

# Overview of Commercial Space Transportation



February 9, 2010



Federal Aviation  
Administration



# Background

- The U.S. space program today has 3 sectors:
  - Civil
  - Military
  - Commercial
- The commercial sector was created in 1984 with the passage of the Commercial Space Launch Act.
- Regulatory oversight for the commercial sector was given to the Office of Commercial Space Transportation, which was originally a staff office within the Department of Transportation.
- Today, we are one of four lines of business within the FAA.

# Mission

***To ensure the protection of the public, property, and the national security and foreign policy interests of the United States during commercial launch and reentry activities, and to encourage, facilitate, and promote U.S. commercial space transportation.***



# Who Needs a Launch License?

- Commercial Space Launch Act of 1984 requires U.S. citizens to obtain a license prior to conducting the launch of a launch vehicle
- Only exception is for missions conducted by and for the government (such as launches by NASA or the U.S. Air Force)
- Over the last 20 years, there have been 200 licensed launches, without any fatalities or property damage to the uninvolved public.



# Examples of Licensed Operations



***Air Launch***



***Sea Launch***



***Launch Sites***



***Ground Launch***

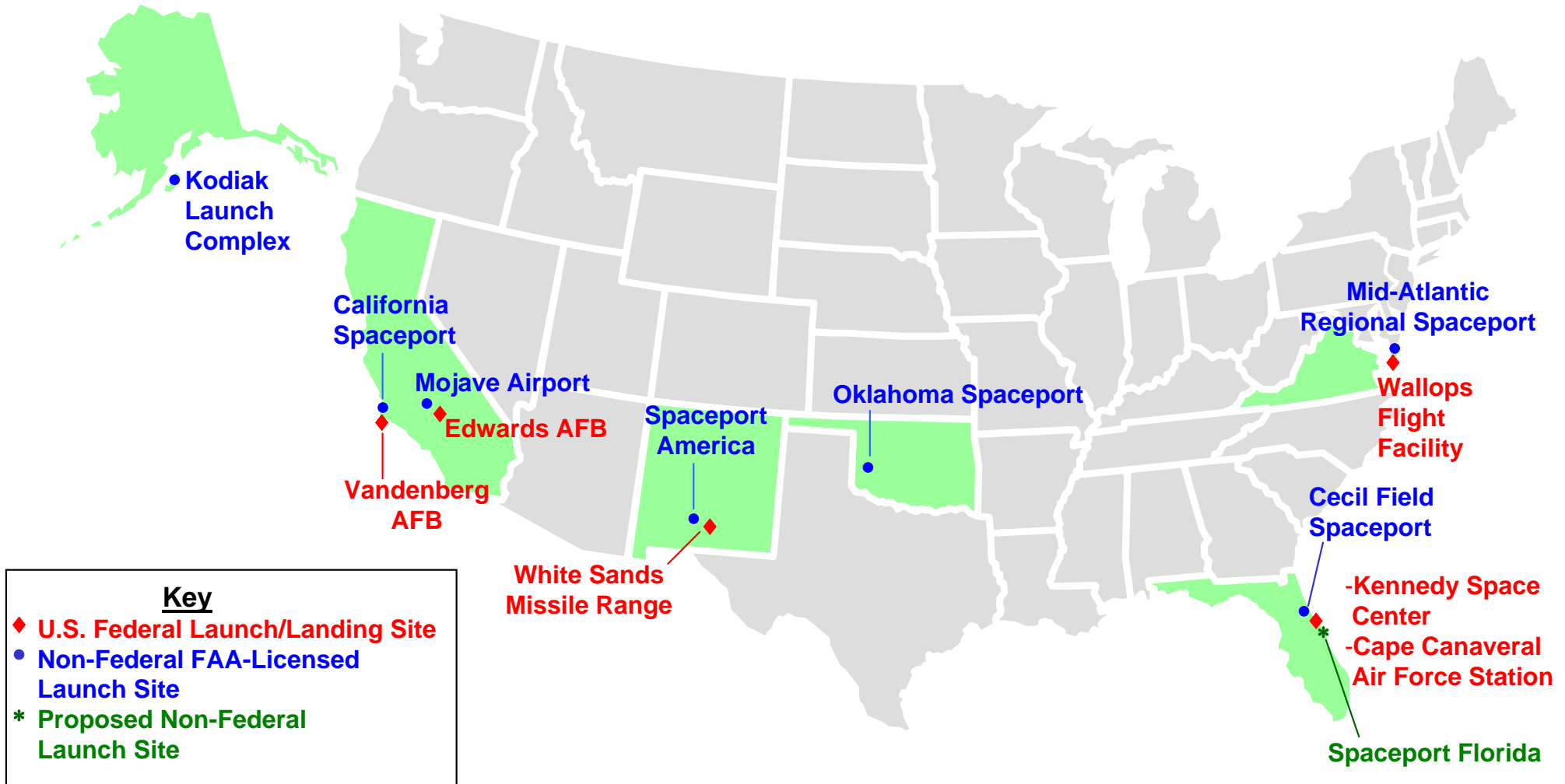


***Reusable Launch Vehicles***



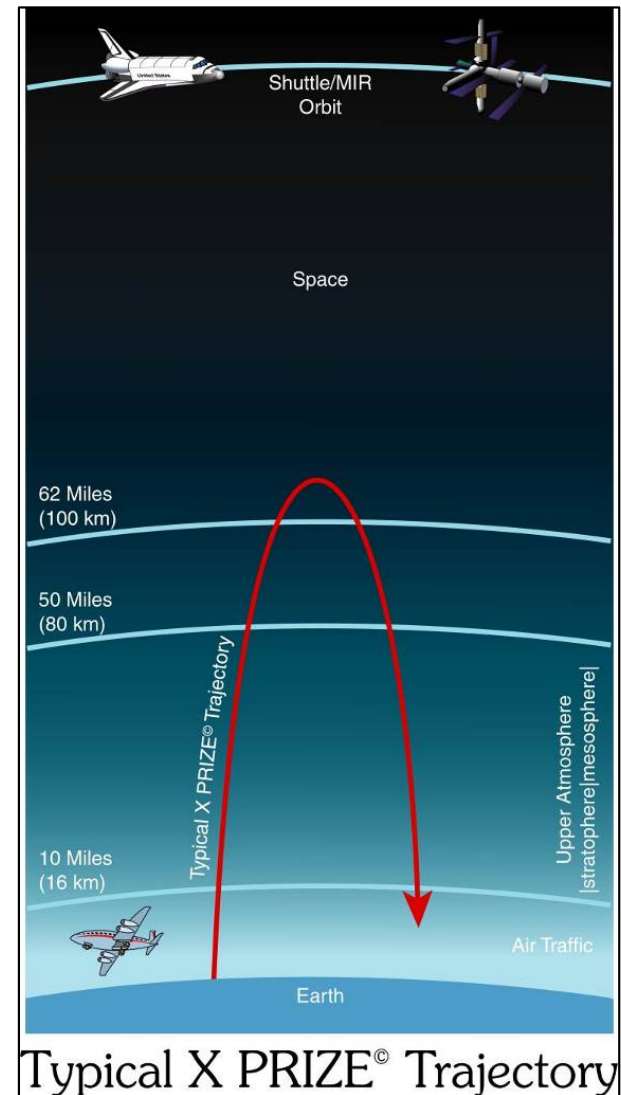
***Suborbital Rockets***

# U.S. Spaceports



# The Ansari X Prize

- The X Prize was a \$10 Million cash prize for the first team to privately finance, build, and fly a reusable launch vehicle that is capable of safely launching three people to 100 km and conducting a repeat mission with the same vehicle within 2 weeks.
- The X Prize was founded in 1996 for the specific purpose of stimulating the creation of a new generation of launch vehicles designed to carry passengers into space.



# X Prize Teams

## 26 Teams from 7 Different Countries

Scaled Composites/Rutan



Armadillo Aerospace



Canadian Arrow - Canada



Starchaser - UK



DaVinci Project -Canada



# SpaceShipOne and Carrier Aircraft



# The Milestones of Flight Gallery



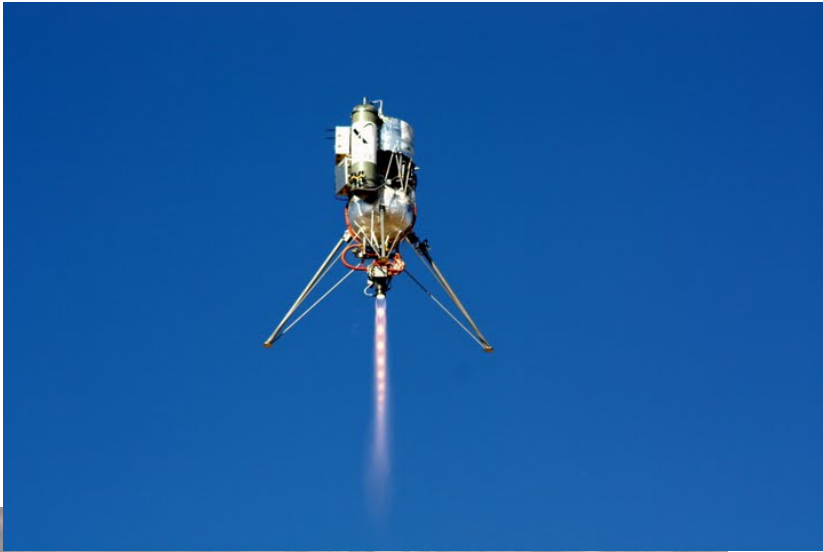
# Commercial Space Launch Amendments Act of 2004

- Put Congress and the Administration on the record as supporting the development of commercial human space flight.
- Established an “informed consent” regime for carrying space flight participants.
- Created a new experimental launch permit for testing reusable suborbital launch vehicles.
- Called for the FAA to develop regulations on an accelerated schedule. (Final rules have now been issued for both human space flight and experimental permits.)

