



Dallas/Fort Worth International Airport Safety Management Systems (SMS) Implementation Overview

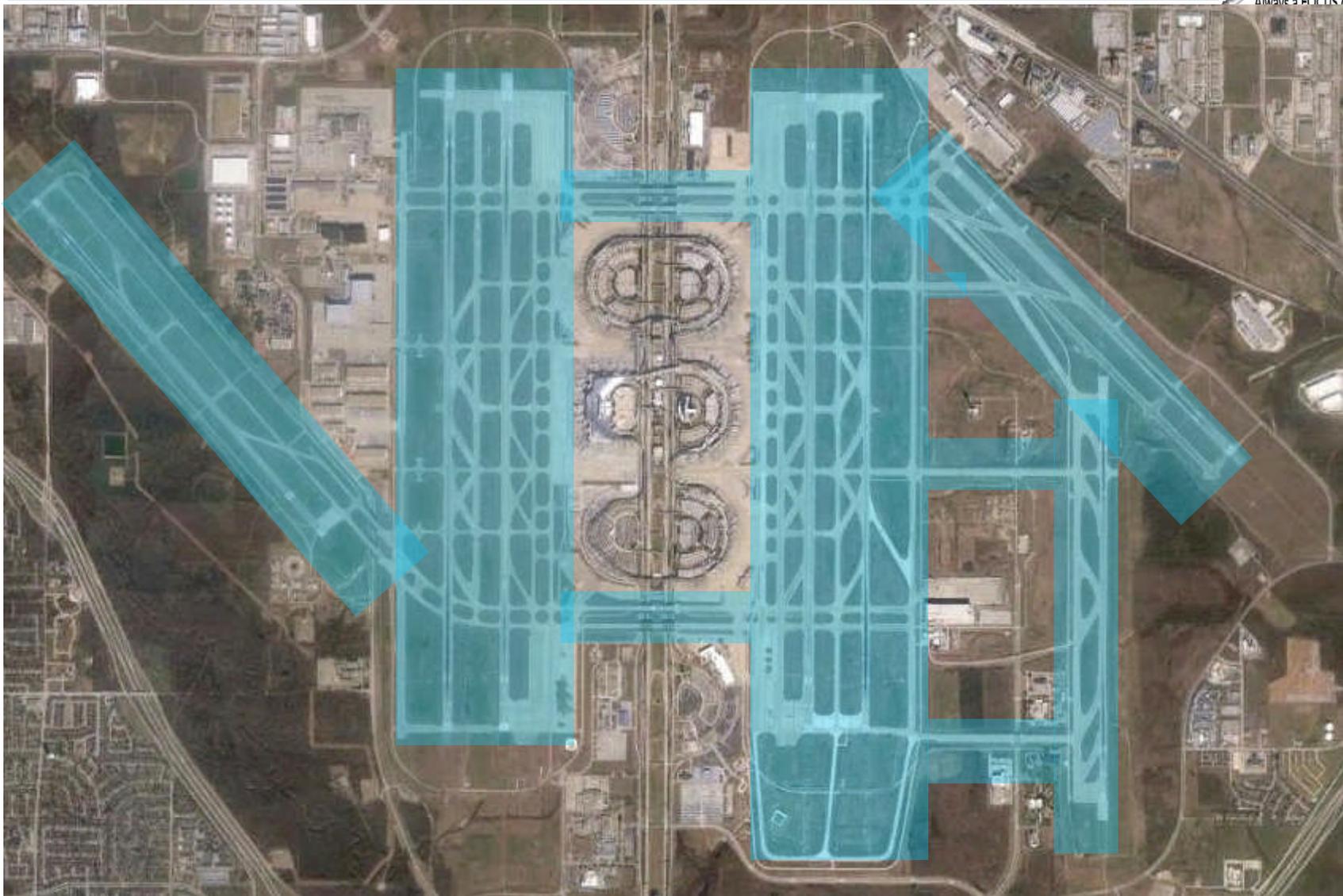
FAA Airport SMS Implementation Workshop
November 2, 2011

