

"This accident was investigated to provide guidance toward the prevention of a recurrence. The content of this report is confined to relevant circumstances and is published for accident prevention purposes only."

TP 1991

REPORT # H80001

Aircraft Accident

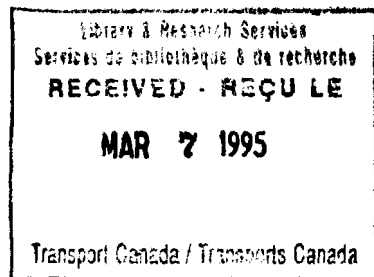
Pacific Western Airlines

Boeing 737, C-FPWC

Cranbrook, B.C.

11 February, 1978

Following an instrument approach and touchdown with reverse selection, the pilot immediately elected to go-around due to an obstruction on the runway. The engine thrust reversers did not fully re-stow because hydraulic power was automatically cut off at lift-off. After clearing the obstruction and climbing briefly, the aircraft crashed to the left of the runway. The accident was due to a complex set of circumstances.



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This accident was investigated and this report was prepared by the Aviation Safety Investigation Division, Aviation Safety Bureau, Transport Canada.

This accident investigation and this report have been audited by the Aircraft Accident Review Board. The Board has considered all information available, including that from involved parties. The Board agrees with the content of this report for release as public information.

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1. FACTUAL INFORMATION

1.1 History of the Flight

Pacific Western Airlines flight 314 was a scheduled Boeing 737 service from Edmonton, Alberta to Castlegar with stops at Fort McMurray, Edmonton, Calgary and Cranbrook, B.C. The flight departed Calgary at 1932Z,¹ 11 February 1978, for Cranbrook with a Company estimated time enroute of 23 minutes. This estimate was passed to the Company Agent in Cranbrook.

Flight 314 was cleared by Calgary Air Traffic Control to Cranbrook via high level airway 505, and reached the assigned altitude of 20,000 feet at 1938Z. Air Traffic Control in Calgary transmitted an ETA (estimated time of arrival) of 2005Z to Cranbrook Aeradio, via the land line.

Cranbrook is an "uncontrolled" airport without a control tower, but within controlled airspace, with an "Aeradio" station providing communications, weather, and advisory service. At Cranbrook it was snowing with the visibility reported as 3/4 of a mile, and a radio equipped snow removal vehicle was sweeping the runway. The Aeradio operator at Cranbrook alerted the vehicle operator about the incoming aircraft at 1935Z and gave him the ETA of 2005Z; they both expected the flight would report by the "Skookum Beacon" on a straight-in approach to runway 16, thus giving the vehicle operator about seven minutes to get off the runway.

At 1942Z Flight 314 called Calgary and requested and received descent clearance; it was also given clearance for the approach to Cranbrook. At 1944Z, the flight called out of 18000 feet in the descent, and Calgary ATC advised the flight to contact Aeradio. At 1945Z, Flight 314 made initial contact with Cranbrook Aeradio and at 1946Z Cranbrook passed the latest weather, altimeter and runway information. At 1947Z Cranbrook Aeradio advised the

¹ *All times in this report are Greenwich mean time (Z); for mountain standard time subtract 7 hours.*

flight that snow removal was in progress and gave the latest visibility; Flight 314 acknowledged. No further transmissions were received from the flight by Aeradio or ATC.

Evidence indicates the aircraft passed the Skookum beacon inbound on a straight-in instrument approach, and flew the ILS for runway 16 to touchdown.¹ According to witnesses and estimates partially derived from flight data recorder information, the aircraft touched down at 1955Z approximately 800 feet from the threshold and reverse thrust was selected. Reverse thrust was cancelled immediately after touchdown and a go-around was initiated. The aircraft became airborne prior to the 2000 foot mark, and flew down the runway at a height of 50 to 70 feet, flying over a snow removal vehicle which was still on the runway, 2050 feet from the threshold and 20 feet from the right edge. About this time the left engine thrust reverser doors deployed. A few seconds later, the flap was selected up from 40⁰ to 15⁰. The landing gear remained down and locked. Six seconds before impact and just over 4,000 feet from the runway threshold, the flight recorder data indicates that a large amount of left rudder was momentarily applied.² The aircraft climbed to 300 to 400 feet above the airfield, banked steeply to the left, lost height and side-slipped into the ground to the left of the runway. Fire broke out on impact.

1.2 Injuries to Persons

Injuries	Crew	Passengers	Others
Fatal	4	38	
Serious		5	
Minor/None	1	1	

1.3 Damage to Aircraft

The aircraft was destroyed by impact and fire.

¹ See Figure 4, "Depiction of flight path from Calgary to Cranbrook as verified by simulated studies."

² The validity of this FDR indication is in question. See subsequent text and also appendix "C".

1.4 Other Damage

None

1.5 Personnel Information

- (a) The pilot-in-command (Captain) was 30 years of age and had been flying for eleven years. He held an Airline Transport licence valid until July, 1978 with no limitations. The licence was endorsed for Convair 640, Lockheed 382 and Boeing 737. The Captain had flown a line check 14 April, 1977, a simulator check 26 September 1977 and a pilot proficiency check on 14 December, 1977. He had a total of 5173 hrs, of which 2780 were flown on the Boeing 737. The day prior to the accident flight was a day of rest and he had been on duty for 8 hours at the time of the accident.

The First Officer was 25 years of age and had been flying for five years. He held a Senior Commercial Licence valid until November, 1978 with no limitations. The licence was endorsed for Lockheed 382 and Boeing 737. He held a Class I Instrument Rating, valid to January 1979. The First Officer had completed the company training programme in December, 1977 and had accomplished the required checks at that time. He had flown 1316 hrs of which 81 were on the Boeing 737. The day prior to the accident flight was a day of rest and he had been on duty for 8 hrs at the time of the accident.

- (b) The Flight Attendants had been with the company approximately three years, and had received the company Flight Attendants course. Recurrency training including emergency procedures had been provided in accordance with company policy.

The Aeradio Operator on duty at Cranbrook was qualified for his position and had been employed in this capacity for 5 years. Prior to this employment, he had been a military Air Traffic Controller for about 20 years.

The Air Traffic Controllers in Calgary who were involved with the control of Flight 314 were properly licensed and experienced.

The Runway Maintenance Equipment Operator at Cranbrook was qualified and had been employed in this position for five years.

1.6 Aircraft Information

The aircraft, a Boeing 737-275, was manufactured in 1970, bearing Boeing serial number 20142, Company fleet number 734. Two Model JT8D-9A Pratt and Whitney power plants were installed. The aircraft was maintained in accordance with the approved Company maintenance manual and was within the required check cycle.

Part II of the Journey Log used for maintenance purposes made reference to a previous fault in the thrust reverser. Log sheet 46419 "Snag #3" concerned thrust reversers. The reversers would not deploy or restow; the fault was corrected by replacing the engine accessory module. Log sheet 46420 indicates that the reversers operated properly on the next five landings. Investigation was continued to determine if the snag had in fact been cleared effectively. The engine accessory unit module S/N M00398, which had been removed, was bench tested and it was determined that the number 1 engine thrust reverser unlocked light flickered when the thrust reverser door sensors were activated. Replacement engine accessory unit module S/N M00162 was also bench tested and no faults were found. From these tests and the absence of thrust reverser snags from subsequent flights it appears that the thrust reverser system operation was normal for both engines, at the time of the accident. Module S/N M00162 was recovered from the wreckage.

Boeing Service Bulletin S/B 737-78-1023 had been incorporated. This modification removes the nose gear squat switch from the thrust

reverser logic system and permits the use of reverse thrust earlier in the landing sequence.

The weight and balance data was up-to-date and the aircraft loading was within limits.

The aircraft was fuelled with JP-4. Samples of this fuel, along with samples of the oil and hydraulic fluid were analyzed and appeared to be of the types specified (Report LP 60/78 refers).

1.7 Meteorological Information

The Cranbrook terminal forecast issued at 1630 GMT, 11 Feb 78 was as follows:

"Ceiling 4500 ft broken, 10,000 feet broken variable to overcast, occasionally 4500 ft scattered cumulus, 10,000 ft broken, high broken."

The actual conditions at Cranbrook at 1600 GMT were:

"Estimated ceiling 2500 overcast, visibility 10 miles in very light snow, temp -6° , dew point -10° , wind 160" at 11, altimeter 29.73 inches with visibility to the south reported at 6 miles."

At 1900 GMT the amended terminal forecast for Cranbrook was issued as:

"Ceiling 1500 ft broken, 4000 ft overcast, light snow, variable 1500 ft obscured, visibility 1 mile in light snow."

This forecast compares favourably to the actuals issued at 1900 GMT and 2000 GMT:

"1900Z Precipitation ceiling 1500 ft obscured, visibility 1 mile in light snow."

"2000Z Precipitation ceiling 1200 ft obscured, visibility 3/4 mile in light snow."

Eyewitnesses at the airport provided information confirming that the surface visibility was about 3/4 mile at the time of the accident (1955Z).

A document recovered from the wreckage established that the crew had received and recorded the amended forecast as well as the latest observations.

The possibility of wind shear was investigated and considered to be remote.

