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Table E-1

Project Cost Cash Flow Schedule (in 2001 Dollars)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	Total
Project Analysis (millions of dollars)														
OMP-Phase 1 Airfield	\$0.0	\$49.5	\$197.0	\$505.1	\$604.6	\$535.4	\$329.2	\$316.1	\$20.0	\$0.0	\$0.0	\$0.0	\$0.0	\$2,557.0
Supplemental Analyses (millions of dollars)														
Master Plan Phase 1	\$0.0	\$49.5	\$197.0	\$516.0	\$637.5	\$811.8	\$614.3	\$597.2	\$30.1	\$25.8	\$25.8	\$25.8	\$0.0	\$3,530.8
OMP Total Airfield	0.0	49.5	197.0	505.1	604.6	622.0	425.3	401.3	189.0	398.9	363.8	343.7	20.0	4,120.2
Total Master Plan	0.0	49.5	197.0	554.0	675.9	1,157.0	1,026.3	1,236.6	980.4	1,544.4	1,113.3	811.1	20.0	9,365.4

OMP CASH FLOWS

	OMP-Phase 1 Airfield	Master Plan Phase 1	OMP Total Airfield	Total Master Plan	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	Total
Program Wide Requirements																		
Program-wide Requirements	X	X	X	X	\$0	\$17,500,000	\$21,607,000	\$19,170,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58,277,000
Preliminary Engineering	X	X	X	X	0	0	21,845,000	15,291,000	6,553,000	0	0	0	0	0	0	0	0	43,688,999
Wetlands mitigation	X	X	X	X	0	0	1,942,000	22,330,000	0	0	0	0	0	0	0	0	0	24,272,000
Noise Mitigation (OMP-Phase 1)	X	X	X	X	0	0	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	0	0	0	0	140,000,000
Noise Mitigation (OMP-Phase 2)			X	X	0	0	0	0	0	0	0	0	0	20,000,000	20,000,000	20,000,000	20,000,000	80,000,000
Land Acquisition	X	X	X	X	0	31,958,000	67,532,000	72,816,000	82,524,000	60,194,000	14,563,000	9,709,000	0	0	0	0	0	339,296,000
Land/Environmental Contingency			X	X	0	0	0	0	0	77,670,000	77,670,000	67,961,000	0	0	0	0	0	223,301,000
Subtotal - Program Wide Requirements					\$0	\$49,458,000	\$132,926,000	\$149,607,000	\$109,077,000	\$157,864,000	\$112,233,000	\$97,670,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$908,834,999
Airfield																		
Design of Runway 9L-27R	X	X	X	X	\$0	\$0	\$23,301,000	\$11,650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,951,000
Construction of Runway 9L-27R	X	X	X	X	0	0	0	114,132,000	199,730,000	199,730,000	0	0	0	0	0	0	0	513,591,999
Decommission Runway 18-36			X	X	0	0	0	0	0	0	0	0	2,322,000	0	0	0	0	2,322,000
Design of Runway 9C-27C			X	X	0	0	0	0	0	8,930,000	11,907,000	5,953,000	2,977,000	0	0	0	0	29,767,001
Construction of Runway 9C-27C			X	X	0	0	0	0	0	0	0	0	122,877,000	245,754,000	184,316,000	60,075,000	0	613,022,000
Design of Runway 9R Extension			X	X	0	0	0	0	0	0	1,300,000	2,601,000	2,601,000	0	0	0	0	6,502,001
Construction of Runway 9R Extension			X	X	0	0	0	0	0	0	0	0	0	26,306,000	52,612,000	52,612,000	0	131,530,000
Design of Decommissioned Runway 14L-32R			X	X	0	0	0	0	0	0	0	0	0	0	58,000	0	0	58,000
Decommission Runway 14L-32R			X	X	0	0	0	0	0	0	0	0	0	0	0	1,364,000	0	1,364,000
Design of Runway 10L Extension	X	X	X	X	0	0	20,388,000	0	0	0	0	0	0	0	0	0	0	20,388,000
Construction of Runway 10L Extension	X	X	X	X	0	0	0	88,081,000	130,333,000	146,491,000	82,893,000	25,989,000	0	0	0	0	0	473,787,000
Design of Runway 10C-28C	X	X	X	X	0	0	20,389,000	20,388,000	0	0	0	0	0	0	0	0	0	40,777,000
Construction of Runway 10C-28C	X	X	X	X	0	0	0	121,251,000	165,469,000	109,034,000	211,763,000	260,445,000	0	0	0	0	0	867,962,000