Julie Schrecke – DFW Operations Safety Administrator

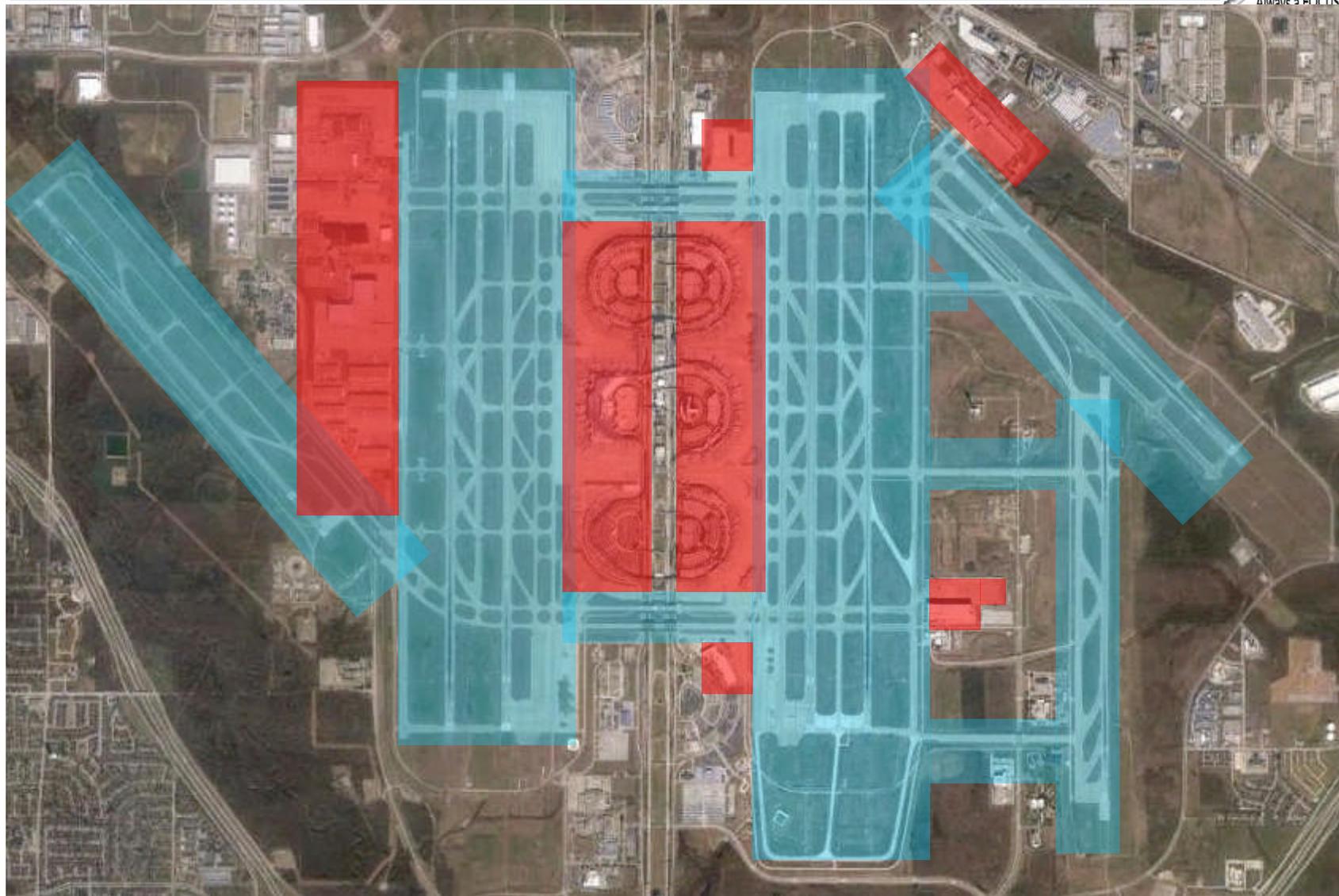


Outline

- DFW Participation in FAA Pilot Studies
- Project Tasks
- Challenges and Lessons Learned
- Roadmap for the future



CFR Part 139 Regulated Aircraft Movement Areas (AMA)



Proposed CFR Part 139 Regulated Aircraft Movement (AMA) and Non-Movement Areas



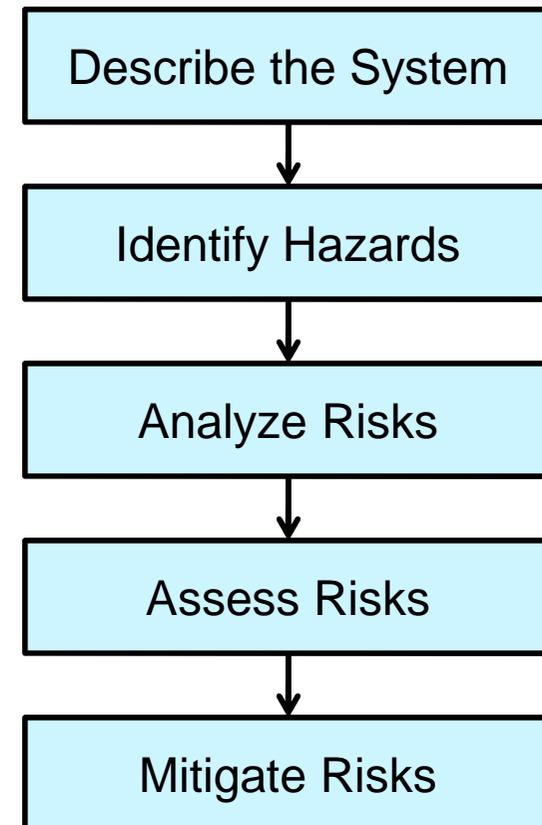
FAA SMS Pilot Programs - DFW Participation and Deliverables

- FAA Pilot Study I April 2007- June 2008
 - Gap Analysis, SMS Manual and Implementation Plan

