The FAA received recommendations from the Women in Aviation Advisory Board on March 28, 2022. The Agency has carefully reviewed each recommendation that falls within the FAA's scope and identified several areas related to student outreach where we are currently taking action. The spreadsheet below provides information on activities that FAA is currently taking which we believe meets the referenced recommendations.

Recommendation	Recommendation	Recommended	FAA Action
#	Description	Proposed	
R-1	Coordination of	Implementation To build a greater	The FAA has a formal relationship through a
	Non-Profit	knowledge of their	Memorandum of Understanding (MOU) with
	Organizations	missions and work,	Women in Aviation International and quite
	o i gamzaciónio	the FAA should	often amplifies their efforts, including those
		establish an	surrounding Girls in Aviation Day. We also
		awareness campaign	have a similar MOU with Dreams Soar, which
		of nonprofit	is also focused in part on bringing girls into
		organizations that	STEM. More information on our partnerships
		emphasize the	can be found at
		introduction to and	https://www.faa.gov/education/partnerships
		advancement of	
		women in aviation	FAA has informational relationships with
		professions. There	many other women's nonprofits including
		are currently many	the Society for Women in Engineering,
		non-profit	International Association of Women in
		organizations	Aviation, Latinas in Aviation, Organization of
		creating pathways	Black Aerospace Professionals, Sisters of the
		and sharing	Skies, Women Rock Wings, and Girls Who
		opportunities for	Drone. Also, we have informational
		women in aviation.	relationships with many Girls Scouts across
		There is no	the country.
		coordinated effort,	
		however, to unite	FAA works with the International Civil
		this work. There is	Aviation Organization (ICAO) to promote
		also a lack of public	gender equality and support the
		and industry	development of the Next Generation of
		awareness about	Aviation Professionals (NGAP) in the Asian
		these bodies	Pacific sector, as well as on a global level.
		providing essential	
		exposure and	FAA is also part of DOT's Gender Justice
		opportunities to	Committee which participated in the writing
		women.	of the recommendations of the National
			Strategy on Gender Equity (NSGE), as set
			forth by the Biden Harris Gender Policy
			Council. FAA assisted in the creation of DOT's
			Gender Justice Action Plan, a structured
			document that outlines the six goals that the

			Department is proposing to advance to support the implementation of the NGSE.
R-4	Aviation Careers Awareness	The FAA should launch a marketing campaign featuring women in aviation to help girls envision themselves in aviation careers. To increase the number of women in aviation, more effort must be made to promote various careers in aviation with representation of women of varying ages and ethnicities. This campaign should consider the findings of the Women in Aviation International member survey,91 which indicate that girls are attracted to aviation for adventure and challenge, not necessarily science technology engineering, and math (STEM)—and that not all careers in aviation require STEM skills. Working with organizations like the Ad Council could help this promotional	support the implementation of the NGSE. The FAA consistently features women in Women's History Month communications, "We are the FAA", hiring and STEM communications, and other initiatives. The Agency does this within existing resources. The FAA additionally has a formal partnership with Women in Aviation International and works throughout the year to support efforts to increase visibility for women and girls to aviation careers, including annual support for Girls in Aviation Day events across the county. The FAA has also published 454 posts since June 2022 highlighting initiatives and opportunities related to Diversity, Equity, Inclusion, and Accessibility, which include an emphasis on attracting women to the workforce through partnerships with organizations like Girls who Drone, Women in Aviation International, and Dreams Soar. Additionally, FAA social media channels published 62 posts celebrating Women's History Month, with specific calls to action about how to women of all ages can engage with the FAA or any career in aerospace.
		messaging reach communities nationwide.	
R-16	Social Media and Influencer Network	The FAA should continue and expand its work on its social media platforms. The Board recommends	The FAA has collaborated with roughly 35 social media influencers in FY23, particularly around recruitment campaigns like air traffic controller hiring, internships, and flight programming operations hiring. The FAA also

	that this continued development include	frequently collaborates with or amplifies influencers from underrepresented	
1	a specific focus on	demographics who strive to make aerospace	
	expanding the	fields more diverse.	
	influencer network		
	to ensure that girls		
	and young women		
	have visibility as they		
	progress through		
	their aviation		
	journeys. In		
	particular, the FAA		
	should continue		
	communicating		
	through platforms		
	that youth can relate		
	to, keeping abreast		
	of current trends.		