1.8 Aids to Navigation (Figure 3 relates to sections 1.8, 1.9 and 1.10)

Cranbrook airport is equipped with the following navigational and approach aids:

- a) VOR/DME YXC freq. 112.1 MHz, channel 58 with scheduled weather broadcasts, situated 12.4 n.m. west of the airport;
- b) NDB "X", freq. 219 kHz, situated 0.8 n.m. from the threshold of and aligned with runway 16;
- c) NDB "XC", freq. 242 kHz, with scheduled weather broadcasts, situated 3.8 n.m. from the threshold of runway 16 and aligned with that runway;

- d) NDB "SX", freq. 368 kHz, situated 20.1 n.m.
from the threshold and aligned with runway 16;
- e) ILS "IXC", freq. 110.3 MHz serving runway 16.

All navigational and approach aids were serviceable at the time of the accident. They were flight checked after the accident and determined to be within tolerance.

1.9 Communications

Cranbrook Aeradio operates on VHF frequencies 122.2, 126.7, 122.1(R) and 121.5 MHz, UHF frequencies 262.7, and 243 MHz, and can transmit on the NDB frequency of 242 kHz and VOR frequency 112.1 MHz. There is a land line between the Aeradio and other stations. Cranbrook is also able to monitor the peripheral Calgary frequency of 125.2 MHz. The Aeradio operator has two-way communication with the vehicle traffic that is allowed on the manoeuvring area of the airport, on frequency 122.6 MHz.

Pertinent to the accident are the ATC tape recordings from Calgary and the Aeradio recordings from Cranbrook.

The Cranbrook tape was a 4 track type. One channel recorded a number of Aeradio stations linked by a land line as well as aircraft communications. These recordings were found to have been made at a very low level and presented considerable difficulty in interpretation.

A preliminary transcript of the Cranbrook tape was made shortly after the accident. Considerable effort was then necessary to refine this transcript and to extract the maximum amount of relevant information. In order to identify the voices and to separate transmissions made from ground stations from those

emanating from aircraft, spectral analysis and "voice-print" techniques were employed.

The pertinent conversations between ground stations and Flight 314 are detailed in Appendix "A"; additional information is on Figure 2.

1.10 Aerodrome Information

Cranbrook Airport, operated by the City of Cranbrook under a lease agreement with Transport Canada, has one runway, 16/34 6000 ft long, 3082 ft above sea level. The aerodrome has:

runway lights;

taxiway and ramp lighting;

approach lighting on runway 16 with centre row category 1 high intensity lead in lights with threshold and runway end high intensity lights variable to 5 settings; approach lighting on runway 34 with centre row low intensity lead in lights with high intensity runway identification strobe lights;

2 bar VASIS on runway 34;

rotating beacon.

The runway was covered in light snow and snow removal was in progress at the time of the accident. All lighting was serviceable.

1.11 Flight Recorders

The aircraft was fitted with a Collins 642C-1 Cockpit Voice Recorder Serial No 657, and a Leigh Instruments FDRS-38 Flight Data Recorder System utilizing an RTD-1 Digital Recorder Serial No. 0041. The recorders were situated in the rear part of the pressurized cabin, an area that was extensively damaged by fire.

The tail section broke away during the crash and remained essentially intact. The accident occurred at 12:55 local time but the recorders were not identified and recovered until the next morning.

The cockpit voice and flight data recorders were almost totally destroyed by excessive heat. The damage was most probably due to the prolonged period of immersion in the hot surroundings rather than to the extreme temperature of the fire. A limited amount of information was recovered visually from the charred Flight Data Recorder tape with extreme difficulty. The usefulness of the recovered data was substantially reduced due to a number of malfunctions in the recording system as follows:

- . The Synchro Converter in the Recorder Electronics Unit was faulty. This seriously affected eight of the sixteen measured parameters.
- . There were intermittent faults in the monitoring of the normal acceleration together with a bias error of 0.24g.
- . Both the fine synchro parameters monitoring small variations in the magnetic heading and control wheel position were inoperative.
- . Engine 1 fuel flow monitoring was inoperative.
- . The digital signal fed to three or four of the eight sequential tracks on the tape was abnormal due to an unidentified fault that prevented recovery of any data on those tracks. In particular, this prevented any study of the information from the track preceding that on which the accident occurred.
- . The lack of monitoring of the roll angle (not specified by current Canadian requirements), prevented detailed analysis of the motions of the aircraft following initiation of the overshoot.

Information recovered from the tape is given in detail in Figure 1. Vertical lines in shaded areas on that diagram are associated with the synchro converter fault referred to above and each indicates a range within which that parameter must have been at the time indicated. Relevant portions of the data are summarized in Figure 2.

1.12 Wreckage and Impact Information

Physical evidence shows that the airplane had rolled to the left about 90 degrees when the left side of the nose contacted the ground with a nose down angle of about 30 degrees. The left wing tip impacted while the aircraft was at 90° of bank and was progressively broken up. The fuselage centre section was broken up and the wing centre section broke diagonally across from the left rear spar to the right wing front spar as the fuselage crashed into the ground.

The surface impacted was level frozen ground covered by about two feet of snow.

The flap selector lever was at 15°. The landing gear selector handle was down. On the overhead panel in the cockpit, the guard for the left thrust reverser override switch had been moved to the open position. The guard was undamaged. The witness wire on the guard had been broken and the switch was exposed but had not been moved from the "normal" position. The right switch was in the guarded, witness wired "normal" position.

At impact the thrust reverser on the left engine was fully deployed. The right engine thrust reverser was in an intermediate, but nearly stowed forward thrust position. Both reverser unlock lights were illuminated. Power on the left engine was at or near idle; power on the right engine was at less than maximum thrust (see Flight Data Recorder Information). The application of full right rudder and aileron was evident.

The flaps were at approximately 20⁰ and retracting. The ground spoilers were retracted (due to power lever advancement beyond 25⁰). The landing gear was extended. Electrical and hydraulic power were available.

1.13 Medical and Pathological Information

1.13.1 The Captain

Autopsy revealed a number of pertinent findings. There was a large irregularly shaped wound over the anterior chest wall. An open fracture was noted at the mid section of the right tibia and fibula. A distinct pressure mark was seen over the sole of the right boot which also left an imprint on the corresponding foot. A linear laceration and comminuted fracture was present at the base of the right thumb and there were numerous lacerations on the palmar surface of the right hand.

There are indications that the fracture of the Captain's right thumb may have occurred in flight rather than at impact. (The power levers were found spread apart far enough that they would have avulsed his thumb on impact.) The lacerations on the palmar surface of his right hand appear to have been produced by the plastic knob of the power lever breaking during the crash. The injury pattern in his right leg is consistent with this pilot applying hard right rudder at the moment of first impact with the ground. The injuries in his left arm and hand were consistent with application of full right aileron. The chest injury was produced by the left horn of the control column being held back while the body was thrown toward the left side of the cockpit. Since he was not wearing a shoulder harness but only a lap belt his body jackknifed on impact allowing the left horn of the control column to penetrate his chest. After the first impact the nose section bounced throwing this pilot toward the right side of the cockpit so that his head came to lie near the First Officer's control column with his chest over the centre console.

There was no evidence of disease which might have impaired his flying performance. Biochemical determinations did not show the presence of any alcohol, carbon monoxide or cyanide.

The post mortem tissue lactate profile indicated that this pilot had an acute stress reaction for approximately the last 20 seconds before impact.

1.13.2 The First Officer

The following injuries are of particular interest. There was a fracture of the left humerus and compound fractures of the distal aspects of the left ulna and radius. Multiple fractures were seen in the right tibia and fibula. There was evidence of an imprint upon the sole of the right foot corresponding to the pattern of the rudder pedal. There were fewer lacerations on the palmar surface of the left hand than observed on the other pilot.

The injury pattern is consistent with this pilot also applying hard right rudder at impact. At the same time he was apparently pushing with his left hand over the Captain's right hand on the power levers. The fractures in his left upper extremity were likely produced at the time of the first impact. The injuries on his right arm and hand were consistent with application of full right aileron. There were no shoulder harness or lap belt related injuries; he was not wearing either of these.¹ On the second impact his body was thrown toward the front right hand corner of the cockpit.

Internal examination did not show any evidence of pre-existing disease. Biochemical determinations did not reveal the presence of any alcohol, carbon monoxide, or cyanide.

¹ See also Section 1.12 - the harness being undone may have been due to an attempt to reach the left engine thrust reverser override switch.

The post mortem tissue lactate profile indicated an acute stress reaction for the last 10 to 11 seconds before impact.

1.13.3 The Cabin Occupants

The two forward cabin attendants and two passengers were found in the cockpit section having died of crushing and penetrating injuries. Seven passengers remained in the front section of the aircraft when the latter came to rest. Six of these were found dead of crushing injuries, mostly to the head. One had survived but died eleven days later, also as a result of head injuries.

Sixteen passengers were found widely scattered outside the aircraft on the left side of the front and centre section. They apparently fell out of the aircraft as the left side of the fuselage broke open. Passengers near the centre section and along the wreckage trail had minimal injuries but died of smoke inhalation and/or burns. There were thirteen passengers found on the right side of the centre section and between it and the rear section. These suffered from flailing injuries and burns of which many died.

1.14 Fire

1.14.1 Response

The equipment operator on the runway observed the aircraft crash approximately 10 seconds after it passed over him. He immediately alerted the Aeradio operator and then drove hastily to the fire hall where he was met by the Fire Chief who had responded to the siren. Both men departed with the crash truck and arrived near the crash site within five minutes after the aircraft crashed. The City of Cranbrook fire department responded with a 4 wheel drive main pumper carrying 730 gallons of water and 20 gallons of chemical plus a smaller 4 wheel drive mini pumper using water only.