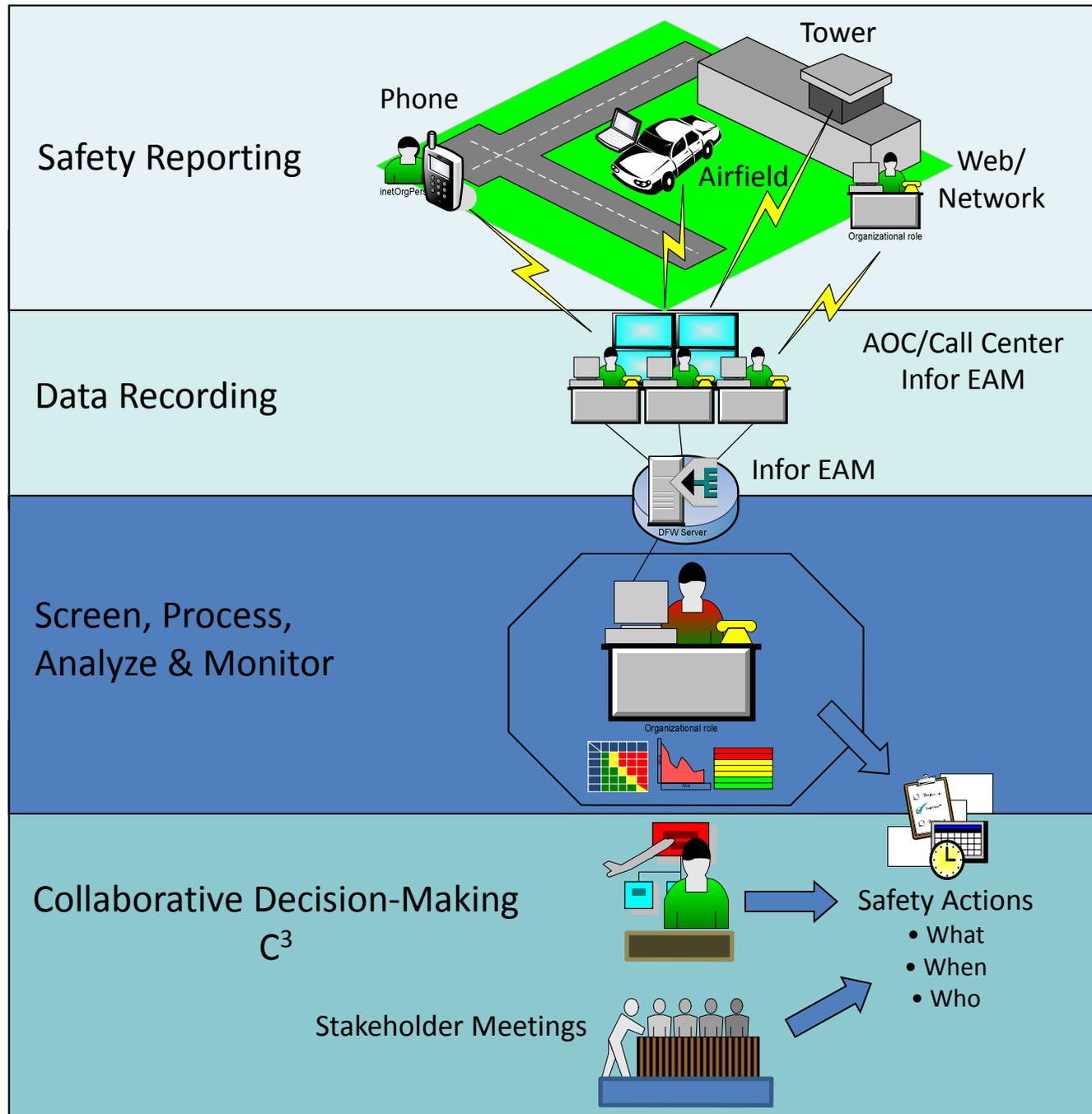
- FAA Pilot Study III October 2010 - November 2011
 - Safety Risk Management Implementation
 - Safety Reporting and Data Collection System
 - Three Safety Risk Assessments
 - Collection of Safety Data
 - Trend Analysis
 - Internal Program Evaluation
 - Other
 - Review of SMS Manual
 - Data Analysis Reports
 - Final report