Design of Runway 10R-28L			X	X	0	0	0	0	0	0	5,168,000	8,613,000	3,445,000	0	0	0	0	17,226,001
Construction of Runway 10R-28L			X	X	0	0	0	0	0	0	0	0	34,794,000	104,382,000	104,382,000	104,382,000	0	347,940,001
Design for Runway 14R/32L Decommissioning/Taxiway Conversion			X	X	0	0	0	0	0	0	0	0	0	2,421,000	2,421,000	0	0	4,842,000
Construction of Runway 14R/32L Decommissioning/Taxiway Conversion			X	X	0	0	0	0	0	0	0	0	0	0	0	105,315,000	0	105,315,000
Subtotal - Airfield					\$0	\$0	\$64,078,000	\$355,502,000	\$495,532,000	\$464,185,000	\$313,031,001	\$303,601,000	\$169,016,001	\$378,863,000	\$343,789,000	\$323,748,001	\$0	\$3,211,345,003
Western Terminal Complex																		
Design of Western Airside Concourse		X	X		\$0	\$0	\$0	\$9,722,000	\$12,964,000	\$9,722,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32,408,000
Construction of Western Airside Concourse		X	X		0	0	0	0	0	167,645,000	217,017,000	162,762,000	0	0	0	0	0	547,423,999
Design of Energy Plant		X	X		0	0	0	1,159,000	2,704,000	0	0	0	0	0	0	0	0	3,863,000
Construction of Energy Plant		X	X		0	0	0	0	0	16,633,000	33,266,000	5,545,000	0	0	0	0	0	55,444,001
Design of Fuel Storage and Distribution Improvements		X	X		0	0	0	0	3,672,000	0	0	0	0	0	0	0	0	3,672,000
Construction of Fuel Storage and Distribution Improvements		X	X		0	0	0	0	0	17,249,000	22,998,000	17,249,000	0	0	0	0	0	57,496,001
Design of Western Terminal			X		0	0	0	0	0	16,283,000	21,711,000	21,711,000	0	0	0	0	0	59,705,001
Construction of Western Terminal			X		0	0	0	0	0	0	0	257,578,000	343,437,000	171,718,000	85,859,000	0	0	858,592,000
Design of Western Parking Facilities			X		0	0	0	0	0	0	0	3,428,000	3,428,000	0	0	0	0	6,856,000
Construction of Western Parking Facilities			X		0	0	0	0	0	0	0	0	0	40,504,000	60,755,000	0	0	101,259,001
Subtotal - Western Terminal Complex					\$0	\$0	\$0	\$10,881,000	\$19,340,000	\$211,249,000	\$289,564,000	\$207,267,001	\$282,717,000	\$346,865,000	\$212,222,001	\$146,614,000	\$0	\$1,726,719,002
On-Airport Circulation																		
Design of Peoplemover			X		\$0	\$0	\$0	\$8,410,000	\$8,410,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,820,000
Construction of Peoplemover			X		0	0	0	0	0	160,833,000	160,833,000	80,417,000	0	0	0	0	0	402,083,000
Design of Maintenance Facility			X		0	0	0	230,000	536,000	0	0	0	0	0	0	0	0	766,001
Construction of Maintenance Facility			X		0	0	0	0	0	9,883,000	2,471,000	0	0	0	0	0	0	12,354,001
Subtotal - On-Airport Circulation					\$0	\$0	\$0	\$8,640,000	\$8,946,000	\$170,716,000	\$163,304,000	\$80,417,000	\$0	\$0	\$0	\$0	\$0	\$432,023,001
Other Program Costs																		
Misc Operations Budget			X		\$0	\$0	\$0	\$0	\$0	\$0	\$9,709,000	\$0	\$0	\$0	\$0	\$9,709,000	\$0	\$19,418,000
Program Contingency			X		0	0	0	0	0	58,458,000	51,658,000	39,024,000	29,335,000	50,855,000	39,104,000	33,228,000	0	301,659,995
Subtotal - Other Program Costs ¹					\$0	\$0	\$0	\$0	\$0	\$58,458,000	\$61,367,000	\$39,024,000	\$29,335,000	\$50,855,000	\$39,104,000	\$42,937,000	\$0	\$321,077,995
OMP Totals					\$0	\$49,458,000	\$197,004,000	\$524,630,000	\$632,895,000	\$1,062,472,001	\$939,499,001	\$727,979,001	\$501,068,000	\$796,583,000	\$615,115,001	\$533,299,002	\$20,000,000	\$6,600,000,000

¹ Subtotal includes approximately \$2,000 adjustment for rounding and other purposes.