The FAA received recommendations from the Youth Access to American Jobs in Aviation Task Force, on September 22, 2022. The Agency has carefully reviewed each recommendation that falls within the FAA's scope and identified several areas related to student outreach where we are currently taking action. The spreadsheet below provides information on activities that FAA is currently taking which we believe meet the referenced recommendations.

Recommendation #	Recommendation Description	Recommended Proposed Implementation	FAA Action
R-02	Provide in-person engagement whenever possible and develop written materials on aviation and aerospace for school staff and teachers	Survey data indicated the strong desire for in-person presentations and written materials. Materials on aviation and aerospace careers are not widely developed or distributed for aviation and aerospace careers and school counselors, career counselors and teachers believe these would be beneficial.	FAA has an Adopt-a-School program that focuses on introducing 4th-grade students to aerospace careers. The program offers lessons and hands on activities to elementary schools on: Drones, Pilots, Air Traffic Controllers, Aviation Maintenance Technicians, Airports, and Space. To date, the FAA has adopted 16 Schools, reaching 1265 students. More information on this program can be found at https://www.faa.gov/adopt-a-school. Additionally, FAA has a large cadre of professionals that are available to attend events and go into schools, engage with youth organizations, etc. to engage with students on aviation concepts and careers. More information on the variety of ways FAA supports outreach to K-12 students is available at https://www.faa.gov/education In FY23, the FAA has conducted over 435 outreach events to students across the country.
R-02.1	Provide in-person engagement whenever possible and develop written materials on aviation and aerospace for school staff and teachers	Proposed Implementation #1: Bring Aviation Professionals to the Classroom: Aviation and aerospace organizations develop "Adopt a Classroom" or "Adopt a School" programs.	FAA has over 2000 aviation professionals called Outreach Representatives that engage in classroom visits to share about aviation careers. These same Outreach Representatives also assist with delivering the Adopt-a -School Program to local schools. More information on the variety of ways FAA supports outreach to K-12 students is available at https://www.faa.gov/education
R-02.2	Provide in-person engagement whenever possible and	Proposed Implementation #2: Create a list of speakers and	The FAA STEM AVSED program has Outreach Representatives in each of our 9 regions to assist with K-12 outreach to engage with local students and share the possibilities of a

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	develop written materials on aviation and aerospace for school staff and teachers	mentors by region to develop a plan for outreach.	career in aviation. This outreach includes science fairs, career fairs, classroom activities and more. More information on how to access these Outreach Representatives, as well as all of the FAA's other STEM AVSED related resources, is available through the FAA's STEM AVSED Regional Program Analysts located in each of the FAA's 9 regions. Information on how to contact the Regional Program Analysts is available at https://www.faa.gov/education/contact-us
R-02.3	Provide in-person engagement whenever possible and develop written materials on aviation and aerospace for school staff and teachers	Proposed Implementation #3: Encourage the FAA's AVSED office to develop a standardized curriculum that could be used by aviation and aerospace professionals to incentivize young people to consider aviation and aerospace as a potential career.	The FAA's Adopt-a-School program contains standardized lesson plans on 6 aerospace career areas, including pilots, aviation maintenance technicians, air traffic controllers, airport, drones and commercial space (please reference description of the program above) in R-02. More information on this program can also be found at https://www.faa.gov/adopt-a-school.
R-02.4	Provide in-person engagement whenever possible and develop written materials on aviation and aerospace for school staff and teachers	Proposed Implementation #4: Form public- private partnerships between businesses, associations, schools, and government agencies to create new and update existing materials.	The FAA has several formal partners that share the same common goals of promoting aerospace interests and developing quality STEM-based programs. These programs contribute to the overarching goal of creating a diverse, qualified aerospace workforce for the future. The intent of the partnerships is to state shared goals, and to establish and maintain cooperation and collaboration towards meeting the goals. More information on our partnerships can be found at https://www.faa.gov/education/partnerships
R-02.9	Provide in-person engagement whenever possible and develop written materials on aviation and	Proposed Implementation #9: Partner with Professional Organizations for Women and Minorities.	FAA has formal partnerships with several organizations that focus on women and minorities including: Organization of Black Aerospace Professionals (OBAP), Women in Aviation International (WIA) and Dreams Soar International. Throughout the year, the FAA works closely with our partners to