# 5 Licensed Launches in Last 12 Months



# Winning of the Lunar Lander Challenge



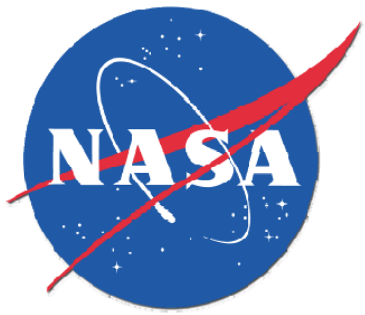
Masten Space



Armadillo  
Aerospace

# Shuttle Retirement in 2010





# Commercial Resupply Services Contract Award

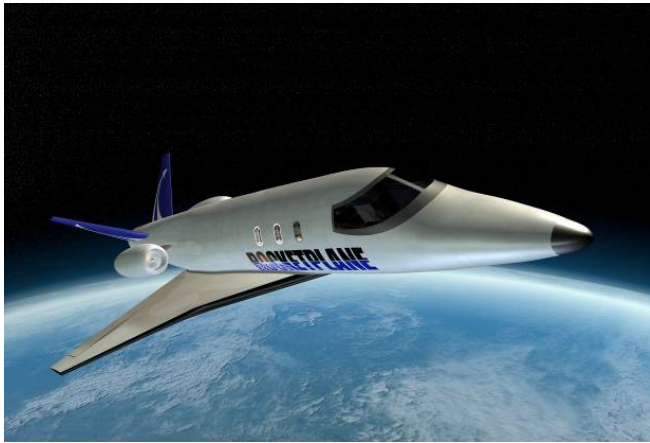


# Commercial Crew Development





# Suborbital Space Tourism



# Is There a Market?

Futron recently conducted a Space Tourism Market Study, based on a poll of affluent Americans.

Some of the results:

- Space Tourism could generate more than \$1B per year in revenues by 2021.
- Suborbital flights will constitute the biggest share, with the potential for 15,000 passengers and \$700M in revenues per year.
- Orbital flights may include up to 60 passengers and \$300M in revenues per year.

# One Example: Virgin Galactic

- British entrepreneur Richard Branson has signed an agreement to license SpaceShipOne technology
- Virgin Galactic plans to operate a fleet of 5 vehicles
- Each will carry 6 passengers and a crew of 2
- Ticket price is \$200K per person per flight
- Almost 300 deposits have been received, totaling \$40M



# WhiteKnightTwo Carrier Aircraft



# SpaceShipTwo



# Spaceport America in New Mexico



Spaceport America designed by URS/Foster + Partners  
Conceptual image courtesy of Vyonyx Ltd

# Conclusions

- The next 2-3 years will be a critical time period for our nation's space program
- During this period, we are likely to see:
  - Retirement of the Space Shuttle
  - Demonstration of commercial cargo deliveries to the International Space Station
  - Start of Commercial Human Space Flight operations
- Congress, through the Commercial Space Launch Amendments Act, has challenged the FAA to “encourage, facilitate, and promote” the new activities in a way that continuously improves their safety.
- The Office of Commercial Space Transportation is committed to doing our part to enable industry's progress

# Air Transportation Centers of Excellence

Government-Academic-Industry  
Strategic Partnerships

COE for  
Commercial Space Transportation

Public Meeting – Part One

Presented by: Patricia Watts, Program Director

FAA Centers of Excellence

February 9, 2010



Federal Aviation  
Administration





# COE PROGRAM OVERVIEW

<b>WHY:</b>	<b>Legislative Authority</b>
<b>WHERE:</b>	<b>Geographic Distribution</b>
<b>WHO:</b>	<b>University Members &amp; Affiliates</b>
<b>HOW:</b>	<b>Oversight Team</b>
<b>HOW MUCH:</b>	<b>Funding</b>
<b>SO WHAT:</b>	<b>Results &amp; Outcomes</b>
<b>THEN WHAT:</b>	<b>Administration – FAA Program Office</b>
	<b>Role of Industry and Other Affiliates</b>
	<b>Annual Meetings</b>
	<b>COE Benefits</b>

## **Attachment – Established Centers**

Contact Information



# LEGISLATIVE AUTHORITY

Omnibus Budget  
Reconciliation Act of 1990  
Public Law 101-508  
Title IX – Aviation Safety  
and Capacity Expansion Act

*“The Administrator may make grants to one or more colleges or universities to establish and operate several regional centers of air transportation excellence, whose locations shall be geographically equitable. The responsibilities of each regional center shall include, but not be limited to, the conduct of research concerning airspace and airport planning and design, the air transportation environment, aviation safety and security, the supply of trained air transportation personnel including pilots and mechanics, and other aviation issues pertinent to developing and maintaining a safe and efficient air transportation system....each center may make contracts with nonprofit research organizations and other appropriate persons....”*

# FAA COE GEOGRAPHIC DISTRIBUTION

## INTERMODAL TRANSPORTATION

(Airliner Cabin Environment Research)

Harvard University – Technical Co-Lead

Purdue University – Technical Co-Lead

Auburn University – Admin Lead

Boise State University

Kansas State University

University of California at Berkeley

University of Medicine & Dentistry of New Jersey

## NOISE AND EMISSIONS MITIGATION

Massachusetts Institute of Technology - Lead

Georgia Institute of Technology

Harvard University

Missouri Science & Technology

Penn State University

Purdue University

Stanford University

Univ. of N Carolina - Chapel Hill

## AIRPORT TECHNOLOGY

(Airport Pavement Research)

University of Illinois - Lead

Rensselaer Polytechnic Institute

## GENERAL AVIATION

Embry Riddle Aeronautical University – Lead

University of Alaska

University of North Dakota

Wichita State University

## ADVANCED MATERIALS

University of Washington/  
Wichita State University/  
Joint-Leads

Edmonds Comm. College

Northwestern University

Purdue University

Oregon State University

University of California at LA

University of Delaware

University of Utah

Washington State University

## OPERATIONS RESEARCH

Co-Leads

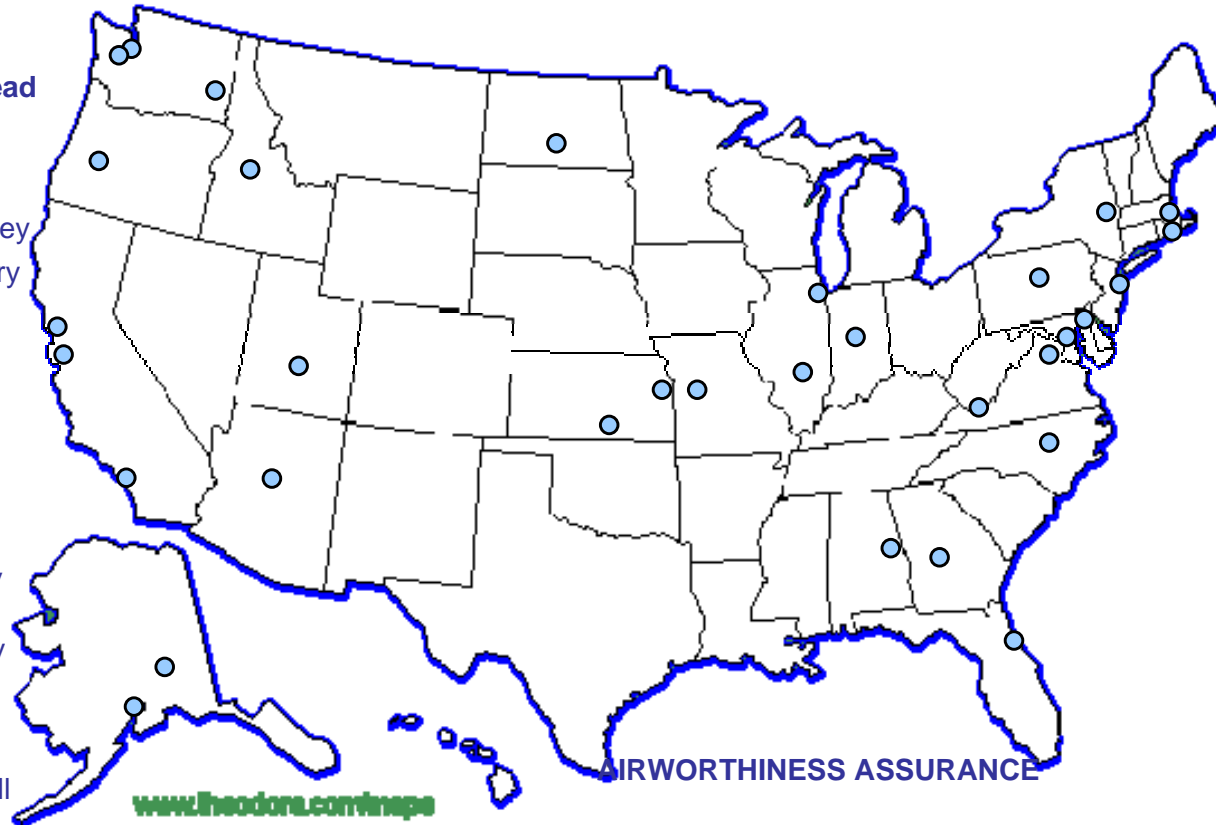
University of California at Berkeley

Massachusetts Institute of Technology

University of Maryland

Virginia Polytechnic Institute

George Mason University



AIRWORTHINESS ASSURANCE

COMPUTATIONAL MODELING OF AIRCRAFT STRUCTURES



# COE UNIVERSITY MEMBERS

**Auburn University  
Boise State University  
Edmonds Community College  
Embry-Riddle Aeronautical University  
Florida A&M University  
Florida International University  
Georgia Institute of Technology  
George Mason University**



**Wichita State University Composites Lab**



**Peter Sparacino – FAA CGAR Program Manager,  
Daniel J. Halperin – ERAU COE Outstanding Student of the Year  
Patricia Watts – FAA COE Program Director  
Steven Hampton – ERAU CGAR Principal Investigator**

**Harvard University  
Kansas State University  
Massachusetts Institute of Technology  
Northwestern University  
Oregon State University  
Pennsylvania State University  
Purdue University  
Rensselaer Polytechnic Institute  
Stanford University**

# COE UNIVERSITY MEMBERS

Rutgers University  
Tuskegee University  
University of Alaska at  
Anchorage  
University of Alaska at  
Fairbanks  
University of California at Berkeley  
University of California at  
Los Angeles  
University of Delaware  
University of Illinois at  
Urbana Champaign



Allison Crockett – WSU  
COE Outstanding Student of the Year



Phillip Donovan – UIUC  
DOT FAA COE Student of the Year

Un of Medicine & Dentistry of NJ  
University of Maryland  
University of Missouri at Rolla  
University of North Dakota  
University of North Carolina at  
Chapel Hill  
University of Utah  
University of Washington  
Washington State University  
Wichita State University



# COE AFFILIATES / CO-SPONSORS

Advanced Transportation R&E  
Laboratory (ATREL)

Aero Shell

AeroClave

Aerodyne Research Inc.