Source: O'Hare Partners, based on cost estimate analyses by TOK, LLC, and AOR.

Table E-1

Project Cost Cash Flow Schedule (in 2001 Dollars)

	OMP-Phase 1 Airfield	Master Plan Phase 1	OMP Total Airfield	Total Master Plan	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	Total
WGP CASH FLOWS																		
WGP Phase 1																		
Taxiway AB Relocation	X				\$0	\$0	\$0	\$0	\$0	\$0	\$3,127,478	\$14,790,148	\$0	\$0	\$0	\$0	\$0	\$17,917,626
T1/T2 Expansion	X				0	0	0	0	690,346	6,505,992	0	0	0	0	0	0	0	7,196,338
Concourse K - Allowance	X				0	0	0	0	0	7,028,981	7,028,981	56,221,391	0	0	0	0	0	70,279,353
Terminal 2 - Interior Upgrade	X				0	0	0	0	12,896,926	51,598,162	0	0	0	0	0	0	0	64,495,087
Taxiway November - Facility Relocations	X				0	0	0	0	0	0	1,600,348	22,499,016	0	0	0	0	0	24,099,364
Taxiway M	X				0	0	0	0	0	0	0	0	0	25,801,173	25,801,173	25,801,173	0	77,403,519
Taxiway November - New	X				0	0	0	0	0	0	0	2,008,280	10,146,000	0	0	0	0	12,154,280
Subtotal - WGP Phase 1					\$0	\$0	\$0	\$0	\$13,587,272	\$65,133,135	\$11,756,808	\$95,518,835	\$10,146,000	\$25,801,173	\$25,801,173	\$25,801,173	\$0	\$273,545,568
WGP																		
Terminal 6 Apron - Support Facility Relocations	X				\$0	\$0	\$0	\$0	\$0	\$0	\$6,411,853	\$17,405,097	\$0	\$0	\$0	\$0	\$0	\$23,816,950
Terminal 6 Apron - Utility Relocations	X				0	0	0	0	0	0	826,324	6,192,198	0	0	0	0	0	7,018,522
Terminal 6 - Utility Relocations	X				0	0	0	0	0	0	12,164,740	90,362,157	0	0	0	0	0	102,526,897
Terminal 2 - New Concourse - FIS Facilities	X				0	0	0	27,432,901	27,432,901	27,432,901	0	0	0	0	0	0	0	82,298,702
Terminal 4 Apron - Support Facility Relocations	X				0	0	0	0	0	0	5,669,208	30,678,575	0	0	0	0	0	36,347,783
Terminal 4 - Facility Relocations	X				0	0	0	0	0	0	16,139,462	87,548,472	0	0	0	0	0	103,687,934
Terminal 4 - Drainage Control	X				0	0	0	0	0	0	0	10,460	0	0	0	0	0	10,460
WGP - Airport Wide Off-Site Spoil	X				0	0	0	1,972,717	1,972,717	1,972,717	1,972,717	1,972,717	1,972,717	1,972,717	1,972,717	1,972,717	0	17,754,454
Terminal 6 Apron - New [beyond 40 feet]	X				0	0	0	0	0	0	1,746,786	15,051,643	15,051,643	0	0	0	0	31,850,072
Terminal 6 Apron - Grading	X				0	0	0	0	0	0	721,726	1,035,520	983,221	324,254	324,254	0	0	3,388,973
Terminal 6 Apron - Additional Relocations/Demolitions	X				0	0	0	0	0	0	2,886,903	4,142,078	3,953,802	1,443,452	1,317,934	0	0	13,744,169
Terminal 6 Northern Extension - New Apron/Grading	X				0	0	0	0	0	0	0	0	0	627,588	18,011,765	10,198,299	0	28,837,651
Terminal 6 - New Apron [within 40 feet]	X				0	0	0	0	0	0	0	125,518	449,771	1,694,487	0	0	0	2,269,775