Kimberley Fire Department responded with one pumper. These units arrived at the site approximately 25 minutes after the alarm was sounded. Because of snow banks and deep snow bordering the side of the runway, none of the units was able to approach within effective fire fighting range. Approximately one hour after the crash a roadway was opened by a snow blower and the two units from the City of Cranbrook were then used to extinguish the spot fires.

1.14.2 Initiation

The fire was initiated either by the #1 engine which came off as the left wing was being progressively broken up, spilling out large quantities of JP-4 fuel, probably in both liquid and mist form, and/or by broken electrical wiring in the fuselage. The fire spread farther down the wreckage trail to other parts of the airplane and to the right wing fuel tanks. The #1 engine did not show fire damage; neither did the #2 engine. It was reported that the tail section did not catch fire until a little later. The flight attendant who was seated in the rear and survived the crash, reported that the rear fuselage was drenched with fuel.

The fire would probably have started in much the same way regardless of what type of aviation fuel was used since there is little difference in the flammability when it is in the form of a mist. Once the fire propagates back to the source of the fuel and ignites the fuel as it is released from the system, then the rate of fire development depends primarily on the spillage rate, with fuel volatility being of secondary importance. (Ref. Technical Report AFAPL-TR-66-9, March 1966, *A Review and Analysis of the Safety of Jet Fuel.*)

1.15 Survival Aspects

1.15.1 Evacuation

Two survivors escaped through the right rear emergency door. Some difficulty was encountered opening the door because of refuse

blocking access to the exit. Because of the catastrophic break-up, the other exits were not required; survivors were able to evacuate through breaks in the fuselage; one passenger was thrown clear still in a seat.

1.15.2 Rescue

The snow sweeper driver notified the Aeradio operator within 10 seconds of the crash. The Aeradio operator activated the crash siren and then telephoned the Airport Manager, the Cranbrook and Kimberley Fire Depts as well as the hospitals. These actions were completed within 10 minutes of the crash.

Rescue of survivors was commenced within about five minutes. The injured were carried out by rescuers on foot since the vehicles were hindered by deep snow (See also Sec 1.14). Medical attention was provided at both hospitals in accordance with local emergency procedures.

Arrangements to transport the injured to local hospitals were adequate and medical services and accommodations were satisfactory. Because of fuselage deformation the search for victims was not completed until 36 hours after the accident.

1.15.3 Fire Fighting

The fire was started either by the left engine as it was torn from the wing or by electrical wiring as it broke during fuselage disintegration. The fuel sprayed from the wing tanks as the wing broke up and it was reported that there were three separate fire sites.

The airport crash truck arrived near the site within 5 minutes. The fire fighting equipment from Cranbrook received notification within 10 minutes of the crash and were on the way less

than 2 minutes after notification. They arrived within 25 minutes of the crash. No vehicles were able initially to get within range of the fire because of snow conditions. Fire fighters and other rescuers went in on foot to rescue survivors while a snow blower cleared an access road. Fire fighting equipment was able to get close to the site approximately 30 minutes after arrival, and the fire was extinguished about 2.5 hours after the crash.

One of the fire fighting vehicles carried water and dry chemicals while others were water pumpers only. Another unit dispenses foam. A Hurst "Jaws of Life" rescue tool was available.

1.15.4 Crashworthiness

The fuselage breakup destroyed much of the occupiable area of the airplane giving conditions recognized as generally non-survivable; the seats, which were fastened to the floor tracks attached to the floor beams, came loose with their occupants as the floor beams broke. The rear fuselage was provided with a larger stopping distance by the centre fuselage breakup and impact forces were less on persons seated in that area.

All the survivors were seated from row 18 to the back row 21, except one from seat 16A who was thrown out. The fracture of the rear fuselage occurred between stations 727 and 757; seat 16A was at about station 756. Other survivors were in seats 18C, 18F, 19A, 20F, and 21B. A seventh survivor who was seated somewhere up front died in hospital. The two at 18C and 19A were seriously injured. Two passengers, who had been sitting on the left side of the rear section, were thrown outside the aircraft, still attached to their seats; one of these survived. Another passenger on the left side of the rear section managed to escape through the open fuselage in spite of a broken leg and extensive burns. One survivor sitting on the right side, just at the point where the aircraft broke, escaped through the open fuselage. One passenger in the last seat on the right side, and the cabin attendant who sat in the last

aisle seat on the left side, escaped through the right rear galley door. This door was opened with difficulty because of waste paper and galley equipment on the floor. The left rear door was twisted and could not be moved.

1.16 Tests and Research

1.16.1 Compulsory Aircraft Position Reporting - Related Regulations

A study was made of related Canadian regulations and of other documents issued to pilots concerning position reporting, to determine their applicability to the Cranbrook instrument approach procedures. The documents examined were the Air Regulations, The Designated Airspace Handbook, Air Navigation Order, Series V, No. 2, Radio Navigation Charts - ICAO Flight Information Publications ENROUTE LOW ALTITUDE and ENROUTE HIGH ALTITUDE, Transport Canada Aeronautical Information Publication FLIGHT PLANNING AND PROCEDURES CANADA AND NORTH ATLANTIC, Transport Canada NOTAM 1/77.

All the foregoing documents relate to instrument flight and reporting procedures. None of the documents obliged a pilot to report on final approach. It was concluded an intent of FLIGHT PLANNING AND PROCEDURES CANADA AND NORTH ATLANTIC was that a pilot should report by a fix on final approach, but because that publication did not have appropriate status in relation to the Air Regulations there was no obligation to do so, in a legal sense.

1.16.2 Flight Tests and Engineering Simulator Studies

The Boeing Airplane Co. conducted flight tests to (study thrust reverser extension and aircraft controllability) during a duplicated accident sequence. The flight tests involved a Boeing 737 modified to enable the crew to move the thrust reversers on one side to any desired position and then to free them by relieving the actuator hydraulic pressure. It was found that the air loads on the

reversers were insufficient to deploy them further if they were freed with the leading edges 1 inch out from the closed position. If the initial deflection was increased to 2 inches, they invariably deployed fully under the air loads. At intermediate settings, deployments only occasionally occurred. Due to restrictions in the hydraulic lines, the deployment time was 7 to 8 seconds. The associated thrust lever was moved to the flight idle position over 2.5 seconds, beginning to retard when the reversers were open 7 inches and reaching the flight idle position when they were open 23 inches. By the time that the reversers had reached their fully open deflection of 56 inches, the low speed compressor had spooled down to 46% RPM. The flight tests also showed that the aircraft was controllable with one engine in idle reverse and the other at or near full forward thrust, with the gear up and flaps at 15°. The Boeing studies determined that with flap 25, gear down and one reverser deployed, the sink rate is 50 feet per minute at 126 KEAS. The rate of sink can be overcome by .1 Kt/sec deceleration at a constant altitude. With flap 40 there is insufficient thrust to maintain level flight at a constant air speed in any configuration examined, however, at 126 KEAS gear down with one thrust reverser deployed, it is possible to overcome the rate of sink by decelerating at .85 Kt/sec. The flight test information was studied and amplified in a Boeing 737 engineering simulator.

1.16.2.1 Pacific Western Airlines performed a number of demonstrations in a Boeing 737 aircraft suitably configured to simulate conditions existing on the accident flight. These demonstrations, which were observed by aviation safety investigators, involved both high speed taxi runs and demonstration flights. The ground runs showed that partially opened thrust reversers deployed at various speeds during taxi tests with manually controlled air/ground logic. The rate of deployment varied with the amount of the initial open condition of the reverser doors and also varied with speed. In all cases partially opened doors deployed fully before 130 Kts.

The flight demonstrations were conducted to simulate the accident flight conditions, but without deploying the left thrust reverser. No correction was applied for density altitude difference.

The aircraft was flown at 125 knots with gear down, flaps at 20°, the left engine at flight idle, and the right engine at approximately full power. Right rudder was held to keep the aircraft straight. Height was maintained but the airspeed was gradually decreasing. At a given moment the pilot allowed the rudder to go back to neutral. The aircraft immediately yawed to the left and started a left roll. The pilot then applied partial left rudder whereupon the nose yawed sharply to the left, the left roll increased violently to about 60° and the nose went down giving a high rate of descent and a heading change to the left. This exercise was repeated with the same results. Synchronized movie cameras and a flight data recorder were operated throughout the demonstration.

The flights illustrated that any left rudder application at low speeds with left engine at idle, gear down, and flaps at 20°, produced an immediate yaw to the left, accompanied by a violent roll to the left and a marked nose down attitude.

1.16.3 Pilot Survey

Pilots from PWA and from other organizations were interviewed to ascertain what communications procedures were used for landing at uncontrolled airports such as Cranbrook. Cockpit procedures were observed during a number of flights in the area and communications procedures were monitored. Aeradio tapes covering flights into Cranbrook during the three days prior to the accident were studied to determine accepted practices.

1.16.4 The consensus among pilots interviewed was that once an ATC clearance for the approach had been given, there was no obligation to pass a further position report (px) unless requested to do so. These pilots were unanimous: it would be good airmanship to px on every approach regardless of the "legal" requirements; all PWA pilots observed made position reports "inbound". The Cranbrook Aeradio tapes studied confirmed that each PWA crew px'd to Cranbrook when inbound during the three days prior to the accident.

1.16.5 Video Simulation

A video camera was used to "duplicate" the final approach and accident sequence and to examine the operation of the engine thrust reverser mechanism. These flight and ground mock-up studies aided in the reconstruction of the events of the flight, provided timing of the thrust reverser operation, and confirmed that it was possible to obtain forward thrust with the reverser doors in other than the fully stowed and locked position (see also Section 1.17).

