

Q1-2026 Airport Construction Impact Report

U.S. Core 30+ Airports 3-Year Construction Outlook

System Operations Services - Performance Analysis
FAA National Headquarters, Washington, DC 20591

January 01, 2026
Compiled by: AJR-G5
POC: 9-AJR-Construction-Report@faa.gov

Disclaimer: Not for operational use. This report contains active and planned airport construction projects, which may impact airport capacity and delays. Due to the nature of airport construction, this information is constantly changing and may be postponed or canceled at any time. This report will be updated quarterly.



ATO SysOps
PERFORMANCE ANALYSIS



**Federal Aviation
Administration**

Content	Page
BOS—General Edward Lawrence Logan International Airport	4
BWI—Baltimore-Washington Thurgood Marshall International Airport	8
DCA—Ronald Reagan Washington National Airport	11
EWR—Newark Liberty International Airport	13
IAD—Washington Dulles International Airport	15
JFK—John F. Kennedy International Airport	20
LGA—LaGuardia Airport	23
PHL—Philadelphia International Airport	27
ATL—Hartsfield-Jackson Atlanta International Airport	30
CLT—Charlotte/Douglas International Airport	32
FLL—Fort Lauderdale/Hollywood International Airport	36
MCO—Orlando International Airport	38
MEM—Memphis International Airport	39
MIA—Miami International Airport	41
TPA—Tampa International Airport	43
DFW—Dallas/Fort Worth International Airport	45
DTW—Detroit Metropolitan Wayne County Airport	48
IAH—George Bush Intercontinental/Houston Airport	51
MDW—Chicago Midway International Airport	55
MSP—Minneapolis-St. Paul International/Wold-Chamberlain Airport	56
ORD—Chicago-O'Hare International Airport	62
PHX—Phoenix Sky Harbor International Airport	66
DEN—Denver International Airport	68
HNL—Daniel K. Inouye International Airport	73
LAS—Harry Reid International Airport	74
LAX—Los Angeles International Airport	79
SAN—San Diego International Airport	83

Content	Page
SEA—Seattle-Tacoma International Airport	85
SFO—San Francisco International Airport	88
SLC—Salt Lake City International Airport	91
ANC—Ted Stevens Anchorage International Airport	95
PBI—Palm Beach International Airport	96

IATA Airport-Level Designations

Level 1 – Airport infrastructure capacity is generally adequate to meet the demands of airport users at all times

Level 2 – Airports where potential for congestion exists during some periods that can be resolved by schedule adjustments mutually agreed between the airlines and facilitator

Level 3 – Airports with full slot controls where demand for airport infrastructure significantly exceeds the capacity during certain periods and expansion of infrastructure to meet demand is not possible in the short term

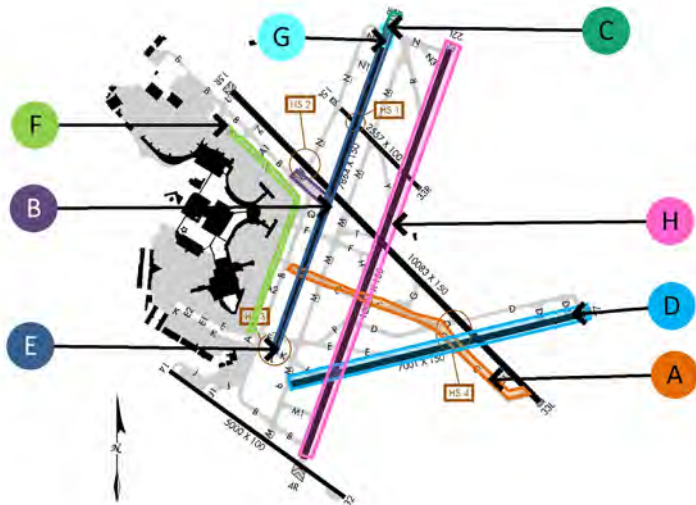
Color

Construction Impact Key

G **No Capacity Effect** – Departures taxi delays and/or Arrivals airborne holding delays are 15 minutes or less

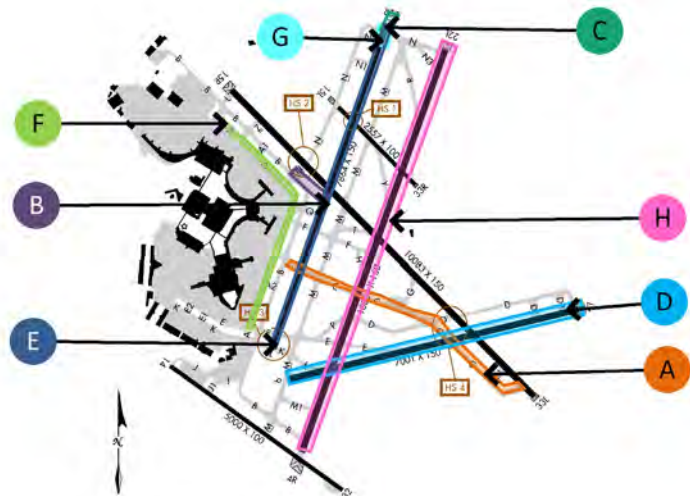
Y **Reduced Capacity and Potential Delay Impact** – Departures taxi delays and/or Arrivals airborne holding delays of 16 to 45 minutes

R **Reduced Capacity and Greater Delay Impact** – Departures taxi delays and/or Arrivals airborne holding delays greater than 45 minutes



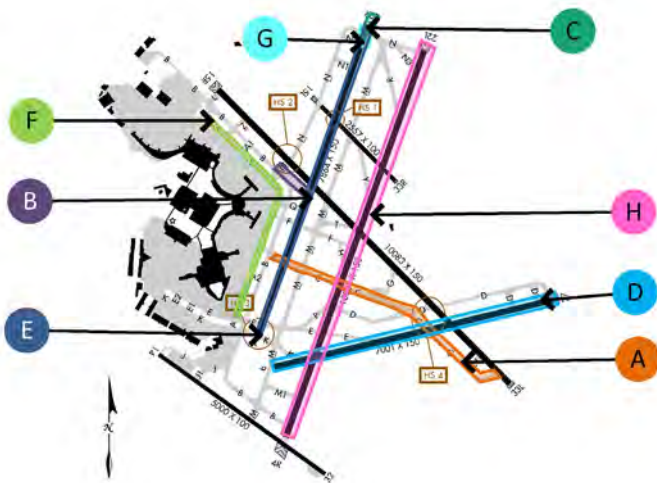
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green																													
B								Green	Green	Green	Green	Green	Green	Green	Green																								
C																Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow											

Project	Description of Work	Estimated Dates	Status	Impact	Notes	
A	Airfield Electrical Upgrades	Closures of portions of TWY C and other taxiways for centerline and edge lighting infrastructure and cable replacement.	06/01/2025 to 06/30/2026	In Progress	Green	Portions of the taxiways will be closed during 'opportunistic' times such as overnight or when there will not be an impact to traffic based on airfield configuration (22L/22R) when runway is heavily used.
B	TWY B Rehabilitation Project	Rehabilitate TWY B From TWY N to RWY 4R/22L.	05/01/2026 to 2026 TBD	Upcoming	Green	Portions of the taxiway will be closed in phases. Some non-movement ramp alleys may be included TBD. No NAS effect. May cause moments of ground congestion.
C	RWY 22R Approach	Small portion of RWY 22R pavement to be rehabilitated.	2027 TBD	Upcoming	Yellow	Project was pushed back to integrate into the RWY 4L-22R rehab planned in 2027. Impact only occurs when weather forces NE or SW configuration.



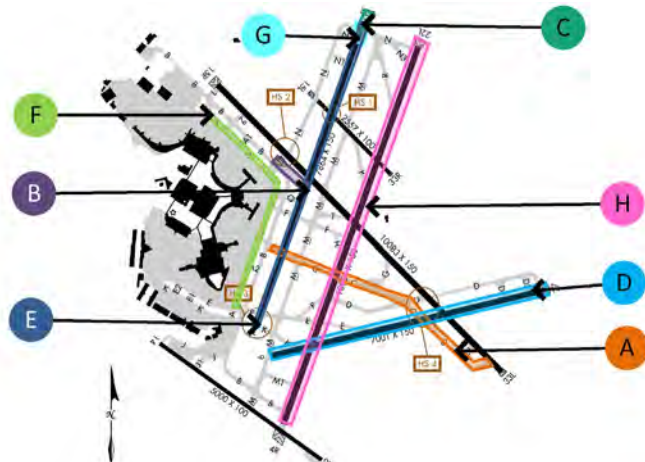
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
D RWY 27 RSA	R	R										R	R	R																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes
D RWY 27 RSA	Construction of RWY 27 safety area on a pile supported deck. EMAS installation. Project will require closure of RWY 9/27. It will require 75-day construction periods in 2025 and 2026.	09/02/2025 to 11/16/2025	Complete	R	The loss of RWY 9/27 will impact the airport capacity leaving only two viable configurations for operation. In the SW flow, ARR RY22L, DEP RY22R, the arrival rate is 38. In the NE flow, VFR, landing RWYs 4L or 4R and departing RWY 4R, the arrival rate will vary from 32-45 (depending on ARR/DEP balance). GPD programs will be required.
	Phase 2 of the 27 RSA project. Requires additional 75-day closure. Construction of RWY 27 safety area on a pile supported deck continued from 2025 Phase 1.	September 2026 to November 2026	Upcoming	R	The loss of RWY 9/27 will impact the airport capacity leaving only two viable configurations for operation. In the SW flow, ARR RY22L, DEP RY22R, the arrival rate is 38. In the NE flow, VFR, landing RWYs 4L or 4R and departing RWY 4R, the arrival rate will vary from 32-45 (depending on ARR/DEP balance). GPD programs will be required. There may be a need to maintain a balance demand on runways 4R and 4L. This balance will cause rates to fluctuate based on the current volume of arriving and departing aircraft. IMC NE Flow rate is 26.



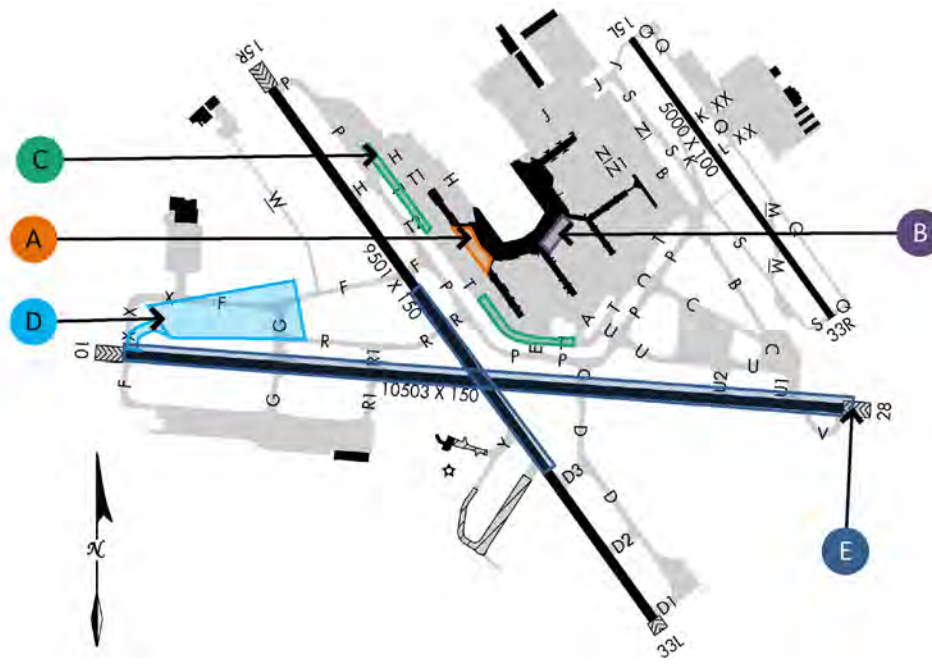
Project	2025			2026												2027												2028																					
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP													
E RWY 4L/22R Rehabilitation																Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																						
F Upgrade TWY A Centerline Lighting																																									G	G	G	G	G	G	G	G	G

Project	Description of Work	Estimated Dates	Status	Impact	Notes
E RWY 4L/22R Rehabilitation	Rehabilitation of RWY 4L/22R.	2027 TBD	Upcoming	Y	<p>The NW flow would not be affected and would be the preferred option.</p> <p>The obvious impacts to the 4/9 east/northeast configuration would be reduced to a 36-38 rate for single landing runway (opposed to 61 for ARR 4R and 4L). SW flow 27/22 would be reduced to a 26-28 rate.</p> <p>A South/Southwest flow, would be 22/15 which would be a slightly lower rate than 4/9 single landing runway referenced above. A 22/15 configuration would be likely the most used option.</p> <p>Work to occur outside of typical summer runway configuration (22L/22R) when runway is heavily used. Will also require closure of TWY N. Will try to combine project with TWY N work.</p>
F Upgrade TWY A Centerline Lighting	Replace existing centerline lights and install new lights to meet SMGCS requirements. Will require multiple closures along the length of the taxiway.	2028 TBD	Upcoming	G	<p>Portions of the taxiway will be closed during 'opportunistic' times such as overnight or when there will not be an impact to traffic or airline gates.</p>



Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
G RWY 22R Pavement Replacement																Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y												
H RWY 4R/22L Rehabilitation																																							

Project	Description of Work	Estimated Dates	Status	Impact	Notes
G RWY 22R Pavement Replacement	Closure of RWY 4L/22R to convert a portion of the asphalt to Portland Cement Concrete Pavement at the approach end of 22R. Project to occur with 4L/22R Rehabilitation in 2027	2027 TBD	Upcoming	Y	<p>The NW flow would not be affected and would be the preferred option.</p> <p>The obvious impacts to the 4/9 east/northeast configuration would be reduced to a 36-38 rate for single landing runway (opposed to 61 for ARR 4R and 4L). SW flow 27/22 would be reduced to a 26-28 rate.</p> <p>A South/Southwest flow, would be 22/15 which would be a slightly lower rate than 4/9 single landing runway referenced above. A 22/15 configuration would be likely the most used option.</p> <p>Work to occur outside of typical summer runway configuration (22L/22R) when runway is heavily used. Will also require closure of TWY N. Will try to combine project with TWY N work.</p>
H RWY 4R/22L Rehabilitation	Rehabilitation of RWY 4R/22L.	2028 TBD	Upcoming	R	<p>The NW flow would not be affected and would be the preferred option. All other flows will be impacted and may require reduced rates and various TMI's, depending on WX and time of day. IFR conditions will generate more significant impacts.</p>



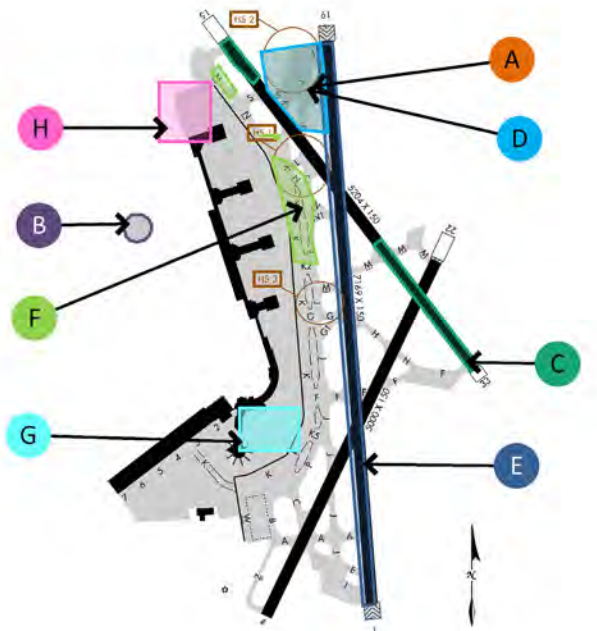
Project	2025			2026									2027									2028																			
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP					
C TWY T Reconstruction	Y																																								
D TWY F - Phase 2	Y	Y																																							

Project	Description of Work	Estimated Dates	Status	Impact	Notes
C TWY T Reconstruction	Reconstruct TWY T from RWY 15R deicing pad to TWY T2 and from TWY R to TWY A around the end of Concourse B. This project involves removing the existing asphalt pavement, and installing new concrete, shoulders, utilities, associated pavement markings, signage and lighting improvements.	05/20/2024 to 10/31/2025	Complete	Y	This project will consist of 7 Phases. The other phases should have minimal impact on the operation. Southwest Airlines will lose two gates during each phase of the construction.
D TWY F - Phase 2	Relocate TWY Foxtrot to allow for future construction of a dual taxiway system extending to the west from RWY 15R/33L. This includes extending TWY F to the approach end of RWY 10.	09/30/2024 to 11/20/2025	Complete	Y	Requires the relocation of the RWY 10 ALSF-2 shelter and west airfield communication cables owned and maintained by FAA. Prohibited access to RWY 10 on departure delays if aircraft need to cross RWY 10 at the north side of the runway for departure traffic. Possible delays when RWY 10 is needed for departures (weather/closure of RWY 15R) and TWY G to access RWY 10 from the south side.



		2025			2026												2027												2028								
Project		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
E	RWY10/28 Pavement and Lighting Rehabilitation										R	R	R	R																							

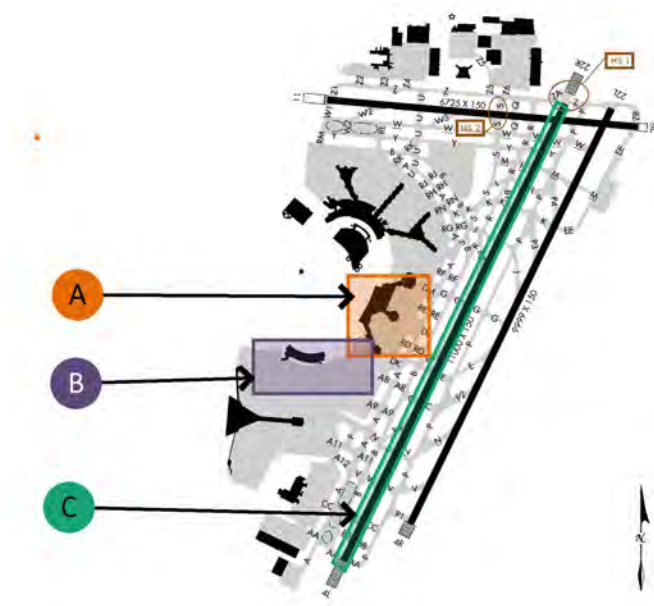
Project	Description of Work	Estimated Dates	Status	Impact	Notes
E RWY10/28 Pavement and Lighting Rehabilitation	RWY 10/28 Pavement and Lighting Rehabilitation project. May require full runway closure. Additional nightly closures for the intersection with RWY 15R/33L will be required.	07/22/2026 to 10/09/2026	Upcoming	R	<p>RWY 10/28 will close on July 22, 2026, and not reopen until the project is complete. BWI will be operating on RWYs 33L/15R and 33R/15L. During this time, BWI will ask for 5 miles between arrivals on RWY 33L/15R during certain times of the day. Beginning on August 4, 2026, the RWY 10/28 – 33L/15R intersection will close at various scheduled times and timeframes during the overnight hours. During this time, RWY 33R/15L will be the only available runway. Dates and times below may change.</p> <p>August 4, 2026 – September 23, 2026:</p> <ul style="list-style-type: none"> •Tuesday morning 12:01am. – 6:00am. (6 hours) •Tuesday evening to Wednesday morning 10:00pm–6:00am. (8 hours) •Wednesday evening to Thursday morning 10:00pm.–6:00am. (8 hours) •Friday morning 12:01am–6:00am (6 hours) •Saturday morning 12:01am–6:00am (6 hours) •Saturday evening to Sunday morning 10:00pm –6:00am (8 hours) •No work Monday morning. <p>September 24 – September 30, 2026:</p> <ul style="list-style-type: none"> •Thursday through Wednesday 12:01am–6:00am each day (6 hours) •No work Monday morning. <p>October 1 – October 7, 2026:</p> <ul style="list-style-type: none"> •Thursday through Wednesday 1:00am–5:00am each day (4 hours) •No work Monday morning.



Project	2025			2026												2027												2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
E RWY 19 ASO Localizer Decommission			G	G																																				
F TWYs N/K/J							Y	Y	Y	Y	Y																													
G Terminal 1 Redevelopment																									T	T	T	T	T	T	T	T	T	T	T	T	T	T		
H RWY 15 Hold Bay																																						T	T	T

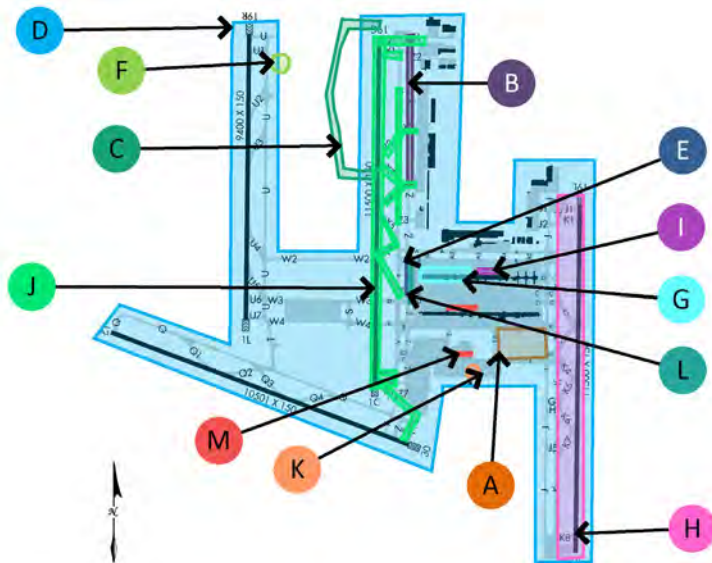
Project	Description of Work	Estimated Dates	Status	Impact	Notes
E RWY 19 ASO Localizer Decommission	Decommissioning of the RWY 19 ASO Localizer (LDA -Y).	12/01/2025 to 01/22/2026	In Progress	G	This project was slipped due to I-VWH (LDA Z) requiring re-alignment Fall of 2025
F TWYs N/K/J	Rehabilitation of portions of TWYs K, J and N.	04/15/2026 to 08/21/2026	Upcoming	Y	May impact gate usage.
G Terminal 1 Redevelopment	Redesign of the existing banjo of Terminal 1 (Current building was built in 1968 and has exceeded its capacity and life expectancy)	Fall 2027 to Summer 2031	Upcoming	T	
H RWY 15 Hold Bay	Increasing the hold bay for RWY 15.	Summer 2028 to Spring 2030	Upcoming	T	

IATA Level 2



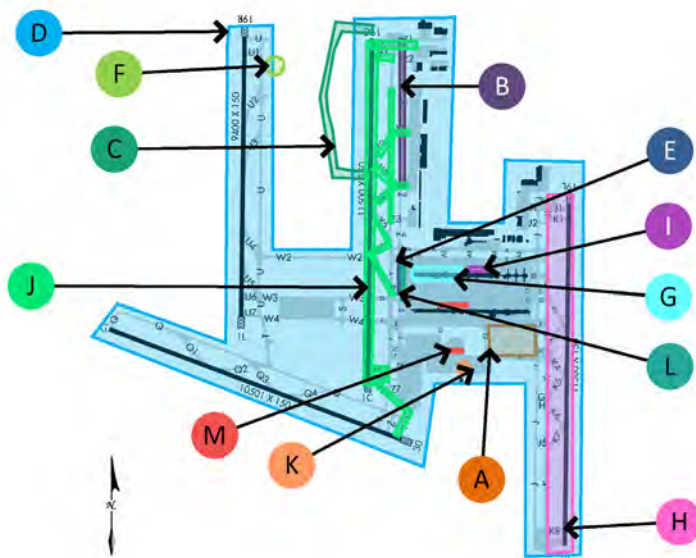
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A Terminal B Ramp Rehab	G	G																																				
B Terminal A Redevelopment and Demolition Project	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G																							

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A Terminal B Ramp Rehab	Terminal B Ramp pavement rehabilitation.	09/04/2024 to Q4 2025 TBD	Complete	G	Rehabilitation of the asphalt pavement areas at Terminal B ramps (B1, B2, B3). B1 is complete. Likely intermittent ramp entrance/exit closures of adjacent taxiways and taxi lanes.
B Terminal A Redevelopment and Demolition Project	Utilities and paving of the ramp area and portions of the ATC-movement area in the area North of the New Terminal A.	09/15/2024 to 2026 TBD	In Progress	G	Currently working on Stages 4C/5A with a target to complete the stage by September 30th. This will open new TWY A9 and TWY F and a parking hardstand. Once TWY A9 opens, we can proceed into the 4C/4D/5B stage which captures taxiway/ taxilane A10 until approximately November. Stage 5C will be captured sometime in early October as it directly impacts terminal A gates and conflicts with other work at Terminal B.