Terminal 6 - At-Grade Roadway	X				0	0	0	0	0	0	658,967	491,610	5,962,082	5,962,082	5,135,759	0	0	18,210,501
Terminal 6 - ATS Facilities	X				0	0	0	0	0	0	3,200,697	3,200,697	24,831,550	65,426,009	22,164,303	0	0	118,823,255
Terminal 6 - Elevated Roadway	X				0	0	0	0	0	0	4,257,136	3,190,237	38,659,397	38,659,397	33,283,063	0	0	118,049,231
Terminal 6 - Parking Structure	X				0	0	0	0	0	0	2,499,891	3,336,674	37,017,210	54,903,457	0	0	0	97,757,231
Terminal 6 - Pedestrian Bridge to Parking (2)	X				0	0	0	0	0	0	198,736	261,495	5,826,105	8,294,616	62,759	0	0	14,643,711
Terminal 6 - TS Surface Lot Reconfiguration	X				0	0	0	0	0	0	177,816	240,575	2,677,707	3,974,722	0	0	0	7,070,820
Terminal 6 - Temporary Roadway	X				0	0	0	0	0	0	20,920	20,920	198,736	198,736	167,357	0	0	606,668
Terminal 6 - Utilities	X				0	0	0	0	0	0	439,311	3,399,433	4,654,608	4,508,171	3,033,340	0	0	16,034,864
Terminal 6 - Terminal 5 Concourse Reconfiguration	X				0	0	0	0	0	0	0	5,763,346	8,650,249	11,526,693	5,763,346	0	0	31,703,634
Terminal 6 - Special Systems	X				0	0	0	0	0	0	1,391,153	10,689,909	14,643,711	14,183,480	9,528,872	0	0	50,437,125
Terminal 6 - SFRB Defeasance - Northwest	X				0	0	0	0	0	0	0	0	0	7,959,903	0	0	0	7,959,903
Terminal 6 - SFRB Defeasance - Delta	X				0	0	0	0	0	0	0	0	0	29,182,824	0	0	0	29,182,824
Terminal 6 - New Terminal and Concourse Building	X				0	0	0	0	0	0	12,122,901	93,269,980	127,776,839	123,739,358	83,165,819	0	0	440,074,896
Terminal 6 - Loading Bridges and Equipment	X				0	0	0	0	0	0	334,713	2,541,730	3,483,111	3,378,513	2,269,775	0	0	12,007,843
Terminal 6 - Landscaping	X				0	0	0	0	0	0	0	0	313,794	585,748	554,369	0	0	1,453,911
Terminal 6 - Baggage Systems	X				0	0	0	0	0	0	993,680	7,635,649	10,449,334	10,125,080	6,798,866	0	0	36,002,610
Terminal 6 - Apron Demolition	X				0	0	0	0	0	0	0	428,852	2,165,177	0	0	0	0	2,594,029
Terminal 6 Northern Extension - Baggage Systems	X				0	0	0	0	0	0	0	0	0	167,357	2,248,856	7,217,258	0	9,633,470
Terminal 6 Northern Extension - Loading Bridges and Equipment	X				0	0	0	0	0	0	0	0	0	52,299	753,105	2,405,753	0	3,211,157
Terminal 6 Northern Extension - New Concourse	X				0	0	0	0	0	0	0	0	0	1,087,819	15,041,183	48,156,890	0	64,285,891
Terminal 6 Northern Extension - Special Systems	X				0	0	0	0	0	0	0	0	0	135,977	1,872,303	6,003,922	0	8,012,202
Terminal 6 - Hydrant Fueling and Fuel Pipeline Extension	X				0	0	0	0	0	0	355,633	3,033,340	3,033,340	3,033,340	0	0	0	6,422,313