1.16.6 Search for Previous Incidents

An attempt was made to obtain information on previous incidents involving go-arounds due to obstructions on runways, and of any previous incidents of an unplanned go-around after thrust reverser deployment. The means employed were searches of computer data, literature, enquiries in the aviation industry and in other elements of the civil aeronautics system.

Although there appeared to be many incidents of go-arounds due to obstructions on runways, or to related communications problems at uncontrolled airports, only five had been formally investigated and documented. It was apparent that there was no effective system for reporting, investigating and documenting such incidents, and collating the resulting information in a suitable location.

One accident report involving an unplanned attempt to go-around after thrust reverser deployment was studied. This was a Boeing 727 at Ketchikan, Alaska April 5, 1976 (NTSB Report #AAR 76-20). The 727 has a reverser mechanism similar to that of the 737, although pneumatically operated. Of particular interest was the comment of the NTSB in that report *"The intent of these regulations¹ is to cause the designer to develop an interlock system*

¹ Referring to the standards under which the aircraft was constructed.

that will prevent the application of forward thrust with the power levers if the reversing system is not completely stowed and locked, and, conversely, prevent the application of reverse thrust with the power lever if the reversing system is not completely deployed. There is no requirement to override these features or to stow or deploy the reversing system and apply the desired level of thrust in a minimum time interval." There were no other documented reports of accidents or incidents concerning unplanned thrust reverser deployment.

There were two reports to investigators from PWA pilots of successful go-arounds after reverse thrust selection. These go-arounds were made because of slippery runway conditions, and had not been reported to the Company.

1.16.7 Review of Standards Applicable to the Thrust Reverser System

The Canadian airworthiness authorities were provided with appropriate information arising from the accident investigation and were requested to answer the question *"In what way does the Boeing 737 thrust reverser system meet the standards under which it was certificated?"*

The Canadian airworthiness authorities:

considered that the B737 thrust reverser system satisfied the requirements that formed the basis for Type Certification;

also considered that the intent of the applicable requirements would be met with an interlock system such as described in the documentation (see Section 1.17.1);

pointed out that if the B737 were submitted for approval today, the thrust reverser system would have to meet revised U.S. standards.

1.16.8 Review of ATC, Aeradio, and Airports interface

Appendix "B" contains excerpts from the operating manuals of the ATC, Aeradio and Airports organizations. These are the only references in these manuals showing the interrelationship between the three organizations related to providing an advisory service at Cranbrook suitable for preventing conflict between landing aircraft and authorized vehicles on the runway.

The ATC manual MANOPS (para 2356.6) provides that the ATC centre concerned will notify the Aeradio station of the estimated time of arrival of an aircraft at least fifteen minutes prior to the ETA.

The only explanation of how the ETA is constructed is given in para 392.1 "estimated time of arrival over the approach aid to be used".

The Telecommunications Maintenance and Operations Manual used by Aeradio avoids the use of the term "Control" but obligates the Aeradio operator (para 8.6.2) to advise vehicles by radio or alternate means to leave a runway 5 minutes prior to an estimated aircraft arrival.

The Airports manual "Recommended Vehicle Operating Procedures at Airports" instructs vehicle operators to monitor the appropriate radio frequency and to respond to communications from Aeradio as though they were from a control tower.

Interviews with air traffic controllers revealed a considerable difference in methods of developing the ETA ranging from a relatively simple one conforming to the MANOPS "over the approach aid to be used" to a more complicated formula involving allowances for destination weather and probable approach procedures to be used. Controllers emphasized the estimates were for ATC purposes only.

From Company records, the average flight time for Flight 314 from off Calgary to on at Cranbrook, over a 14 month period was 25 minutes, with very little variance.

ATC records showed that over 29 similar flights from Calgary to Cranbrook the average error in ETA's was 5 minutes, with particular errors as much as 13 minutes.

It was concluded that the ETA's were produced by ATC for one purpose and were used by Aeradio and Airports for another purpose. There was no standard method of calculating the ETA's, this rendering them unsuitable for either use. The interface between the three agencies, as expressed in their published manuals of operation was unsatisfactory for the purpose of avoiding conflict between landing aircraft and authorized vehicles on the runway.

1.17. Additional Information

1.17.1 Thrust Reverser System - B737 Aircraft

The thrust reverser system provides means of decelerating the aircraft during the landing roll. The system comprises (a) two thrust reverser assemblies, (b) a thrust reverser control system, and (c) a thrust reverser position indicating system. The thrust reverser assembly consists of two hydraulically operated deflector doors mounted on the engine exhaust. During reverse thrust operation these doors reverse the direction of engine exhaust gas flow. The control system consists of a reverse thrust lever mounted "piggy back" on the forward thrust lever, and engine drum and shaft control assembly on the wing front spar above the engine, hydraulic plumbing and a push-pull follow-up cable between the control assembly and the deflector door carriage.

A pawl lock-out mechanism prevents simultaneous action of the forward and reverse thrust levers. The forward thrust lever must be at idle in order to select reverse power. Conversely, the reverse thrust lever must be in the stowed (full forward) position in order to advance the forward thrust lever. Initial movement of the reverse thrust lever selects the directional control valve porting hydraulic fluid pressure to deploy the doors. Thrust drum rotation is opposite to forward thrust motion. Further aft movement of the R/T lever (if permitted by the lock-out cam and follow-up system) increases reverse thrust power. To cancel reverse the reverse thrust lever is moved forward, reducing engine power to idle. The last movement of the lever selects the directional control valve to port hydraulic fluid pressure to stow the deflector doors.

A follow-up mechanism, consisting of a push-pull cable with a quick disconnect and a feedback control lever, connects the door guide carriage to a cam lock-out mechanism on the thrust drum. This system provides two functions (1) it limits engine power application by the forward or reverse thrust levers until the thrust reverser deflector doors have almost reached their selected positions; (2) if a thrust reverser door moves to a position inconsistent with the lever selection the push-pull control drives the follow-up cam at the control shaft, forcing the throttle to a reduced thrust position. Because the follow-up lock-out system is a cam function power lever movement to deflector door position is progressive. Tests on a similar B-737 showed that power lever movement progressively follows the doors. The doors do not have to be in the fully stowed or fully deployed position in order to apply maximum engine power.

The basic B-737 airplane design required that all landing gear be on the ground prior to deployment of the thrust reversers, however, this airplane had incorporated Boeing S/B 737-78-1023, a modification which removed the nose gear squat switch from the T/R

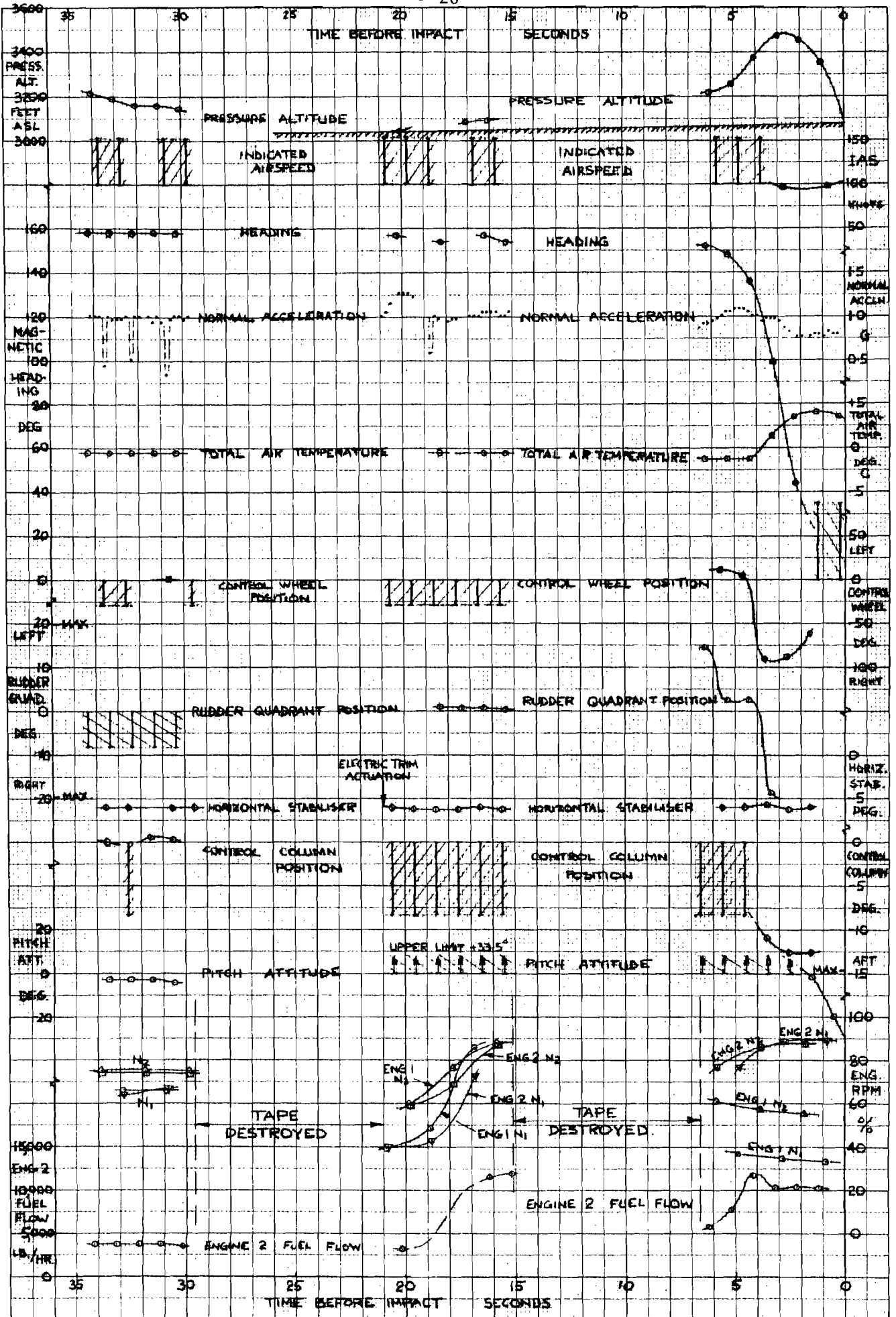
logic system, and permits earlier thrust reverse. The squat switch controls the isolation valves (one for each reverser) which are located on the forward bulkhead of the air conditioning bay. Power, 28 VDC from the #1 DC Buss, energizes the isolation valve only when all of the following occur: (1) the appropriate engine fire switch is closed; (2) the engine running switch is closed (oil pressure above 35 psi); (3) the air-ground squat switch is closed (weight on the main gear). If any one of these switches is open, the affected isolation valve or valves are de-energized (spring loaded) depressurizing the thrust reverser system. When the air-ground squat switch opens both reversers become inoperable, remaining at their last achieved position unless caused to deploy by aerodynamic loads. The only way to subvert trapped thrust reverser doors from the cockpit is to position the appropriate thrust reverser override switch to "override". These switches, located on the aft overhead panel, are guarded and witness wired in the "normal" position. As these switches are provided for maintenance purposes only, their use in the air would be an "emergency procedure".