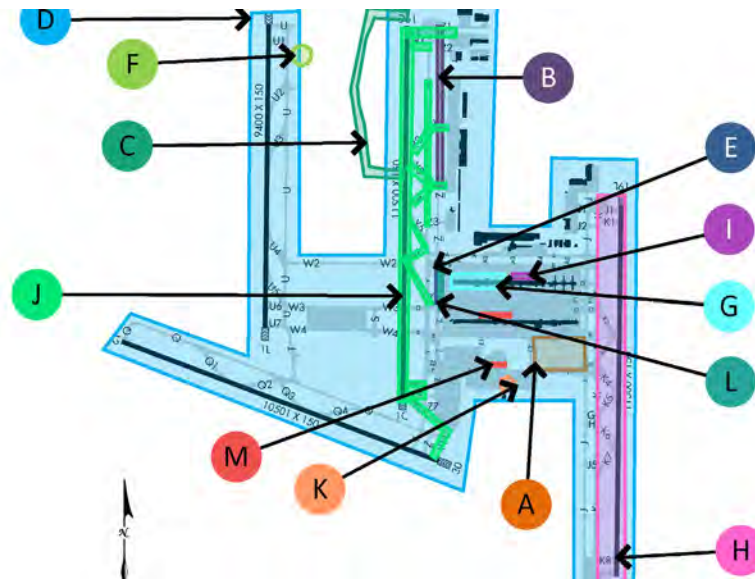
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A Tier 2 East Concourse	G	G	G	G	G	G	G	G	G	G	G	G	G	G																								
B Airfield Drainage Improvement	G	G	G	G	G	G																																
C E Line Sewer Rehabilitation and Replacement	Y	Y	Y	Y	Y	Y	Y																															

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A Tier 2 East Concourse	New 14/7 (NB/WB) gate concourse for United Airlines. Located south of existing Concourse C, between Taxilanes E and F.	March 2023 to 10/31/2026	In Progress	G	Phase 1-5 impacts to TXL E and gates C2-C20 (March 2025 - October 2025) Phase 7 A/B impacts to TXL E and gates C2-C14 (March 2026 - July 2026) Phase 8-10 impacts to TXY J and TXL F (July 2026 - September 2026)
B Airfield Drainage Improvement	Airfield stormwater drainage improvement project.	05/01/2025 to 03/30/2026	In Progress	G	Phased closures of TWY Z from Z1 to Y4. Cargo 5 & 6 apron parking position impacts.
C E Line Sewer Rehabilitation and Replacement	Rehabilitation and replacement of E-line sanitary sewer system.	07/01/2025 to 04/30/2026	In Progress	Y	Phase 1: Runway 1C/19C possible intermittent impacts due to blasting (overnight) Phase 2: TWY Y and Y2 partial closure for 101 days. Phase 3: TWY Z partial closure for 81 days. Phase 4: Cargo 4/5 aircraft parking closure. Phase 5-7: Overnight partial closure of TXL A-E and Gate D32 impacts from bypass pumping.



Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
D Airfield Lighting and ALCMS Replacement	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes
D Airfield Lighting and ALCMS Replacement	Replace all lighted airfield signs, existing runway, taxiway, and RGL light fixtures, and existing vault regulators with LED fixtures and transformers. Reconstruct six (6) sign foundations.	2025 TBD to 10/31/2026	In Progress	Y	Overnight fiber pulls (intermittent taxiway closures) Vault 2 modifications (October 2025-May 2026) Phase 1: TWY Y north closure for 25 days (May 2026-June 2026) Phase 2: TWY Z north closure for 25 days, intersections open (June 2026-July 2026) Phase 3: TWY Y south closure for 30 days (July 2026-August 2026) Phase 4: TWY Z south closure for 29 days, intersections open (August 2026) Phase 5: Runway 1C/19C closed for 35 days (August 2026-October 2026) Phase 6: Runway 12/30 overnight closures for 5 days (October 2026) Phase 7: Runway 1R/19L overnight closures for 7 days (October 2026) Phase 8: Runway 1L/19R overnight closures for 7 days (October 2026)



	Project	2025			2026												2027												2028											
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
E	B79 Hydrant Fuel Isolation Vault Relocation	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G																								
F	Sky Harbor and RWY 1L/19R tie-in				G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G											
G	Concourse B- International Gates Project				G	G	G	G	G	G	G	G																												
H	RWY 1R/19L Reconstruction and East Complex Taxiways																																							

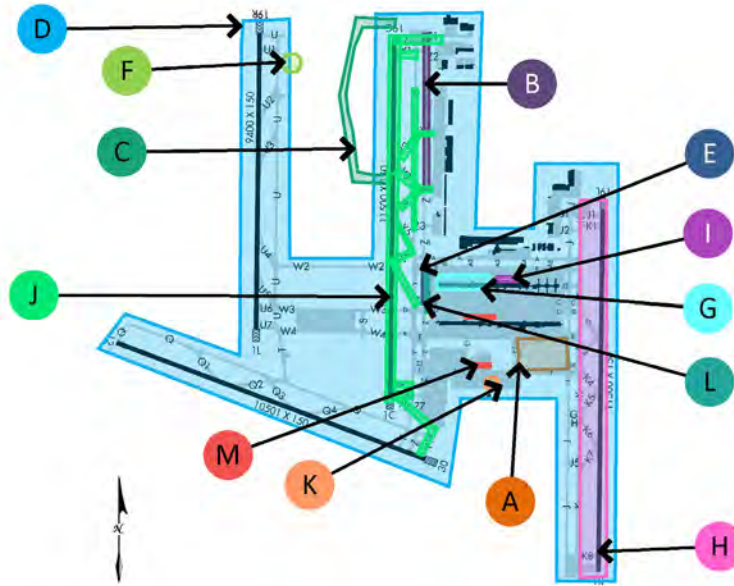
	Project	Description of Work	Estimated Dates	Status	Impact	Notes
E	B79 Hydrant Fuel Isolation Vault Relocation	B79 hydrant fuel isolation vault relocation. Design completion May 2024.	2025 TBD to 2026 TBD	In Progress	G	Intermittent closures of TWY Z between B & C. Hydrant fuel outages. Project on hold awaiting review of additional scope.
F	Sky Harbor and RWY 1L/19R tie-in	Tie-in of new Sky Harbor GA complex on the northwest side of RWY 1L/19R.	2026 TBD to 2027 TBD	Upcoming	G	Project is in design phase.
G	Concourse B- International Gates Project	Gates will be upgrading 1 gate at a time for jet-bridge and apron.	2026 TBD to Sep 2026 TBD	Upcoming	G	
H	RWY 1R/19L Reconstruction and East Complex Taxiways	Complete reconstruction of RWY 1R/19L and associated east complex taxiways including potential geometry changes.	03/01/2027 TBD to 2028 TBD	Upcoming	Y	Project is in the design phase.

G No capacity effect

Y Reduced Capacity and Potential Delay impact

R Reduced Capacity and Greater Delay Impact

T To be determined



Project	2025			2026												2027					2028															
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
I Taxilane (TXL) E1 Widening	G	G	G	G	G	G																														
J RWY 1C/19C and TWYs									Y	Y	Y	Y	Y	Y																						

Project	Description of Work	Estimated Dates	Status	Impact	Notes
I Taxilane (TXL) E1 Widening	Taxilane E1 widening project.	09/01/2025 to 03/31/2026	In Progress	G	TXL E1 closed (all other phases from the A/B South Apron Reconstruction project are COMPLETE). Delay due to relocation of substation.
J RWY 1C/19C and TWYs	Scope includes closure of RWY 1C/19C, new taxiways, and geometry improvements on existing taxiways. Project is currently in the design phase.	May 2026 to October 2026	Upcoming	Y	Phase 1: TWY Y North: 25-day closure (May-June 2026) Phase 2: TWY Z North closure: 25-day closure (June-July 2026); intersection open Phase 3: TWY Y South: 30-day closure (July-August 2026) Phase 4: TWY Z South: 29-day closure (August 2026), intersection open **Phase 5: RWY 1C/19C : 35-day closure (August-October 2026) Phase 6: RWY 12/30: 5-day closure (October 2026) Phase 7: RWY1R/19L: 5-day closure (October 2026) Phase 8: RWY 1L/19R: 7-day closure (October 2026) **Phases 1-8 can be moved in sequence.

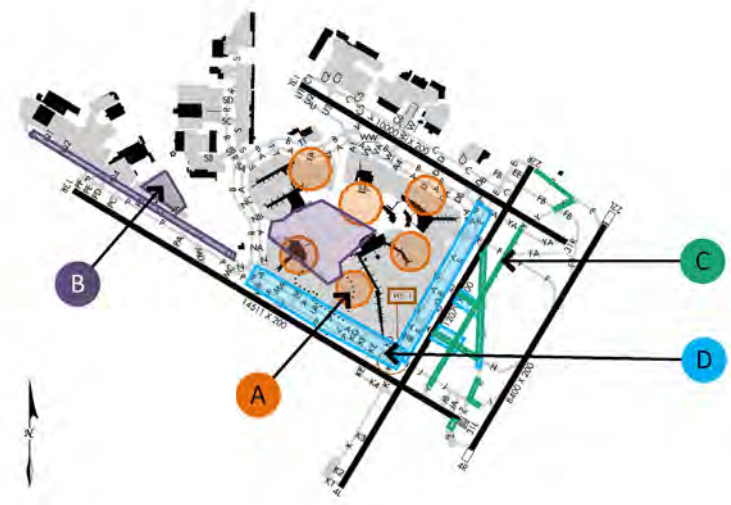
IATA Level 3



Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A Terminal Area Redevelopment Program	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A Terminal Area Redevelopment Program	Redevelopment construction involving Terminals 1, 4, and 5-7 and other areas.	06/01/2021 to 2028 TBD	In Progress	G	<p>24 hardstands will be relocated. This will result in increased towing operations and limited metering locations.</p> <p>JFK Redevelopment (JFKR) Program includes the following large-notable projects located inside of the Central Terminal Area (CTA): New South Terminal (New Terminal One (NTO)) New North Terminal (New Terminal 6 (NT6)) Terminal 4 (T4) Expansion including the extension of the T4 North Concourse "A".</p> <p>JFK Redevelopment (JFKR) Program includes the following large-notable projects located the CTA: New South Terminal (New Terminal One (NTO)) Phase A scheduled to be completed and open July 2026 New North Terminal (New Terminal 6 (NT6)) Phase 1 scheduled to be completed and open July 2026 Terminal 4 (T4) North Concourse Expansion completed and is now open.</p>

IATA Level 3



Project	2025			2026												2027									2028															
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
B	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																													
C												Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y													

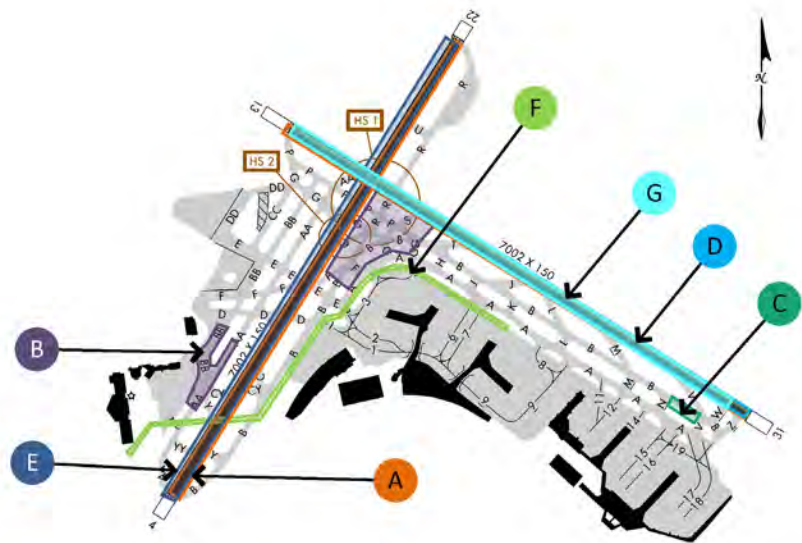
Project	Description of Work	Estimated Dates	Status	Impact	Notes
B	South (Multi-Purpose) Hardstands Project Construct South Hardstand.	04/01/2025 to July 2026	In Progress	Y	Potential traffic impacts to TWY Q and P. TWY Q remains closed from N to PA until approximately 7/18/25. Once that portion is complete, TWY Q will close from PA to PC until 10/25. When work is completed on 10/25, it will be a partial use of the area. The completion of the entire project is projected through 2026.
C	TWYs E, G, H, Y & Z Portions of affected taxiways (intermittently) closed for construction between east of RWY 4L/22R and TWY Y.	August 2026 to Nov 2027 TBD	Upcoming	Y	Dates are tentative. This will require closures of affected taxiways. This could result in longer taxi times on departures and arrivals, dependent of operational configuration.

IATA Level 3



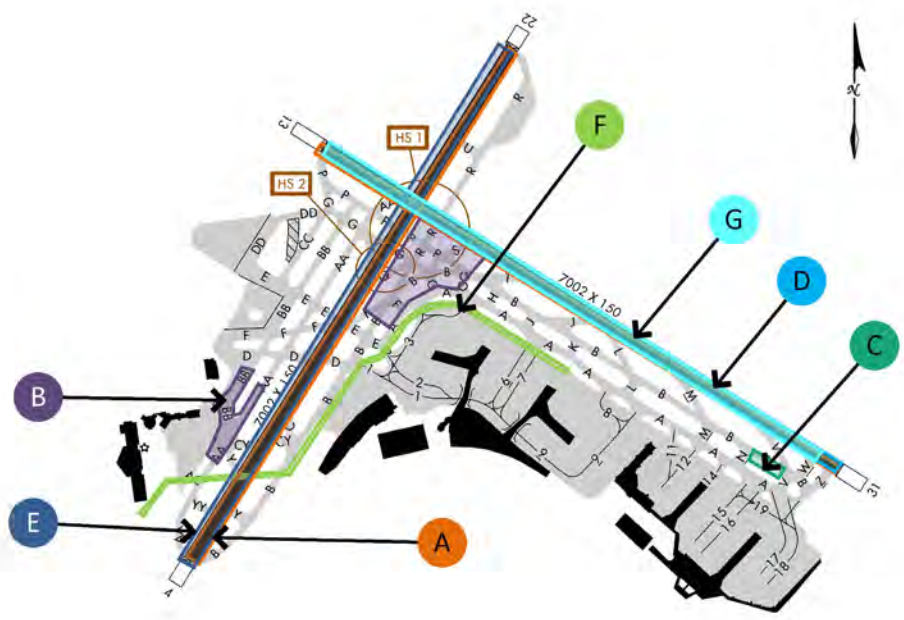
Project	2025			2026												2027												2028									
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	
D TWYs A & B	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																						

Project	Description of Work	Estimated Dates	Status	Impact	Notes
D TWYs A & B	Full reconstruction of TWYs A and B. TWY A reconstruction of A3 & A4 throat in support of New Terminal 6 Construction. TWY A3/A4 are complete.	03/31/2025 to 10/06/2025 TBD	Complete	G	TWY A reconstruction of LA throat in support of New Terminal One construction. TWY A closed between TWY M and TWY L. Requires TWY B closures on several stages and nights. <ul style="list-style-type: none"> •TWY A3/A4 work is completed •TWY A/B- Phases 7,10,12,14 and 15 are complete •TWY A/B Phases 19 and 21 are on schedule to begin first week in October-November 17,2025 •TWY A/B KG work which are stages 19 and 21 will begin first week in October until November 17th, KG work in the ramp side will continue until December 15th Limited taxiway surface due to construction expected to increase taxi time and may result in departure delays of 45 minutes or more.
	Construction of TWYs A&B South projects.	2026 TBD	Upcoming	Y	Potential impacts with increased surface movements and congestion. This could result in longer taxi times both on departures and arrivals, dependent of operational configuration.
	TWYs A & B East and South Rehabilitation	Mar 2025 TBD to Nov 2026 TBD	In Progress	Y	This will require multiple closures of portions of both TWY A and B, as well as multiple throat TWYs connecting TWY A (inner) to Central Terminal Area (CTA) ramps for multiple terminals. Completed areas: TWYs LA, F, G, HB and KF. TWY B (East): Summer/Fall 2025; Throats H (now A10) at TWY A Intersection , HB, KF, KG and LA are now completed. TWY A & B South including MA and all of TWY A & B South scheduled for 2026



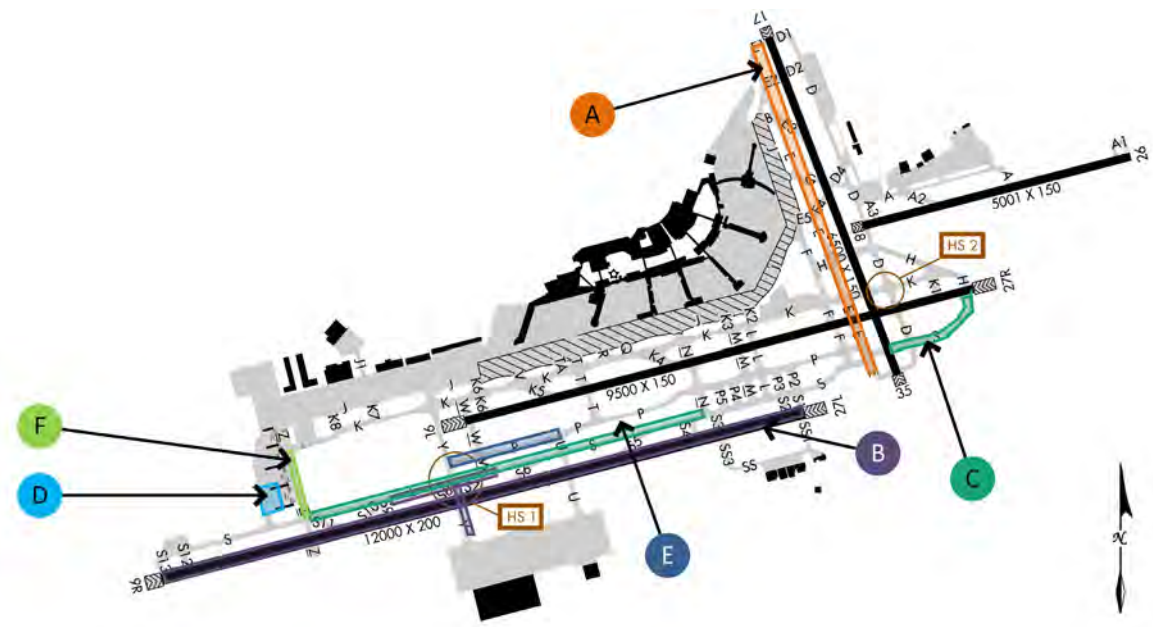
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A RWYs 4/22 and 13/31 Deck Expansion Joint Replacements	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																									
B TWYs P, G, R, S, B, AA, and BB Rehabilitation	G	G	G	G	G	G	G	G	G	G	G	G	G	G																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A RWYs 4/22 and 13/31 Deck Expansion Joint Replacements	Replace 104 expansion joints for both runway decks.	Q3 2025 to Q4 2026	In Progress	Y	Requires nightly closures and alternating extended weekend closures of either RWY 13/31 or RWY 4/22
B TWYs P, G, R, S, B, AA, and BB Rehabilitation	TWYs P, G, R, S, B, AA and BB will require rehab work to be broken up in stages. Complete full depth concrete replacement on taxiway P & G between RWY 4/22 and TWY B. Asphalt replacement on sections of TWYs P, R, S, G and B east of RWY 4/22 and south of RWY 13/31. Asphalt replacement on sections of TWYs AA and BB. Upgrading taxiway centerline lights and guidance signs.	07/01/2025 to Q4 2026	In Progress	G	Asphalt and concrete work are required. Approximately 20, 36-hour extended weekend closures required to complete the concrete work. 36-hour closures include taxiway segments only. Both runways will return to service at or before 1200 on Sunday.