Terminal 6 - Thermal System Tunnel	X				0	0	0	0	0	0	1,851,383	14,235,779	19,507,515	18,890,387	12,698,189	0	0	67,183,254
Terminal 6 - Realign. Hydrant Fueling gates M20& M21	X				0	0	0	0	0	0	0	115,058	313,794	1,140,118	0	0	0	1,568,969
Terminal 6 Northern Extension - Hydrant Fueling/Fuel Pipeline Extension	X				0	0	0	0	0	0	0	125,518	0	41,839	41,839	2,269,775	0	2,478,971
Terminal 2 Apron - New	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - Utilities and FAA Tower Controls	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - Special Systems	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - Rebuild Terminal 2 Airside	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - New Concourse (Domestic)	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - Loading Bridges and Equipment	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - Baggage Systems	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - Building Demolition	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 2 - Hydrant Fueling and Fuel Pipeline Extension	X				0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal 4 Apron - New	X				0	0	0	0	0	0	0	0	0	0	10,867,726	27,603,395	0	38,471,121
Terminal 4 Apron - Grading	X				0	0	0	0	0	0	0	261,495	5,229,897	4,801,045	0	0	0	10,292,437
Terminal 4 - At-Grade Roadway	X				0	0	0	0	0	0	0	0	62,759	753,105	1,171,497	481,151	0	2,468,511
Terminal 4 - ATS Facilities	X				0	0	0	0	0	0	10,460	1,558,509	7,049,901	31,797,773	15,898,886	0	0	56,315,529
Terminal 4 - Elevated Roadway	X				0	0	0	0	0	0	10,460	554,369	5,198,517	8,106,340	3,347,134	0	0	17,216,820
Terminal 4 - Elevated Walkway	X				0	0	0	0	0	0	0	0	1,098,278	4,403,573	0	0	0	5,501,851
Terminal 4 - Utilities	X				0	0	0	0	0	0	3,859,664	12,886,466	9,978,643	0	0	0	0	26,724,773
Terminal 4 - Underground Utility Relocation	X				0	0	0	0	0	0	5,522,771	18,409,237	14,246,239	0	0	0	0	38,178,247
Terminal 4 - Underground Baggage Room Expansion	X				0	0	0	0	0	0	1,056,439	7,635,649	22,906,948	17,384,177	11,589,451	0	0	60,572,665
Terminal 4 - Temporary Roadway	X				0	0	0	0	0	0	0	31,379	345,173	543,909	230,115	0	0	1,150,577
Terminal 4 - Special Systems	X				0	0	0	0	0	0	1,025,060	7,499,672	22,582,694	17,133,142	11,422,095	0	0	59,662,663
Terminal 4 - New Terminal FIS Facilities	X				0	0	0	0	0	0	1,380,693	10,135,540	30,500,758	23,137,063	15,428,196	0	0	80,582,250
Terminal 4 - New Terminal (Domestic)	X				0	0	0	0	0	0	6,809,326	49,872,296	150,160,797	113,896,693	75,927,642	0	0	396,666,753
Terminal 4 - Loading Bridges and Equipment	X				0	0	0	0	0	0	261,495	1,925,062	5,826,105	4,424,493	2,949,			