1.17.2 Witnesses

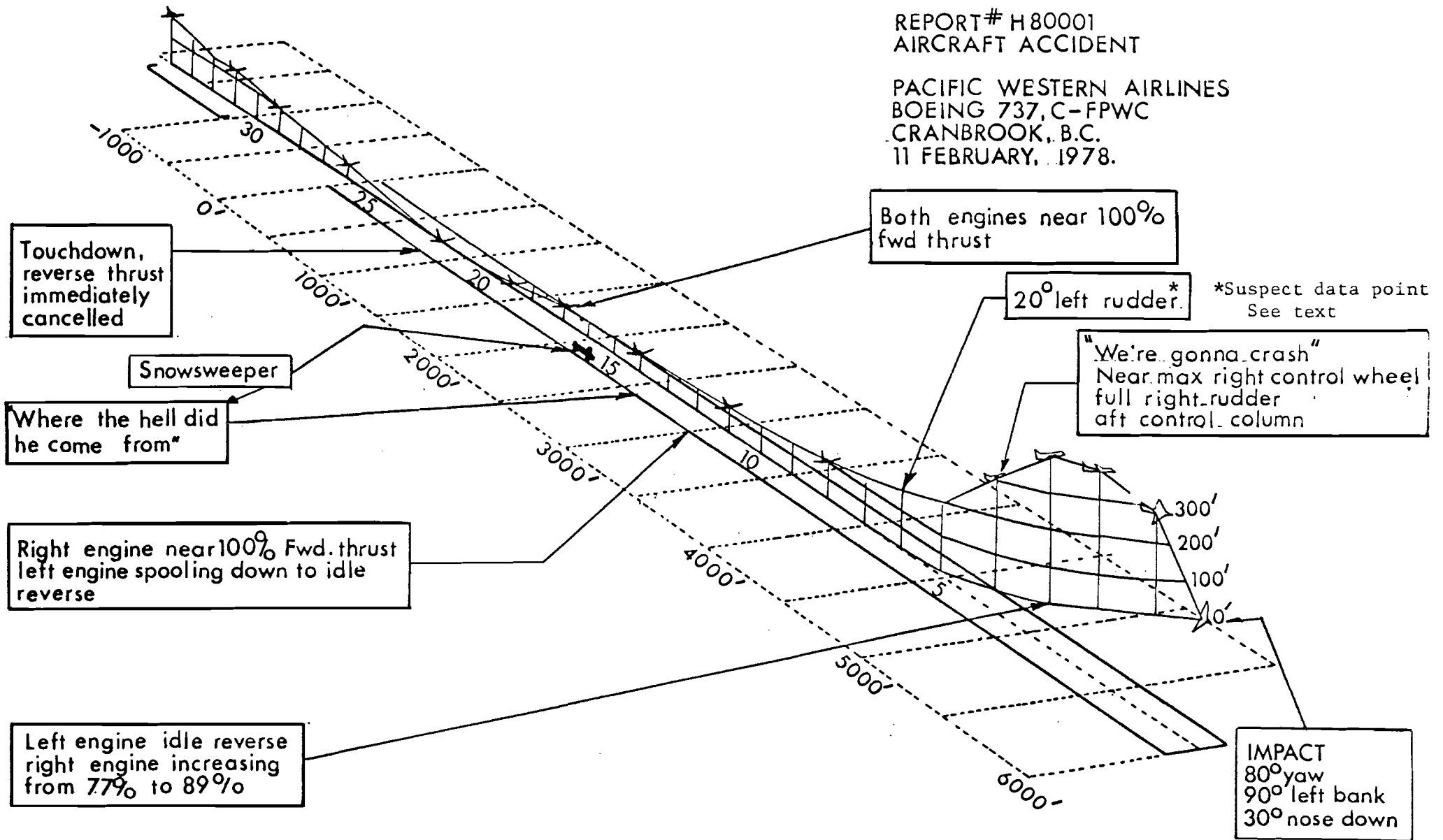
Witness information is incorporated in this report.

Persons interviewed included eyewitnesses, survivors, operating and supervisory personnel of the various agencies, flight crews, and individual pilots.

In addition to the above, crews of other aircraft operating in the area during the period of the accident flight were interviewed. Pilots on two different aircraft reported hearing the Captain of the accident flight conversing with another flight on company frequency. The time of this conversation was established as being about 1948Z, the time the information respecting the runway condition was transmitted by Cranbrook Aeradio.



PWA BOEING 737 C-FPMC OVERSHOOT ACCIDENT CRANBROOK B.C. 11 FEB. 1978. FLIGHT RECORDER DATA
FIGURE 1.



COMPOSITE DIAGRAM INCORPORATING
INFORMATION FROM THE FLIGHT DATA RECORDER,
WITNESSES, ENGINEERING AND FLIGHT SIMULATOR

FIGURE 2

PACIFIC WESTERN AIRLINES
BOEING 737, C-FPWC
CRANBROOK, B.C.
11 FEBRUARY, 1978

REPORT # H80001
AIRCRAFT ACCIDENT

FLIGHT SIMULATOR STUDY

T/O 95,000 AUW FLAP 5,
V₁, V_R 127 KIAS, -5C

CLIMB - 280 KIAS

ENROUTE - 320 KIAS

DESCENT - 320 KIAS

ISA. TEMP - 10 AT 20,000

LANDING - 91,000 AUW, FLAP 40,
V REF. 122 KIAS, -6C.

TIME IN BRACKETS IS ELAPSED TIME.