Air Force Research Laboratory

Air Tran Airways

Air Transport Association of  
America (ATA)

Airborne Express

Airbus Industries

Aircraft Owners & Pilots  
Association (AOPA)

Airline Pilotss Association (APA)

Airports Council International –  
North America

Alaska Airmen's Association

Alaska Airways

Alaska Science and Technology

Alcoa Technical Center

AlliedSignal

Allison Engine Company

Aloha Airlines

American Airlines

American Eagle Airlines, Inc.  
American Institute of Aeronautics  
and Astronautics (AIAA)

ARINC Dayton

Battelle

Bell Helicopter TEXTRON

BF Goodrich R&D Center

Boeing Company

Bombardier Aerospace-Learjet

Brookhaven National Lab

California DOT

Cape Air

Cessna Aircraft

Chicago O'Hare International  
Airport

Cirrus Aviation

Comair, Inc.

Continental Airlines

Delta Airlines

Donaldson Company, Inc.

Draper Laboratory

Elite Air Center

Executive Jet Aviation

Experimental Aircraft Assoc  
(EAA)

FedEx Corporation

General Aviation Mfg Assn (GAMA)

Goodrich

Gulfstream Aerospace Corporation

Harris Corporation

Honeywell

Illinois Department of Aeronautics

Indiana Department of Transportation

International Centre for Indoor  
Environment & Energy, Technical  
University of Denmark

JENTEK Sensors, Inc.

Livermore Software Technology Corp.

Lockheed Martin Aeronautics Company

Los Angeles World Airports

Lufthansa

Maryland Aviation Administration

Massachusetts Port Authority

McDonnell Douglas Aerospace

Metron Aviation, Inc.

Metropolitan Washington Airport  
Authority

NASA

National business Aviation Assn (NBAA)

NMS Bio-Defense

Northrop Grumman Corporation

Northwest Airlines

Northwest Composites

O'Hare Modernization Program  
(OMP)

O'Hare Noise Compatibility  
Commission

Ohio Department of Development

Ohio Department of  
Transportation

Pratt & Whitney

Professional Flight Attendants  
Association

Raytheon Aircraft Company

Regional Airport Authority of  
Louisville and Jefferson County

Rockwell International

Rolls Royce

SAE International

San Francisco Inter.  
Airport/Community Roundtable

Sandia National Laboratories

Seagull Technology

Sikorsky Aircraft

Southern Air Transport

Southern California  
Association of Governments  
Southwest Research Institute

Spitfire Aviation Partners

SRI International

Illinois Dept. of Transportation

STERIS Corporation

Sun Microsystems

Transport Canada

United Airlines

United Parcel Service

US Airways

US DOT Volpe National Transp  
Systems Center

US EPA

Virginia Department of  
Transportation

Wyle Laboratories



# FAA COE Levels of Oversight

1) **FAA COE Program Director / Grants Officer**

**FAA Sponsoring Organization**

**FAA/University Offices**

Legal – Contracts – Financial Reps.  
Public Affairs – Gov't Affairs  
& Grants Officers



**COE University Director(s)**

Principal Investigators  
Industry Advisory Boards



2) **FAA COE Program Manager(s)**

3) **FAA Technical Monitor(s)**

## **Internal Advisors**

**DOT Office of Acquisition & Grants Management, M-60**

# UNIQUE FUNDING COMBINATIONS

- COE Research Grants - require matching funds to establish, operate and conduct research -mandated by Congress
- Cost-share contracts may be awarded following competitive process – authorized by the White House Reinvention Lab
- Centers may receive funding from any public or private source
- Core Members rcv direct awards from FAA
- As set forth in P.L. 101-508: *Centers may contract with others as appropriate*





# COE FUNDING LEVELS

YEAR	CENTER OF EXCELLENCE	AMOUNT
1992 to 1996	Computational Modeling of Aircraft Structures	\$ 10 M
1995 - present	<b>Airport Technology (Formerly: Airport Pavement Research)</b>	\$ 35 M
1996 – 2007	Operations Research*	\$ 45 M
1997 – 2007	Airworthiness Assurance*	\$ 135 M
2001 - present	<b>General Aviation*</b>	\$ 34 M
2003 - present	<b>Aircraft Noise and Emissions Mitigation*</b>	\$ 60 M
2004 – present	<b>Advanced Materials</b>	\$ 30 M
2004 – present	<b>Research in the Intermodal Transport Environment</b> (Formerly: Airliner Cabin Environment)	\$ 31 M
<b>Level of Effort</b>	<b>Grants*/Contracts/Matching Funds Interagency Agreements</b>	<b>\$ 380M</b>



# RESULTS

<b>COE Partnerships Established</b>	<b>8</b>
<b>University Partners and Affiliates</b>	<b>&gt; 260</b>
<b>Official Collaborations with: NASA, Transport Canada, Sandia, Iceland, DoD, Volpe, etc.</b>	<b>&gt; 12</b>
<b>Projects Supported</b>	<b>&gt; 750</b>
<b>Graduate Students Supported</b>	<b>&gt; 1,500</b>
<b>Published Articles, Reports, Doctoral Theses</b>	<b>&gt; 2,500</b>
<b>Matching Funds</b>	<b>&gt;\$ 110 M</b>



# P.L. 101-508 REQUIREMENTS AND OUTCOMES

## FAA Requirements:

- \* geographic equity in the distribution of funds and location of Centers;
- \* consideration of minority and special groups

## Universities Must:

- \* match FAA grant funds from non-federal sources;
- \* interpret, publish, and disseminate research results

## Together we...

- strategically focus and coordinate a Nat'l research agenda with public/private partners for 10 yrs
- avoid duplication of effort using a tested business strategy and trusted structure
- augment resources with the best and brightest throughout the U.S.
- leverage scarce govt funds
- educate and train a pool of aviation professionals for the next generation

# STREAMLINED ADMINISTRATION

- **Projects are funded on an on-going basis following proposal submission and technical evaluations by sponsoring organization(s).**
- **Technical reviews are conducted quarterly during first year, semi-annually thereafter.**
- **COE management, projects, and progress are reassessed every three years; matching funds are audited. (CST during fourth year)**
- **COE members attend annual meetings hosted by industry affiliates to enhance partnership opportunities.**



# ROLE OF INDUSTRY AFFILIATES

- **Serve on COE Industry Advisory Boards or Steering Committees**
- **Provide matching contributions (cash or in-kind): scientists, facilities, equipment or other in-kind contributions in accordance with OMB guidance**
  - Labor
  - Materials
  - Lab space
  - Host meetings
  - Other



# COE BENEFITS

- **Promote** academic, government & industry scientific networks prepared to enhance the safety, security & efficiency of the national airspace system
- **Augment** government resources and leverage funds through flexible and responsive public/private partnerships
- **Expand** the U.S. math & science pipeline and facilitates aerospace recruitment opportunities
- **Provide** a formal strategy & trusted structure to coordinate a national research agenda and related education, and training
- **Advance** U.S. technology and expertise while satisfying Congressional mandate



***The nation must immediately reverse the decline in and promote the growth of a scientifically and technologically trained U.S. aerospace workforce"***

Final Report of the Commission on the Future of the United States Aerospace Industry

# COE Annual Meetings

- **Students are provided an opportunity to highlight their work and engage in technical discussions with leaders in the field, and seek career opportunities.**
- **Senior scientists have a forum for disseminating research results, coordinating efforts, and fielding new research ideas amongst peers.**
- **Government, industry and university members are provided a venue to engage in discourse to enhance and expand partnership opportunities, generate matching funds, and review research direction and progress – across organizational lines.**



# 1<sup>st</sup> Annual COE Meeting

## GENERAL ELECTRIC CO OHIO STATE UNIVERSITY

**Location:** GE Aircraft Engines, Cincinnati, Ohio

**Dates:** November 13 - 16, 2001

**Theme:** *Bridging the Gap* - between government, academia, and industry

**Hosts:** General Electric Aircraft Engines and Ohio State University

**Student Dinner and Poster Contest** hosted and judged by GE senior management team





# 2<sup>nd</sup> Annual COE Meeting

## AIRCRAFT MANUFACTURERS WICHITA STATE UNIVERSITY

**Location:**

Wichita, Kansas

**Dates:**

October 21 - 24, 2002

**Theme:**

*Partners Working Together for Excellence in Aviation*

**Special Guests:** US Transportation Secretary Norman Y. Mineta  
US Congressman Todd Tiahrt

**Hosts:**

The Boeing Company with Cessna, Raytheon, & Bombardier-Learjet and Wichita State University

**Student Awards:**

- **Student Dinner and Poster Contest Awards** provided and presented by local aircraft manufacturers
- **DOT COE Outstanding Student of the Year** recognized



# 3<sup>rd</sup> Annual COE Meeting

## AVIATION INDUSTRY ERAU

**Location:** Daytona Beach, Florida

**Dates:** November 4 - 7, 2003

**Theme:** *FAA COEs - The Next Five Years*

**Hosts:** The Boeing Company, Harris Corporation, Atlantic Southeast Airlines, Aviation Management Associates, Galaxy Scientific Corp., Sensis Corporation, Jeppesen, Embry-Riddle Aeronautical University

**Keynote Speaker:** Ambassador Edward Stimpson, ICAO

### Student Awards:

- **Poster Contest and JPDO Futures Paper Competition** awards provided and presented by COE industry affiliates
- **DOT FAA COE Outstanding Student of the Year Award** recognized



# 4<sup>th</sup> Annual COE Meeting

## COE INDUSTRY AFFILIATES UNIVERSITY OF CENTRAL FLORIDA

**Location:** Harris Corporation, Melbourne and Orlando, Florida  
**Dates:** March 14 - 16, 2005

**Theme:** *Global Leadership – Commitment to Worldwide Improvement*  
**Hosts:** Harris Corporation, The Boeing Company, Cessna Aircraft Company, Pratt & Whitney, Lockheed-Martin, Raytheon, Tandberg Inc., General Electric, Gulfstream Aerospace Corporation, Galaxy Scientific Corporation, Engine Titanium Consortium (ETC), Aviation Management Associates, Center for Advanced Transportation Systems Simulation (CATSS), and University of Central Florida

**Keynote Speaker:** Ambassador Thomas Pickering, Senior Vice President, International Relations,  
The Boeing Company

**Dinner Speaker:** The Honorable John Goglia, NTSB (retired)

### Special Awards:

- Student Poster Contest
- DOT FAA COE Outstanding Student of the Year
- Joseph A. Hartman Boise State University-Annual COE Industry Leadership Award



# FAA CENTERS OF EXCELLENCE



Patricia Watts, Ph.D.  
National Program Director  
Air Transportation Centers of Excellence



FAA William J. Hughes Technical Center  
Atlantic City International Airport, NJ 08405  
Telephone (609) 485-5043  
Fax: (609) 485-9430  
Email: [patricia.watts@faa.gov](mailto:patricia.watts@faa.gov)  
Website: [www.coe.faa.gov](http://www.coe.faa.gov)





**Federal Aviation  
Administration**

# **Overview of the Center of Excellence for Commercial Space Transportation**

**Ken Davidian**

*Program Lead for "Encourage, Facilitate & Promote"*

*Office of Commercial Space Transportation (AST)*

**February 9, 2010**



# COE CST Agenda

- **Establishment**
- **Funding Guidelines**
- **Thematic Structure Evolution**
- **Program Schedule**
- **Team Principals**



# Establishment of the COE CST

To better carry out its mission, AST proposed to establish the COE CST ...

