: Negotiate US-European Community Memorandum of Cooperation for R&D

AEU will lead the negotiation of a new memorandum of cooperation with the European Community to allow for joint research and development activities and sharing of information with EU agencies such as the SESAR Joint Undertaking and EASA, and actively participate in the development, coordination, and negotiation of an annex(es) to accommodate ATO-SESAR JU joint R&D activities.

Activity Target 1: Initiate formal negotiations of MOC and Annex(es) with European Commission. Due December 31, 2009

Activity Target 2: Coordinate positions and develop counterproposals, and engage in quarterly negotiations/discussions with Commission officials. Due September 30, 2010

Strategic Activity: N-Registered Aircraft Issues in Europe

Work with appropriate LOBs to develop a plan to address the various issues associated with N-registered aircraft operating in Europe.

Activity Target 1: Co-write article for publication in UK AOPA or International AOPA newsletter describing rights and responsibilities of pilots of N-registered aircraft outside the US. Due April 30, 2010

Activity Target 2: Work with AFS and AGC-7 to develop and deliver presentations to at least two GA/Business Aviation fora outlining regulatory requirements for N-registered aircraft flying outside US airspace. Due April 30, 2010

➤ **Flight Plan Target: International Aviation Development Projects**

By FY 2013, arrange commitments for external funding for at least 35 aviation development projects (7 per year). FY 2010 Target: 7 projects

Strategic Initiative: International Aviation Development Projects Outreach

Work with FAA Lines of Business to develop international aviation projects, arrange external funding for these projects, and conduct outreach activities to transfer aviation development knowledge.

Strategic Activity: Africa, Europe, and Middle East Regional Project Identification

Coordinate with Senior Representatives and FAA LOBs to identify and develop international aviation projects.

Activity Target 1: Identify and provide an initial list of international aviation projects in the Africa, Europe and the Middle East region to API-10. Due November 30, 2009

Activity Target 2: Secure external funding commitments for two international aviation projects in the Africa, Europe and the Middle East region. Due September 30, 2010

Activity Target 3: Participate in at least two outreach activities with other U.S. Government agencies or non-U.S. donor organizations to share aviation development knowledge. Due September 30, 2010

➤ **Flight Plan Target: Aviation Leaders**

By FY 2013, work with at least 18 countries or regional organizations to develop aviation leaders to strengthen the global aviation infrastructure. FY 2010 Target: 3 countries/regional organizations

Strategic Initiative: Develop Aviation Leaders

Strengthen civil aviation authorities and global safety by creating and promoting targeted developmental opportunities to civil aviation leaders to enhance management, technical and organization skills.

Strategic Activity: Africa, Europe and Middle East Developmental Opportunity

Initiate, coordinate, and organize at least 1 developmental opportunity for current or potential foreign aviation leaders.

Activity Target 1: Identify and provide an initial list of at least three priority countries or regional organizations in the Africa, Europe and Middle East region. Due December 31, 2009

Activity Target 2: Arrange one international aviation leadership development program for at least one potential foreign aviation leader from either a regional organization or country in this region. Due September 30, 2010

International Leadership Core

➤ **Core Business Target: New Agreement Development**

Conclude 75% of agreements in this activity.

Core Business Initiative: Agreement and Contract Administration

This core business function includes the development, preparation and management of agreements and contracts including, but not limited to, bilateral aviation agreements, technical assistance, training, cooperative efforts, and research agreements, memoranda of agreement, annexes and appendices. It also includes the duties of a contracting officer's technical representative such as generating statements of work, approving invoices for payment and facilitating government/contractor relations.

Core Sub-Activity: Assistance to Civil Aviation Authorities of Countries in the Region that are not IASA-rated by the FAA (Africa, Europe, Middle East (AEU))

Identify countries in the region that are not yet IASA-rated, where the potential exists for an air carrier to begin service to the U.S. in order to provide information on the IASA process to the civil aviation authorities.

Activity Target 1: Identify at least one non-IASA-rated country in the region where there is the possibility for an air carrier to begin service to the U.S. Due December 31, 2009

Activity Target 2: Work with AVS to assist in the initial delivery of information and presentations to the civil aviation authority describing the IASA process and highlighting any early issues before a formal assessment is requested. Due September 30, 2010

Core Sub-Activity: Israel Technical Assistance (Africa, Europe, Middle East (AEU))

In cooperation with the LOBs and appropriate Israeli authorities, continue to provide technical assistance to Israel.