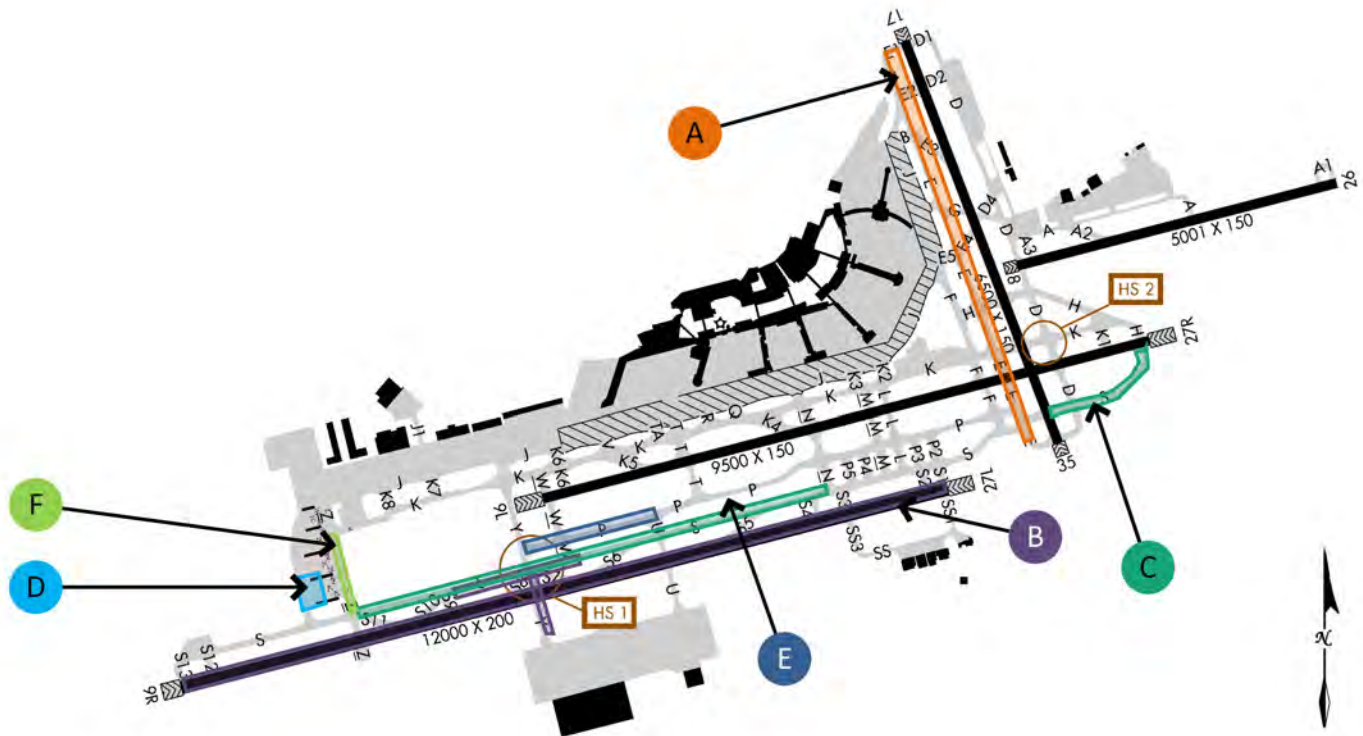
Project	2025			2026												2027									2028													
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
F Jet Fuel Transmission Line	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G																							
G GBAS Installation				T	T	T	T	T	T	T	T	T	T	T	T																							

Project	Description of Work	Estimated Dates	Status	Impact	Notes
F Jet Fuel Transmission Line	Installation of fuel hydrants line.	02/20/2024 to 12/31/2026 TBD	In Progress	G	Requires nightly closures and extended weekend closures TWY Alpha (No associated runway closures) Phases 11/12/13/14 (Terminal B) are complete Phases 26/27/28/29 (East) are complete Additional phases will be added throughout 2025. Discussions for phases 3-7 are underway.
G GBAS Installation	Installation of antennas and associated equipment, in addition to ductbank work.	2026 TBD	Upcoming	T	Requires nightly closures and extended weekend closures of RWY 13/31.



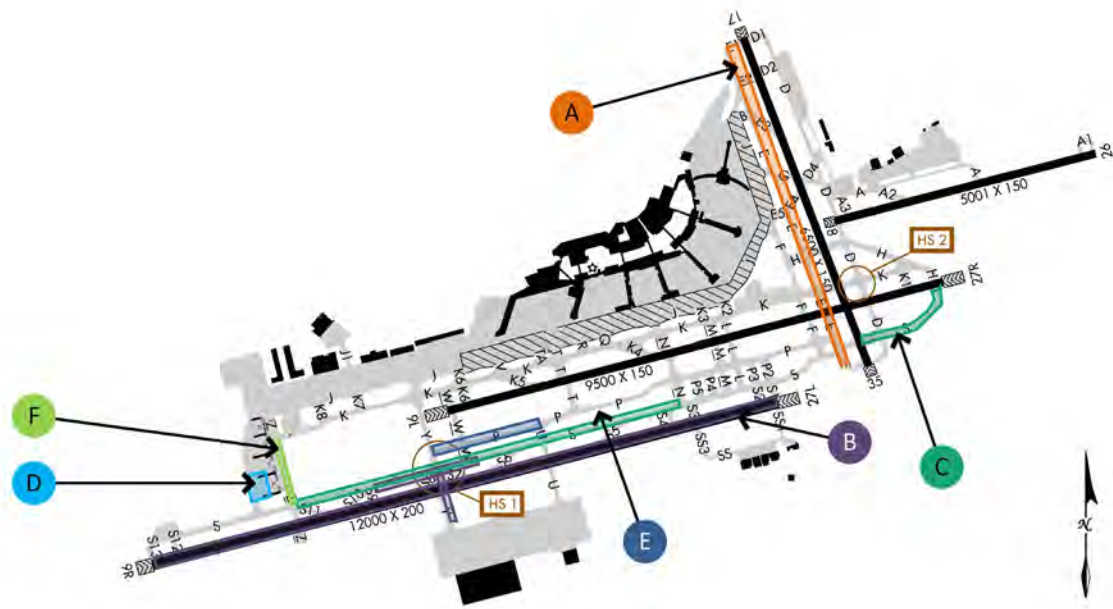
	Project	2025			2026								2027					2028									
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A	TWY E	G	G	G	G	G	G	G	G	G	G	G	G														

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A	TWY E TWY E rehabilitation. TWY E continuously closed north of B including E1.	08/04/2025 to 10/01/2026	In Progress	G	RWY 17/35 closed nightly 2300 EST/0400Z – 0600 EST/1000Z • 7 Phases to minimize impact. • ADG III taxi restrictions on J during two separate, 5-day periods • Three (3) phases in 2025 • RWY 17/35 closed nightly between 8/04/25 - 9/05/25. • Each phase only impacts one ramp access taxiway. • The DOA will work with ATCT to minimize impacts. • Four (4) phases in 2026. Work will be confined so that only one access taxiway to the apron area will be unavailable at a time. In addition, work within the RWY 17/35 RSA will be limited to 7 calendar days in the overnight period.



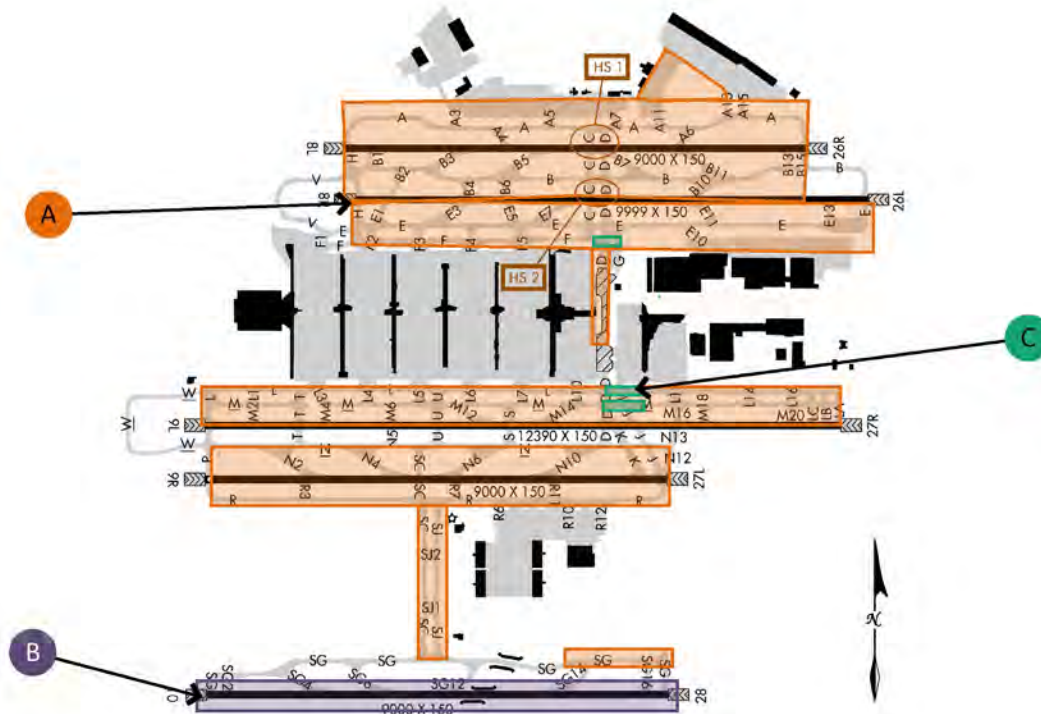
Project	2025			2026												2027									2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	
B RWY 9R/27L Rehabilitation	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G																						

Project	Description of Work	Estimated Dates	Status	Impact	Notes
B RWY 9R/27L Rehabilitation	Realign TWYs S7, S8 and S9 for Hot Spot mitigation and new highspeed exit.	May 2025 to November 2026	In Progress	G	Reconfigure the horizontal elements to meet current FAA AC for ADG VI standards including new taxiway exits, Hot Spot mitigation Demolish TWYs S7 & S8 and construct new Highspeed TWY S8.
	Runway Resurfacing & Reconfiguration (Package 2) TWY S closed nightly from S11 to S5.	October 2025 to December 2026	In Progress	G	



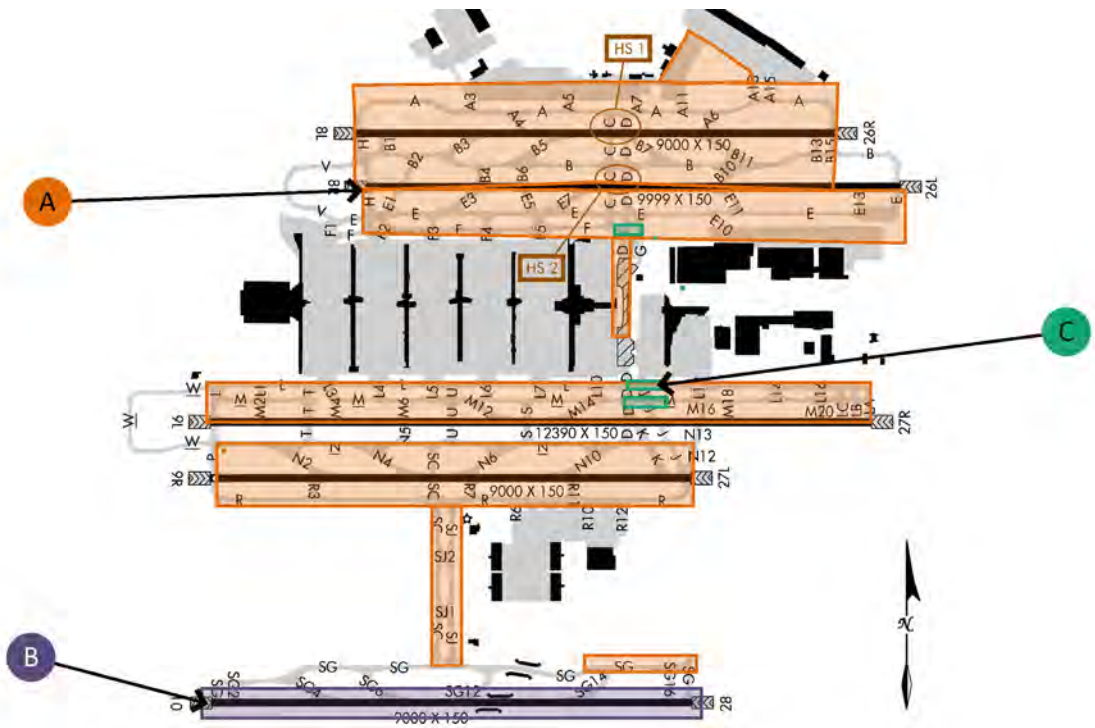
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
C						G	G	G	G	G	G	G	G																										
D								T	T	T	T	T	T	T	T																								
E						G	G	G																															
F																																							

Project	Description of Work	Estimated Dates	Status	Impact	Notes
C	TWY S Reconstruction TWY S Package 2 TWY S multi-phased construction project. Southeast of RWY 35 to RWY 27R	March 2026 to October 2026	Upcoming	G	Project will include nightly closures of RWY 27R.
D	Cargo West Project New ramp NW of TWY Z.	04/01/2026 to 2026 TBD	Upcoming	T	
E	TWY P (Y to U) TWYs P and W intersection project. TWY P closed between TWYs Y and U.	April 2026 to June 2026	Upcoming	G	TWY P and TWY W intersection nightly closures.
F	TWY Z Reconstruction TWY Z reconstruction project.	August 2026 to October 2026	Upcoming	G	TWY Z closed between TWY K and TWY S.



		2025			2026								2027								2028																		
Project		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A	Shoulder Replacement Project	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																												

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A	Crack seal, mill and overlay and full depth replacement of airfield shoulder pavement; grading along infield to eliminate debris dams along edge of paved shoulder.	09/17/2023 to 07/01/2026	In Progress	Y	Substantial completion was achieved on 9/1/2025. The contractor is addressing punch list items. Due to cool nighttime temperatures, punch list item dates may be pushed to Spring 2026
	Need to complete additional pavement areas within the taxiways already identified; all runway work complete.				
	Grading, sod repair and punch-list items need to be completed. The remainder of the project will be completed during nightly closures.	January 2025 to 07/01/2026	In Progress	G	Remaining work incl. grading, sign adj., drainage flumes, & asphalt repairs. Nightly work focuses on grading, sod, & flume installation across TWYs, Ramps, & Infield areas



	Project	2025			2026												2027												2028											
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
B	RWY 10/28 Underdrain Repairs				T	T	T	T	T	T	T	T	T	T	T																									
C	Taxiway Pavement Replacement Project (Phases 8 and 9)																																							

	Project	Description of Work	Estimated Dates	Status	Impact	Notes
B	RWY 10/28 Underdrain Repairs	Possible 7-day runway closure to repair drain system near I-285 bridge.	2026 TBD	Upcoming	T	
C	Taxiway Pavement Replacement Project (Phases 8 and 9)	Taxiway pavement replacement on the North and Center Complex. Taxiway pavement replace TWY D and TWY G TWY L between TWY D and Ramp 8 TWY M between TWY D and Ramp 8	Summer 2026	Upcoming	G	Anticipated bid advertisement late Nov 2025. Project includes full-depth pavement replacement & associated airfield infrastructure improvements in identified areas, including underdrain, lighting, & signage replacement, & reconstruction of taxiway shoulders. All disturbed areas will be restored, graded, & stabilized with grass for erosion control & safe airfield operations.



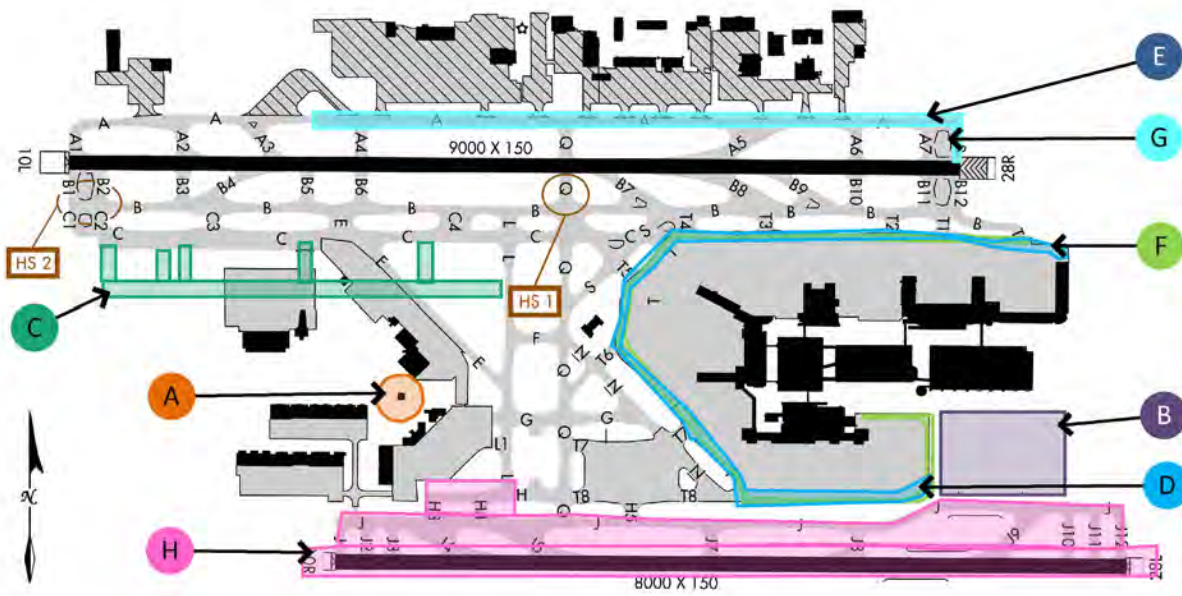
	Project	2025			2026												2027												2028																
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP								
A	South Crossfield Taxiway	G																																											
B	TWYs A5, A6 & A8	G	G	G	G	G	G	G	G	G	G	G	G	G	G																														
C	RWY18L/36R Rehabilitation																																					T	T	T	T	T	T	T	T

	Project	Description of Work	Estimated Dates	Status	Impact	Notes
A	South Crossfield Taxiway	Installation of an east-west taxiway (between RWYs 18C/36C & 18L/36R).	03/01/2021 to 10/02/2025	Complete	G	South Crossfield Taxiway paving and electrical underway.
B	TWYs A5, A6 & A8	TWYs A5/A6 will remain closed.	03/07/2021 to 12/26/2026	In Progress	G	A5 & A6 will remain closed due to the apron pavement condition these taxiways lead into. There are not any plans to rehab this apron and re-open A5 & A6 prior to the south ramp expansion. NOTAMs showing TWYs A5 & A6 closed will be reissued in December 2025 to remain closed through December 2026.
C	RWY18L/36R Rehabilitation	RWY 18L/36R rehabilitation project.	2028 TBD	Upcoming	T	



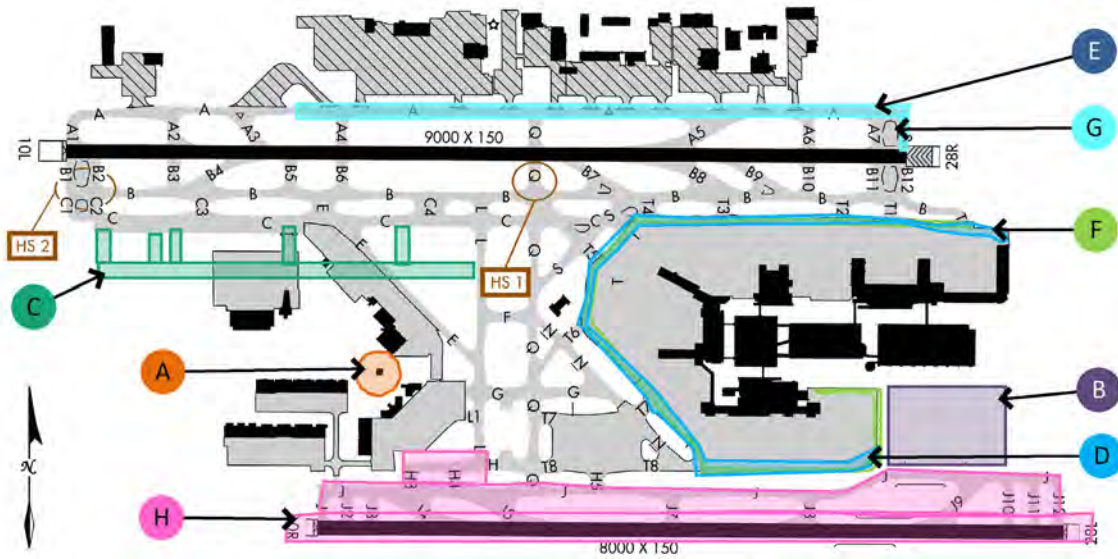
Project	2025			2026												2027												2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
F West Ramp Dual Taxilanes	G	G	G	G																																				
G RWY 18L EMAS Reconstruction	G	G	G																																					

Project	Description of Work	Estimated Dates	Status	Impact	Notes
F West Ramp Dual Taxilanes	<p>Addition of full-strength pavement between the terminal ramp and TWY E to allow for parallel taxi operations of ADG III aircraft. This will include ramp repairs that will affect TWYs E14 and E17, and ramp Spots 9 and 10.</p> <p>Project includes relocating TWY E15 to eliminate direct access from the terminal ramp to RWY 18C/36C and slab repairs south of Concourse A.</p>	09/17/2024 to 01/22/2026	In Progress	G	Closures for TWY E between TWYs E13 and E17 and closures of E16 and E15 will be coordinated.
G RWY 18L EMAS Reconstruction	RWY 18L EMAS reconstruction project. The EMAS is deteriorating rapidly due to jet blast and debris is damaging the RWY 36R localizer array. This project will replace the entire EMAS and add edge reflectors.	08/04/2025 to 12/15/2025	Complete	G	<p>Work will impact taxiway availability and may reduce takeoff and/or landing length to Runway 18L/36R. RWY 18L EMAS Reconstruction.</p> <p>NOTAMS to adjust the declared distances for RWY 18L are in effect until the EMAS is repaired. The TORA, TODA, ASDA are reduced to 8,466'. The LDA remains 8,676'.</p>



Project	2025			2026									2027									2028																
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A Tower Cab Modernization	G	G																																				
B New Terminal 5	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G
C New Taxilane D Project (ADG III)						T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T											
D Taxilane T Rehabilitation												T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T											

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A Tower Cab Modernization	Renovation of FLL base building will also include roof replacement of the tower cab.	06/21/2022 to Nov 2025 TBD	Complete	G	Project is nearing completion and is expected to be complete by November 2025.
B New Terminal 5	Newest terminal being added to FLL will include 5 gates.	10/09/2023 to January 2029	In Progress	G	Terminal 5 will be constructed on the current non-movement area east of the current Terminal 4 impacting the FAA Fiber Optic Transmission System (FOTS) and duct bank.
C New Taxilane D Project (ADG III)	Construction of Taxilane ADG III will be parallel and south of TWY C.	Q2 2026 TBD to 2027 TBD	Upcoming	T	Design is completed. The tentatively planned new name is Taxilane D.
D Taxilane T Rehabilitation	Rehabilitation of Taxilane T.	Q4 2026 to 2027 TBD	Upcoming	T	Design completion June 2025.



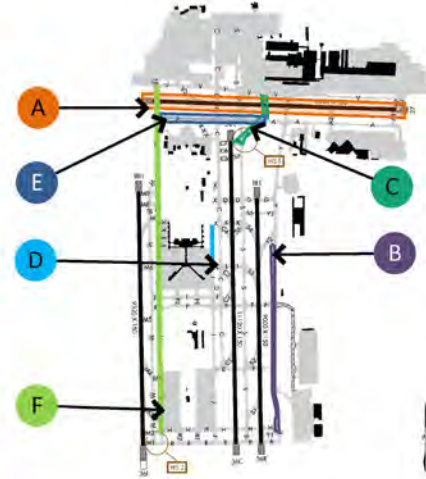
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
E TWY A Rehabilitation	Y	Y	Y	Y																																			
F Terminal Connector Project	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	
G TWY A - Phase II					T	T	T	T	T	T	T	T	T	T	T	T	T																						
H RWY 10R/28L Regrooving						G	G	G	G	G	G	G	G	G	G																								

Project	Description of Work	Estimated Dates	Status	Impact	Notes
E TWY A Rehabilitation	Rehabilitation of Taxiway A.	February 2025 to January 2026	In Progress	Y	Substantial completion of project in December 2025. Final completion expected January 2026. BCAD confirmed partial TWY A closure to began on 6/10/25.
F Terminal Connector Project	Terminals 1-4 will be connected via indoor walkway.	03/10/2025 to 12/23/2027 TBD	In Progress	G	Terminal connectors construction will involve a 195' crane over the terminal area. Air Traffic is coordinating with BCAD for procedures ATC will follow. Aeronautical study is completed for this crane.
G TWY A - Phase II	Rehabilitation of Taxiway A (Phase II).	February 2026 to Q1 2027 TBD	Upcoming	T	
H RWY 10R/28L Regrooving	RWY 10R/28L closed for concrete repairs. TWY J and portions of TWY H will also be closed.	Q2 2026 TBD to 2026 TBD	Upcoming	G	FLL AAR 28. RWY 10L/28R will remain open for airport operations. No Arr/Dep delays expected. Work is expected to occur overnight.