- *A formal, long-term (10 year), organizational structure.*
- *By encouraging teaming of resources and capabilities.*
- *To define, conduct, and disseminate research for the benefit of both government and industry.*



# COE CST Funding Guidelines

- **Funding Level**

- \$1M/year
- Term of 10 years
- Starting with FY10 funding

- **University Matching Funds Obligation**

- 1:1 FAA Funding:Matching Support





# COE CST Thematic Structure - Original

- **4 Main Areas**

- Space Traffic Management & Launch Operations
- Launch Vehicle Systems, Technologies, and Operations
- Human Space Flight
- Space Commerce



# COE CST Theme #1: Space Traffic Mgt & Ops

- **Emergency Response**
- **Ground Safety**
- **Spaceports**
- **Space Traffic Control**
  - Space Situational Awareness
  - Trajectory Analysis
  - Operational Constraints
  - MMOD Avoidance
  - Interactions w/NextGen ATC
- **Training**
  - Regulatory
  - Operations and Maintenance
- **Space Environment**
  - Space Weather
  - Terrestrial Weather



# COE CST Theme #2: Launch Vehicle Systems, Technologies, and Operations

- **Safety Mgt and Eng**
- **Flight Safety Analysis**
- **Avionics**
  - GPS, Inertial, Orbital GNC
  - Docking & Berthing
- **Flight Safety Systems**
- **Material**
- **Sensors**
- **Software Safety**
- **Testing**
  - Ground Components
  - Ground Systems
  - Flight Systems
- **Vehicle Design**



# COE CST Theme #2: Launch Vehicle Systems, **Payloads**, Technologies, and Operations

- **Safety Mgt and Eng**
- **Flight Safety Analysis**
- **Avionics**
  - GPS, Inertial, Orbital GNC
  - Docking & Berthing
- **Flight Safety Systems**
- **Material**
- **Sensors**
- **Software Safety**
- **Testing**
  - Ground Components
  - Ground Systems
  - Flight Systems
- **Vehicle Design**
  - **ELVs**
  - **RLVs**
- **Payloads**

# COE CST Theme #3: Human Space Flight

- **Aerospace Physiology**
- **ECLSS, Habitability**
- **Human Factors**
- **Personnel Training**



# COE CST Theme #4: Space Commerce

- **Space Commerce**

- Business

- Space Economics

- Space Financing

- Space Insurance

- Law

- Regulation

- Policy



# COE CST Thematic Structure - Updated

- **4 Main Areas**

- Space Traffic Management & Launch Operations
- Launch Vehicle Systems, Technologies, and Operations
- Commercial Payloads
- Space Commerce

- **3 Cross-Cutting Areas**

- Safety
- Testing
- Training

# COE CST Program Schedule

Date	Milestone
<b>9 Feb '10</b>	<b>Public Meeting</b>
<b>1 Mar '10</b>	<b>Release of Final Solicitation</b>
<b>15 Apr '10</b>	<b>Proposals Due</b>
<b>14 May '10</b>	<b>Proposal Evaluations Complete Recommendation to the Administrator</b>
<b>21 May '10</b>	<b>Selection of COE CST Winners Announcement of COE CST Winners</b>
<b>30 July '10</b>	<b>Execution of Cooperative Agreements</b>



# CST COE Team Principals

- **Dr. Patricia Watts**
  - FAA COE, Program Manager
- **Dr. George Nield**
  - FAA AST, Associate Administrator
- **Ken Davidian**
  - FAA AST, EFP Program Lead
- **Brenda Parker**
  - FAA AST, Program Analyst

# For More Information, Contact:

- **Dr. Pat Watts**

- patricia.watts@faa.gov

- **Ken Davidian**

- ken.davidian@faa.gov

- 202-267-7214



# Air Transportation Centers of Excellence

Government-Academic-Industry  
Strategic Partnerships

COE for  
Commercial Space Transportation

**Public Meeting – Part Two**

Presented by: Patricia Watts, Program Director

FAA Centers of Excellence

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# **FAA Established Centers**

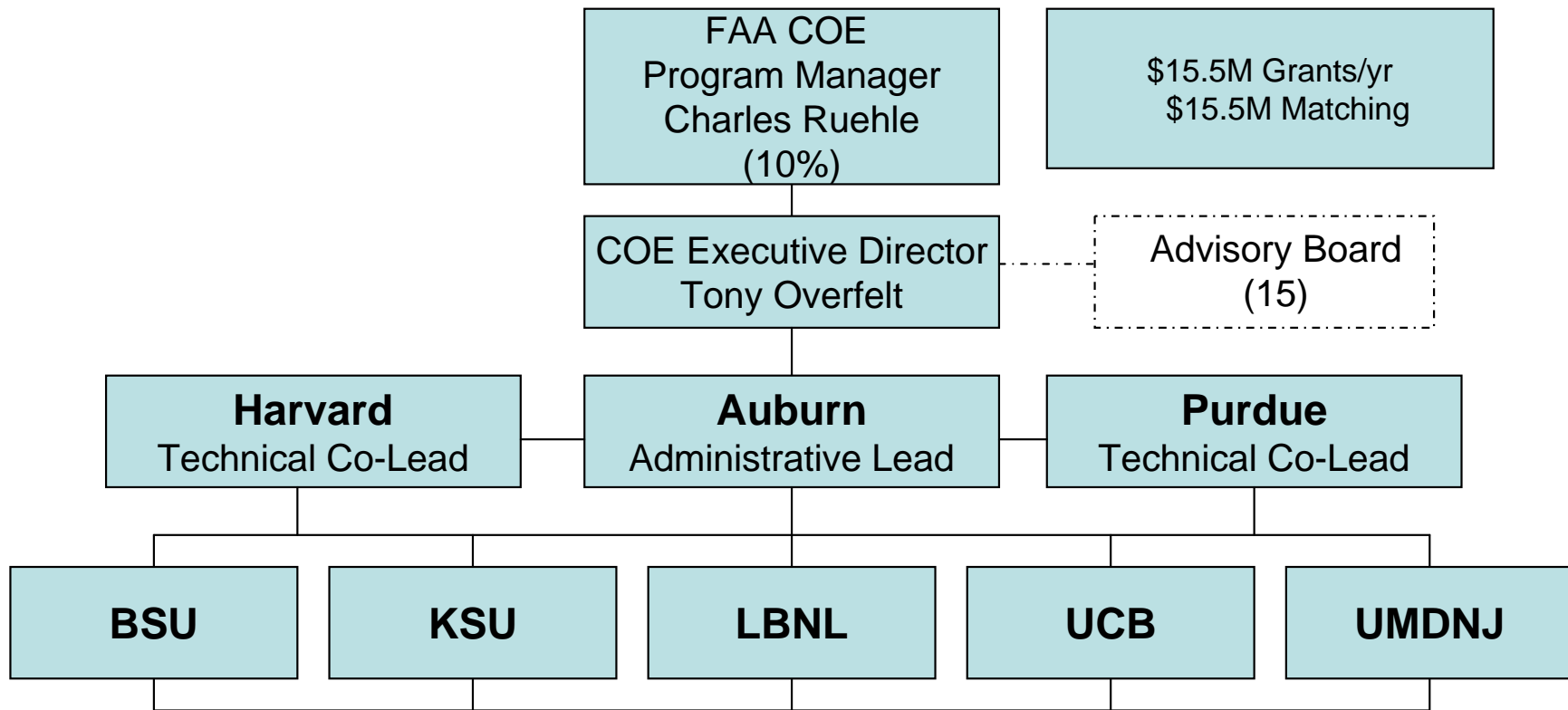
- \* COE for Commercial Space Transportation (2010)**
- \* COE for Research in the Intermodal Transport Environment**
  - \* Joint COE for Advanced Materials**
  - \* FAA/NASA/Transport Canada COE for Aircraft Noise & Aviation Emissions Mitigation**
    - \* COE for General Aviation**
    - \* COE for Airport Technology**
      - COE for Airworthiness Assurance  
(1997-2007)
      - \* COE for Operations Research  
(1996-2007)
- \* Joint Center for Computational Modeling of Aircraft Structures**
  - Members Designated by Congress 1992  
(1993-1996)