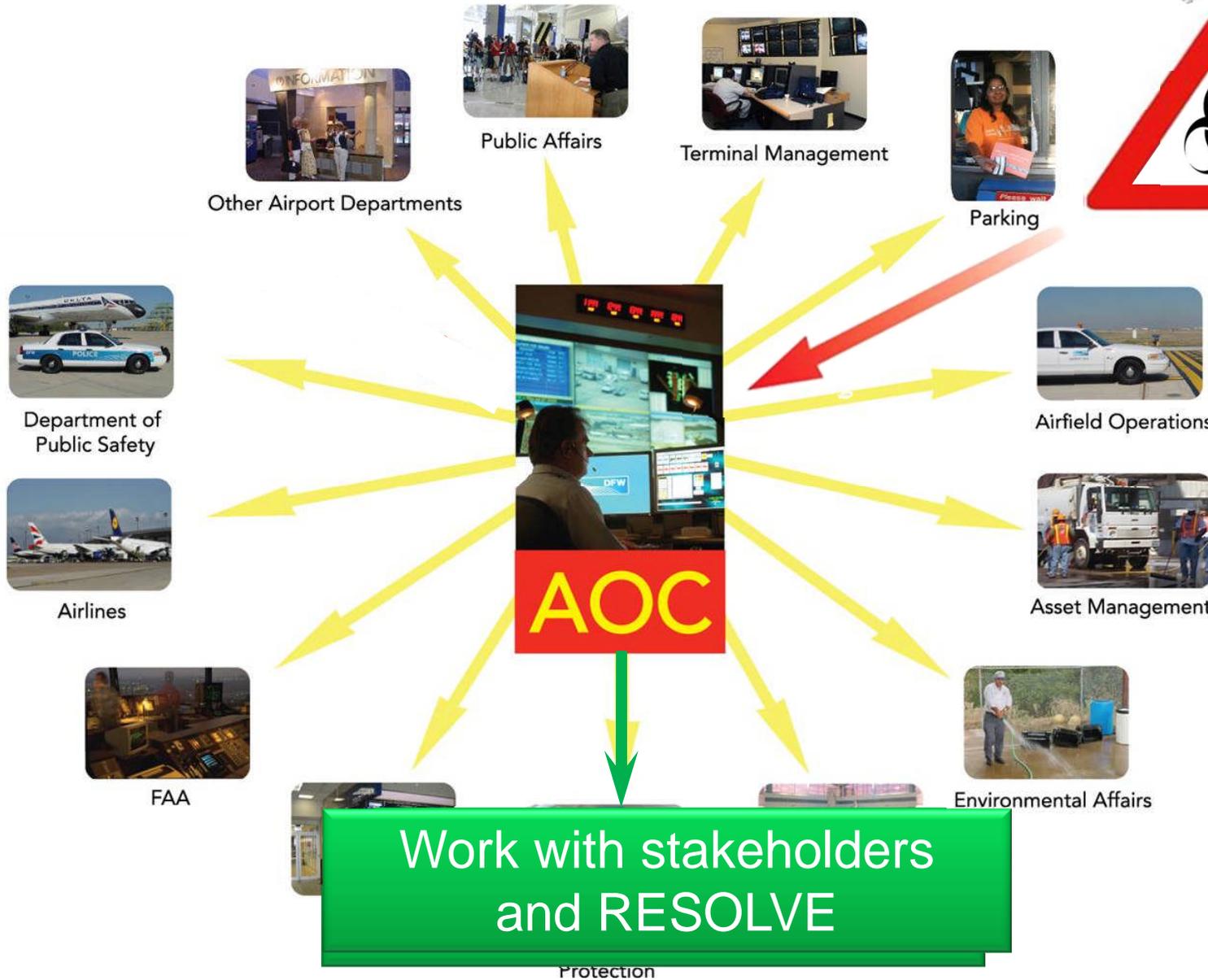
Task 1 - Safety Risk Management Implementation

- Defined and reviewed SRM processes documented in DFW SMS Manual
- “Introduction to SRM” training to SRA participants
- Training on SRM to key DFW staff scheduled for November
- Discussions with SMS Administrator on SRM of daily hazards identified
- Integration of SRM approach to wildlife management
- Software development by DFW IT with integration of safety reporting and SRM



DFW Safety Reporting





Work with stakeholders
and RESOLVE

Protection



Task 2 - Safety Reporting and Data Collection for DFW

BEFORE:

Methodology for incident or hazard reporting

- Events recorded in all free text or paper and in Access-type database
- Documentation and distribution of narrative-type incident reports in a Word document stored in possibly multiple places
- Cumbersome, labor intensive, and potentially inconsistent reporting
- No streamlined ability to collect, compare, analyze, trend incidents and hazards
- Many points of failure with no real action taken – a reactive process



“NextGen” of Safety Reporting and Data Collection for DFW

AFTER:

New enhancements supporting SMS

- Formalize and automate incident reporting and hazard identification
- Paperless – “Green”
- Consistent, ability to archive, permanent record keeping
- Workload effectiveness/operational effectiveness
- Creation of incident and hazard “warehouse” to effectively collect, analyze, and manage incidents and hazards
- Points of failure now effectively eliminated or managed
- Hazards and incidents more actionable = proactive and sustainable



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VIEWUDOC (Read-Only) [Compatibility Mode] - Microsoft Word

Home Insert Page Layout References Mailings Review View

Print Layout Full Screen Reading Web Layout Outline Draft Document Views

Ruler Document Map Gridlines Thumbnails Message Bar Show/Hide

Zoom 100% One Page Two Pages Page Width

New Window View Side by Side Arrange All Split Synchronous Scrolling Reset Window Position Window

Switch Windows Macros

Airport Operations
Airfield Incident Report: IR#A110613-1
Linked: CR 291403



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Enhanced Event Reporting in InforEAM Call Center

Status: Open	ALT Tower:
Source: Crash Phone	Time:
Call Start: 09/28/201	Runway:
Type: Route To	Location:
Event Type: SURINC	Problem:
Class: ALT	
CFR 129: Y	

FOD Material:

FOD Origin:

FOD Size Lgst Dim Inches:

DFW safety reporting and SRM is working!