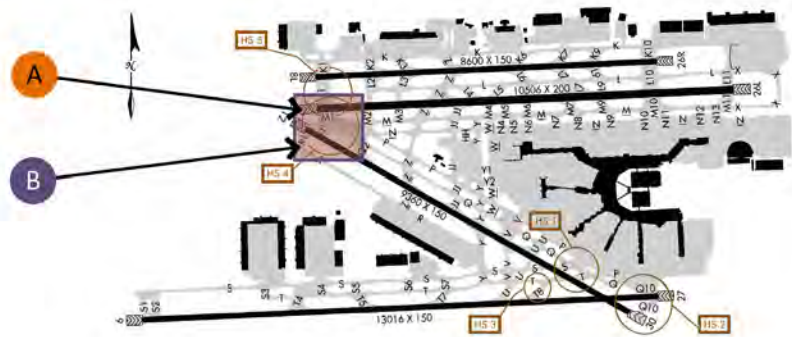
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A RWY 9/27 Status Lights				Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																								
B TWY Y Reconstruction (south)				T	T	T	T	T	T	T	T	T	T	T	T																								
C TWY B Reconfigured				T	T	T	T	T	T	T	T	T	T	T	T																								

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A RWY 9/27 Status Lights	RWY 9/27 runway status lights (RWSL) system will be installed.	2026 TBD	Upcoming	Y	RWSL design approved. Project phasing and impacts to be coordinated with TWY Alpha project. This project will reduce AAR during daily RWY 27 closures during construction. No long-term closure currently planned. Unknown start for construction. Only 1 bid received. Will look to rebid the project the first week of December. Still expecting to be a FY2026 project. Will lower AAR to 66. Will not normally incur delay due to historical daily demand.
B TWY Y Reconstruction (south)	Reconstruction of TWY Y south.	2026 TBD	Upcoming	T	
C TWY B Reconfigured	Reconfigure existing TWY B.	2026 TBD	Upcoming	T	Project includes realignment of TWY Bravo between TWYs Sierra and Alpha to eliminate Hot Spot geometry. Scope also includes reconstruction of TWY Alpha adjacent the project. Working on contract execution. Construction anticipated to start February/March 2026.



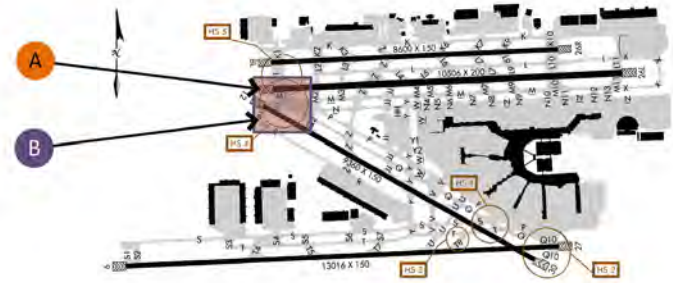
Project	2025			2026												2027												2028													
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP					
D TWY J (K to L) Closure	G	G	G																																						
E TWY A Reconstruction	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	
F TWY N Reconstruction																																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes	
D	TWY J (K to L) Closure	TWY J closed between TWYs K and L for parking.	09/15/2023 to 2025 TBD	In Progress	G	No impact. Parallel TWY C will be utilized. Some pavement work, re-stripping and fencing to be completed. Closed permanently.
E	TWY A Reconstruction	TWY Alpha full-depth reconstruction of approx. 1,338 ft. (between TWYs C and B). Includes demolition, grading, drainage, signage, markings, and lighting. Phase 2B, and 3 began on 3/3/2025 – 7/15/2025. Phase 1A, restarted on 8/25/25 – Est completion 10/15/2025. Phase 4 starts when TWY B reconfiguration starts 2026.	03/18/2024 to 2027 TBD	In Progress	G	Dates and constraints will be updated as they are received. Phase 1B, 2A, and 3 complete. Phase 1A currently has no operational constraints and requires no Traffic Management Initiatives.
F	TWY N Reconstruction	TWY N reconstruction project.	2027 TBD	Upcoming	T	



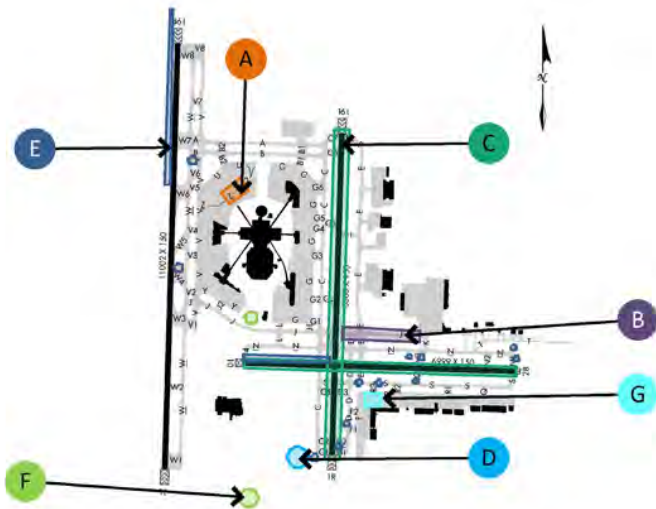
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A RIM Hot Spot 4 (Corral Area) -Phases 1-3A							R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A RIM Hot Spot 4 (Corral Area) - Phases 1-3A	The project consists of the reconfiguration of the MIA Corral area pavement, geometry/reconfiguration of taxiway connectors, construction of new exit and crossover taxiways, pavement fillet modifications, and reconfiguration of existing taxiway islands as required to comply with the latest FAA AC 150/5300-13B, Airport Design.	04/12/2026 to January 2029	Upcoming	R	<p>This project is currently out for design bid. Redevelop the Corral Area near the union of old TWYs M & Q. This will impact the RWY 8R & 12L NAVAIDS. Significant infrastructure work (i.e., paving current grass islands, drainage, taxiways, etc.). Work will be completed near existing FAA ELD infrastructure, conduit, raceways, etc.</p> <p>This project is in the Discovery Phase and impacts requiring reimbursable agreements have not been determined.</p> <p>There will be surface impacts depending on phasing, MIA has not completed the SRM on this yet. We are expecting Departure delays only for phases 1, 2, 4, and AAR Reductions for Phases 3, 5, 6.</p>
	Redesign taxiways Q1, M1, and L1 with extensive taxiway redesign west of TWY Z between runways 12 and 8R.				
	Phase 1 of Hot Spot 4 (Corral Area) project. Close TWY N and P between TWY Z and Q2. Relocate windsock	04/13/2026 to 11/01/2026	Upcoming	Y	
	Phase 2 - Close TWY Q between TWY Z and Q1.	11/02/2026 to 04/25/2027	Upcoming	Y	
	Phase 3A - Close RWY 12/30 after Easter 2027 (6 months). Reopen before November. Construct new taxiway connectors. Install temp. Access Road via blast pad.	04/26/2027 to 10/24/2027	Upcoming	Y	



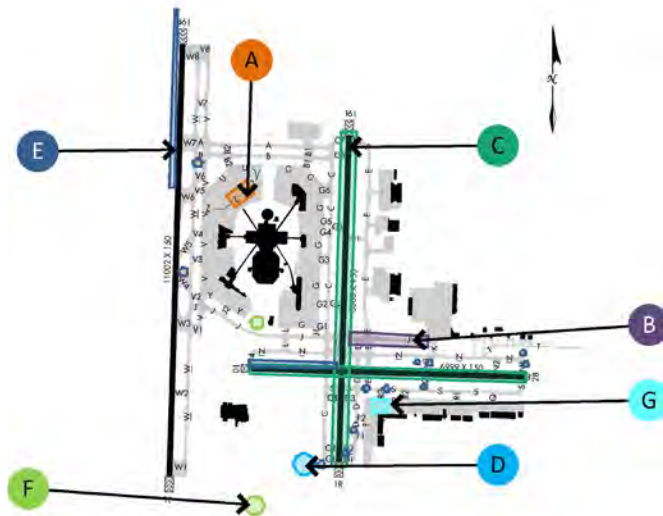
Project	2025			2026									2027									2028															
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	
RIM Hot Spot 4 (Corral Area) Phases 3B-7							R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R

Project	Description of Work	Estimated Dates	Status	Impact	Notes
RIM Hot Spot 4 (Corral Area) Phases 3B-7	The project consists of the reconfiguration of the MIA Corral area pavement, geometry/reconfiguration of taxiway connectors, construction of new exit and crossover taxiways, pavement fillet modifications, and reconfiguration of existing taxiway Islands as required to comply with the latest FAA AC 150/5300-13B, Airport Design.	04/12/2026 to January 2029	Upcoming	R	This project is currently out for design bid. Redevelop the Corral Area near the union of old TWYs M & Q. This will impact the RWY 8R & 12L NAVAIDS. Significant infrastructure work (i.e., paving current grass islands, drainage, taxiways, etc.). Work will be completed near existing FAA ELD infrastructure, conduit, raceways, etc. The preliminary schedule is as follows: This project is in the Discovery Phase and impacts requiring reimbursable agreements have not been determined. There will be surface impacts depending on phasing. MIA has not completed the SRM on this yet. We are expecting Departure delays only for phases 1, 2, 4, and AAR Reductions for Phases 3, 5, 6.
	Redesign taxiways Q1, M1, and L1 with extensive taxiway redesign west of TWY Z between runways 12 and 8R.				
	Phase 3B - Close RWY 12/30 after Easter 2027 (6 months). Reopen before November. Construct new taxiway connectors. Expand Work Area to install RGLs at connector M1.	04/26/2027 to 04/23/2028	Upcoming	Y	
	Phase 4 - Close TWY M between TWY Z and M1	11/25/2027 to 04/23/2028	Upcoming	Y	
	Phase 5 - Close RWY 8R/26L after Easter 2028 (3 months). Reopen before November. Reconfigure and rename taxiway connectors. Install temporary access road via blast pad	04/24/2028 to 07/23/2028	Upcoming	Y	
	Phase 6 - Close RWY 8L/26R (2 months). Reopen before November. Reconfigure and rename taxiway connectors. Install temp. access road via blast pad	08/24/2026 to 09/24/2026	Upcoming	T	
	Phase 7 - Airfield Electrical. Final coat markings. Punch list. Rolling MOT.	09/25/2028 to 11/25/2028	Upcoming	Y	
	Closeout of project	11/26/2028 to 01/24/2029	Upcoming	T	



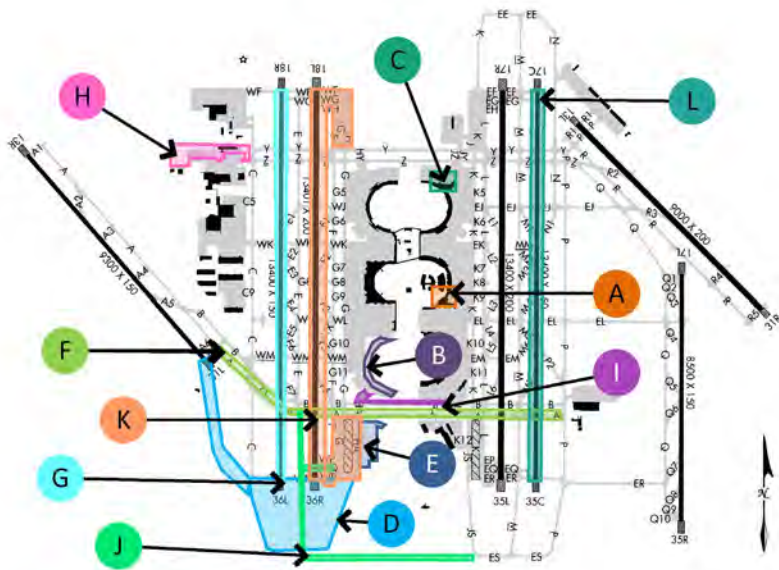
Project	2025			2026												2027												2028									
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	
A New Terminal D	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
B RWY 1R/19L & TWY J	G	G	G	G	G	G																															
C RWYs 1R/19L & 10/28 Slab Replacement	R	R	R	R	R	R																															
D RWY 1R LOC Shelter				G	G	G	G	G	G	G	G	G	G	G																							

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A New Terminal D	Construction of a new airside terminal.	01/15/2025 to 2028 TBD	In Progress	Y	This is a multi-year project and complete timeframe is still TBD as of now. Impactful phases may not occur prior to 2026.
B RWY 1R/19L & TWY J	Adding Shoulders to TWY J east of RWY 1R/19L.	06/01/2025 to March 2026	In Progress	G	Will be done in conjunction with RWY 10/28 & 1R/19L slab replacement.
C RWYs 1R/19L & 10/28 Slab Replacement	Slab replacement work on RWYs 1R/19L & 10/28. For the RWY 1R/19L and 10/28 Slab Project and TWY J project: It will be done in 3 phases: 1.) 10/28 closure; 2.) 1R/19L closure; 3.) Both RWY's closed. The TWY J shoulder work will be incorporated in this.	July 2025 to March 2026	In Progress	R	At peak times, the closure of RWY 1R/19L is expected to create delay impacts. Times have not been confirmed on how long each phase will be.
D RWY 1R LOC Shelter	Replace the 1R LOC shelter.	2026 TBD	Upcoming	G	Dates are tentative.



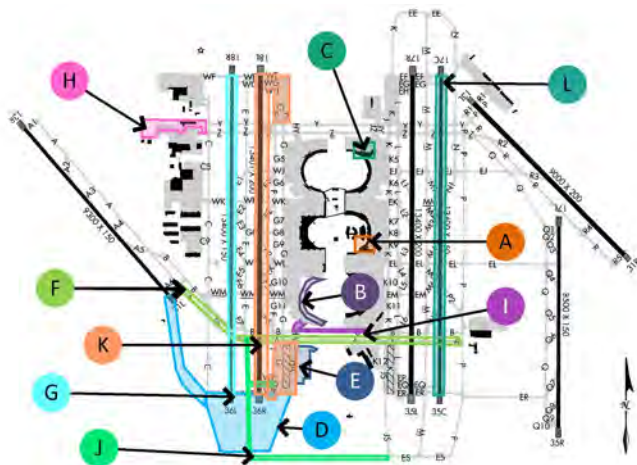
Project	2025			2026												2027									2028													
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
E RSA Paving	Y	Y	Y	Y	Y																																	
F LLWAS Relocation Sites (1 and 12)				G	G	G	G	G	G	G	G	G	G	G	G																							
G GA Apron Paving												G	G	G	G	G	G																					

Project	Description of Work	Estimated Dates	Status	Impact	Notes
E RSA Paving	Airfield Grading and Safety Areas.	September 2025 to 02/15/2026	In Progress	Y	Multiple areas across the airfield will be captured in this project.
F LLWAS Relocation Sites (1 and 12)	Relocate existing LLWAS Remote Station Site #1 and establish LLWAS Remote Station Site #12.	2026 TBD	Upcoming	G	Reimbursable agreement is on hold pending further assessment of the height of the new building. HCAA requested FAA evaluation of a modified version of the SkyCenter Two office building. The modified version includes a "penthouse" type enclosure of the rooftop equipment and stair extensions, similar to what exists on top of the SkyCenter One building. An FAA review determined that the new proposal for SkyCenter Two would still require relocation of the Remote Station #1 and addition of Remote Station #12. LLWAS relocation project is still under review by HCAA.
G GA Apron Paving	Repaving the GA apron South of 10/28 & East of 1R/19R.	September 2026 to March 2027	Upcoming	G	



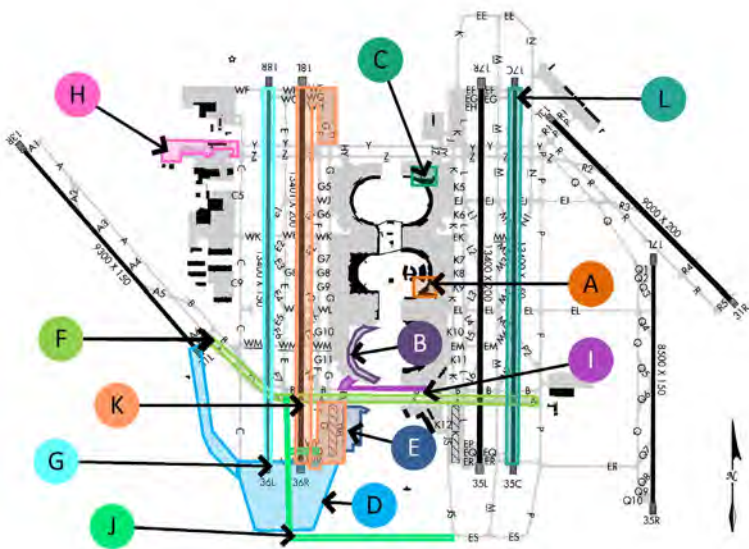
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A C South Pier Construction	G	G	G	G	G	G	G	G																															
B New Terminal F/ TWY G Closure	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																			
C A North Pier Construction	G	G	G	G	G	G	G	G	G	G	G	G	G																										
D Southwest End-Around Taxiway	G	G	G	G	G	G	G	G	G	G	G	G	G	G																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A C South Pier Construction	C South Pier Construction	April 2024 to May 2026	In Progress	G	
B New Terminal F/ TWY G Closure	New Terminal on SW end of International Blvd. Taxiway G closed between G11 and B for 14 weeks.	06/01/2024 to May 2027	In Progress	Y	TWY G will close for 14 weeks between January 2026-March 2026. Deicing operations will be severely impacted and departure delays may reach 15+ minutes.
C A North Pier Construction	A North Pier Construction	August 2024 to October 2026	In Progress	G	
D Southwest End-Around Taxiway	RWYs 36L & 36R South Section. Package 1B. TWY E and WQ extensions between 36L/36R	01/01/2025 to November 2026	In Progress	G	Includes replacing RWY 36L MALS with ALSF-2 and reducing RWY 36R MALS to MALS.



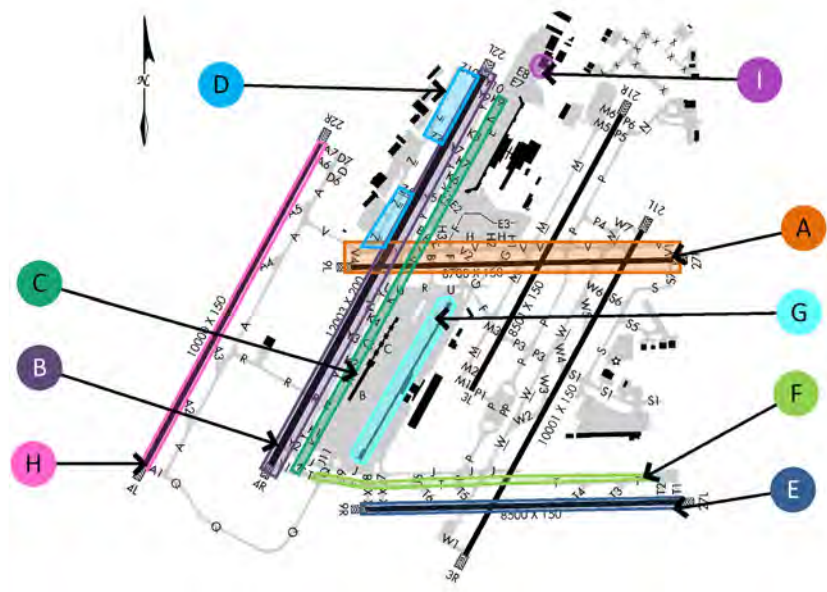
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
E Southwest Hardstands	G	G	G	G	G	G	G	G																															
F TWY A Rehabilitation				Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																								
G RWY 36L ALSF-2				T	T	T	T	T	T	T	T	T	T	T	T																								
H 19th Street Cargo				T	T	T	T	T	T	T	T	T	T	T	T																								
I TWY B Rehab								Y																															

Project	Description of Work	Estimated Dates	Status	Impact	Notes
E Southwest Hardstands	Southwest hardstand project.	09/01/2025 to May 2026	In Progress	G	
F TWY A Rehabilitation	TWY A rehabilitation project (includes bridges). Panel replacement.	01/01/2026 TBD to 2026 TBD	Upcoming	Y	All aircraft transitioning between east/west complex on the south side must use B bridge. Possible 15-minute departure delays.
	TWY A Bridge Closure between HA to JA.	04/01/2026 to 04/30/2026	Upcoming	Y	All aircraft transitioning between east/west complex on the south side must use B bridge. Possible 15-minute departure delays.
G RWY 36L ALSF-2	Remove and replace RWY 36L MALSR with ALSF-2.	2026 TBD	Upcoming	T	Will require a runway shutdown. ALSF construction is proposed to start early summer of 2025 pending an updated schedule
H 19th Street Cargo	19th Street Cargo	2026 TBD	Upcoming	T	
I TWY B Rehab	TWY B rehabilitation.	05/01/2026 to 05/31/2026	Upcoming	Y	All aircraft transitioning between east/west complex on the south side must use A bridge. Possible 15-minute departure delays.