*CRANBROOK TOUCHDOWN OF SIMULATOR

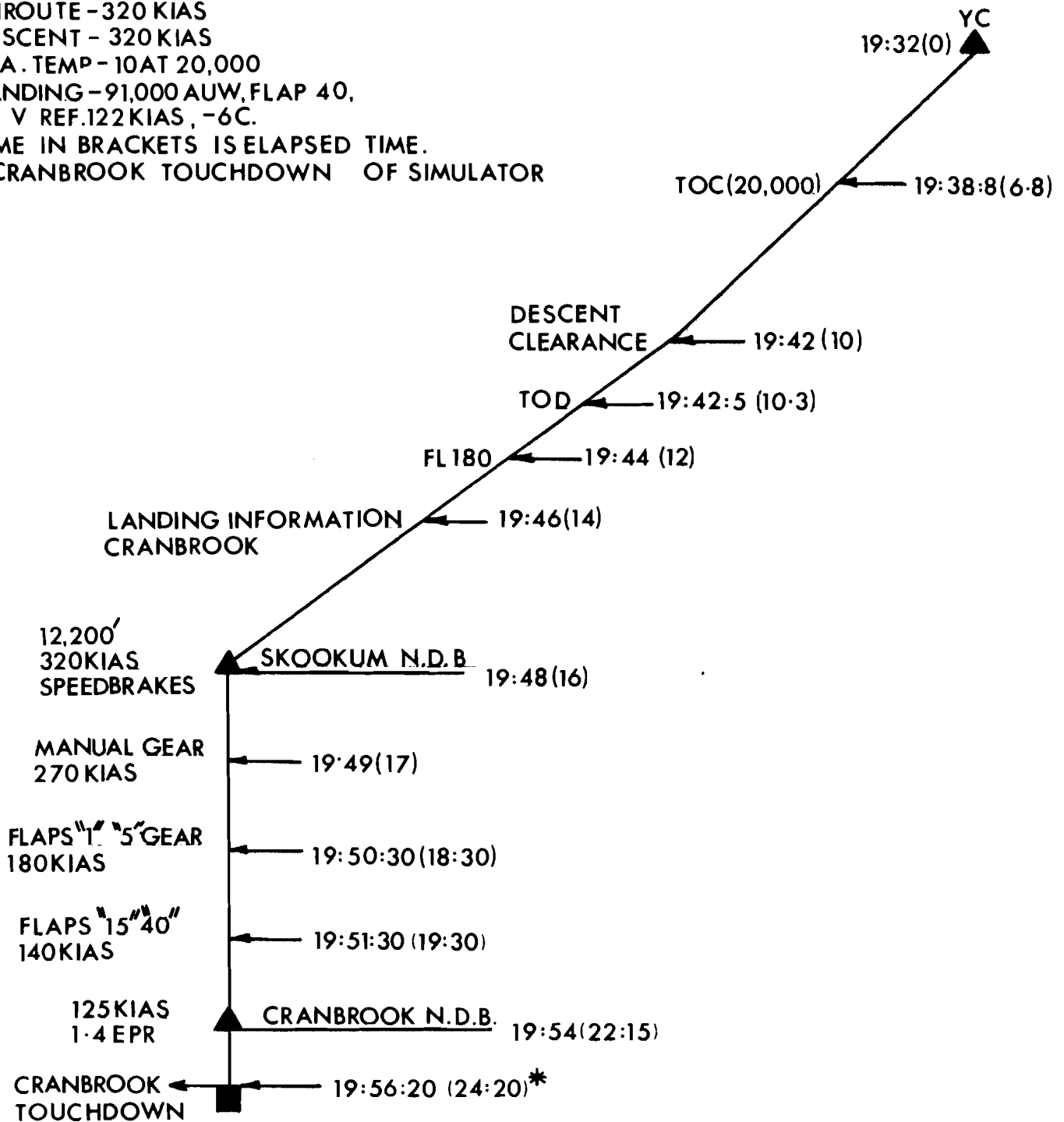


FIGURE 4.

2.0 ANALYSIS

2.1 Resumé of Events

The ETA generated by Calgary ATC proved to be ten minutes later than the actual arrival time of the aircraft. A chance to update this ETA was lost when the Flight did not report by the Skookum beacon.

A vehicle on the runway, in addition to being partially obscured by reduced visibility in falling snow was further hidden by snow thrown up by its rotating brush.

The decision to go around after touchdown required fast action in the cockpit - cancelling the reverse selection, advancing the power levers, moving the flap selector lever from the full landing flap position to the 15⁰ position, and raising the landing gear after lift-off. Evidence established that the flap reselection was delayed until about seven seconds before impact; the landing gear was not raised.

After passing over the snow sweeper the aircraft flew level for a few seconds; the left thrust reverser slowly deployed. The aircraft was flown straight down the runway for a few seconds, indicating that right rudder had been applied to correct the assymetry (not shown on damaged FDR record), then, either the ^{sp}corrective right rudder pressure was removed, or momentary left rudder was applied. The aircraft yawed and rolled to the left climbing slightly and then dived into the ground.

Fire started quickly in the central part of the wreckage and eventually spread to the tail section. Fire fighting and rescue vehicles were unable to get close to the aircraft for a considerable time due to deep snow. Rescuers reached the wreckage on foot. There were survivors but some passengers who survived the impact died later from effects of the fire.

2.2 Communications

Upon takeoff of Flight 314 from Calgary two ETA's were sent to Cranbrook - each had its particular purpose.

Calgary ATC sent an ETA "2005" which was acknowledged by the Cranbrook Aeradio operator on duty; viewed as an element to control vehicular traffic on the runway, this estimate was in error by ten minutes, since the aircraft touched down at 1955. However, from the point of view of ATC, the estimate was for air traffic control purposes only. The ATC procedures manual MANOPS makes no reference to any other purpose for the ETA other than for traffic separation. The same manual (sec. 392.1) refers to the ETA as "estimated time of arrival over the approach aid to be used". In this sense the ETA generated by Calgary ATC was even further in error.

The airline agent in Calgary also sent an ETA to Cranbrook - to the company agent there. This estimate proved to be accurate. The purpose was to alert the agent in Cranbrook for facilitation of passenger handling. The company ETA had no bearing on the system for controlling ground vehicles on the runway.

The change-over to Cranbrook Aeradio frequency was done well back in the flight, giving adequate time for the transmission of necessary landing information. The message from Aeradio to the Flight at 1947:18 gave multiple intelligence: there was not much change in the weather; the visibility was about 3/4 mile in snow; there was a sweeper on the runway; snow removal was in progress; an update on the runway condition would be given.

The response from the First Officer was simply "three fourteen checks". This provides no assurance that he had received the entire message (although the transmission from Cranbrook was loud and clear on the Aeradio tape recording).

There were no other calls either to or from the aircraft during the approach. This indicates that the Cranbrook Aeradio operator was depending on the ETA of 2005 and saw no urgency to give an update on the runway condition, and that he was expecting a call from the aircraft by the Skookum beacon. It would seem logical for a pilot to request an update on the runway state, to determine whether the equipment was clear of the runway, and finally, to report by the Skookum beacon as was the common practice - whether this report was mandatory or not. This would be particularly important at an uncontrolled airport with only an "Advisory" service.

During an instrument approach it is usual for the Captain to monitor all flight deck activities including radio communications made by the First Officer. Evidence indicates that one VHF transceiver was on a Company frequency during the time the Cranbrook landing information was transmitted. The other transceiver was on an Aeradio frequency and the First Officer's voice was identified on the Aeradio tape. It is possible to monitor both VHF transceivers simultaneously, but it appears that the Captain was not aware of the snow sweeper advisory. The Captain had been communicating on Company frequency and the First Officer might not have passed the runway information to him; the First Officer might not have assimilated all the advisory information. A transceiver malfunction seems unlikely since the equipment was operating before and after the time in question.

The failure to report on final approach and the unnecessary talk on company frequency represent an unacceptable standard of cockpit practice and discipline.

2.3 Cranbrook Vehicle Control Procedures

The obligation of the Airport Manager and his staff to maintain the runway in serviceable condition for aircraft operations required that maintenance vehicles have access to the runway as long

as possible between flight arrivals or departures, particularly during falling snow conditions. The method of controlling those vehicles by radio through the Aeradio operator was as described in the publications summarized in Appendix "B" - MANOPS, Telecommunications Maintenance and Operations Standards, and Recommended Vehicle Operating Procedures at Airports. At Cranbrook, as elsewhere, this procedure obviously depended upon accurate ETA's. The estimate produced at Calgary upon departure of the flight, being subject to a number of enroute variables, could not be accurate enough for vehicle control purposes. The system therefore depended on an update on the progress of the flight which would have to come from the pilot. There was no radar surveillance in that area at lower altitudes.

2.4 Regulatory Aspects

The ATS MANOPS manual which sets forth air traffic control procedures deals primarily with air traffic separation. The activity appears to be well supported by Air Regulations 505, 600, and 601. There is only brief mention of "Aeradio" in this publication, and no mention of an "Advisory" function being ascribed to Aeradio. The provisions of MANOPS do not constitute a satisfactory interface with Aeradio for the purpose of providing an effective flight information service.¹ The advisory function assumed by Aeradio is not defined or mentioned in the Air Regulations. The provisions of the Aeradio manual "Telecommunications Maintenance and Operations Standards" therefore do not have a formal basis. This has the effect of further weakening the interface with Air Traffic Control.

There is no "legal" requirement for a pilot to make position reports during an instrument approach unless requested by ATC. The lack of effective regulation weakens the advisory system.

¹ *Annex 11 to the ICAO Convention defines Flight Information Service as: "A service provided for the purpose of giving advice and information for the safe and efficient conduct of flights".*

2.5 Flight Crew Actions

It is obvious that the pilots were taken by surprise when they saw the obstruction on the runway, otherwise they would neither have touched down nor selected reverse if a go-around had been foreseen. Surface visibility was approximately 3/4 mile; visibility from the cockpit to the runway environment was probably better than that. It is most likely that, as reported by the vehicle operator, the snow sweeper was obscured by the snow thrown up by its rotating brush, against the general snow background.

The selection of reverse was confirmed by the unlocking of the reverser doors, possible only on the ground, when the squat switch is activated. The aircraft was on the runway for only about 2.5 seconds, indicating that the pilot elected to go around while he was still physically going through the motion of landing and selecting reverse.

The different stress reaction times of the pilots (20 seconds for the Captain vs 10 to 11 seconds for the First Officer) indicate that the First Officer did not immediately appreciate the gravity of the situation. The gear was left down throughout the go-around sequence and the flap selection to 15° was delayed until about 7 seconds prior to impact. The "gear up" would await a command from the Captain, but in most circumstances in the Company procedures the First Officer would be expected to raise the flaps to 15° without a command.

If the corrective right rudder was released and/or left rudder was applied about 6 seconds before impact as indicated by the FDR, this would start a yaw and roll to the left at a critical phase of the flight. The motivation for releasing corrective right rudder pressure and, or briefly applying left rudder is difficult to explain. It may have been an inadvertent action associated with

an attempt to reach the thrust reverser override switch. Another possibility is that the Captain's thumb was broken in the air. Flight tests established that a power lever comes back relatively slowly when a thrust reverser deploys. However, medical opinion arising from autopsy findings suggests that this injury was caused by both pilots exerting heavy pressure against the power lever with the First Officer bracing his hand over the Captain's. This may have provided the necessary reaction to produce the thumb injury.