# FAA Centers of Excellence

## COE Organizational Structure



# COE for Research in the Intermodal Transport Environment



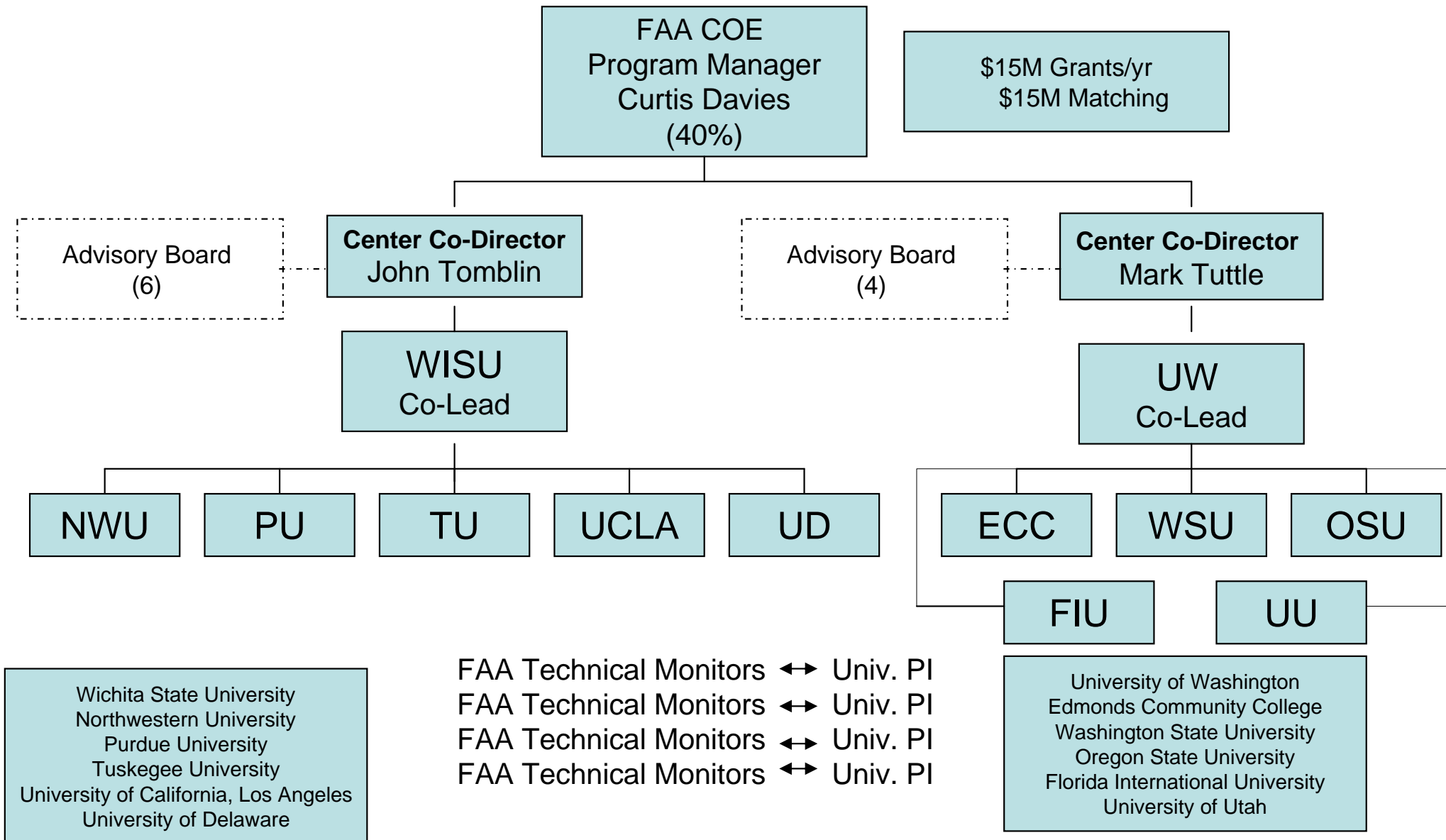
Auburn University  
Harvard University  
Purdue University  
Boise State University  
Kansas State University

FAA Technical Monitors ↔ Univ. PI  
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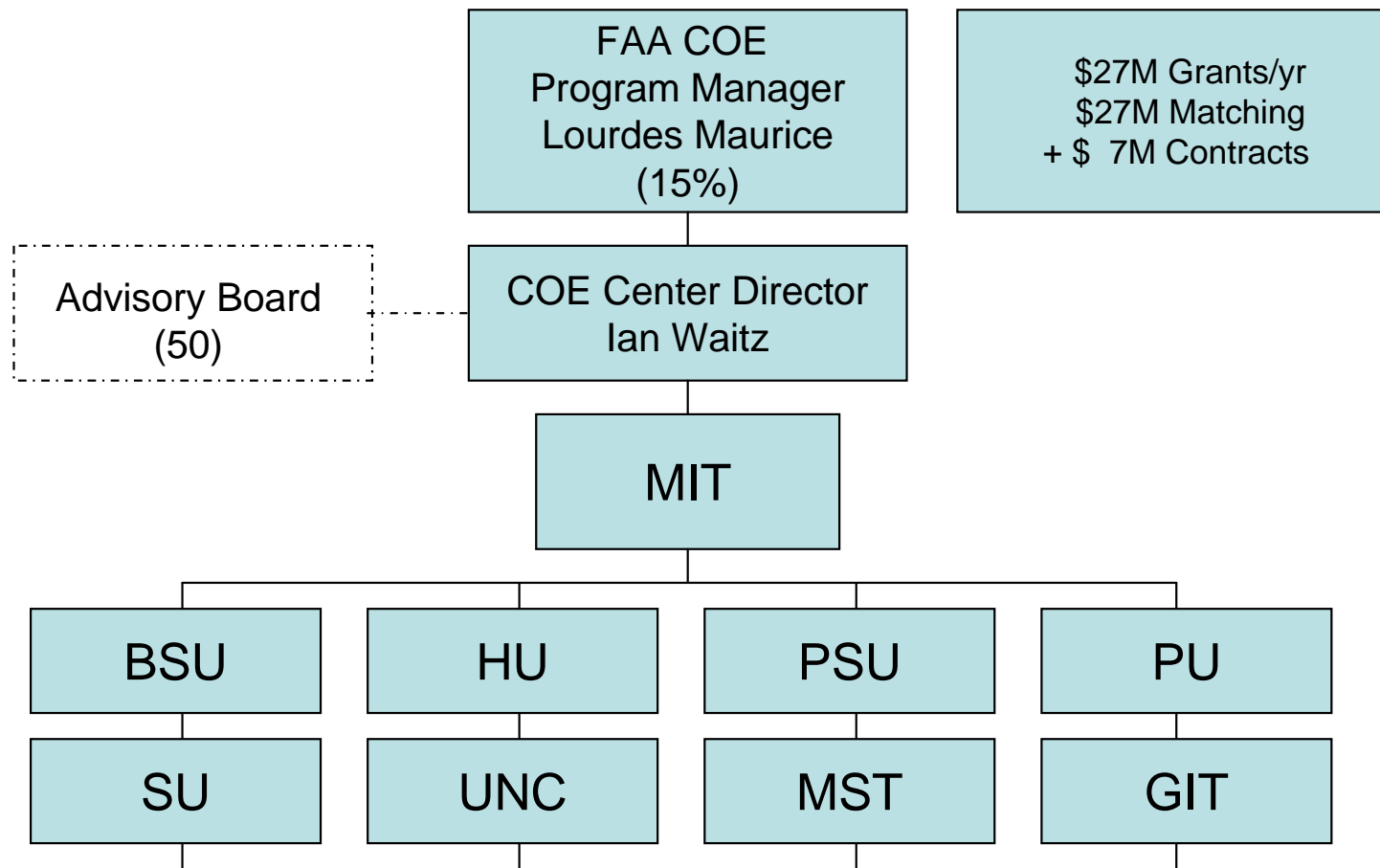
Lawrence Berkeley National Lab.  
University of California, Berkeley  
University of Medicine and  
Dentistry of New Jersey



# COE for Advanced Materials



# COE for Aircraft Noise and Aviation Emissions Mitigation



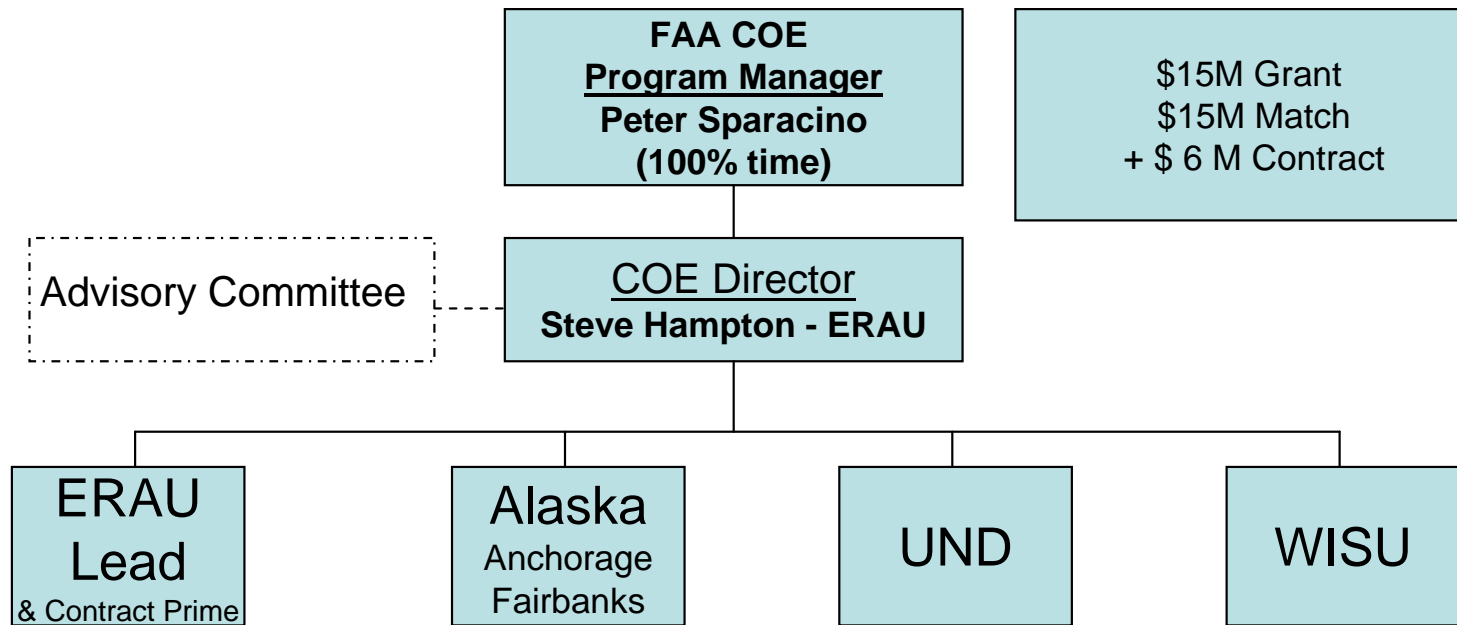
Massachusetts Institute of Technology  
Harvard University  
Pennsylvania State University  
Purdue University

FAA Technical Monitors ↔ Univ. PI  
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Stanford University  
University of North Carolina – CH  
Missouri Science and Technology  
Georgia Institute of Technology