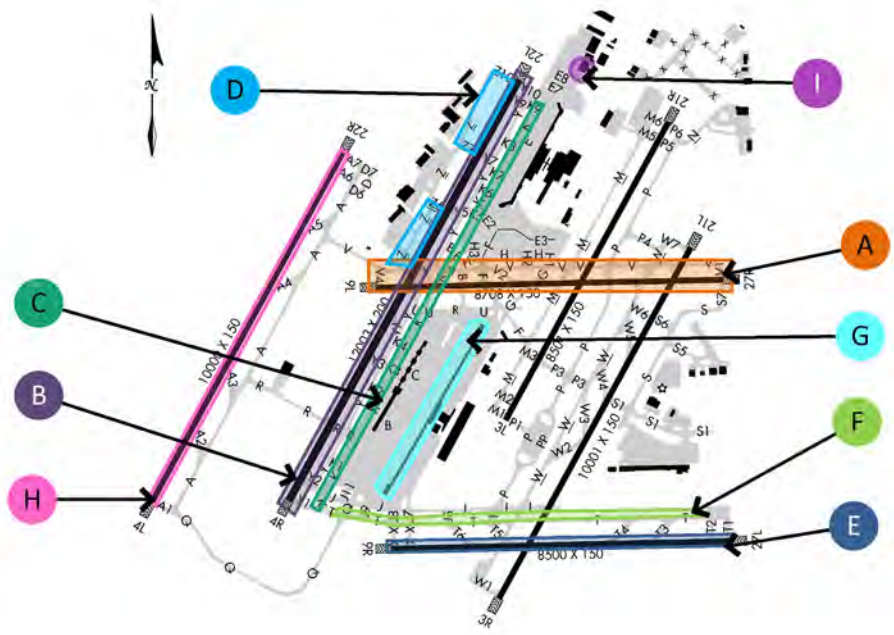
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
J TWYs E and WQ Extensions				T	T	T	T	T	T	T	T	T	T	T																								
K RWY 18L/36R Rehab											T	T	T	T	T	T	T	T	T																			
L RWY 17C/35C																T	T	T	T	T	T	T	T	T	T	T	T											

Project	Description of Work	Estimated Dates	Status	Impact	Notes
J	TWYs E and WQ Extensions	2026 to 11/01/2026	Upcoming	T	
K	RWY 18L/36R Rehab	August 2026 to May 2027	Upcoming	T	May 2026 the south portion of RWY 36R/18L will close (Partial closure) and have a usable departure length of 9275' (Will have exact distance as this gets closer). Late August 2026 – April 2027 18L/36R will be a full runway closure.
L	RWY 17C/35C	2027 TBD	Upcoming	T	



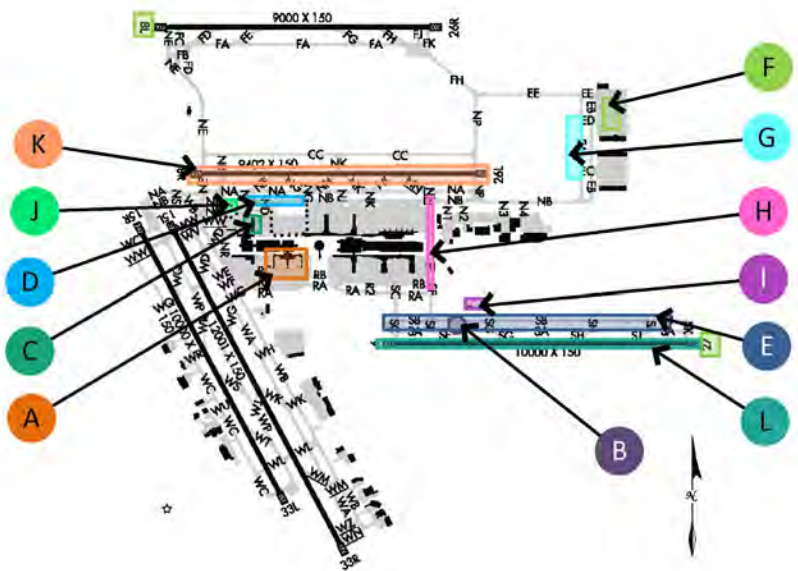
Project	2025			2026												2027												2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
A RWY 9L/27R Tunnel Rehabilitation				T	T	T	T	T	T	T	T	T	T	T	T																									
B RWY 4R/22L Repair						T	T	T	T																															
C TWY K Rehab - Phases 1, 2 & 3								Y	Y	Y	Y	Y	Y	Y	Y					T	T	T	T	T	T	T										T	T	T	T	T

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A RWY 9L/27R Tunnel Rehabilitation	Project requires the removal of pavement on TWY V and RWY 9L/27R to repair tunnel.	2026 TBD	Upcoming	T	The project will close RWY 9L/27R and TWY V for an undetermined amount of time. Work will try and avoid closing RWY 9R/27L at the same time.
B RWY 4R/22L Repair	Crack repair and concrete panel replacement	03/15/2026 to 06/15/2026	Upcoming	T	Triple approaches unavailable. Work scheduled to be complete before hotter months to avoid weight issues for departures.
C TWY K Rehab - Phases 1, 2 & 3	Phase 1 - Rehabilitate TWY K south K2 to TWY U.	04/01/2026 to 11/15/2026	Upcoming	Y	Haul route closes TWY's J & K intersection. MIT needed for 22L arrivals during 21L and 22R annual maintenance closures.
	Phase 2 - Rehabilitate TWY K south K2 to just past K1.	04/01/2027 to 11/15/2027	Upcoming	T	Work will be done in phases to minimize impact. No runway closures anticipated.
	Phase 3 - Rehabilitate TWY K north of RWY 9L/27R (project limits TBD).	04/01/2028 to 11/15/2028	Upcoming	T	Work will be done in phases to minimize impact. No runway closures anticipated.



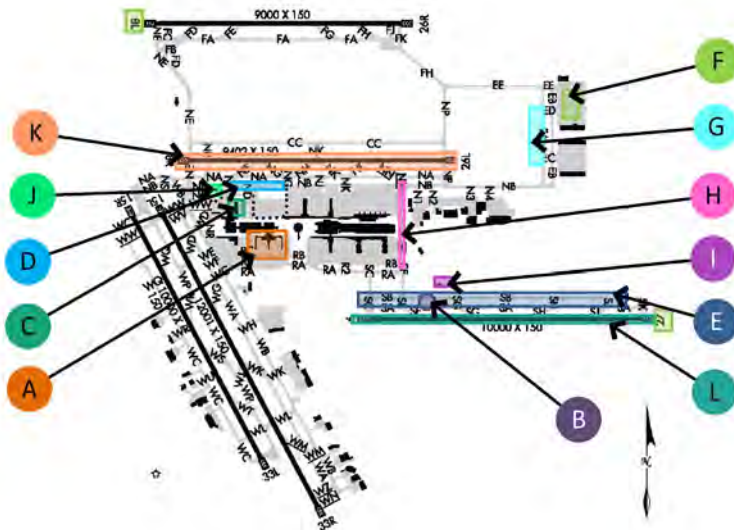
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
G McNamara Apron Rehabilitation	G	G	G																																			
H RWY 4L/22R Maintenance Closure	T																																					
I North Terminal Expansion							G	G	G	G																												

Project	Description of Work	Estimated Dates	Status	Impact	Notes
G	McNamara Apron Rehabilitation Rehabilitate apron around the south terminal (McNamara) and the adjacent deice pad. Multiple phases. 4/1/2023-11/15/2023; 4/1/2024-11/15/2024; 4/1/2025-11/12/2025	04/01/2022 to 12/22/2025	Complete	G	Project is in non-movement area. Phased to provide minimal impact on aircraft ground movement.
H	RWY 4L/22R Maintenance Closure RWY 4L/22R maintenance closure project.	09/01/2025 to 10/10/2025	Complete	T	
I	North Terminal Expansion North Terminal Apron rehabilitation in the vicinity of Taxiway E7 and E8.	04/15/2026 to 07/30/2026	Upcoming	G	Project is in non-movement area. Now includes non-movement areas of Taxiway K.



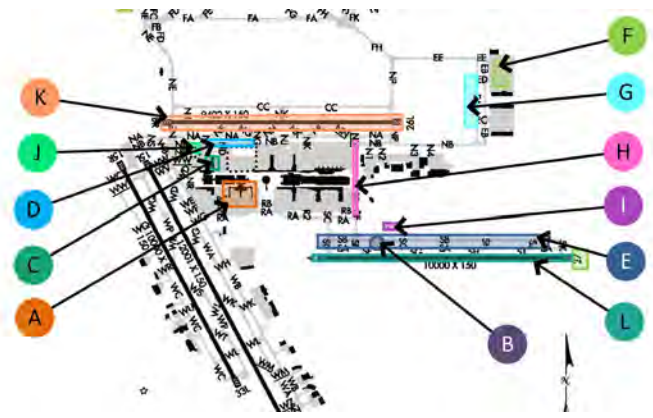
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A Terminal B Redevelopment	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																				
B Airfield Electrical - South Vault	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G			

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A Terminal B Redevelopment	This is a new Terminal B redevelopment for both the North and the South part of Terminal B. This is to expand and modernize the terminal for increased capacity.	02/15/2024 to April 2027	In Progress	Y	Construction is ongoing throughout the site. All airfield impacts are being coordinated through working group sessions with various stakeholder involvement. Roadway impacts are being monitored and controlled. Underground utilities on North Terminal Road are complete. Elevator and Escalator installation underway. Taxiway NB has reopened. Glass and roofing materially complete. Rooftop Chillers set in place. BHS and Pedestrian bridges set over North Terminal Road.
B Airfield Electrical - South Vault	Updating airfield existing electrical lighting to be LED with downsizing of the regulators to save power.	04/25/2025 to 11/10/2027	In Progress	G	This project has no significant impact with other projects. Construction and demo work has begun by contractor. No schedule delays at this time to report. Percentage of Construction Completed – 27%. There were no impacts to operations or stakeholders since the start of construction.



Project	2025			2026												2027						2028																	
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
C Passenger bridges	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																		
D TWY NB Closure (partial)	G	G	G	G	G	G																																	
E TWYs SA & SB Rehabilitation	R	R	R	R	R	R	R																																

Project	Description of Work	Estimated Dates	Status	Impact	Notes
C Passenger bridges	This project will replace the aging passenger bridges including changing the ground power unit (CPU) and the precondition air (PCA) at IAH.	02/16/2024 to 06/01/2027	In Progress	Y	18 of 19 bridges have been installed at terminal(A). 14 additional bridges have been identified for replacement at terminal (B South).
D TWY NB Closure (partial)	TWY NB will be closed between taxiways NG and NF. Worked paused on 10/17/25 and scheduled to resume January 2026.	01/12/2025 to Mar 2026 TBD	In Progress	G	This taxiway closure will cause potential conflict with arriving aircraft exiting RWY 26L and aircraft taxiing to the West Complex. This impact will be on a WEST FLOW configuration only. While on WEST FLOW, expect the maximum IAH AAR to be set at 88 after 0900L. TWY NB reopened currently, but will close in January 2026 for 2 months for SMGS lighting So UA will close at NG.
E TWYs SA & SB Rehabilitation	This is the second phase of the rehabilitation of TWYs SA & SB adjacent to RWY 9/27. It will perform work on the SA, SB, connector to SF, SG, SH, SJ, SK along with the East runup ramp at the end of RWY 9/27.	06/16/2025 to 04/11/2026	In Progress	R	Phase 1 completed on 10/15/25. Phase 2 began 10/16/25. Phase 2 anticipated completion by 12/30/25. Then the phase 3 will be at SF and SJ next and is a 2-3 month closure. Phase 4 to be completed during shutdown for the RWY 9/27 Grind & Groove Project



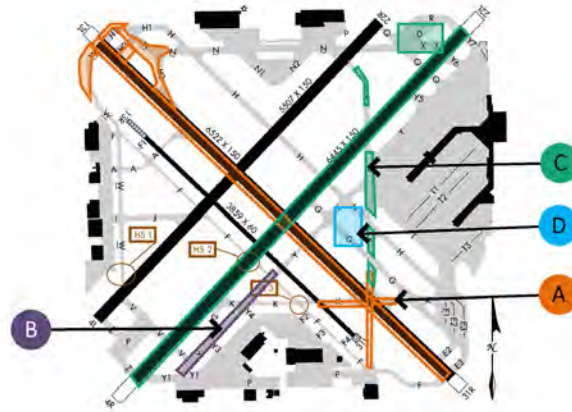
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
F Airfield Safety Improvements (RSA sinkhole repairs)				Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																							
G Aircraft RON Parking Remote Pad				T	T	T	T	T	T	T	T	T	T	T	T																							
H TWY SF Rehabilitation						R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	

Project	Description of Work	Estimated Dates	Status	Impact	Notes
F Airfield Safety Improvements (RSA sinkhole repairs)	This project will reduce the possibilities of creation of new sinkholes within RSA/TSA that interferes with the airport operations triggering TWY/RWY closures. It will mitigate the effect of runoff water from the runways and the taxiways at IAH and reduce the possibility of slope failure and creation of sink holes.	2026 TBD	Upcoming	Y	Because the sink-holes are located close to the taxiways, there is a possibility of taxiway closures. 100% design rescheduled due to additional geotechnical coordination required. Dates are unknown at this time. This project could be broken out and span over several years. There are sink holes across the entire airfield so impact will depend on where they start the project
G Aircraft RON Parking Remote Pad	RON parking spaces to support the increase of airline schedules and increased IROP diversions.	2026 TBD	Upcoming	T	TWY EA will be limited to ADG III or smaller. Work is being coordinated to work into the MOA with HAS and UA. No schedule until the end of 2025. Developing the CSPP currently and SRM (safety risk management) session has been held. 90% drawings already reviewed and commented on.
H TWY SF Rehabilitation	TWY SF shoulder, south of NB and north of TXLN RB is failing. Repair/replace asphalt shoulder TWY SF shoulder, south of NB and north of TXLN RB is failing. Repair/replace as necessary asphalt shoulder.	03/01/2026 to 05/12/2029	Upcoming	R	100% design in progress. ADG Group III or smaller will be allowed on TWY SF.



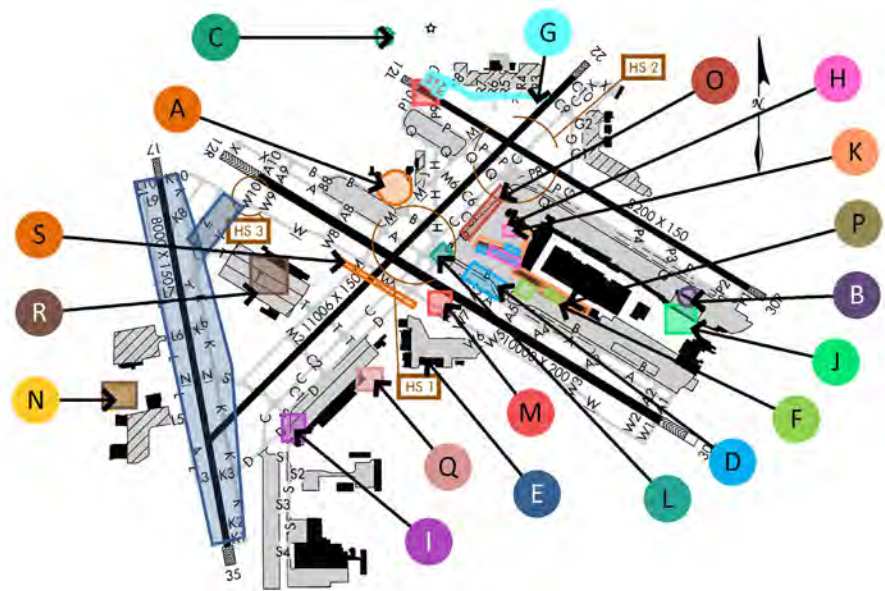
Project	2025			2026												2027												2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
I Aircraft Rescue and Fire Fighting (ARFF) Station 92 Replacement	G	G																																						
J RON Terminal A Infill	Y	Y	Y	Y	Y																																			
K RWY 8R/26L Regroove/Retexture Project	R	R																																						
L RWY 9/27 Regrooving						R	R	R	R																															

Project	Description of Work	Estimated Dates	Status	Impact	Notes
I Aircraft Rescue and Fire Fighting (ARFF) Station 92 Replacement	The AARF-92 facility was at the end of its life and it has be to be replaced. This will enhance the level of service that the Station will provide. The proposed site location is directly East of the existing ARFF-92 at 4300 Will Clayton Parkway.	10/17/2023 to 11/21/2025	Complete	G	Project is approximately 98% complete. Punch list and commissioning work is underway. Project including kitchen will be complete 11/21/25 the certificate of occupancy. HFD will advise of planned opening date to AOA expected in December 2025.
J RON Terminal A Infill	The Remain Overnight (RON) at Terminal 'A' will replace and add additional parking spots to meet current and future increase in demand for RON parking spaces.	07/28/2025 to 02/04/2026	In Progress	Y	This project will have an impact on Terminal A and United Airlines operations. Construction NTP was issued on 07/28/25 with a 190 calendar day project duration. Project is progressing with the closure of Work Areas 1A and 1C. Work continues for Phase 1A & 1C. Anticipate completion of Phase 1C before Christmas moratorium. NF is closed for concrete work in RON area, estimated completion 12/20/25. NR/NC will close after NF opens, TBD.
K RWY 8R/26L Regroove/Retexture Project	RWY 8R/26L has grooving that is starting to round or polish. Evaluation and repair the runway surface will be undertaken to ensure proper friction and water drainage.	08/12/2025 to 11/14/2025	Complete	R	The runway reopened on 11/15/25.
L RWY 9/27 Regrooving	RWY 9/27 has grooving that is starting to round or polish. Evaluation and repair of the runway surface will be undertaken to ensure proper friction and water drainage.	03/01/2026 to 06/01/2026	Upcoming	R	This project will be done during phase 4 of TWY SA/SB construction when the runway itself will be closed. However, the closure may continue beyond Phase 4 of TWY SA/SB project.



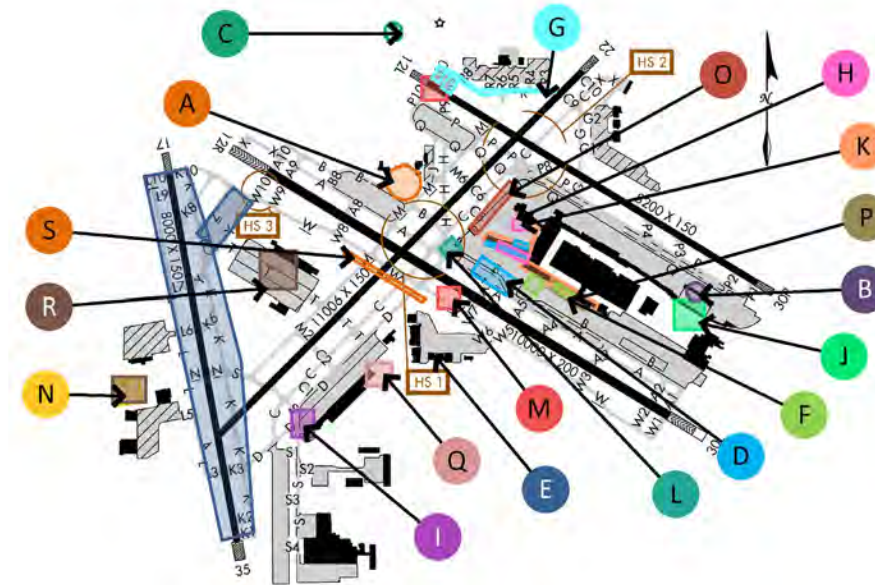
	Project	2025			2026												2027												2028												
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
A	RWY 13L/31R (previously 13C/31C)	G	G	G																																					
B	TWY Y Reconstruction				G	G	G	G	G	G	G	G	G	G	G	G																									
C	RWY 4R/22L and TWYs N & P																																								
D	Central Pad																																								

	Project	Description of Work	Estimated Dates	Status	Impact	Notes
A	RWY 13L/31R (previously 13C/31C)	RWY 13C/31C pavement rehabilitation. It is now published as RWY 13L/31R. Rehab design underway. Portions of TWY W will be narrowed and slightly realigned for easier flow/movement of aircraft. Portions of TWY N between 13C and 13L will be removed/narrowed to eliminate excess pavement.	06/12/2025 TBD to 12/31/2025	In Progress	G	Final grooving and punch list remain. LDIN lights will be fixed as part of punch list. Currently planned for overnight closures; will have two to three 56-hour closures. Expected to include removal of TWY P between RWY 31C and TWY F. "Bump out" on TWY P will be removed as part of the RWY 13L/31R runway decommissioning.
B	TWY Y Reconstruction	TWY Y pavement rehabilitation.	2026 TBD	Upcoming	G	TWY Y from TWY Y1 to RWY 31L will be replaced in stages due to pavement issues that are reoccurring.
C	RWY 4R/22L and TWYs N & P	RWY 4R/22L and TWY P pavement rehabilitation.	2027 TBD to 2028 TBD	Upcoming	T	A removal of former TWY N between RWY 22L and TWY Q to reduce the number of intersecting taxiways with the runway. In-pavement runway guard lights will be installed at the intersection of 4R/22L and TWY F to mitigate Hot Spot #2.
D	Central Pad	Hardstands/Deicing areas proposed to be constructed in the area surrounded by TWYs Y/G/T/E1/H.	2027 TBD to 2028 TBD	Upcoming	T	Additional details will be provided in the future. Possibility of ramp control being added to the airport.



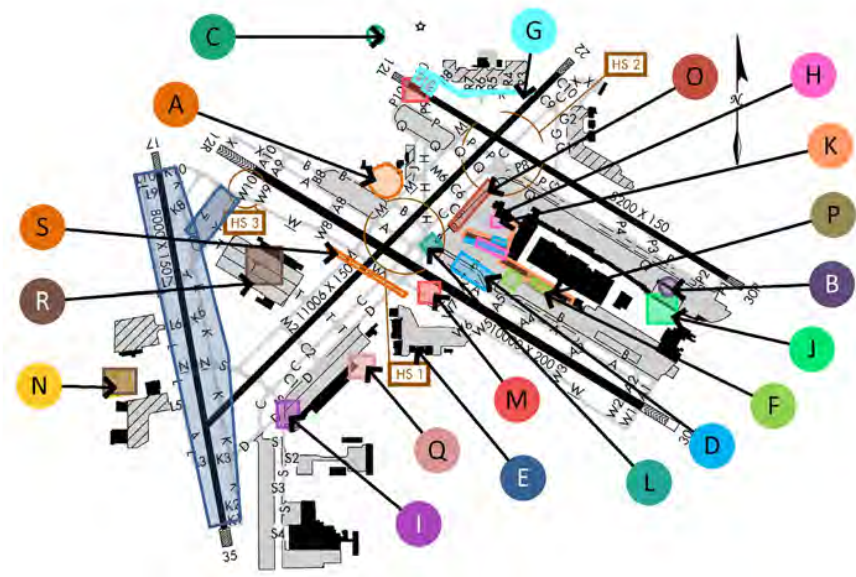
Project	2025			2026									2027									2028																
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A ARFF Station - Phase 2	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G																		
B A/B Gate Apron LED Lighting				G	G	G	G	G	G	G	G	G	G	G	G																							
C Airside Roadway Pavement Restoration				G	G	G	G	G	G	G	G	G	G	G																								

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A ARFF Station - Phase 2	Phase 2 underway - Construction of Safety & Security Station (SSC) Phase 1 - New ARFF Station completed/operational 2024.	08/01/2022 to 05/31/2027	In Progress	G	Expecting crane impacts when Phase 1 begins in August 2022. Cranes may impact line-of-sight to the NW of the tower (approach end of RWY 12R). Measures are being taken to relocate RTRs and replace the localizer with a 20-array system, expected to bolster the frequency strength.
B A/B Gate Apron LED Lighting	Upgrade lighting on apron adjacent to A/B Gates	2026 TBD	Upcoming	G	No capacity effect anticipated as long as work does not impact adjacent TWY Q.
C Airside Roadway Pavement Restoration	Airside roadway pavement restoration to the north of RWY 12L.	2026 TBD	Upcoming	G	Exact construction duration unknown. Construction may impact availability of the localizer for RWY 12 landings.