A number of other stress inducing factors may have affected the performance of the Captain:

- the surprise at seeing the obstruction on the runway;
- the uncertainty as to whether the aircraft would clear the obstruction;
- concern about the caution in the Boeing 737 Operations Manual "do not attempt a go-around after reverse thrust has been initiated" (App. "B");
- seeing the thrust reverser indicator lights illuminated;
- confusion due to interpretation of information in the Boeing 737 Operations Manual (App. "B");
- the unexpected deployment of the left thrust reverser;
- realization that full approach flap was still selected;
- possible lack of positive assistance from the less experienced First Officer;
- probable extreme annoyance about the equipment being on the runway;
- the urgent need to analyse the deteriorating situation and an attempt to have the First Officer operate the thrust reverser override switch.

Some of these stress inducing factors would also apply to the First Officer.

When considering the adequacy of the flight crew performance it must be remembered that they were faced with an unusual set of circumstances. The go-around after touchdown and reverse thrust initiation, being an abnormal manoeuvre against which a caution had been issued, was not provided for in the Airplane Operating Manual or in training. The pilots had possibly heard about other successful go-arounds and could have been misled by the information in the manual regarding the significance of the reverse unlock lights. They could not have realized it was possible for a reverser to deploy in flight. The time available for decision making was very short indeed, and they were faced with a situation which to them was without precedent.

2.6 The Loss of Control

The go-around would no doubt have been successful if the left engine thrust reverser doors had not deployed. This occurred because the retraction cycle was interrupted at lift-off by a feature of the design which caused hydraulic power to be removed from the thrust reverser door mechanism. It was determined by the Boeing flight tests that, once they started to open from their nearly stowed position, it took about 8 seconds for the doors to deploy and about 2.5 seconds for the left thrust lever to retard under the influence of the mechanical interlock.

The flight data recorder trace indicates that as the left thrust lever came back, the right thrust lever also came back, probably because the pilot was holding both levers. It is of course possible that the Captain was attempting to land on the remaining portion of the runway, but this seems unlikely.

There was an apparent attempt to operate the left engine thrust reverser override switch, located above and behind the pilots. This would have restored hydraulic power to the thrust reverser retraction mechanism, providing the landing gear was

extended. It is possible that the gear was left extended to permit operation of the override switch. This would assume a detailed knowledge of the thrust reverser system and seems unlikely. It is far more likely that the action of raising the gear was simply overlooked in the same manner as the flap selection from the full landing position to 15° was delayed.

The flight data recorder record indicates that left rudder was applied 6 seconds before impact, about the time that the flap lever was moved to "15". Such a rudder application would start a yaw and roll to the left at a critical phase of the flight. The validity of this data point showing a heavy, brief application of left rudder must be called into question by the information gained in the PWA flight demonstrations. The reaction of the aircraft to left yaw was so immediate, coupled with a large heading change and loss of altitude, that if the 20° of left rudder had been applied as indicated by the FDR, the aircraft, which was at only 100 ft above ground at that moment, would have struck the ground within two or three seconds.

Control of the aircraft with the gear down, flap in transit from "40" to "15", left engine in idle reverse, and right engine at almost full forward thrust was, as indicated by engineering simulator tests, possible but marginal.

Full details of the actions in the cockpit and the reactions of the aircraft in those final six seconds will probably never be known, due to loss of recorded data. There is however no doubt that a considerable yaw to the left occurred about 6 seconds before impact and caused a roll to the left. The pilots attempted to counter this yaw and roll at 4 seconds before impact with full right aileron and rudder at the same time pulling back on the control column. The aircraft, then being below minimum control speed went out of control and rolled 90° to the left.

Given the surprise and other factors affecting the pilots the aircraft had become uncontrollable once the left thrust reverser doors deployed. The possibility that the actions of the Captain were adversely affected by the severe pain of a broken thumb cannot be discounted.

2.7 Thrust Reverser Design

The interlock system is designed to prevent disagreement between the reverse thrust door position and the thrust lever and will retard the thrust lever to flight idle in case of inadvertent reverser door deployment in flight. The design also prevents application of reverse thrust unless the doors are deployed, but is apparently not intended to cover the case of a baulked landing after reverse thrust has been initiated. There may be some doubt about this intent however since a "caution" regarding go-arounds did not appear as an amendment to the 737 manual until September 20, 1977, eight years after the introduction of the aircraft into airline service.

The Boeing 737 Operations Manual¹ after the above date contains a caution "Do not attempt a go-around after reverse thrust has been initiated. Failure of a thrust reverser to return to the forward thrust position may prevent a successful go-around".

The same manual states - with reference to the Reverser Unlocked Light(s) becoming illuminated in flight - "If the forward thrust lever has not moved to idle, and movement of the lever is unrestricted, the engine is in forward thrust".

In this case, both thrust levers were in the forward thrust position after lift-off and were unrestricted, however the left engine did not remain in forward thrust.

Although technically correct, the provisions of the Boeing 737 Operations Manual relating to the thrust reversers could be misleading to a pilot.

¹ *All references in this report to the Boeing 737 Operations Manual relate to the Manual supplied by the airplane manufacturer to Pacific Western Airlines.*

It is accepted that the 737 thrust reverser design was in compliance with the applicable FAA standards under which the aircraft was constructed. Considering that the aircraft was intended for use at smaller, "uncontrolled" airports, as well as at main line airports, the ability to abort a landing even after touchdown and reverse selection would seem to be a desirable, if not essential, feature. In this sense the FAA standards must be considered either inadequate or ill-defined.

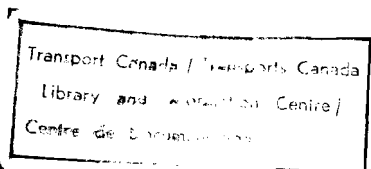
2.8 Survival Aspects

The rescue operation was hampered because the airport fire-fighting vehicle was not capable of operating in deep snow.

According to medical opinion, a number of passengers survived the crash but succumbed to toxic fumes and fire. Some of these might have been saved if proper equipment and sufficient personnel with appropriate training had been available.

2.9 Incident Reporting

During the attempts to collect information on previous incidents it was clear that pilots had not in all cases reported operating irregularities to their companies, or through their companies to the manufacturer or to Transport Canada. In addition pilots and other personnel had been lax in reporting traffic conflicts at uncontrolled airports, and there was no well defined system or procedure for them to do so. (These statements do not refer specifically to PWA pilots.) This situation, combined with the lack of a formal investigation and collation procedure, allowed problems to persist.



3.0 Conclusions (Findings)

- 3.1 *The estimated time of arrival of the aircraft at Cranbrook, calculated by Calgary ATC, and used by Aeradio for advisory purposes was considerably in error and resulted in a traffic conflict between the arriving aircraft and a vehicle working on the runway.*
- 3.2 *The flight crew did not report by the Skookum beacon on final approach, as was the normal practice at Cranbrook, thereby allowing the incorrect ETA to remain undetected.*
- 3.3 *Regulatory provisions concerning mandatory pilot position reporting during instrument approaches were inadequate.*
- 3.4 *The interfaces between the organizations providing Air Traffic Services, Telecommunications (Aeradio) and Airports Services were not well enough developed to provide a reliable fail safe flight information service.*
- 3.5 *The pilots lost control of the aircraft consequent upon the left engine thrust reverser deploying in flight when the aircraft was at low speed, and in a high drag configuration.*
- 3.6 *The FAA design standards under which the Boeing 737 was constructed did not adequately provide for the possibility of an aborted landing after touchdown and thrust reverser initiation.*
- 3.7 *The lack of a suitable national system of incident reporting, investigation, and follow-up corrective action allowed operational problems to remain uncorrected.*
- 3.8 *Rescue efforts at the accident scene were hampered due to lack of a fire fighting vehicle capable of negotiating deep snow and shortage of trained rescue personnel.*

APPENDIX "A"
REPORT #H80001
AIRCRAFT ACCIDENT

1918 314 Calgary Clearance Delivery it's Pacific Westerns three fourteen.

D Three fourteen to the Cranbrook Airport centre stored flight level two zero zero. Depart runway one six, runway heading until through ten thousand, turn right squawk one three zero zero.

314 OK, three fourteen, the Cranbrook Airport, centre stored, flight level two zero zero runway one six to ten thousand before turning right squawking thirteen.

D That's correct three one four, time one nine one nine and advise push back this frequency.

1929 314 Three fourteen's ready in sequence.

T Three fourteen to position and hold sixteen.

314 Three fourteen.

1930 T PW three one four you're cleared for take-off runway sixteen, departure frequency one nineteen eight when airborne.

314 Three one four roger.

1931 314 Calgary Departure it's Pacific Western three one four, runway heading out of forty-two hundred.

D Three one four is in contact you can proceed on course.

314 Three one four on course.

1933 L Cranbrook radio-Calgary.

L Cranbrook's on.

L I've got an inbound three one four from Calgary at two zero zero five.

L Roger, Echo Hotel.

34:05 A Are you out there, my friend.

34:08 G Yes sir.

314 - PWA 314	G - Snow Sweeper
D - Calgary Departure	E - Calgary Enroute
T - Calgary Tower	A - Cranbrook Aeradio
	L - Aeradio Landline

34:09 A Er - Five past the hour, Terry.

34:11 G OK. What's the time now, Ernie?

34:13 A Er - Half an hour from now. Thirty just coming up to thirty five.

34:16 G OK. Thank you. Everything's working good out here.

34:20 A That's good.

34:23 G Can't see you from here, so I don't know whether you're good looking or not.

34:27 A Oh - take my word for it - I'm good looking.