Activity Target 1: Conclude FAA coordination on all international agreements necessary to provide technical assistance within 30 business days of receipt of request. Due September 30, 2010

Core Sub-Activity: U.S./Norway, U.S./Iceland and U.S./Switzerland Bilateral Aviation Safety Agreements (Africa, Europe, Middle East (AEU))

Coordinate and support the development and negotiation of the U.S./Norway, U.S./Iceland, and U.S./Switzerland Bilateral Aviation Safety Agreements (BASAs) and associated Implementation Procedures.

Activity Target 1: Work with the appropriate LOBs to develop a strategy for the development and negotiation of BASA and Implementation Procedures with Norway, Iceland and Switzerland, including any necessary revisions to the existing Executive Agreements. Due September 30, 2010

Activity Target 2: Initiate discussions and associated activities with Norway, Iceland and Switzerland on the BASAs and IPs. Due March 31, 2010

Core Sub-Activity: European Union Safety Data Sharing (Africa, Europe, Middle East (AEU))

AEU will negotiate a data sharing agreement with an authority within the AEU region in cooperation with AVS.

Activity Target 1: Draft and propose an agreement with an authority within the region permitting the exchange of safety data. Due September 30, 2010

Core Sub-Activity: Technical Assistance and Training to Countries in Europe (Africa, Europe, Middle East (AEU))

Explore opportunities to provide technical assistance and training intended to increase the level of safety in targeted countries in the AEU region.

Activity Target 1: Identify at least two opportunities to provide technical assistance and/or training to a civil aviation authority. Due December 31, 2009

Activity Target 2: Develop a technical assistance agreement and work with the appropriate LOB to provide the training. Due June 30, 2010

Core Sub-Activity: Azerbaijan Technical Assistance (Africa, Europe, Middle East (AEU))

Work with AFS and funding organizations such as the US Trade and Development Agency (USTDA) to identify and implement appropriate training, assistance and assessment activities, where resources permit, to assist Azerbaijan in improving safety oversight.

Activity Target 1: Review the current implementation status of USTDA project for flight safety oversight with TDA and selected TDA contractor. Due October 31, 2009

Activity Target 2: Conduct FAA representation visit to Azerbaijan CAA to review progress on flight safety oversight improvement. Due June 30, 2010

Activity Target 3: Review FY outcomes of USTDA project and work with AFS to identify any future training and/or assistance and prepare all necessary international agreements. Due September 30, 2010

Core Sub-Activity: Safe Skies for Africa FY10 Training Plan (Africa, Europe, Middle East (AEU))

Support SSFA countries' initiatives to increase safety and build capacity.

Activity Target 1: Work with the LOBs (AFS-50 and AMA-800) to develop and deliver appropriate training in-country or in the U.S. Complete FAA coordination on all necessary international agreements within 30 days of final selection of the training team. Due September 30, 2010

Core Sub-Activity: Nigeria Technical Assistance and Training [Africa, Europe, Middle East (AEU)] (Africa, Europe, Middle East (AEU))

AEU will work with AFS to assist Nigeria CAA in performing safety oversight responsibilities in compliance with ICAO safety standards

Activity Target 1: Prepare technical assistance agreements for visits by AFS/AGC team to continue to address areas of concern identified in Nigerian Action Plan. Due September 30, 2010

Core Sub-Activity: Africa Civil Aviation Commission (AFCAC) technical assistance (Africa, Europe, Middle East (AEU))

Develop an activity in cooperation with AFCAC to address one or more of the issues of concern on the continent such as civil-military cooperation, search and rescue, medical refresher training and emergency preparedness communication. If funding is available, decide on an approach to address the issue through training or other technical assistance.

Activity Target 1: Discuss with AFCAC officials what safety issues are priorities and develop an action plan for resolution. Due December 31, 2009

Activity Target 2: Explore funding options and if funding is available work with AFCAC to present training or other technical assistance. Due June 30, 2010

Core Sub-Activity: Support for West African Safety Seminar (Africa, Europe, Middle East (AEU))

Assist Nigeria in holding a safety symposium on wildlife hazards, thus enhancing its status as a regional leader.