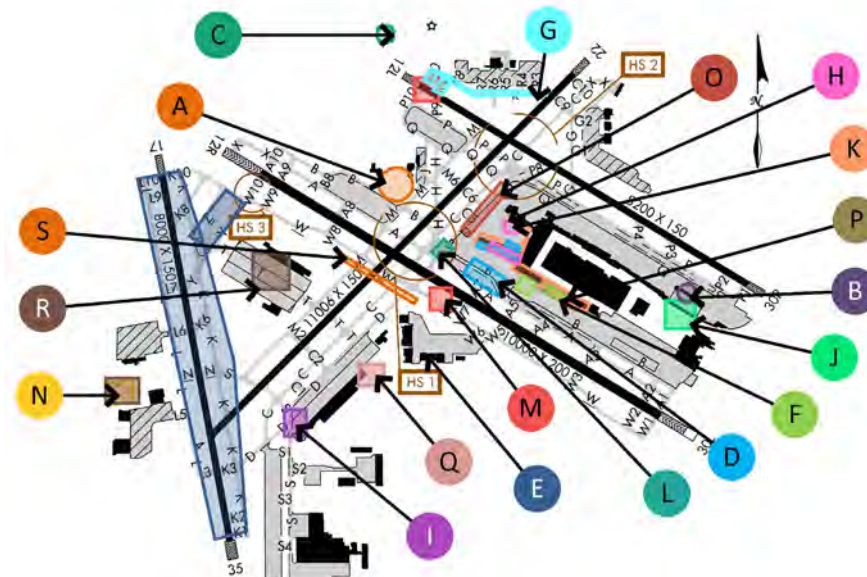
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
D TWY A/B Reconstruction (partial)											T	T	T	T																									
E Airside Electrical/LED Lighting											Y	Y																											

Project	Description of Work	Estimated Dates	Status	Impact	Notes
D TWY A/B Reconstruction (partial)	TWY A/B Reconstruction south of TWY D, will also cause some adjacent gate closures: F10 (7/6-9/25), F12 and F14 (9/3-10/27)	07/06/2026 to 10/27/2026 TBD	Upcoming	T	Anticipating restrictions for B757-300 and larger aircraft on TWY A due to proximity of construction area. All larger aircraft will have to cross RWY 12R/30L and use TWY W, except for Group VI aircraft. Group VI aircraft departing RWY 30L or arriving RWY 12R will require back taxi on the runway to taxi around the restricted portion of TWY A and TWY W.
E Airside Electrical/LED Lighting	8-week closure of RWY 17/35 for lighting upgrade to LED lights. RWY 04/22 intersection with RWY 17/35 will require nighttime closures of RWY 04/22. TWYs L, K, N, S, Y and Z may be included. Timeframe of intersection work is TBD.	08/10/2026 to 09/25/2026	Upcoming	Y	Minimal delays expected. Maximum VMC rates of 68, maximum IMC rates of 48 utilizing the parallel runways (12L/R or 30L/R). Crosswind runway N/A when RWY 04/22 closed due to intersection electrical work.



Project	2025			2026												2027												2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
F Concourse G Infill						G	G	G	G	G	G	G	G																											
G TWY R Reconstruction								T	T	T	T	T	T																											
H Passenger Boarding Bridge Replacements (E7, F2, F4, F6)										G	G	G																												

Project	Description of Work	Estimated Dates	Status	Impact	Notes
F Concourse G Infill	Gate closures due to Infill reconstruction work near gates G5, G11, G12, G13	03/15/2026 to 10/31/2026	Upcoming	G	Gate closures should not affect capacity.
G TWY R Reconstruction	Reconstruction of TWY R and bituminous shoulders. Reconstructs TWY R, R9, R10 and associated paved shoulders. Includes reconstructing one entrance to 934th Airlift Wing Apron.	05/18/2026 to 10/16/2026	Upcoming	T	Possible impacts to the ILS RWY 12L/30R due to proximity of work. This reconstruction may impact access to Minnesota Air Force Reserve (934th Airlift Wing) apron.
H Passenger Boarding Bridge Replacements (E7, F2, F4, F6)	Gate Closures: E7 (Est. 7/1-7/31), F2 (8/1-8/31), F4 (8/1-8/31), F6 (9/1-9/30)	07/01/2026 to 09/30/2026	Upcoming	G	Gate closures should not affect capacity.



	Project	2025			2026												2027												2028											
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
I	Terminal 2 Gates H1 & H2 Improvements	G																																						
J	A & B Concourse Lighting Upgrade	G																																						
K	Passenger Boarding Bridge Replacements (E9, F1, G21, H8)	G	G	G	G																																			

Project	Description of Work	Estimated Dates	Status	Impact	Notes	
I	Terminal 2 Gates H1 & H2 Improvements	Reconfigure PBBs at Terminal 2, Gates H1 & H2 along south expanded apron.	2024 to 10/31/2025	Complete	G	Crane at Gate H6 may cause nighttime closures of RWY 4/22 in August and September.
J	A & B Concourse Lighting Upgrade	Upgrade A & B Concourse Apron lighting with LEDs.	2024 to 10/31/2025	Complete	G	
K	Passenger Boarding Bridge Replacements (E9, F1, G21, H8)	Replace passenger boarding bridges. Gate E9 down 9/2-11/17/25. Gate F1 down 11/4-1/19/26. Gate G21 down 9/21-11/13/25. Gate H8 down 9/2-9/24/25.	09/02/2025 to 01/19/2026	In Progress	G	G21 complete 11/13. E9 complete 11/17. H8 complete 9/24. F1 anticipated completion 1/19/26

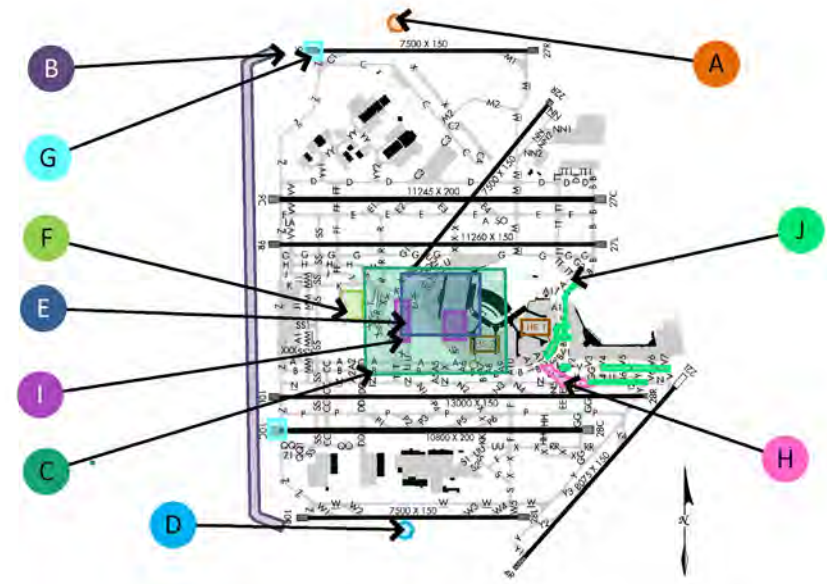
G No capacity effect

Y Reduced Capacity and Potential Delay impact

R Reduced Capacity and Greater Delay Impact

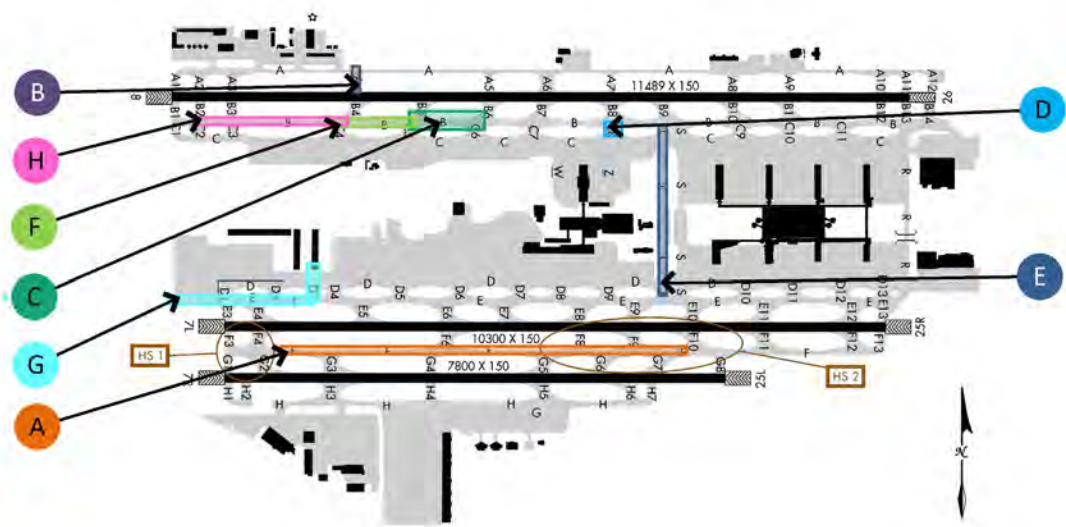
T To be determined

IATA Level 2



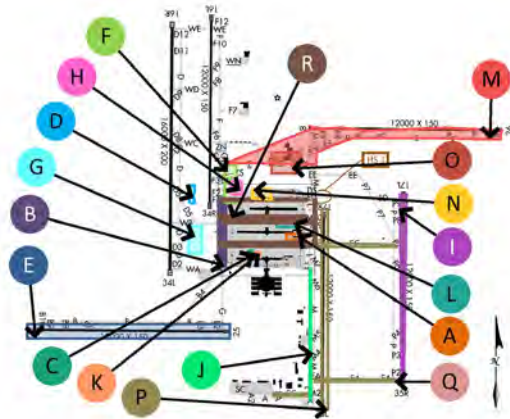
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
A North ASDE	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G											
B Western toll-way bypass	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y											
C Terminal Area Plan (TAP)	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A North ASDE	Construction of a new North ASDE SMR (airport surface detection radar antenna) site.	06/18/2018 to 2027 TBD	In Progress	G	The project officially started in 2018, but has been delayed due to contractor issues and COVID-19.
B Western toll-way bypass	Tollway construction along the western airport boundary from Interstate 90 to the north, along S.R.19 connecting to Interstate 294 to the south.	03/01/2022 TBD to 2027 TBD	In Progress	Y	Cranes will impact approach minimums by increasing decision height (DH).
C Terminal Area Plan (TAP)	Construction of Satellite 1, Satellite 2, and O'Hare Global Terminal (OGT) west of the pre-existing main terminal area for ORD Terminal Area Plan (TAP).	03/27/2023 to 2032 TBD	In Progress	Y	The area immediately west of the main terminal will feature extensive construction sights and multiple taxiway closures and route changes to facilitate infrastructure work, followed by terminal construction. December Update – -Full Satellite 1 construction footprint established.



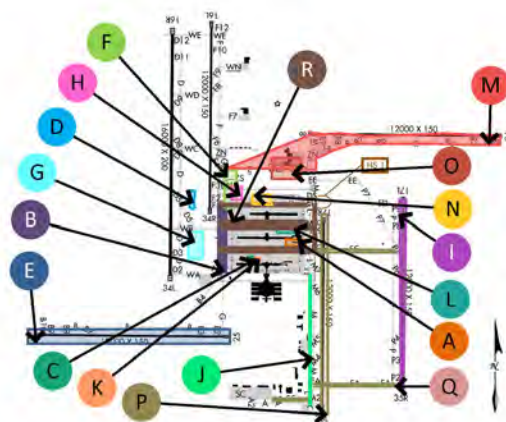
Project	2025			2026												2027												2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
A RWY 7L/25R Crack and Seal TWY F			G	G	G	G	G																																	
B TWY A Strengthening and widening Project.				Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																									
C TWY C (C5-C6)				T	T	T	T	T	T	T	T	T	T	T	T																									
D TWY C Tie-in to new T3N2 Concourse (C8 to TWY T)							G	G	G																															

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A RWY 7L/25R Crack and Seal TWY F	Conducting crack seal and seal work of the TWY F infields (8 total South side of RWY)	12/01/2025 to 04/30/2026	In Progress	G	No expected impacts since RWY will only close during night time hours (2359L-0700L)
B TWY A Strengthening and widening Project.	Int. A4 will be closed to widen it and strengthen it in PCCP. In order for the work at int. A4 to occur, RWY 8/26 will either have to be shortened or closure will be needed but both options are being discussed.	2026 TBD	Upcoming	Y	Impacts to ILS equipment on RWY 8 but working with local FAA.
C TWY C (C5-C6)	TRACON Demo & West Hold Bay Extension.	2026 TBD	Upcoming	T	
D TWY C Tie-in to new T3N2 Concourse (C8 to TWY T)	New tie in for fuel from the infield between intersection C8 to the new T3N2 Concourse.	03/01/2026 to 05/31/2026	Upcoming	G	Minor Taxiing delays to the gates after landings impacts.



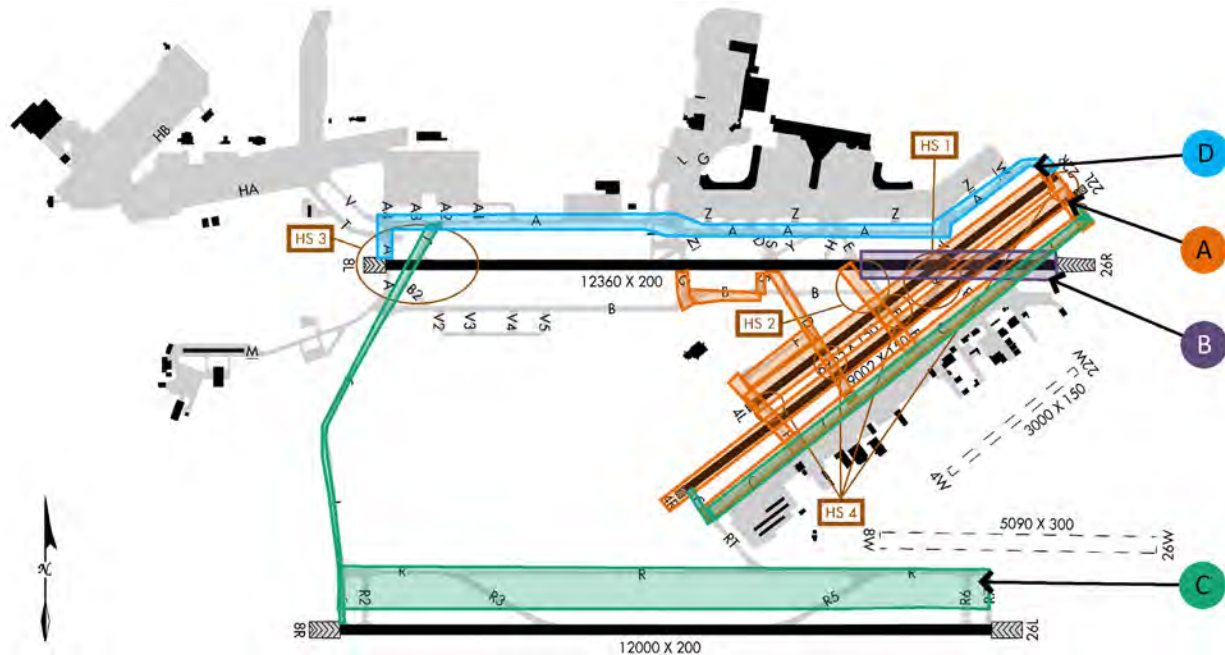
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
D West Gates DIW Pond	G	G	G	G																																		
E RWY 7/25					Y	Y	Y	Y	Y	Y	Y	Y																										
F DS West Phase 2									Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
G DIW Pond 009 Rehabilitation									G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	
H Deice Support Facility																																						

Project	Description of Work	Estimated Dates	Status	Impact	Notes
D West Gates DIW Pond	West Gates DIW Pond construction. Construction of new ponds to collect, store, and treat storm water runoff and expended deicing fluid.	04/01/2023 to 01/31/2026 TBD	In Progress	G	Delays resulting from changing field conditions; material supply.
E RWY 7/25	Rehabilitation of RWY 7/25.	03/26/2026 to 09/01/2026	Upcoming	Y	Minor NAS impacts unless WEST ALL is required during the 102 day closure, then 16 AAR/ADR with significant impacts expected. Planned runway closure is 3/26/2026 through 7/2/2026. Additional taxiway impacts through 9/1/2026.
F DS West Phase 2	Construction of DS West and D Pad deice pads.	06/01/2026 to 12/31/2027	Upcoming	Y	
G DIW Pond 009 Rehabilitation	Rehabilitation of deice waste pond 009 liner, conveyance system, and controls.	06/01/2026 to 09/15/2027	Upcoming	G	
H Deice Support Facility	Construction of deicing support facility near the DS East/West deice pads to provide deice truck filling stations, aircraft deicing fluid storage tanks and supply line from the Glycol Recycle Facility and deice operations management building.	07/01/2026 to 12/31/2027	Upcoming	G	



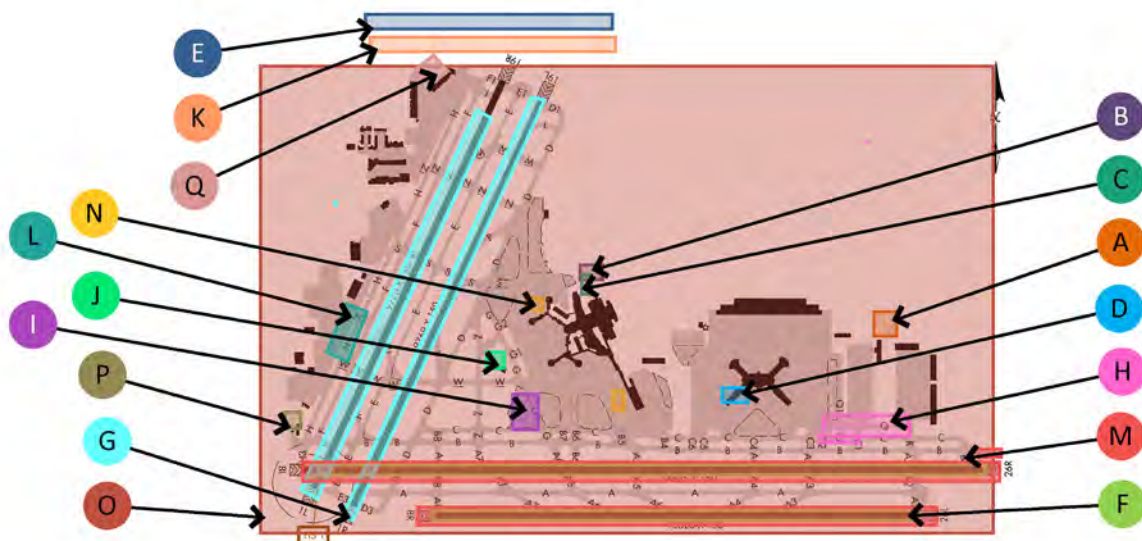
Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
J	TWY L Extension										Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y										
K	GARDI A33-A35										Y	Y	Y	Y	Y	Y	Y																					
L	GARDI B Northeast															Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
M	RWY 8/26 & TWY Z Rehabilitation																Y	Y	Y	Y	Y	Y	Y															
N	DS Island Fill																			Y	Y	Y	Y	Y														

Project	Description of Work	Estimated Dates	Status	Impact	Notes
J	TWY L Extension	Extension of the existing TWY L so that it will be a full double parallel taxiway along the length of RWY 17R/35L. This project also constructs a new RON pad that will accommodate 4 narrowbody aircraft near Concourse A.	08/01/2026 to 12/31/2027	Upcoming	Y
K	GARDI A33-A35	Gate apron rehab and drainage improvements at gates A33 and A35 on Concourse A.	09/15/2026 to 02/28/2027	Upcoming	Y
L	GARDI B Northeast	Gate apron rehab and drainage improvements at select gate positions on the northeast side of Concourse B.	01/01/2027 to 03/31/2029	Upcoming	Y
M	RWY 8/26 & TWY Z Rehabilitation	Rehabilitation of RWY 8/26 and TWY Z complex.	03/25/2027 to 08/31/2027	Upcoming	Y
N	DS Island Fill	Extension of the existing DS East and DS West deice pads so they become one contiguous deice pad.	05/01/2027 to 09/30/2027	Upcoming	Y



Project	2025			2026												2027												2028																
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP								
A TWY/RWY Shoulder Rehab	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G																													
B RWY 8L Departure End Crown Realignment				Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																													
C TWYs C, J and R Reconstruction				Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																
D TWY A Realignment																																					G	G	G	G	G	G	G	G

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A TWY/RWY Shoulder Rehab	Rehabilitate and correct runway and taxiway shoulders per Part 139 inspection.	02/19/2024 to 2026 TBD	In Progress	G	Most of work occurs near RWYs 4L/22R & 4R/22L.
B RWY 8L Departure End Crown Realignment	Re-center Crown of RWY 8L from TWY E to the End.	2026 TBD	Upcoming	Y	Aircraft able to land/depart on RWY 8L shortened. Aircraft will only be able to depart RWY 26R.
C TWYs C, J and R Reconstruction	Reconstruction project that includes phasing of repairs to TWYs C, J, and R.	2026 to 2027 TBD	Upcoming	Y	No operational impact for TWY C and R. TWY J will have reduced capacity and delay impact.
D TWY A Realignment	TWY A realignment.	2028 TBD	Upcoming	G	Taxiway reconfigurations based on HNL geometry study completed May 2018.