DFW Vehicle Damage:	<input type="checkbox"/>	MCP Activated:	
FAA Facilities Damage or Out of Service:	<input type="checkbox"/>	EOC Activation Level:	
Estimate Infrastructure Return to Service:		Impact to Airport:	
Estimated Cost for Repairs 123.45:			
Injury:			
EMS Transport Injured:	<input type="checkbox"/>		

Latitude:		ALT Duration of Alert:	
Longitude:			

Hazard Recording and Management

Hand-drawn form for Hazard Recording and Management:

- Hz Name**
- Categories** ~~MOD~~ MOD
- Consequences**
- Origin of Hz** Not Null Free Text
- I. Severity** 1-xxx
- Rationale** Not Null
- I. LKH** A-xxx
- Rationale** Not Null
- I R. Rtg** Popup Based on System
1A High
2B Med
3C Low
- Ext. Ctrl Mss** Not Null
- Residual Ctrl Mss** Not Null
- Residual SVR**
- Rationale** Not Null
- Res. LKH** A-xxx
- Rationale** Not Null
- Res Res Rtg** Pop UP
- Residual Rtg**
- IC**
- PN**
- DDL Date**
- Estimated DDL**
- Estimate Column**
- Action** Responsibility for Action
- Responsibility** (Name) Title Company/Dept
- Email**
- phone**
- Fd Date**
- DDC Date**
- Submit Hz**
- Reset**
- +Add**
- Email**
- DMZ** (cloud icon)
- F5** (circle icon)
- F5** (circle icon)