	aerospace for		organize events including Girls in Aviation
	school staff and		Day. Additionally, the FAA has employee
	teachers		associations groups that focus on culturally
			diverse events and support outreach to
			underserved and underrepresented groups.
			More information on our partnerships can be
			found at
			https://www.faa.gov/education/partnerships
R-06	Meet the	Target and tailor	The FAA has been working with roughly 35
	Students Where	aviation and	influencers with diverse backgrounds on
	They Are With	aerospace	several aviation campaigns on social media.
	Gaming and	outreach	
	Social Media	programs based	Additionally, the FAA works to reach
		on age,	students 'where they are' through innovative
		demographics,	programs like the Airport Design Challenge.
		and geographic	The Airport Design Challenge utilizes the
		location to ensure	video game Minecraft to engage and mentor
			students on aviation concepts while they are
		young people are	
		engaged and	challenged to recreate an actual airport in
		inspired through	the virtual world. More information on the
		the most effective	Airport Design Challenge can be found at
		means. This also	https://www.faa.gov/adc
		includes	
		messaging to	The FAA has teamed up with the YouTube
		parents and	children's show host Janet from <u>Janet's</u>
		caregivers who	Planet to promote the Airport Design
		hold significant	Challenge and other STEM AVSED initiatives
		influence over the	by interviewing her at events and amplifying
		career choices of	her content that promotes FAA content.
		their students.	
		Specifically, we	In the past year, the FAA digital media team
		suggest that	also published 33 social media posts
		social media,	amplifying the challenge, attracting nearly
		gaming and other	8,000 link clicks to the Challenge webpage.
		new technologies	
		(e.g. virtual and	
		augmented	
		reality) as well as	
		platforms (e.g.	
		Metaverse) can	
		open pathways to	
		engaging and	
		inspiring young	
		people like never	
		before. We need	
		to take advantage	
		of these	
		platforms to	

		reach the next generation.	
R-06.2	Meet the Students Where They Are With Gaming and Social Media	Proposed Implementation #2: Reach out to celebrity or prominent influencers (brand ambassadors) and enlist them, particularly Black, Indigenous and People of Color (BIPOC) and women, and their social media platforms	The FAA has collaborated with roughly 35 social media influencers in FY23, particularly around recruitment campaigns like air traffic controller hiring, internships, and flight programming operations hiring. The FAA also frequently collaborates with or amplifies influencers from underrepresented demographics who strive to make aerospace fields more diverse.
R-12.3	Significantly Increase the Mentoring, Pre- Apprenticeships and Apprenticeships Available to Grow Future Employees	Proposed Implementation #3: Bring underrepresented groups to aviation through FAA partnerships with non-profit workforce organizations	The FAA hosts a very successful Minority Serving Institution (MSI) internship program each year. More information on this program, as well as other internship opportunities at FAA, can be found at Internships Federal Aviation Administration (faa.gov) The FAA published 364 social media posts in the last year highlighting STEM initiatives and opportunities. Additionally, for recent high school graduates, the FAA has published 132 posts since June 2021 promoting FAA internships, including the Minority Serving Institutions internship. In addition to internships, the FAA has several formal partnerships with non-profit organizations aimed at bringing more students into aviation and aerospace careers. More information on those partnerships can be found at https://www.faa.gov/education/partnerships