	Project	2025			2026												2027												2028											
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A	New Maintenance Warehouse	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G													
B	Power Upgrades	G	G	G	G	G	G	G	G	G																														
C	Rotunda/Breezeway Loading Dock Repairs	G	G	G	G	G	G	G	G	G																														
D	Airfield Drainage/Gate 37	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																								

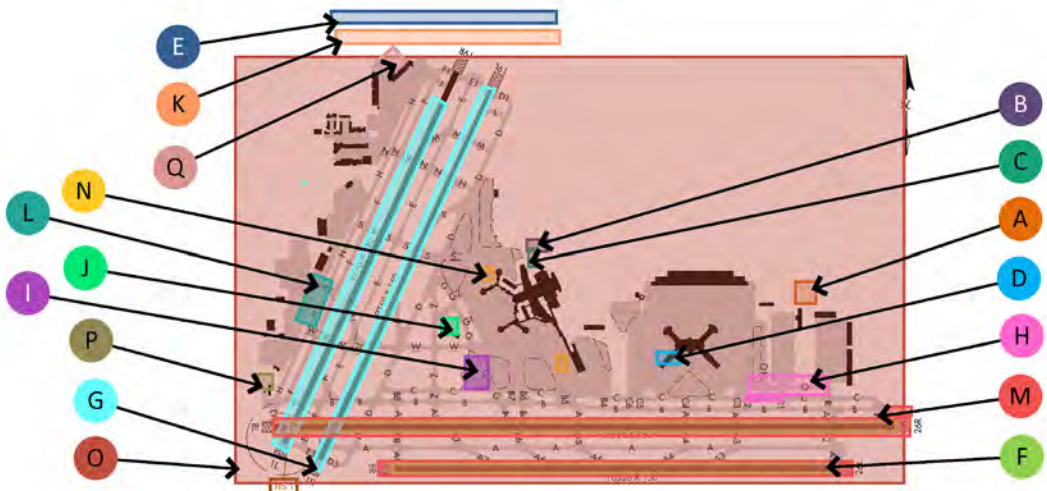
Project	Description of Work	Estimated Dates	Status	Impact	Notes	
A	New Maintenance Warehouse	New DOA building for warehouse, escorts, and airfield / automotive maintenance located at the north of HP7.	09/16/2024 to 11/08/2027	In Progress	G	Impacts old RON parking at HP7 only; new RON spots provided as part of the recently completed Hold Pad 7 project.
B	Power Upgrades	Connect power conduit from Central Plant 1 to electrical gear located near Node 4.	10/15/2024 to 06/16/2026	In Progress	G	Most of the work will occur landside. The power connection between Central Plant 1 and Node 4 will only take 2 or 3 months. (Project 3031)
C	Rotunda/Breezeway Loading Dock Repairs	Reconstruction of loading dock and utilities at rotunda and breezeway.	06/12/2025 to 06/01/2026	In Progress	G	Impacts non-movement / GSE equipment / Host HMS only. Impacts Gate B-17 for 2-week period.
D	Airfield Drainage/Gate 37	Pipe the ditch located east of TWY "D"; fill in the storm water pond east of VSR. Relocate and reconstruct Gate 37.	10/01/2025 to 11/24/2026	In Progress	Y	Aircraft wingspan restriction on TWY D from TWY "N" to "L" in order to keep it open. (Project 3100)

G No capacity effect

Y Reduced Capacity and Potential Delay impact

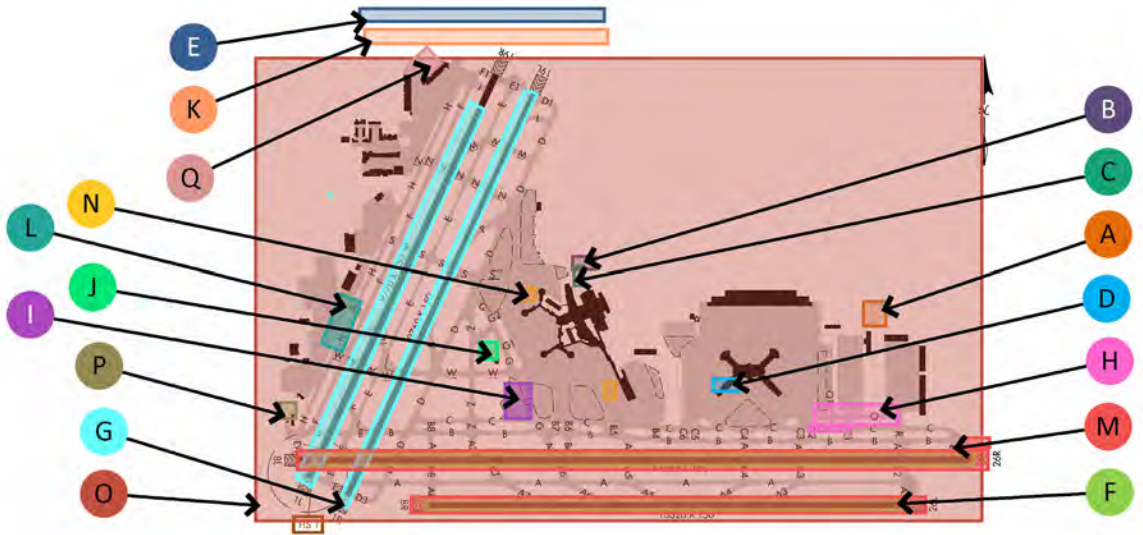
R Reduced Capacity and Greater Delay Impact

T To be determined



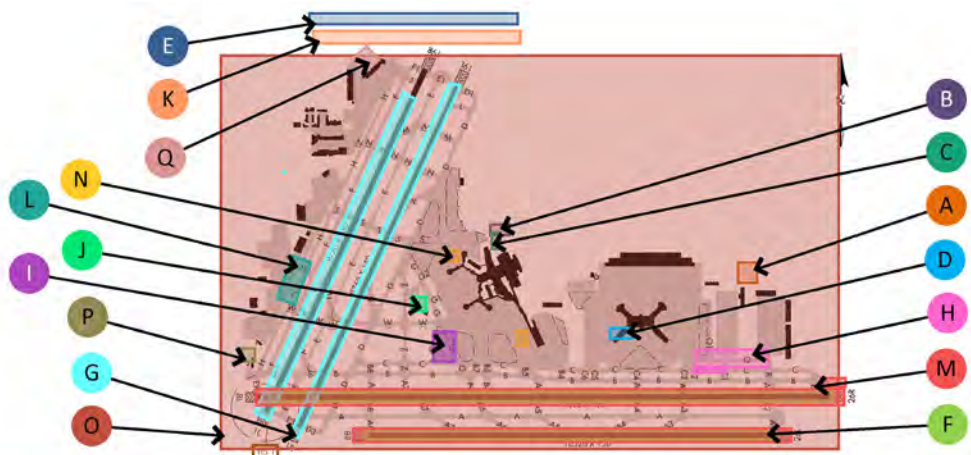
Project	2025			2026												2027									2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	
E Tompkins Roadway	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																	
F Tunnel Repairs Project-Phase 1				G	G	G	G	G	G	G	G	G	G	G																							

Project	Description of Work	Estimated Dates	Status	Impact	Notes
E Tompkins Roadway	Public Works (PW) is planning to construct a new roadway named Tompkins to the north of Tropicana and the LAS Airport RPZ. There will be a new bridge that is built over Paradise Road.	02/03/2025 to 05/31/2027	In Progress	Y	Boom / Crane height not likely to penetrate P77 surfaces off 19L approach/departure end per preliminary analysis by DOA; Public Works has filed 7460s for bridge and light poles and a 7460 for a crane for formal analysis. FAA has issued a determination of no hazards for bride /road / light poles. DOA Construction Staff will coordinate with DOA / FAA airspace staff to place construction timing / hour restrictions on Public Works construction to minimize or avoid impacts. (DOA) personnel will request call with FAA to discuss crane work hours.
F Tunnel Repairs Project-Phase 1	Paradise Tunnel groundwater addressing.	02/17/2026 to 11/16/2026	Upcoming	G	The first phase for mitigating ground water inside the tunnel will be by drilling dewatering wells inside the tunnel, along the existing catch basins along the curb. This will not impact airside operations; since the work will be located below the airfield. No impacts to operations expected for this first mitigation (Project 3150)



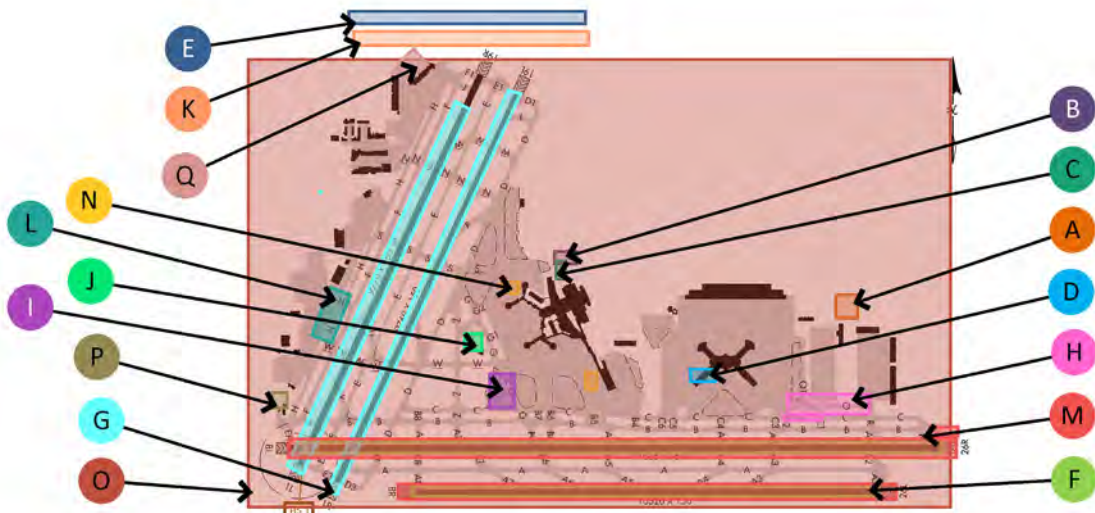
	Project	2025			2026												2027									2028													
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
G	LAS Install LAHSO at Runways 19R and 19L				R	R	R	R	R	R	R	R	R	R	R																								
H	D Gates Apron and TWY C Islands Rehabilitation (3142)							Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																	
I	Holding Pad 1 Reconstruction and Expansion																Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y										

Project	Description of Work	Estimated Dates	Status	Impact	Notes
G	LAS Install LAHSO at Runways 19R and 19L Install LAHSO lights, conduit, pull boxes, and wire on Runway 19L; connect to west vault. Runway 19R already has LAHSO installed but needs minor modifications.	2026 TBD	Upcoming	R	19L will need to be closed for LAHSO light installation; exact duration unknown assuming 30-45-days at the moment. The modifications for 19R can be performed more quickly; within a couple weeks. These will be performed first.
H	D Gates Apron and TWY C Islands Rehabilitation (3142) D Gates Terminal Apron Rehabilitation. Reconstruct infield island located between TWY C, Taxiway Q, TWY C1 and TWY C2	04/23/2026 to 06/29/2027	Upcoming	Y	Capacity will be reduced at the D gates for pavement rehab and utility repairs. Partial closures of TWY C between C2 and C1 for pavement installation.
I	Holding Pad 1 Reconstruction and Expansion Reconstructs pavements on the west side of TWY "H" leading into west side. Pavement condition numbers are low.	2027 TBD	Upcoming	Y	Impacts TWYs B, G, and W for contractor haul routes.



Project	2025			2026												2027												2028																	
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP									
J ARFF Station Improvements at LAS						Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																							
K Tropicana Roadway																Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y							
L West Apron Entry TWY Reconstruction (3144)																Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																		
M RIM Phase 2 - RWYs 26R&26L Complex and TWY C Extension																																					Y	Y	Y	Y	Y	Y	Y	Y	Y

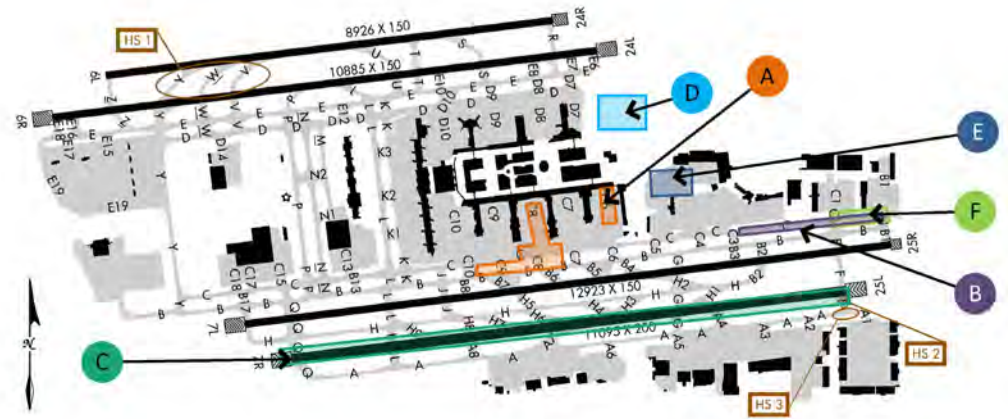
Project	Description of Work	Estimated Dates	Status	Impact	Notes
J ARFF Station Improvements at LAS	Construction of new ARFF station building and airside operations building, demolition of existing ARFF station.	03/17/2026 to 08/10/2027	Upcoming	Y	TWYs G, G2, and W reduced wingspan capacity. (Project 3092)
K Tropicana Roadway	Public Works is planning to shift Tropicana Avenue north, farther away from the runways. Planning to dig a tunnel for one direction of Tropicana, and at on-grade bridges. This will entail the use of tall drill rigs and cranes.	2027 TBD to 2029 TBD	Upcoming	Y	Boom / Crane height likely to penetrate P77 surfaces off 19's approach end. Terry Ferrell (DOA) will request call with FAA to discuss crane heights, working hours that are acceptable. This project has cleared FAA NEPA environmental review.
L West Apron Entry TWY Reconstruction (3144)	Reconstructs pavements on the west side of TWY "H" leading into west side. Pavement condition numbers are low.	2027	Upcoming	Y	Impacts TWY H for construction and contractor haul routes.
M RIM Phase 2 - RWYs 26R&26L Complex and TWY C Extension	Lighting change to LED, pavement rehabilitation and extend TWY C east of TWY B1.	2028 TBD	Upcoming	Y	Pushed back in priority, assuming 2028.



	Project	2025			2026												2027												2028										
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
N	Concession Buildings A&C Gates	G	G	G	G	G	G	G	G	G																													
O	Airport Shoulder Repair	G	G	G																																			
P	CCWRD Sewer Rehabilitation				Y	Y	Y	Y																															
Q	West Apron (Charter Ramp) Expansion Phase II																																						

Project	Description of Work	Estimated Dates	Status	Impact	Notes
N	Concession Buildings A&C Gates Add concession building space at A and C Gates maintenance.	12/18/2024 to 06/30/2026	In Progress	G	Impacts non-movement / gate areas only; specifically gates C19 and C16 for Southwest Airlines (Project 2481).
O	Airport Shoulder Repair Reconstruct airfield shoulders due to FAA inspection.	08/01/2025 to 12/03/2025	Complete	G	(Project 3120)
P	CCWRD Sewer Rehabilitation Rehabilitation of existing sewer line and manholes.	02/02/2026 to 05/26/2026	Upcoming	Y	Potential taxiway H reduced wingspan capacity.
Q	West Apron (Charter Ramp) Expansion Phase II Continue apron pavement expansion on the west side charter Ramp.	2028 TBD	Upcoming	G	Work can be scheduled to be majority in the land side. (Project 3116). This project is pushed back since not priority now.

IATA Level 2



Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A South Terminal Taxilane Reconstruction (STTR)				Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	G	G																						

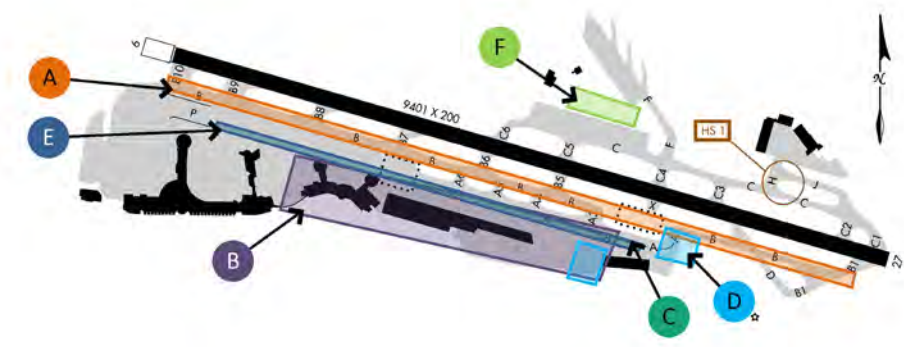
Project	Description of Work	Estimated Dates	Status	Impact	Notes
A South Terminal Taxilane Reconstruction (STTR)	Phase 1/2: Reconstruction of Taxilane C between Taxilane C8 and Terminal 6	01/15/2026 to 04/30/2026	Upcoming	Y	Estimated Duration: 3.5 Months - Close Taxilane C for full width pavement reconstruction, installation of signage, lighting, markings. - Close Taxiway C8 for fillet widening improvements. - Bypass for aircraft into Taxilane C8 impacts aircraft traffic in this area.
	Phase 2: Reconstruction of Taxilane C south of Terminal 5.	05/01/2026 to 07/08/2026	Upcoming	Y	Estimated Duration: 2.25 Months - Close Taxilane C for full width PCC pavement reconstruction, installation of signage, lighting, markings. - Taxilane C8 remains open. - Close TWY C8 for fillet widening improvements.
	Phase 3: Reconstruction of TWY B from TWY C10 to C7.	07/09/2026 to 11/20/2026	Upcoming	Y	Estimated Duration: 4.5 Months - Close Taxiway B for PCC pavement reconstruction, installation of signage, lighting, markings. - Close TWY C8 for fillet widening improvements
	Phase 4: Taxilane C8 Reconstruction	01/05/2027 to 02/03/2027	Upcoming	G	Estimated Duration: 1 Month - Close Taxilane C8 for reconstruction of alleyway pavement
	Phase 5: Taxilane C6 Rehabilitation.	02/04/2027 to 02/21/2027	Upcoming	G	Estimated Duration: 1-2 Weekend Closures - Close Taxilane C6 for mill & overlay pavement rehabilitation - Work to be performed over 1 or 2 weekend closures.

IATA Level 2



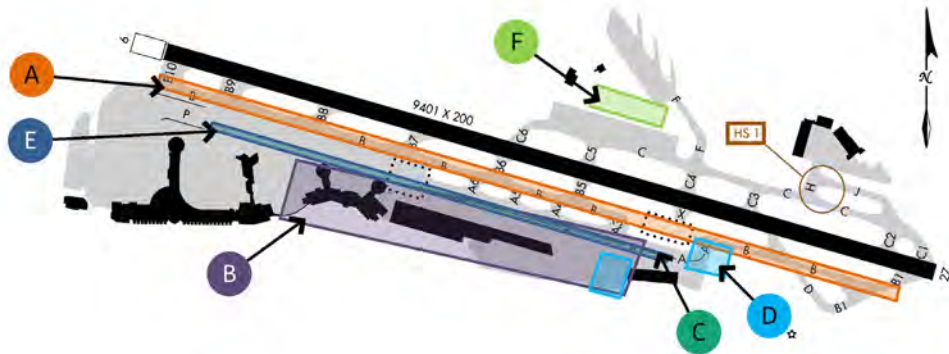
Project	2025			2026								2027									2028																		
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
F TWY C Easterly Extension						Y	Y	Y	Y	Y	Y																												

Project	Description of Work	Estimated Dates	Status	Impact	Notes
F TWY C Easterly Extension	<p>TWY C extension from TWY C1 to TWY B1 (Phase 1).</p>	03/03/2026 to 06/22/2026	Upcoming	Y	<p>More than usual crossing projected during closure/restrictions. Full length will not be available.</p> <p>TWY B from TWY F to TWY B1 closure and RWY 25R threshold relocation during part of the construction starting in Q1 2026.</p> <p>Phase 1: TWY C Extension: -Estimated Duration – 4 months targeted start Q1 2026 -TWY B (TWY F to B1) Closed -Close B1 RON -TWY F Departures on 25R -Install Storm Drain System, Pavement, Lighting, Signage, Markings, Turf Infield</p>
	<p>Phase 2 of the TWY C extension project. TWY C from TWY C3 to C1 will be closed. TWY F closed north of TWY B. TWY F/C intersection.</p>	06/23/2026 to 08/31/2026	Upcoming	G	<p>Phase 2: TWY F/C Intersection -Estimated Duration – 3 months -Close C1 RON, B1 Reopened -Redesignate C1 to F -Complete improvements at TWY F intersection - Redesignate TWY C1 to F between TWY C to B - Redesignate former Taxiway C1 as C2</p>
	<p>Phase 2A of the TWY C extension project. Nighttime restriction on TWY B from TWY C3 to B1 to Group III aircraft and no southbound operations on TWY F from TWY B. Includes TWY F/B intersection.</p>	07/11/2026 to 08/10/2026	Upcoming	Y	<p>Work is over the Mid Shift Possibly more than usual crossing projected during closure/restrictions</p> <p>Phase 2A: TWY F/B Intersection -Estimated Duration – 1 month -Night-time Work Only (0030-0630) -TWY B Reduced to ADG III at night. -No Southbound Turns on TWY F at night -Phase 2a and Phase 2 will be concurrent for the last month of Phase 2</p>



Project	2025			2026												2027												2028								
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
A TWY B Realignment	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
B Terminal Replacement	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
C Terminal 1 Hydrant Fuel Lines	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	

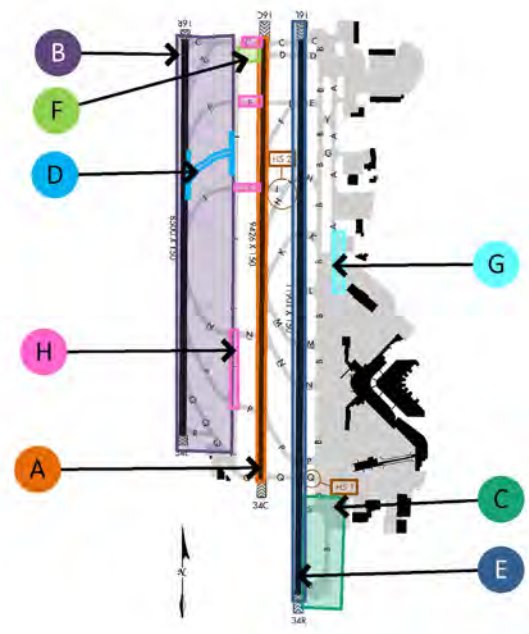
Project	Description of Work	Estimated Dates	Status	Impact	Notes	
A	TWY B Realignment	Airside ADP project (in addition to some other work including TWY Alpha) re-aligns TWY Bravo from 362.5' to 400' from the centerline of the runway to centerline of the newly relocated TWY Bravo, west of the electrical vault. TWY B realignment south to allow for required runway separation as well as some geometry changes.	January 2022 to August 2028	In Progress	Y	ILS communication fiber lines will be impacted; a reroute is in design. RWSL work is planned for Feb-June 2025.
B	Terminal Replacement	Airport will replace passenger terminals to add 30 new gates.	05/01/2022 to 03/31/2028	In Progress	Y	Gates will be added before legacy gates are demolished. Phase 1A consists of 19 new gates (scheduled to be open September 2025) and Phase 1B consists of 11 new gates (scheduled to open in the first quarter of 2028) for a total of 30 gates. Existing gates 1–5 will be nonoperational during construction of Phase 1A and all existing 19 gates at existing Terminal 1 will be removed at the beginning of Phase 1B construction upon opening of Terminal 1, Phase 1A on September 23, 2025.
C	Terminal 1 Hydrant Fuel Lines	Installation of new hydrant fuel lines to New Terminal 1.	August 2022 to 03/31/2028	In Progress	G	Hydrant fueling will be installed in conjunction with the new Terminal gates.



	Project	2025			2026												2027												2028													
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP					
D	TWY A Relocation RON Aircraft	G	G	G	G	G	G																																			
E	Terminal 2 West Hydrant Fueling Project								Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y					
F	New Cargo Facility																																		Y	Y	Y	Y	Y	Y	Y	Y

Project	Description of Work	Estimated Dates	Status	Impact	Notes
D	TWY A Relocation RON Aircraft Relocation of aircraft parked overnight (RON) Phase 6.1/6.2/8 7/5/2024-7/6/2025 Phase 5 9/16/2025-2/23/2026	07/05/2024 to 03/13/2026	In Progress	G	Limited capacity effect between 0730L-0800L. TMI's likely between 0730L-0800L for +10 minutes to support the relocation of aircraft being towed from the east end of TWY A to an assigned terminal gate.
E	Terminal 2 West Hydrant Fueling Project Installation of hydrant fueling from gates 33-45 on the ramp at Terminal 2 West.	05/01/2026 to 08/30/2029	Upcoming	Y	This project is scheduled to start in Jan 2026 after the first nineteen (19) gates of the new terminal are opened. Given the additional gate closures associated with Phase 1B of the Terminal project, we expect the available gate resources to remain relatively status quo.
F	New Cargo Facility Planned cargo facility at current transient aircraft parking location is being relocated due to line-of-sight issues with ATC. New structure is in preliminary planning, should not pose any ATC issues.	2028 TBD to 2030 TBD	Upcoming	Y	Planned cargo facility to consolidate and improve efficiency of operations. Facility will require shift of adjacent taxiway and taxilane to meet airfield design requirements.