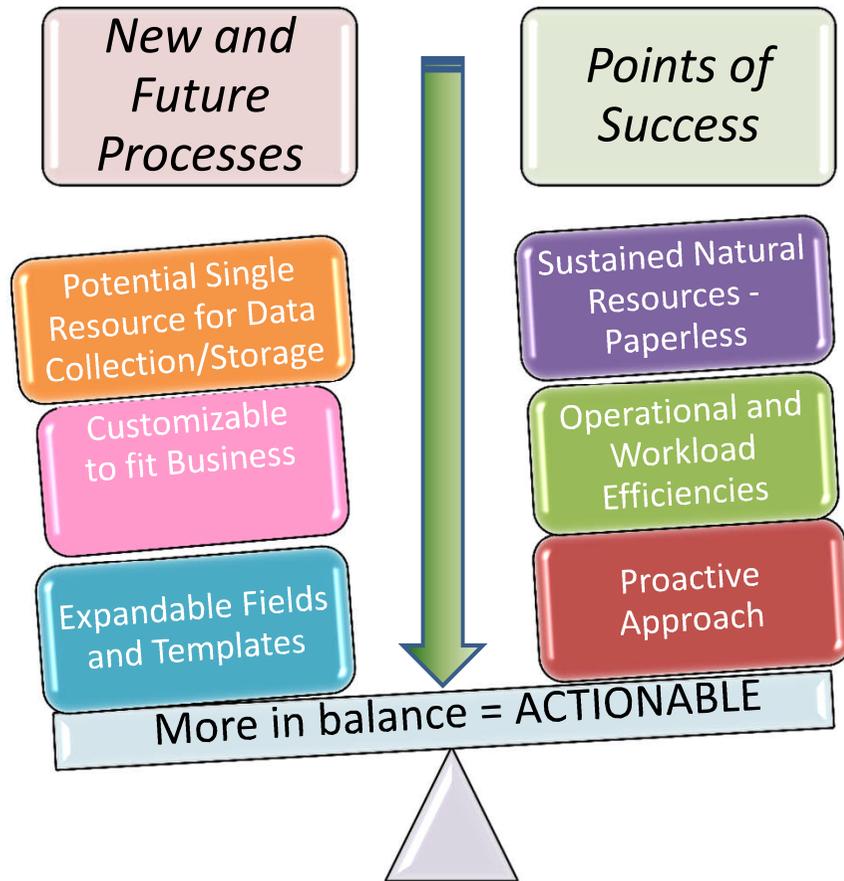


Other Enhancements

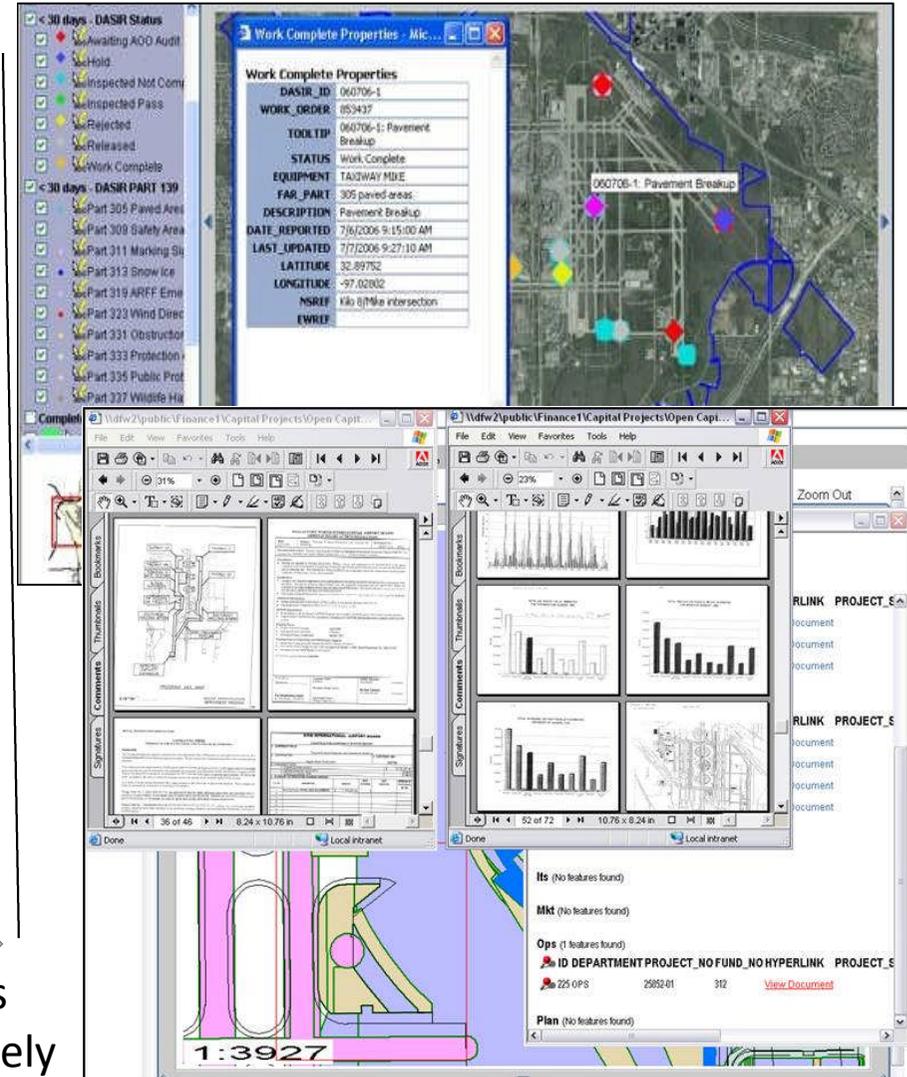
- Infor EAM Call Center Enhancements– Estimated live November 16
 - Currently undergoing final testing with user groups
 - SMS Hazard recording and management
 - Enhanced event reporting supporting fields
 - Alert event information captured in fields
 - Enhanced FOD reporting fields
- Airfield vehicle laptops and associated hardware



Dallas/Fort Worth International Airport Safety Management System Data Management & Geographic Intelligence



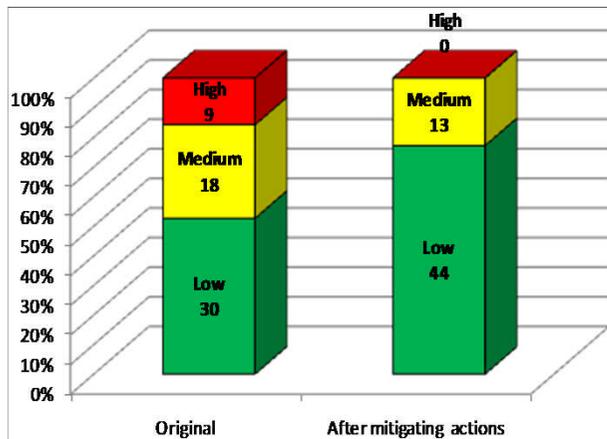
- Improves real time situational awareness
- Results in more rapid, holistic, accurate, timely and cost effective decision making