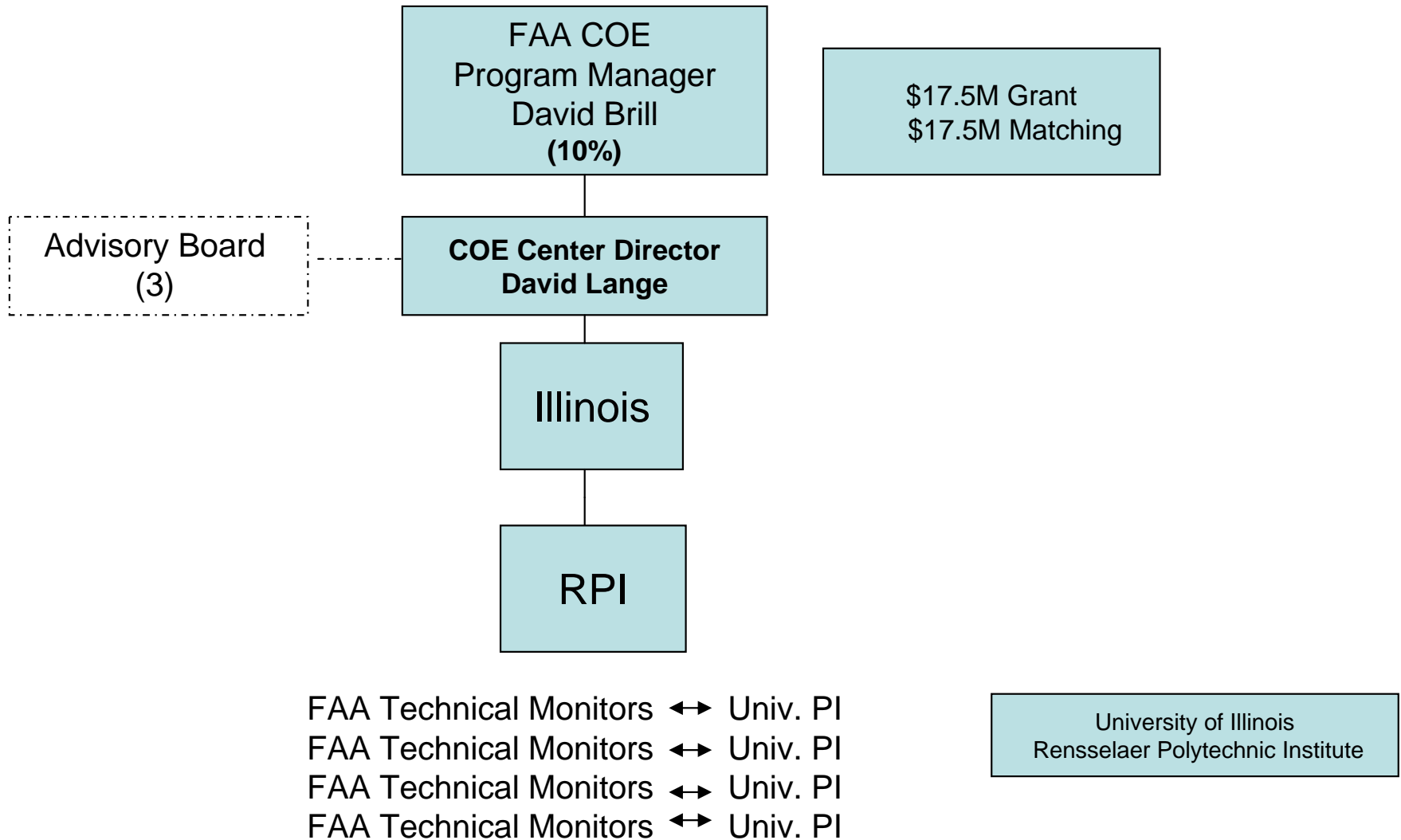
# COE for General Aviation



FAA Technical Monitors ↔ Univ. PI  
 FAA Technical Monitors ↔ Univ. PI  
 FAA Technical Monitors ↔ Univ. PI  
 FAA Technical Monitors ↔ Univ. PI

**Embry-Riddle Aeronautical University**  
 University of Alaska at Anchorage  
 and Fairbanks  
 University of North Dakota  
 Wichita State University

# COE for Airport Technology



# COE for Commercial Space Transportation

- **To be Competitively Selected by FAA Administrator – 2010**
- **Technology Areas:**
  - **Space Traffic Management & Operations**
  - **Launch Vehicle Systems**
  - **Human Space Flight**
  - **Space Commerce**

**Sponsor: FAA Headquarters - Office of Commercial Space Transportation**



# COE for Research in the Intermodal Transport Environment (RITE)

- **Competitively Selected by the FAA Administrator – August 2004**
- **Technology Areas:**
  - **Development of Sensors and Sensor Systems to Monitor Cabin Air Environment and Detect Potential Environment Contaminants**
  - **Investigation of the Health Effects of Potential Contaminants and Other Aspects of Contained Environments**
  - **Field and Laboratory Analysis of Potential Contaminants**
  - **Development of Databases, with Supporting Architecture, for Documentation of Contaminants and Contaminant Incidents**

Sponsor: FAA Headquarters - Office of Aerospace Medicine

Core Members: Harvard University, Purdue University, Auburn University, Boise State University, Kansas State University, University of California at Berkeley, University of Medicine and Dentistry of New Jersey;

Affiliate Members: Oklahoma State University, St. Louis University, University of Alabama at Huntsville

Technical Co-Leads: Harvard University and Purdue University

John Spengler: [spengler@hsph.harvard.edu](mailto:spengler@hsph.harvard.edu) and Yan Chen: [yanchen@purdue.edu](mailto:yanchen@purdue.edu)

Administrative Lead: Auburn University

Tony Overfelt: [overfra@auburn.edu](mailto:overfra@auburn.edu)



# COE for Intermodal Transport Environment Research Affiliates

**AeroClave LLC**  
**Airline Pilots Association**  
**Aldec**  
**Altera Inc.**  
**The Boeing Company**  
**COPE International–USA**  
**Delta Air Lines**  
**Donaldson Company Inc.**  
**Fluent Inc.**  
**GE Aviation**  
**Goodrich Sensor Systems**  
**Hamilton Sundst./UTRC**  
**Honeywell**  
**Int. Cent. Indoor Environ.**

**InvisiMED**  
**JYM RSA Inc.**  
**Keddeg Company**  
**LG Electronics**  
**Microchip Technology Inc.**  
**The MITRE Corporation**  
**Pall Aeropower Corp.**  
**EnzymSys Inc.**  
**Samsung**  
**Spitfire Aviation Partners**  
**Strategix LLC**  
**STERIS Corporation**  
**TSI Inc.**  
**Xilinx Inc.**



# Joint COE for Advanced Materials (JAMS)

- **Competitively Selected by the FAA Administrator – December 2003**
- **Technology Areas:**
  - **Safety and Certification Initiatives of Composites and Advanced Materials on Large Transport Commercial Aircraft**
  - **Safe and Reliable Use of Advanced Materials in Aircraft Workforce Training**
  - **Relationships Between Design, Manufacturing, Operations, and Maintenance**

Sponsor: FAA Airport & Aircraft Safety R&D Group

Members: University of Washington, Wichita State University, Edmonds Community College, Northwestern University, Purdue University, Oregon State University, Tuskegee University, UCLA, University of Delaware, Washington State University

University Co-Leads: Wichita State U. and the U. of Washington  
John Tomblin, Ph.D., [john.tomblin@wichita.edu](mailto:john.tomblin@wichita.edu)  
Mark Tuttle, Ph.D., [tuttle@u.washington.edu](mailto:tuttle@u.washington.edu)



# Joint COE for Advanced Materials Affiliates

## Composites and Advanced Materials Team

### Industry Affiliates

#### WICHITA STATE UNIVERSITY

Adam Aircraft  
ASTM International  
Boeing  
Bombardier  
Cessna, a Textron Company  
CIRRUS Design  
Hawker Beechcraft  
Piper Aircraft  
Spirit AeroSystems

## Advanced Materials in Transport Aircraft

### Structures Team

### Industry Affiliates

#### UNIVERSITY OF WASHINGTON

A&P Technology  
Bell Helicopter  
The Boeing Company  
C&D Zodiac  
Composite Solutions, Inc.  
Cytac Engineered Materials  
General Plastics Manufacturing Co.  
Heatcon Composite Systems  
Hexcel  
Integrated Technologies, Inc.  
Toray Composites (America), Inc.  
Triumph Composite Systems, Inc.



# FAA/NASA COE for Aircraft Noise & Aviation Emissions Mitigation (PARTNER)

- **Competitively Selected by the FAA Administrator – August 2003**
- **Single Source Contract Authority: \$6M cap**
- **Technology Areas:**
  - **Socio-economic Effects of Noise and Emissions Impacts**
  - **Noise Abatement Flight Procedures**
  - **Compatible Land Use Management**
  - **Airport Operational Controls**
  - **Noise and Emissions Measurements and Health**

Sponsors: FAA Hdq - Office of Environment & Energy in partnership with NASA and Transport Canada

Members: Massachusetts Institute of Technology, Harvard University, Pennsylvania State University, Purdue University, Stanford University, University of Missouri-Rolla, Georgia Institute of Technology, University of North Carolina – Chapel Hill, York University of Canada

University Lead: Massachusetts Institute of Technology  
Ian Waitz, [iaw@mit.edu](mailto:iaw@mit.edu)





# COE for Aircraft Noise & Aviation Emissions Mitigation Affiliates

**Aerodyne Research, Inc.**  
**Aerospace Industries Association**  
**Airbus**  
**Air Line Pilots Association**  
**Air Transport Association of America**  
**Airports Council International - North America**  
**American Institute of Aeronautics and Astronautics**  
**Bay Area Air Quality Management District**  
**Bell Helicopter Textron, Inc.**  
**Boeing Commercial Airplanes Group**  
**Delta Air Lines, Inc.**  
**General Electric Aircraft Engines**  
**Gulfstream Aerospace Corporation**  
**Indiana Department of Transportation**  
**Lockheed Martin Aeronautics Company**  
**Logistics Management Institute**  
**Massachusetts Port Authority**  
**Metron Aviation, Inc.**

**Metropolitan Washington Airports Authority**  
**National Organization to Insure a Sound-controlled Environment (N.O.I.S.E.)**  
**O'Hare Noise Compatibility Commission**  
**Palisades Citizens Association**  
**Pratt & Whitney**  
**Raisbeck Engineering**  
**Regional Airport Authority of Louisville and Jefferson County**  
**Rolls-Royce, plc**  
**San Francisco International Airport/Community Roundtable**  
**Sikorsky Aircraft Corporation**  
**United Parcel Service Airline**  
**United Technologies Pratt & Whitney**  
**Wyle Laboratories**



# COE for General Aviation (CGAR)

- **Competitive Selection by FAA Administrator Announced by Secretary of Transportation: 2001**
- **Single source contract authority: \$20M cap**
- **GA Technology Areas:**
  - **Aging Aircraft**
  - **Crashworthiness**
  - **Propulsion**
  - **Icing**
  - **Advanced Materials**