Activity Target 1: Set up a meeting with the DG NCAA to discuss possible presentation of Wildlife Hazard seminar. Due March 30, 2010

Activity Target 2: Follow up on DG meeting with possible presenters/sponsors if appropriate. Due September 30, 2010

Core Sub-Activity: Regional Support for Commonwealth of Independent States (CIS) Region (Africa, Europe, Middle East (AEU))

Work with FAA Lines of Business, other USG agencies and regional organizations in the development and delivery of technical assistance and training to strengthen the safety oversight and standardization among the CIS states.

Activity Target 1: Work with FAA Lines of Business, other USG agencies and regional safety organizations to identify at least one technical assistance/training program for safety improvement/ICAO standardization in the CIS states. Due March 31, 2010

Activity Target 2: Provide the necessary support in the promotion, development and delivery of at least one technical assistance/training program for safety improvement/ICAO standardization in CIS. Due September 30, 2010

Activity Target 3: Work with FAA Lines of Business, other USG agencies and regional organizations to organize, in cooperation with the Interstate Aviation Committee (IAK) and ICAO, at least one ICAO COSCAP safety seminar/workshop for the CIS states. Due March 31, 2010

Activity Target 4: Provide necessary support in the promotion, development and delivery of at least one ICAO COSCAP safety seminar for CIS states. Due September 30, 2010

Core Sub-Activity: EAC-CASSOA Regional Safety Oversight Agency (Africa, Europe, Middle East (AEU))

Support CASSOA and member Partner States as requested as they build a regional safety oversight organization and complete the harmonization of their laws, legislation, regulations and technical guidance.

Activity Target 1: Complete the necessary technical assistance agreements to support AFS-50's efforts throughout FY 10. Specific assistance will be identified during FY 10. Due September 30, 2010

➤ **Core Business Target: Senior Leadership Support**

Complete 90% of senior leadership preparations at least 5 days and follow up actions within 10 days after conclusion of each event.

Core Business Initiative: Senior Leadership Support

API plans, organizes, and conducts special events, conferences and summits that promote increased safety and efficiency of the global civil aerospace system in an environmentally sound manner. Also, API prepares FAA senior management, delegations and other USG officials for carrying out U.S. objectives at international events. Preparations include researching issues, briefing agency and USG officials, and developing position papers, presentations, background papers, briefing books, and country overviews on aviation-related matters. Follow-up actions include developing action items and issues lists with lead owners and required response dates; Submission of coordinated, approved trip reports for all FAA personnel to API and for the FAA Administrator to the Office of the Secretary; and Letters of Appreciation, as appropriate.

Core Sub-Activity: European Civil Aviation Conference (ECAC)/FAA Meeting (Africa, Europe, Middle East (AEU))

Coordinate FAA participation in the US-ECAC and FAA/ECAC meetings in 2010.

Activity Target 1: Complete preparation of briefing materials for FAA participation at the ECAC meetings in fall 2009. Due December 31, 2009

Activity Target 2: Complete preparation of briefing materials for FAA participation at the ECAC meeting in spring 2010. Due April 30, 2010

Core Sub-Activity: Russian American Air Traffic Control Cooperation (Africa, Europe, Middle East (AEU))

Support ATO in the development and delivery of meetings aimed at improving the safety and efficiency of air traffic in Russian Air Space.

Activity Target 1: Provide necessary support in the promotion, development and delivery of required meetings of the Cross Polar Trans East ATM Providers Working Group. Due September 30, 2010

Core Sub-Activity: Executive Travel Support (Africa, Europe, Middle East (AEU))

Provide appropriate support to executive-level participation in widely attended international aviation events, including air shows.