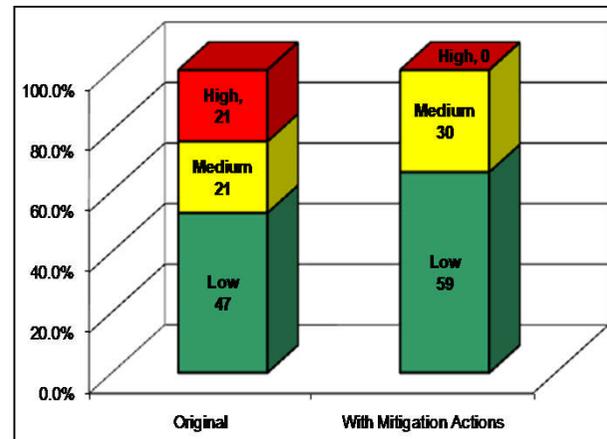
IMPROVED DATA MANAGEMENT = IMPROVED GEOGRAPHIC INTELLIGENCE SYSTEMS

Task 3 - DFW Safety Risk Assessments

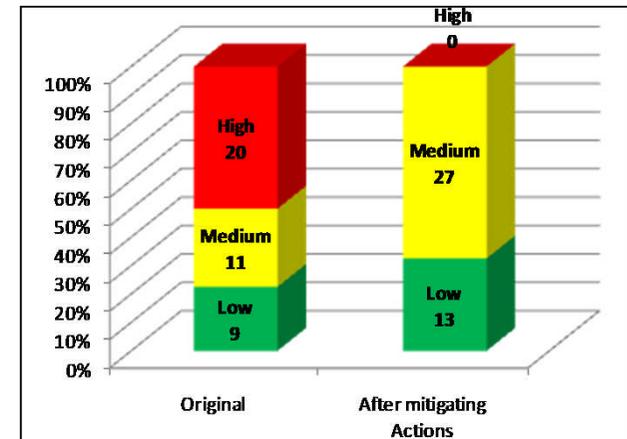
- Topics
 - Surface Incidents on the AMA
 - Winter Weather Operations
 - Ramp Construction Safety (TRIP Terminal A, Phase I)
- Results
 - Identification of key hazards, associated risk ratings, mitigation strategies, and post-mitigation risk ratings
 - Recommendations to further mitigate risks



TRIP Terminal A, Phase I



Winter Weather Operations



Surface Incidents on the AMA



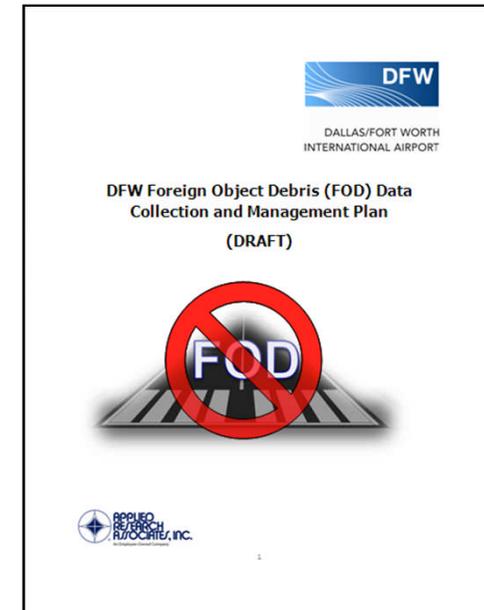
Lessons Learned

- The combination of key stakeholders with subject matter experts is essential to a successful safety risk assessment
- General topics (e.g. winter weather operations) are more difficult to achieve meaningful results
 - Need to get into the woods to identify some very specific hazards
 - Very time consuming for a general topic
 - In general it takes more time than stakeholders expected
- Facilitation is key to maintain focus
- Participants need to be briefed on SRM before the start of the session
- Multiple meetings helped (large airport and number of stakeholders)
 - Bring key stakeholders
 - Maintain focus on areas specific to the group of stakeholders
 - Maintain control of brainstorming sessions
 - Time to run the meetings is long and increases with the number of participants
- It is important to have a preliminary list of hazards for the brainstorming sessions
- Sometimes risk is overestimated because the most credible consequence is not used to assess risk

Additional Data Analysis Reports Developed in Pilot Study

- Integrating Wildlife Management into SMS
 - Suggestion of a risk-based approach to wildlife hazard management for high risk prioritization of management activities
 - Risk classification of accidents by bird size as “medium” (yellow) for small, medium, and large birds

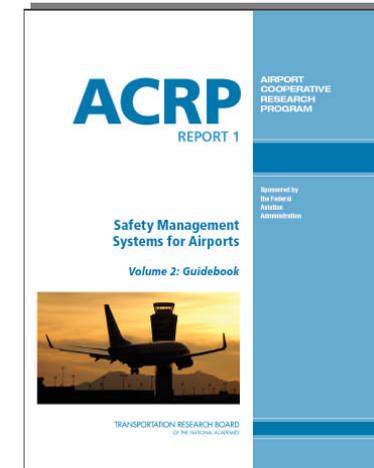
- Draft FOD Data Collection and Management Plan
 - Based on FAA AC150/5210-24 Airport Foreign Object Debris Management
 - Reviewing possibility of adopting FOD “Elimination” Plan for DFW





Task 6 - Internal Program Evaluation

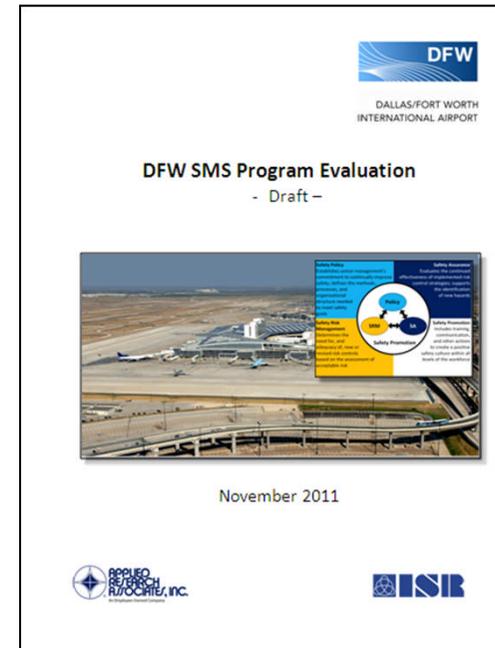
- Procedure
 - Conducted from Oct 11 to Oct 14
 - 40 stakeholders interviewed
 - Addressed SRM and SA
 - Used methodology described in ACRP Report 1, Vol 2
- Main Conclusions
 - Staff awareness of SMS and SRM was evident with positive attitude
 - Depts interested in working with Ops and be integrated with SMS
 - Dept of Development and Engineering (ADE) already managing their SRM studies
 - Program highly visible within Dept of Ops
 - Infor EAM is an excellent software solution for SMS
 - Safety data is being reported, analyzed, trended and investigated
 - Signs of safety culture transformation





