

May 11, 2009

Mr. James Keefer, Manager  
Federal Aviation Administration  
Chicago Airports District Office, CHI-ADO-600  
2300 E. Devon Avenue  
Des Plaines, Illinois 60018

Dear Mr. Keefer:

In 2004 we supported Phase 1 of the O'Hare Modernization Program through a series of Majority in Interest letter agreements which included the approval of issuance of almost \$2 billion in General Airport Revenue Bonds to finance the project. We have continued to support the OMP through the construction of Phase 1 and are currently negotiating with the City on the next phase of the program.

The airlines recognize the value the airfield improvements provided by the OMP will bring to the carriers operating at the airport and, more importantly, to the National Air Transportation system. Completion of the OMP airfield will provide significant operational efficiencies beyond those already expected from Phase 1. These operational efficiencies should provide the airlines with significant value immediately upon commissioning of the new runways, while also providing opportunities for substantial gains in capacity in the longer term. We believe even greater operational benefits will accrue to the National Air Transportation system as the OMP relieves one of its key congestion points.

We are pleased to express our continued support of projects that enhance O'Hare's airfield efficiency and are currently working with the City to finalize a plan of finance for the OMP Runway Expansion airfield projects. We fully support the City's action of requesting AIP discretionary funding for the OMP Runway Expansion airfield projects, and we encourage the FAA to provide such funding to the maximum extent practical.

Sincerely yours,



Ajay Singh  
Vice President, Corporate Real Estate  
United Air Lines, Inc.



Laura A. Einspanier  
Vice President, Corporate Real Estate  
American Airlines

cc: Rosemarie Andolino  
Michael Boland