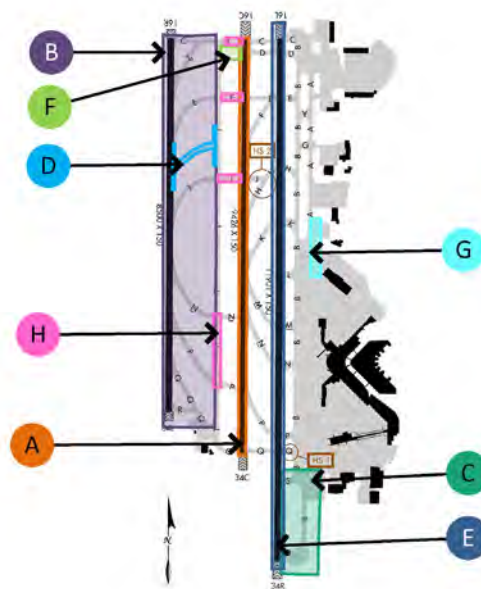
IATA Level 2



	Project	2025			2026												2027												2028											
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A	RWY 16C/34C RSA Project (Phases 1-3)							Y	Y	G	G	G	Y	Y	Y																									
B	RWY 16R/34L Closure																T	T	T	T	T	T	T	T	T	T	T	T												

	Project	Description of Work	Estimated Dates	Status	Impact	Notes
A	RWY 16C/34C RSA Project (Phases 1-3)	Phase 1 - RWY 16C/34C concrete repair, electrical upgrades and RSA improvements.	04/01/2026 to 05/16/2026	Upcoming	Y	Full 24/7 closure. Limited flow dependent crossing points available. Anticipate reduced AARs, increased taxi-time/departure delays, and possible surface congestion.
		Phase 2 - RWY 16C/34C concrete repair, electrical upgrades and RSA improvements.	05/17/2026 to 09/05/2026	Upcoming	G	Nighttime closures only. Little to no impact to the operation due to time of closures.
		Phase 3 - RWY 16C/34C concrete repair, electrical upgrades and RSA improvements.	09/06/2026 to 11/20/2026	Upcoming	Y	Full 24/7 closure. Limited flow dependent crossing points available. Anticipate reduced AARs, increased taxi-time/departure delays, and possible surface congestion.
B	RWY 16R/34L Closure	Full closure for RWY 34L approach end RSA grading improvements.	2027 TBD	Upcoming	T	Timeframe is an estimate. Awaiting Port of Seattle to get this funded and scheduled. Anticipating a couple of weeks closure to repair RSA deficiencies found in airport inspection.

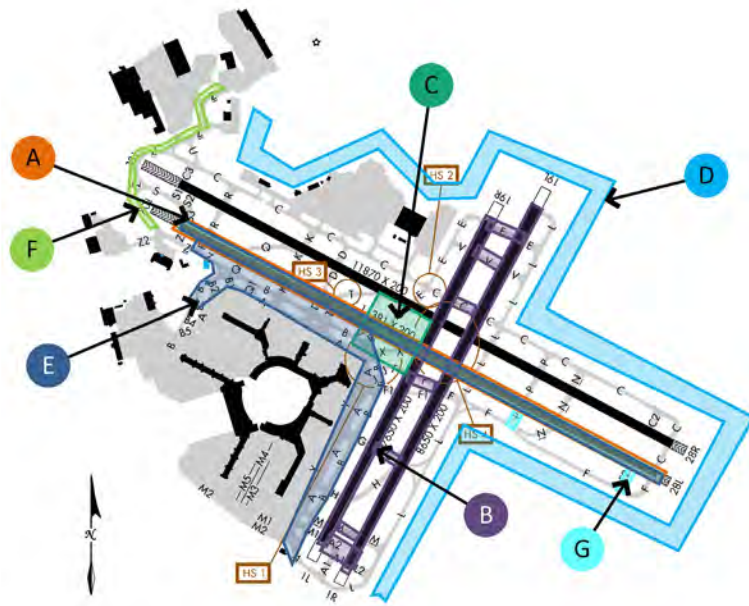
IATA Level 2



Project	2025			2026												2027												2028									
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	
C TWYs A/B Extension																T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T	T		
D RWY 34L High-speed TWY																T	T	T	T	T	T	T	T	T	T	T	T										
E RWY 16L/34R RSA Project																			Y	Y	Y				Y	Y	Y										
F TWY D																																					

Project	Description of Work	Estimated Dates	Status	Impact	Notes	
C	TWYs A/B Extension	South end reconstruction/extension of TWYs A/B.	2027 TBD to 2030 TBD	Upcoming	T	Expecting impacts to the ILS glide slope.
D	RWY 34L High-speed TWY	RWY 34L construction of high-speed exit.	2027 TBD	Upcoming	T	Port relayed that project start pushed to 2027.
E	RWY 16L/34R RSA Project	RWY 16L/34R concrete repair, electrical upgrades and RSA improvements.	Spring 2027	Upcoming	Y	Anticipating couple month closure. Specific impacts will be provided as details are confirmed.
		RWY 16L/34R concrete repair, electrical upgrades and RSA improvements.	Fall 2027	Upcoming	Y	Anticipate couple of months closure. Specific impacts will be provided as details are confirmed.
F	TWY D	TWY D extension between RWY 16C and TWY T.	2028 TBD	Upcoming	T	

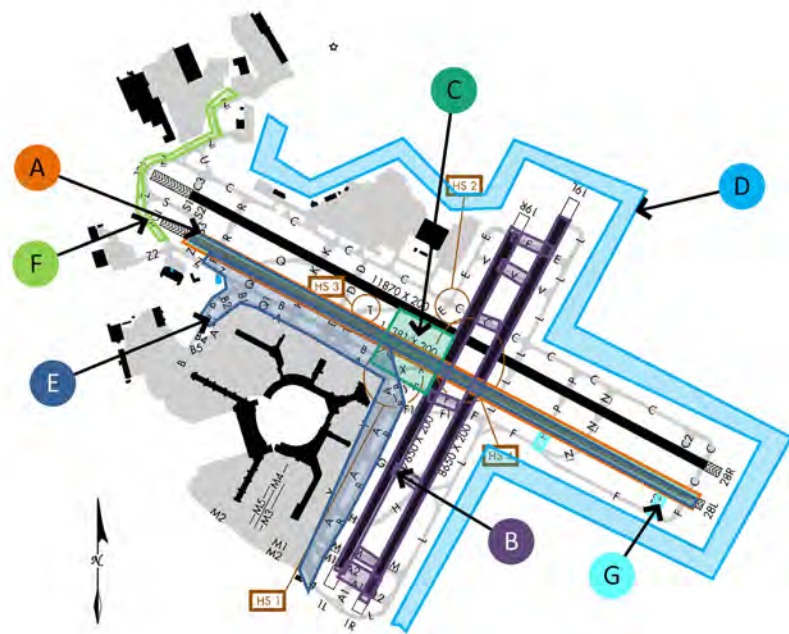
IATA Level 2



Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A RWY 10R/28L Lighting				G	G	G	G	G	G	G	G	G	G	G	G																								
B RWY 1R/19L Rehabilitation and TWY W					Y	Y	Y	Y	Y	Y	Y	Y	Y	Y																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A RWY 10R/28L Lighting	RWY 10R/28L closed for new lighting cable.	2026 TBD	Upcoming	G	No RWY 28L closure as of last briefing
B RWY 1R/19L Rehabilitation and TWY W	Repaving runway and upgrading associated infrastructure. Demolishing TWY F1 and constructing TWY W. Realign TWY F to the south 50 feet. Both RWYs 1R/19L and 1L/19R closed for rehabilitation. TWYs E, V, C, F, F1, G, H, M, A1, A2 closed for rehabilitation for repaving between RWYs 1L and 1R. EMAS seam replacement. Replace navigational lighting and signage.	03/30/2026 TBD to Oct 2026 TBD	Upcoming	Y	

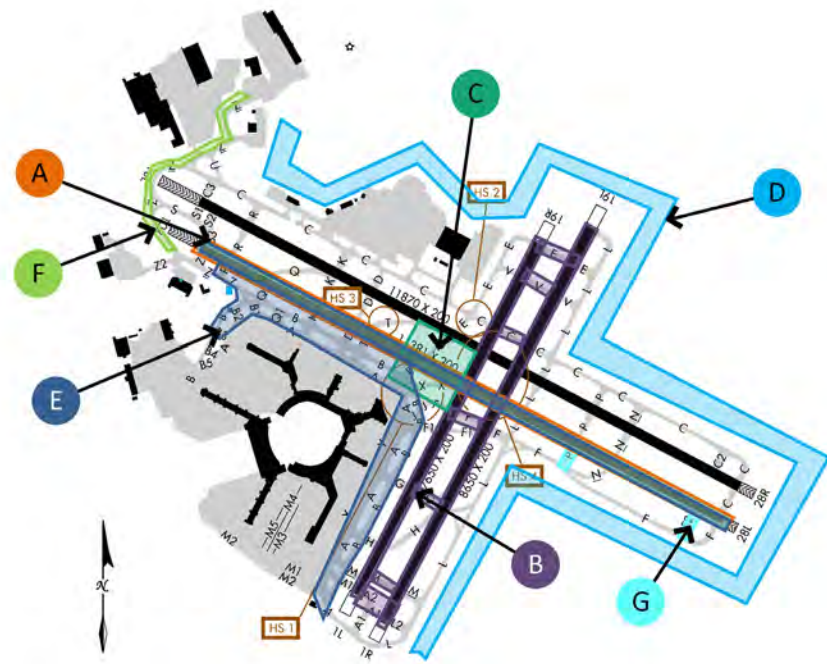
IATA Level 2



Project	2025			2026												2027												2028										
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
C TWYs E & J																Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y											
D Shoreline Protection Project																												Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
E TWYs A & B Phase 2																												T	T	T	T	T	T	T	T	T		

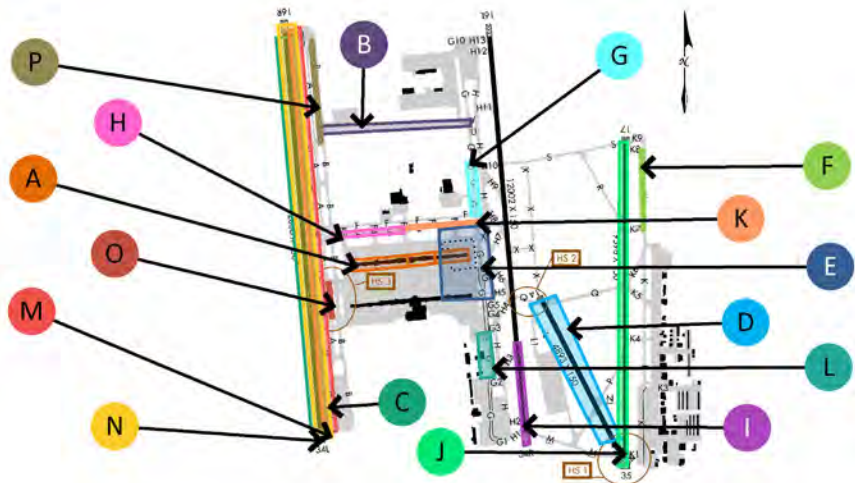
Project	Description of Work	Estimated Dates	Status	Impact	Notes
C TWYs E & J	TWYs E & J reconstruction.	2027 TBD	Upcoming	Y	Determination to proceed is still unknown.
D Shoreline Protection Project	Increasing the sea wall around the entire airport.	2028 TBD to 2031 TBD	Upcoming	Y	Long term project that will have significant impact.
E TWYs A & B Phase 2	TWYs A & B rehabilitation. TWY A from Boarding F to G. TWY A and B from Boarding B to C.	2028 TBD	Upcoming	T	Future project, exact dates unknown

IATA Level 2



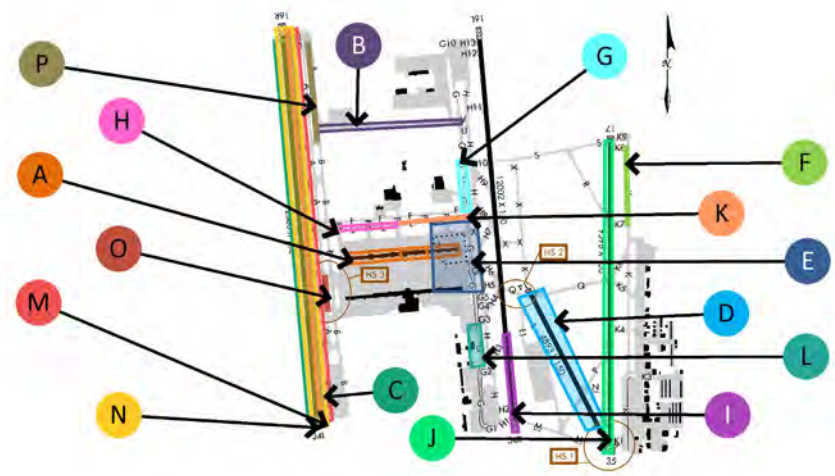
Project	2025			2026									2027									2028																
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
F TWY Z Rehab	Y	Y																																				
G TWY Foxtrot			Y																																			

Project	Description of Work	Estimated Dates	Status	Impact	Notes
F TWY Z Rehab	TWY Z closure. Project includes pavement rehabilitation, taxiway lighting, electrical improvements, grading improvements, signage, and markings.	08/18/2025 to 11/14/2025	Complete	Y	13-week TWY Z closure. Change to Declared Distance for RWY 10R/28L and 10L/28R during construction. Tugs and vehicles will be able to use TWY Z using a designated route along the shoulder. Additional runway crossing at TWY R (avg. 3/hr)
G TWY Foxtrot	TWY F pavement rehabilitation, lighting and striping project.	12/01/2025 to 12/13/2025	Complete	Y	Project tentatively planned for overnight work to occur from 1230-0830 Local time. RWY 28L will be closed during this time as well. The times are still being discussed with stakeholders, FAA and ATC.



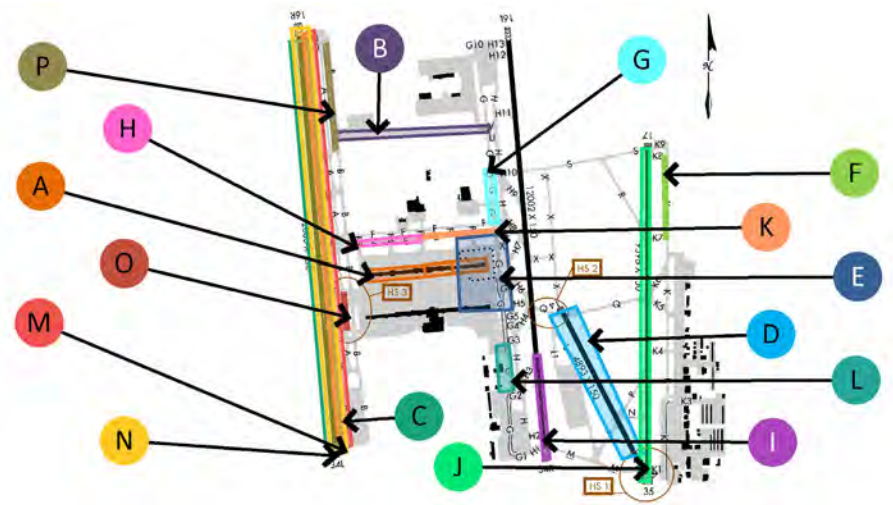
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A North Terminal	G	G	G	G	G	G	G	G	G	G	G	G	G																										
B TWYs U & V Construction	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G	G			
C RWY 16R ALS (fiber wire pull)				G	G	G	G	G	G	G	G	G	G	G																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes
A North Terminal	North terminal concourse & apron redevelopment. First phase: 20 gates. Second phase: 11 gates. Third Phase scheduled to open October 2025. Phase 4 anticipated opening 2026 adding 8 gates.	06/01/2017 to 10/31/2026	In Progress	G	Terminal redevelopment program. New concourses will accommodate larger planes. Phase IV anticipated to complete 10/2025. Phase will add 10 gates. All additional gates should be open by 10/26.
B TWYs U & V Construction	Construction of new taxiway system (TWYs U & V) to allow more efficient movement of aircraft across the north airfield.	Fall 2025 to Fall 2028	In Progress	G	Work will begin on TWY Bravo from A7 to A9. TWY V may be the only one built at first due to budgetary constraints. The work may cause multiple intermittent closures of TWYs G and B in different phases to build service road tunnels and tie into V and/or U.
C RWY 16R ALS (fiber wire pull)	RWY 16R/34L ALS out-of-service for FAA fiber pull.	2026 TBD	Upcoming	G	Safety Area work will require regular nightly closures of RWY 16R/34L.



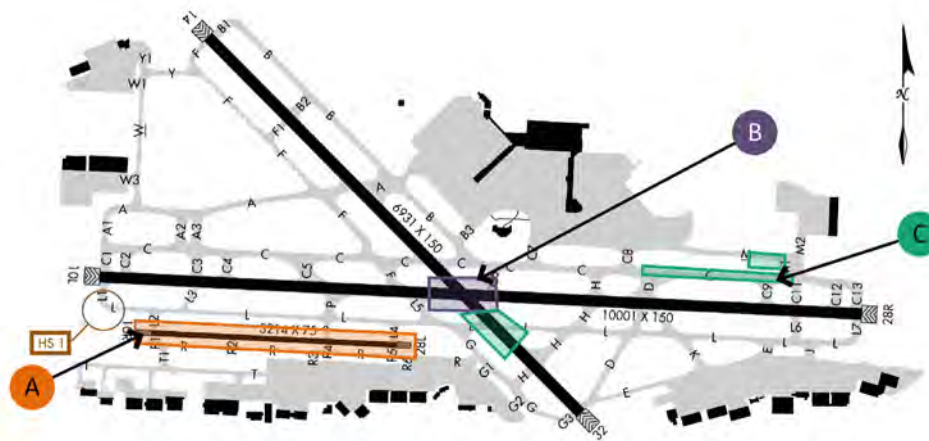
Project	2025			2026												2027												2028											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
D RWY 14/32 Decommission							Y	Y	Y	Y	Y	Y	Y	Y	Y																								
E TWYs G & H / Terminal Area Project							G	G	G	G	G	G	G																										
F TWY K Closure (K7 to K8)							G	G	G	G	G	G	G	G	G																								

Project	Description of Work	Estimated Dates	Status	Impact	Notes
D RWY 14/32 Decommission	Decommission RWY 14/32 and remove sections of 14/32 and convert into taxiway or ramp parking.	April 2026 to 2026 TBD	Upcoming	Y	RWY 14/32 permanent closure and possible creation of a new taxiway and or ramp space. RWY 14/32 will be decommissioned on/around 4/8/26. This decommissioning will begin at the same time 34R/16L begins its rehabilitation project. 34R/16L will be closed from 4/8/26 until approximately 6/15/26. When 34R/16L re-opens, 35/17 will close until approximately 7/6/26 for the completion of the 14/32 decommissioning.
E TWYs G & H / Terminal Area Project	Work done on TWYs G & H to reconstruct pavement and lighting to tie into the new terminal apron area.	Spring 2026 to 10/31/2026	Upcoming	G	Tie to ramp from H7 will necessitate closure of H at H7. Creation of TWY G8 which will directly tie into ramp access 3 East Additional work when G gets completed full length in 2026. TWY G will face wingspan restrictions during construction.
F TWY K Closure (K7 to K8)	Sky Harbor Hanger Project North of UANG Ramp. Tie-in Hanger Ramp to TWY Kilo.	Spring 2026 to Fall 2026	Upcoming	G	



Project	2025			2026												2027												2028												
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP				
G TWY G Rehabilitation (TWY F to G9)				G	G	G	G	G	G	G	G	G	G	G	G																									
H TWY Foxtrot West Rehabilitation							G	G	G	G	G	G	G	G																										
I Runway 16L/34R Rehabilitation (H1 to H3)							R	R	R																															
J RWY 17/35 Rehabilitation										R	R	R	R	R	R																									

Project	Description of Work	Estimated Dates	Status	Impact	Notes
G TWY G Rehabilitation (TWY F to G9)	TWY G rehabilitation (from Taxiway Foxtrot to G9). Select concrete panel replacement along the taxiway and deice apron.	2026 TBD	Upcoming	G	Entrance to Delta Hanger ramp will be impacted. An alternative taxi lane will be created to allow for aircraft under tow to access the ramp. This activity is still pending. Project design completed. Will not begin until 2026 at earliest.
H TWY Foxtrot West Rehabilitation	Close TWY Foxtrot between F3 and Bravo to rehabilitate concrete.	Spring 2026 to Oct 2026 TBD	Upcoming	G	Project will have impacts to SKW Hanger ramp. Project is still in design phase and awaiting funding.
I Runway 16L/34R Rehabilitation (H1 to H3)	Repair concrete at approach end of RWY 34R around H1 to H3.	Spring 2026 TBD	Upcoming	R	RWY 16L potentially Arrival Only. RWY 34R departures from H3. This project is tentatively planned for 2026. It must be completed before June so it will likely be a late spring project. Project pending until funding approved.
J RWY 17/35 Rehabilitation	RWY 17/35 rehabilitation project.	07/06/2026 to 2026 TBD	Upcoming	R	RWY 17/35 will close until 7/6/26. The AAR will be 40-50 with the ADR at 50. This project will have a significant impact on the airport.



	Project	2025			2026												2027												2028											
		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
A	RWY 10R/28L and TWY Closures	Y	Y																																					
B	Central Airfield Improvement - Phase 1	Y	Y																																					
C	RWY 14/32 and TWY Closures (Airfield Improvement Program Stage 6)		Y	Y																																				

	Project	Description of Work	Estimated Dates	Status	Impact	Notes
A	RWY 10R/28L and TWY Closures	RWY 10R/28L Closed for ongoing maintenance project on the airport. Multiple taxiways will be closed as well.	04/13/2025 to 11/01/2025	Complete	Y	The airport rate will be lowered to 26 to account for the inability to utilize 10R/28L for small prop type aircraft, which will now have to be sequenced into the primary runway for both arrivals and departures.
B	Central Airfield Improvement - Phase 1	Intersection pavement work will be completed on Mon-Thurs between 03:30Z and 1000Z. RWY 10R/28L will be available to ADG I only.	09/02/2025 to 11/12/2025	Complete	Y	Work area 7 requires nightly closures of RWYs 10L/28R and 14/32 Monday-Thursday (11:30PM-6:00 AM). The airport will effectively be closed with this hard closure, except for helicopters and ADG I aircraft during this project. Stakeholders are aware.
C	RWY 14/32 and TWY Closures (Airfield Improvement Program Stage 6)	RWY 14/32 Closed for ongoing maintenance project on the airport. Multiple taxiways will be closed as well.	11/13/2025 to December 2025	Complete	Y	The airport rate will be lowered to a dynamic 24-26 to account for the inability to utilize 14/32, which has an airport departure capacity issue on an East Operation and an arrival capacity issue on a west operation due to a TFR 1.4NM east of RWY 10L/28R. LAHSO also not available. Monthly stakeholder meetings held to update stakeholders on progress.