Internal Program Evaluation

- Opportunities for Improvements
 - Implementation of all SMS processes documented in DFW SMS manual
 - Implement integration with other Depts
 - Need to integrate existing safety programs to SMS
 - Establish SMS link/POC in each Dept
- Next Steps
 - Approve SMS Manual
 - Implement SafetyPromotion
 - Integrate other Depts and Stakeholders to SMS
 - Integrate ramp activities to SMS
 - Generate online SMS indoctrination training
 - Continue enhancing Infor EAM SMS module and train depts on safety reporting



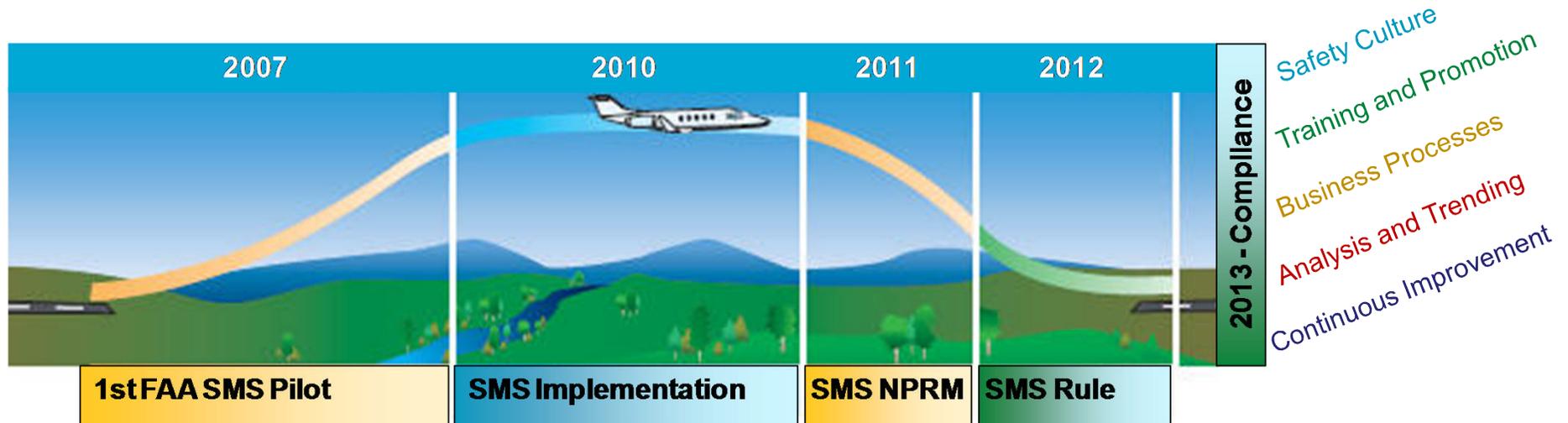
Safety Risk Management and Safety Assurance Training

- Presentation for SMS Indoctrination and Safety Reporting (actual training will be provided by DFW)
- SMS SRM and SA Executive Overview (1hr, Oct 2011)
- SMS SRM and SA Advanced Training (8 hrs, Nov 2011)





DFW “Roadmap” for the Future



- Past and present accomplishments/lessons learned and future vision for how SMS will look at DFW
- SMS now in early formative stages - small, progressive steps for best success
 - DFW SMS promotion via Internal Communications and successive front-line briefings
 - Communications and involvement with tenant SMS/safety efforts
 - Establishing data baselines
 - Fine tuning our situational awareness “radars”
 - Early stages of our program, but ahead of the industry pack



Challenges and Lessons Learned

- Selection of an SMS software solution must begin in day one of SMS implementation
- Collection of safety data can always be improved and sometimes will require development of new protocols
- Data collection should focus on key information so that airport staff is not overwhelmed
- SRM and SA training must have a practical focus associated with airport activities
- Keeping SRA focus very limited for best results
- Keep groups small (less than 10 people) during brainstorming sessions
- Each brainstorming session should not last more than 4 hrs (if possible use multiple days)
- Scheduling meetings with key stakeholders can be a challenge for large and medium airports
- It is necessary to integrate Part 139 requirements with SMS (e.g. Wildlife management, FOD Control, etc.)



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Always a FOCUS on Safety

Thank You!