Sponsor: FAA Airport & Aircraft Safety R&D Group

Members: Embry-Riddle Aeronautical University, University of Alaska at Fairbanks and Anchorage  
University of North Dakota, Wichita State University

University Lead: Embry-Riddle Aeronautical University  
Steven Hampton, [hamptons@db.erau.edu](mailto:hamptons@db.erau.edu)



# COE for General Aviation Affiliates

## Industry Affiliates

Aero Shell  
Aircraft Welding Works  
Alaska Airmen's Association  
Alaska Aviation Safety Foundation  
Aviation Management Associates  
Avidyne Corporation  
Bombardier Aerospace  
Cessna Aircraft Corporation  
Cirrus Aviation  
Eclipse Aviation  
Elite Air Shares  
Frasca International  
Goodrich Corporation  
HandySoft Corporation

Hartzell Propeller, Inc.  
Jeppesen  
Lancair  
Lockheed Martin  
Raytheon Aircraft Company  
Sun Microsystems  
SMA  
The Alaska Science & Technology  
The Boeing Company  
Vector Training Systems

## Advisory Group Members

Aircraft Owners and Pilots Association (AOPA)  
Experimental Aircraft Association (EAA)  
General Aviation Manufacturers Association (GAMA)  
National Business Aviation Association (NBAA)  
State Aviation Directors – Florida, Arizona, Alaska, Kansas, and North Dakota



# COE for Airworthiness Assurance (AAE)

- **Competitively Selected by FAA Administrator:**  
September 11, 1997 and operational through September 11, 2007
- **Single source contract authority: \$100M cap**
- **Technology Areas:**
  - Maintenance, Inspection, and Repair
  - Crashworthiness
  - Propulsion and Fuel Systems Safety Technologies
  - Advanced Materials

Sponsor: FAA Airport & Aircraft Safety R&D Group

Members: Phase II – Equal University Partners (following list)



# COE for Airworthiness Assurance

## Phase II - University Members

Arizona State University  
Baylor University  
Carnegie Mellon University  
Embry-Riddle Aeronautical University  
Florida International University  
George Washington University  
Iowa State University  
Johns Hopkins University  
Lehigh University  
Mississippi State University  
New Jersey Institute of Technology  
North Carolina A&T State University  
Northwestern University  
Ohio State University  
Ohio University  
Pennsylvania State University

Purdue University  
Rutgers University  
Tuskegee University  
University of Arizona  
University of California at Berkeley  
University of California at Los Angeles  
University of California at Santa Barbara  
University of Dayton  
University of Maryland  
University of Missouri at Columbia  
University of North Dakota  
University of Utah  
University of Washington  
Wayne State University  
Wichita State University



# COE for Airworthiness Assurance Phase II – Industry Affiliates

**ABX Air, Inc.**  
**AirTran Airways**  
**Alaska Airlines**  
**Aloha Airlines**  
**American Airlines**  
**American Eagle**  
**Atlantic Coast Airways**  
**Boeing**  
**Bombardier Aerospace-**  
**Learjet**  
**Cape Air**  
**Cessna**  
**Continental**

**Delta**  
**Federal Express**  
**General Electric**  
**Honeywell**  
**JetBlue Airways**  
**Lufthansa**  
**Nantucket Airlines**  
**Northwest**  
**Pratt & Whitney**  
**Raytheon**  
**United Airlines**  
**US Airways**

# COE for Operations Research (NEXTOR)

- **Competitive Selection Announced by FAA Administrator: 1996**
- **Contract authority: \$10M - Phase I; \$50M - Phase II**
- **Technology Areas:**
  - **Air Traffic Management and Control**
  - **Human Factors**
  - **System Performance and Assessment Measures**
  - **Safety Data Analysis**
  - **Communications, Data Collection and Distribution**
  - **Aviation Economics**

Sponsor: FAA Hdq - Technology Development & Operations Research

Members: University of California at Berkeley, Massachusetts Institute of Technology, Virginia Polytechnic Institute, University of Maryland, George Mason University

University Contact: University of California at Berkeley  
Mark Hansen: [mhansen@ce.berkeley.edu](mailto:mhansen@ce.berkeley.edu)



# COE for Operations Research Partners and Affiliates

## University Partners

Air Force Institute of Technology  
Rensselaer  
San Jose State University  
University of Michigan  
University of Minnesota  
University of Rochester  
University of Southern California  
University of Texas at Austin

## Industrial Affiliates

The Boeing Company  
California Department of Transportation  
Draper Laboratory  
Federal Express  
Honeywell  
Leigh Fisher Associates  
Logistics Management Institute  
Maryland Aviation Administration  
Los Angeles World Airports  
Massachusetts Port Authority  
Metron Aviation, Inc.  
Northrop Grumman

Sabre

San Francisco  
International Airport  
Seagull Technology  
Southern California  
Association of  
Governments  
Virginia Department of  
Transportation





# COE for Airport Technology (CEAT)

- **Competitively Selected by the FAA Administrator: 1995**
- Originally established as the Center of Excellence for Airport Pavement Technology R&D
  - **Currently operating under a 5-year cooperative agreement and funded through matching grants, 2005 – 2010**
  - **Request to re-compete during 2010**
- **Technology Areas:**
  - **High Performance Concrete**
  - **Non-destructive Evaluation of Pavements**
  - **Stabilized Base Material**
  - **Structural Behavior and Modeling**
  - **Airport Pavement Design Concepts/Procedures**
  - **Wildlife Research**

Sponsor: FAA Airport & Aircraft Safety R&D Group

Members: University of Illinois, Rensselaer Polytechnic Institute

Public Partners: O'Hare Modernization Program and City of Chicago

University Lead: University of Illinois at Urbana-Champaign  
(Located at the former Chanute Air Force Base, Rantoul, ILL)  
David A. Lange, [dlange@uiuc.edu](mailto:dlange@uiuc.edu)



# COE for Airport Technology University Members

## ***CENTER PARTNERS***

University of Illinois at Urbana Champaign  
Rensselaer Polytechnic Institute

## ***PUBLIC PARTNERS***

O'Hare Modernization Program  
City of Chicago



# Joint Center for Computational Modeling of Aircraft Structures

- **Members Designated by Congress: Operational 1993 through 1996**
- **Technology areas funded through matching grants:**
  - **Widespread Fatigue-Damage**
  - **Residual-Life and Residual-Strength Estimations**
  - **Mechanical and Composite-Patch Repairs**
  - **Life-Enhancement Methodologies**
  - **Discrete Source Damage**

Rutgers University and Georgia Institute of Technology

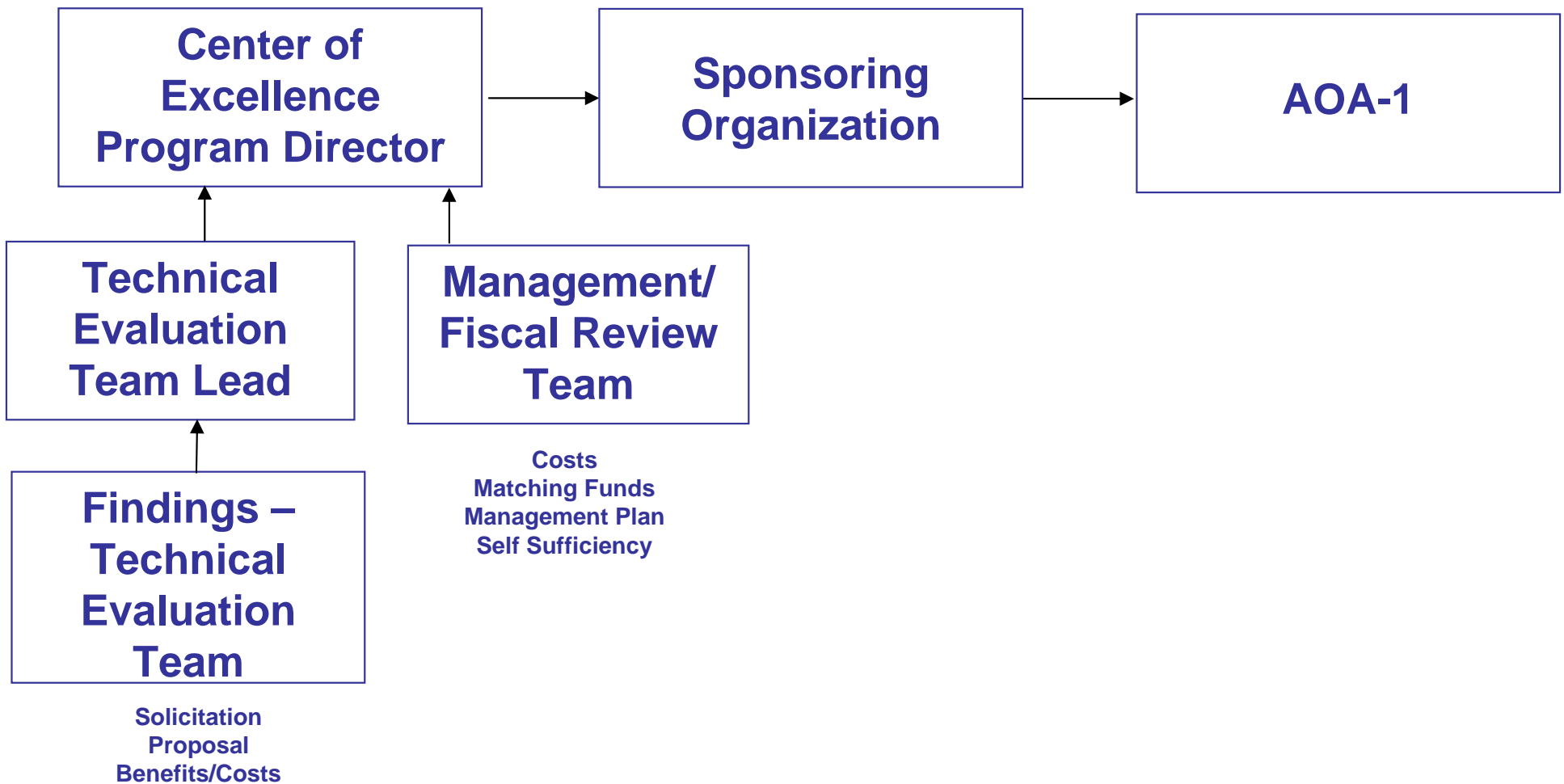


# FAA Centers of Excellence

## Evaluation Process



# Center of Excellence Evaluation and Selection Process



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## Previously Asked Questions

### COE Team Membership

***Q. Can a team member, drop out of the team during the research period?***

A. Yes, e.g., a team member will complete all of its research or responsibilities.

***Q. Are other Federal entities allowed to be part of the overall proposal?***

A. Yes. However, should they provide funding to the COE, these funds must also be matched.

***Q. Can a university or other organizations be added to the team, after the winning team has been selected (i.e. during the research period).***

A. Yes, e.g., the team may need a specific expertise.

***Q. Are FAA offices/organizations, e.g. FAA's Civil Aerospace Medical Institute (CAMI) allowed to participate as team members? If yes, can FAA offices/organizations receive grant money?***

A. The FAA office/organization can participate through AST, but it would not receive funds through the COE.

***Q. We are looking into what potential role JSC and local universities might play in this effort. Is there any way I can get more background on it? What's the vision? Role of COE? Expected outcomes? Impediments?***

A. We hope JSC will join us for what will surely be a mutually beneficial effort over time. Also, additional information is posted on [Grants.gov/FAA/Centers of Excellence/CFDA # 20.109/Commercial Space Transportation](http://Grants.gov/FAA/Centers of Excellence/CFDA # 20.109/Commercial Space Transportation). Please see our COE website for additional information about our program. For more information about FAA Centers, see [www.coe.faa.gov](http://www.coe.faa.gov)

***Q. Will proposers be required to attend the public meeting?***

A. Proposers are not required to attend the Public Meeting, but it is highly recommended. Teams form very often during this gathering and the information presented is generally critical to preparing a sound proposal.