Activity Target 1: Provide recommendations for FAA executive-level participation at widely attended international aviation events within 45 days of the event. Due September 30, 2010

Activity Target 2: Conclude all appropriate preparations, provide all necessary briefing materials and conduct all required preparatory briefings within 5 days of the event. Due September 30, 2010

Core Sub-Activity: Single European Sky (SES) Initiative (Africa, Europe, Middle East (AEU))

Report on, and influence where appropriate, developments related to the implementation of the European Union's Single European Sky (SES) Initiative

Activity Target 1: Work with appropriate FAA LOBs to determine areas where the FAA can influence SES safety and efficiency improvements. Due June 30, 2010

Activity Target 2: Report out to FAA LOBs on the status of developments related to the SES legislation and implementation on a quarterly or as needed basis. Due September 30, 2010

Core Sub-Activity: African-India Ocean Comprehensive Implementation Program (ACIP) (Africa, Europe, Middle East (AEU))

Support the membership of the Deputy Assistant Secretary (DAS) of Transportation for Aviation and International Affairs on the ACIP Steering Committee

Activity Target 1: Prepare the US delegation to the steering committee meetings held in FY10 by drafting and coordinating background papers and briefing materials for the DAS. Due September 30, 2010

Activity Target 2: Determine API's responsibilities resulting from the steering committee meetings. Due June 30, 2010

Core Sub-Activity: Commercial Space Transportation in Europe (Africa, Europe, Middle East (AEU))

Promote the FAA commercial space transportation policy and regulations in Europe

Activity Target 1: Work with AST to develop a commercial space strategy for Europe to identify and perform outreach activities Due March 30, 2010

Activity Target 2: Perform outreach activities based on the FAA's commercial space strategy for Europe Due July 30, 2010

Activity Target 3: Conclude outreach activity by including speaker from AST at the Global Space Technology Forum in Dubai, UAE. Due January 30, 2010

Core Sub-Activity: Engage with EU Member States holding the EU Presidency (Africa, Europe, Middle East (AEU))

AEU will engage closely with those EU Member States that hold and are scheduled to hold the EU Presidency in order to influence outcomes favorable to US positions on key policies.

Activity Target 1: Continue to engage with key officials during the Swedish presidency to ensure US positions are understood and actively considered. Due December 31, 2009

Activity Target 2: Establish and nurture relationships with appropriate officials within the Spanish Transport and Environment Ministries and the Civil Aviation Authority. Discuss Spain's priorities for the EU Presidency and promote FAA positions on key policies. Continue to engage with key officials during the Spanish presidency to ensure U.S. positions are understood and actively considered. Due June 30, 2010

Activity Target 3: Establish and nurture relationships with appropriate officials within the Belgian Transport and Environment Ministries and the Civil Aviation Authority. Discuss Belgium's priorities for the EU Presidency and promote FAA positions on key policies. Continue to engage with key officials during the Belgian presidency to ensure U.S. positions are understood and actively considered. Due September 30, 2010

➤ Core Business Target: Manage International Relationships

Respond to customer inquiries for assistance and provide relevant information within 7 working days of receipt of request.

Core Business Initiative: Manage International Relationships

FAA Senior Representatives and API desk officers manage the bilateral relationships between the FAA and its international counterparts and coordinate the FAA's activities in regional and multilateral aviation organizations, including the International Civil Aviation Organization (ICAO). This core business function covers the activities of FAA Senior Representatives and API desk officers in providing diplomatic, representational, and program support of FAA's international activities, and fostering and maintaining relationships. Progress on these activities can be affected by any of the parties involved.

Core Activity: EAC /Regional Safety Oversight Agency (CASSOA)

Support CASSOA and member Partner States as requested as they build a regional safety oversight organization and complete the harmonization of their laws, legislation, regulations and technical guidance.

Activity Target 1: Complete the necessary technical assistance agreements, if needed, to support AFS-50 efforts throughout FY10. Specific assistance will be identified during FY10. Due September 30, 2010

Core Activity: Regional Harmonization

Partner with Arab Civil Aviation Commission (ACAC) to assume a greater leadership role in promoting regional harmonization and cooperation through the development of an ACAC sponsored initiative.

Activity Target 1: Work with ACAC leadership to ensure their participation in the IHST. Due December 31, 2009

Core Activity: Atlantic interoperability Initiative to Reduce Emissions (AIRE) Demonstrations

Facilitate relationships with the EU, civil aviation authorities, air carriers, and air navigation service providers to maintain focus on building upon the AIRE initiative

Activity Target 1: Maintain relationships with all stakeholders in the AIRE initiative and report progress on all activities. Due September 30, 2010

Core Activity: SSFA Program Financial Management and Accountability

Provide financial management and analytical support to the Safe Skies for Africa (SSFA).

Activity Target 1: Compile quarterly, and as needed financial analyses, and reports, for use by FAA/DOT/DOS. Due September 30, 2010