***Q. Is there a requirement that the principal investigator (PI) have a PhD?***

A. No.

***Q. Is there a requirement that the PI have no current or pending Federal support from any Federal agency?***

A. No. If you have experience with Grants.gov, you know that the application forms for funding are standardized. COE Proposals are shipped to the FAA COE Program Office in hard copy.

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## COE CST Solicitation

***Q. Why does the Draft Solicitation for the COE CST use the term “air transportation services?” Does this mean just “air,” “space,” or “air and space?” \*\****

A. The language is quoted from Public Law 101-508 and we assume a meaning to include both air and space as appropriate within the scope of FAA responsibilities.

\*\*References to “air transportation” in Draft Solicitation

- Page 4: “The extent to which the needs of the State in which the applicant is located are representative of the needs of the region for improved air transportation services and facilities.”
- Page 4: “The ability of the applicant to provide leadership in making national and regional contributions to the solution of both long-range and immediate air transportation problems.”
- Page 4: “The extent to which the applicant has an established air transportation program.”
- Page 6: “3.1 CRITERION 1: THE EXTENT TO WHICH THE NEEDS OF THE STATE IN WHICH THE APPLICANT IS LOCATED ARE REPRESENTATIVE OF THE NEEDS OF THE REGION FOR IMPROVED AIR TRANSPORTATION SERVICES AND FACILITIES.”
- Page 6: “The applicant must demonstrate: Relevant partnerships with members of the aviation industry.”
- Page 6: “3.3 CRITERION 3: THE ABILITY OF THE APPLICANT TO PROVIDE LEADERSHIP IN MAKING NATIONAL AND REGIONAL CONTRIBUTIONS TO THE SOLUTION OF LONG-RANGE AND IMMEDIATE AIR TRANSPORTATION PROBLEMS.”
- Page 7: “3.4 CRITERION 4: THE EXTENT TO WHICH THE APPLICANT HAS AN ESTABLISHED AIR TRANSPORTATION PROGRAM.”

***Q. Can you give an estimated date of when the actual RFP will be released and the deadline to submit the proposal?***

A. We allow for public comment and input during and after the public meeting. The final solicitation will be issued approximately 4 weeks after the public meeting. The deadline to submit will be announced at that time, but generally the solicitation is open for approximately 4-6 weeks. A tentative schedule is provided at the Public Meeting.

## Funding Questions

***Q. What are the current requirements for cost-sharing? If a for-profit industrial organization participates in the COE, is that organization required to provide cash payments to the academic partner or are “in-kind” contributions acceptable?***

A. In-kind is fine. PIs are encouraged to discuss specific contributions with their Grants Officers while planning. Dr. Watts will provide information on OMB Guidance for Matching Funds at the Public Meeting.

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***Q. Are there restrictions on the matching funds? Do they have to be non-Federal matching funds or can we use other gov't funds, as matching?***

A. Matching must be from a non-Federal source, in-kind or cash contributions.

***Q. Interested parties have heard that at least one aeronautical college is trying to use the Congressional earmark or authorization process to circumvent your competitive solicitation. Can this be addressed publicly? Would serious outside bidders be wasting their time?***

A. The FAA Administrator has made a decision to initiate a COE competitive process as a separate action from any politically supported activities. The FAA will conduct the competition as mandated in the enabling legislation. There may more information available about such Congressional language by February 9th. If more information is available, the FAA will address the issue during the open discussion session at the Public Meeting.

***Q. I have been working with the engineering staff at an Airport in NV to explore a lighting efficiency retrofit for the C Gates. It looks as though they missed the deadlines for relevant Department Of Energy Federal grant applications. Would their project qualify for these monies? Or, are you aware of any stimulus funding sources for which they should apply? The project targets are: High performance lighting controls, Digitally addressed, Software controlled, lighting, Automated daylight harvesting, Enhanced commissioning, Building as a teaching tool, Demand response/ load shedding capabilities, Advanced reporting, Buy American components, Self-installation and optimization (with manufacturer-provided training)***

A. I am not aware of efforts in this field other than the establishment of our FAA COE - Commercial Space Transportation. You can view our web site noted below for complete information about our Program. This COE, however, is not the recipient of Recovery funds at this point.





**FAA Centers of Excellence  
Matching Contribution**

Patricia Watts, Ph.D.  
FAA COE Program Director  
Phone: 609-485-5043  
FAX: 609-485-9430

Date: \_\_\_\_\_

Center of Excellence for \_\_\_\_\_  
Project Title: \_\_\_\_\_

Please refer to OMB Circular A-110 Section.23 Cost Sharing or Matching for allowable support.

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Contributing Organization: \_\_\_\_\_

Address: \_\_\_\_\_

Telephone: \_\_\_\_\_ Email: \_\_\_\_\_

In-kind support: *(see following guidance)*

Describe Contribution: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Period of Contribution: \_\_\_\_\_

**Total In-Kind Contribution:** \$ \_\_\_\_\_

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

University PI: \_\_\_\_\_ E-mail: \_\_\_\_\_

FAA Tech Monitor: \_\_\_\_\_

Please include this completed form when submitting matching contribution reports and return to

Patricia Watts, Grants Officer  
FAA Centers of Excellence Program Director  
William J. Hughes Technical Center  
Atlantic City International Airport, NJ 08405

## **MATCHING GUIDANCE - OMB Circular A-110 Section .23 Cost Sharing or Matching**

(a) All contributions, including cash and third party in-kind, shall be accepted as part of the recipient's cost sharing or matching when such contributions meet all of the following criteria.

- (1) Are verifiable from the recipient's records.
- (2) Are not included as contributions for any other federally-assisted project or program.
- (3) Are necessary and reasonable for proper and efficient accomplishment of project or program objectives.
- (4) Are allowable under the applicable cost principles.
- (5) Are not paid by the Federal Government under another award, except where authorized by Federal statute to be used for cost sharing or matching.
- (6) Are provided for in the approved budget when required by the Federal awarding agency.
- (7) Conform to other provisions of this Circular, as applicable.

(b) Unrecovered indirect costs may be included as part of cost sharing or matching only with the prior approval of the Federal awarding agency.

(c) Values for recipient contributions of services and property shall be established in accordance with the applicable cost principles. If a Federal awarding agency authorizes recipients to donate buildings or land for construction/facilities acquisition projects or long-term use, the value of the donated property for cost sharing or matching shall be the lesser of (1) or (2).

- (1) The certified value of the remaining life of the property recorded in the recipient's accounting records at the time of donation.
- (2) The current fair market value. However, when there is sufficient justification, the Federal awarding agency may approve the use of the current fair market value of the donated property, even if it exceeds the certified value at the time of donation to the project.

(d) Volunteer services furnished by professional and technical personnel, consultants, and other skilled and unskilled labor may be counted as cost sharing or matching if the service is an integral and necessary part of an approved project or program. Rates for volunteer services shall be consistent with those paid for similar work in the recipient's organization. In those instances in which the required skills are not found in the recipient organization, rates shall be consistent with those paid for similar work in the labor market in which the recipient competes for the kind of services involved. In either case, paid fringe benefits that are reasonable, allowable, and allocable may be included in the valuation.

(e) When an employer other than the recipient furnishes the services of an employee, these services shall be valued at the employee's regular rate of pay (plus an amount of fringe benefits that are reasonable, allowable, and allocable, but exclusive of overhead costs), provided these services are in the same skill for which the employee is normally paid.

(f) Donated supplies may include such items as expendable equipment, office supplies, laboratory supplies or workshop and classroom supplies. Value assessed to donated supplies included in the cost sharing or matching share shall be reasonable and shall not exceed the fair market value of the property at the time of the donation.

(g) The method used for determining cost sharing or matching for donated equipment, buildings and land for which title passes to the recipient may differ according to the purpose of the award, if (1) or (2) apply.

(1) If the purpose of the award is to assist the recipient in the acquisition of equipment, buildings or land, the total value of the donated property may be claimed as cost sharing or matching.

(2) If the purpose of the award is to support activities that require the use of equipment, buildings or land, normally only depreciation or use charges for equipment and buildings may be made. However, the full value of equipment or other capital assets and fair rental charges for land may be allowed, provided that the Federal awarding agency has approved the charges.

(h) The value of donated property shall be determined in accordance with the usual accounting policies of the recipient, with the following qualifications.

(1) The value of donated land and buildings shall not exceed its fair market value at the time of donation to the recipient as established by an independent appraiser (e.g., certified real property appraiser or General Services Administration representative) and certified by a responsible official of the recipient.

(2) The value of donated equipment shall not exceed the fair market value of equipment of the same age and condition at the time of donation.

(3) The value of donated space shall not exceed the fair rental value of comparable space as established by an independent appraisal of comparable space and facilities in a privately-owned building in the same locality.

(4) The value of loaned equipment shall not exceed its fair rental value.

(5) The following requirements pertain to the recipient's supporting records for in-kind contributions from third parties.

(i) Volunteer services shall be documented and, to the extent feasible, supported by the same methods used by the recipient for its own employees.

(ii) The basis for determining the valuation for personal service, material, equipment, buildings and land shall be documented.