34:29 G O.K.

1936 D PW three one four can call enroute one thirty three three, good day.

314 Calgary Enroute, it's Pacific Western three one four on one thirty three three out of sixteen thousand for two zero zero.

E Three one four's radar.

1938 314 Three fourteen's level two zero zero.

E Roger three fourteen you can come up on one twenty-five two.

1942 314 Calgary, it's Pacific Western three fourteen request descent.

E Three fourteen cleared to the Cranbrook Airport for the approach, the altimeter at Cranbrook two nine seven seven, advise leaving one eight oh,

314 OK, cleared to the Cranbrook Airport for an approach, nine seven seven and, ah, will call at one eight.

1943 E Three fourteen.

1944 314 Three fourteen's out of one eight thousand.

E Roger advise time down this frequency.

Legend

314 - PWA 314
 D - Calgary Departure
 T - Calgary Tower

G - Snow Sweeper
 E - Calgary Enroute
 A - Cranbrook Aeradio
 L - Aeradio Landline

1946 314 Cranbrook Radio. Pacific Western three one four-er-
your frequency.

 A Three one four, Cranbrook, go ahead.

 314 Yes, sir. We have the approach. You can go ahead with
your numbers.

 A OK - I'll give you the numbers - the wind at one five
zero degrees magnetic at six Cranbrook altimeter two
nine - two nine seven six and there's no reported
traffic.

1947 314 OK. We check-two nine seven six.

 A And three one four. The-er-sweeper on the runway-er-
has been for some time trying to keep the snow back for
you. I'll let you know what it's like as soon as I get
a progress from him. And the visibility - not much
change in the weather - maybe visibility about three
quarters of a mile in snow.

 314 Three fourteen checks.

1955 G Where the hell did he come from?

 314 We're gonna crash -

 A I don't know Terry, but he sure didn't call after his
first call.

 L Cranbrook radio, Calgary.

 L Cranbrook.

 L I've got an inbound for you.

 L Standby a second please, I got an emergency.

 L Oh. OK.

2004 L Cranbrook Radio, Calgary, are you still busy?

 L Aoah, OK go ahead now Calgary.

 L OK, first off, where's PW three thirt, three fourteen
now, have you any idea.

 L Yeah, he's the emergency he's crashed and is burning
off the end of the runway.

Legend

314 - PWA 314
D - Calgary Departure
T - Calgary Tower

G - Snow sweeper
E - Calgary Enroute
A - Cranbrook Aeradio
L - Aeradio Landline

Extracts from Pertinent Manuals and Regulations

- (1) "MANOPS" Air Traffic Services manual of operations
- (2) "Telecommunications Maintenance and Operations Standards"
(section on Aeradio Vehicle Advisory Service)
- (3) "Recommended Vehicle Operating Procedures at Airports"
- (4) "Boeing 737 Operations Manual"

APPENDIX "B"

SECTION (1)

"MANOPS" (Extracts)

- (2214) New sub-section covering Tower Aeradio coordination procedures at locations that do not operate on a 24 hour basis. Cancels ATC Circular Letter 6-3-P313-73.
- 2214 TOWER/AERADIO COORDINATION
- 2214.1 At locations where there is an aeradio station which operates on a 24 hour basis and a tower which does not, unit chiefs shall prepare, in coordination with the appropriate aeradio supervisory personnel, procedure to be followed when ceasing or starting daily operations in accordance with the following:
- A. When ceasing daily operation, tower shall advise aeradio of:
1. All aircraft traffic in the vicinity.
 2. Any valid flight plan data.
 3. Information on runway in use and runway conditions for all runways.
 4. Any information on the location and activity of vehicles on the manoeuvring area.
 5. The time to standby for a radio check.
 6. Any other information which may be required.
- B. When beginning daily operation, tower shall obtain from aeradio the information in 2214.1 A-1, 2,3,4 and 6.
- (2356.2) When the destination airport is served by a control tower or aeradio station, the centre concerned will notify such stations of the estimated time of arrival at least fifteen minutes prior

to the ETA. Upon arrival of the aircraft, the tower or aeradio station shall report the arrival to the centre within whose FIR the aircraft has landed.

392 IFR UNIT - TOWER

392.1 Forward the following data 15 minutes or more before an IFR aircraft will establish communication with a tower: (N)

A Arriving IFR aircraft:

1. Aircraft identification.
2. Type of aircraft, prefixed by:
 - a. the number of aircraft if more than one; and
 - b. the symbol "H/" if a heavy aircraft.
3. point of departure; and
4. estimated time of arrival over the approach aid to be used.

B Departing IFR aircraft:

1. flight plan data if other than a scheduled air carrier flight; and
2. anticipated delay to a departing aircraft.

392.2 Inform the tower of any condition that necessitates revision of an ATIS message.

APPENDIX "B"

SECTION (2)

"TELECOMMUNICATIONS MAINTENANCE AND OPERATIONS MANUAL" (Extracts)(8) AERADIO VEHICLE ADVISORY SERVICE(8.1) General

- (8.1.1) Instructions to vehicle operators concerning the operation of motor vehicles in the aircraft manoeuvring areas at controlled and non-controlled airports are published in a manual entitled "Recommended Vehicle Operating Procedures at Airports". This manual is issued by the Airports and Field Operations Branch.
- (8.1.5) Aeradio operators in the course of their duties are required to provide information to vehicle operators in an advisory capacity with a view towards enhancing the safe use of the airport. It must be emphasized, however, that the Aeradio Operator is not a Ground Controller. At a number of airports the aeradio office is not strategically located so as to afford a complete view of the airport manoeuvring area. In such cases, the vehicle operator has a clearer view of the runways than the aeradio operator. These circumstances do not relieve the vehicle operator of his obligation to call the aeradio operator and receive aircraft traffic information before proceeding to the manoeuvring area. While in the manoeuvring area it is the vehicle operator's responsibility to remain clear of all runways and taxiways where aircraft are manoeuvring.

(8.4) Use of Vehicular Radio at Non-Controlled Airports

- (8.4.1) Vehicle operators and aeradio operators at non-controlled airports and at controlled airports during hours the tower is

closed will adopt the procedures outlined below:

- (1) Vehicle operator will not proceed to the manoeuvring area on his own initiative but will hold short of this area, contact the aeradio operator, advise where he wants to go, and ask for aircraft traffic information.
- (2) Aeradio operator will provide traffic information on arrivals, departures, as appropriate, and other information such as runway in use. When applicable vehicle will hold until an arriving or departing aircraft is clear of the runway.
- (3) While in the manoeuvring area vehicle operator shall monitor the vehicular radio at all times and acknowledge and conform to any further advice or information received from the aeradio operator.
- (4) When a vehicle operator has completed a task in one area of the field and wishes to move to another he will not do so without first contacting the aeradio operator to make known his intentions.
- (5) Vehicle operator contacts and advises aeradio operator when clear of the manoeuvring area.

(8.6) Vehicle Advisory Procedures Applicable at All Non-Controlled Airports

- (8.6.1) At airports where the aeradio operator does not have a complete view of the aerodrome a suitable notation shall be maintained on the location of all vehicles on the manoeuvring area of the airport.

(1) A fabricated panel board equipped with appropriate lights and switches is in use at a number of stations and is a highly recommended method of keeping track of vehicles on runways at those airports where the aeradio office is not afforded a good view of the aerodrome.

(8.6.2) Vehicles shall be advised by radio or by alternate means to leave a runway 5 minutes prior to an estimated aircraft arrival and immediately prior to the time a departing aircraft is ready to commence taxiing to the point of takeoff.

(8.6.3) The presence of vehicles in the manoeuvring area of an airport shall be transmitted to incoming aircraft in the text of Airport Advisory messages even when these vehicles are not located on the runway in use.

-----WIND TWO NINE FIVE DEGREES AT ONE EIGHT FAVOURING
RUNWAY TWO EIGHT - ALTIMETER TWO NINE NINE EIGHT - VEHICLE ON
RUNWAY TWO ONE ENGAGED IN RUNWAY MAINTENANCE OVER.

(8.6.4) Where the aeradio operator does not have a complete view of the runway and it is not certain that all vehicles have cleared the runway in use, the information shall be included in the text of Airport Advisory messages to incoming aircraft as in the following example:

-----WATCH FOR VEHICLE ON RUNWAY TWO EIGHT INSPECTING RUNWAY
LIGHTING.

APPENDIX "B"

SECTION (3)

"RECOMMENDED VEHICLE OPERATING PROCEDURES AT AIRPORTS" (Extracts)

Procedures Non-Controlled Airports

Before proceeding onto the manoeuvring area (taxiways, runways, etc.) a vehicle operator will inform the Aeradio operator of his intended operation and obtain information concerning aircraft activities, the runways in use, and any other information necessary to safe operating practices.

Vehicle operators are required to remain clear of all runways and taxiways where aircraft are manoeuvring.

At non-controlled airports provided with utility radio service, the vehicle operator will monitor this frequency at all times when in the aircraft manoeuvring area for advice concerning aircraft activities provided by the Aeradio Station. Such communication shall be responded to as though it were from a control tower.



OPERATIONS MANUAL

ENGINE CAUTION LIGHT(S)

Reverser Unlocked Light (Inflight)

Forward Thrust Lever.CHECK
If forward thrust lever is not restricted, operate engine normally.

CAUTION: DO NOT ACTUATE THE REVERSE THRUST LEVER.

Illumination of the thrust reverser unlocked light indicates that either of the two deflector door locks has mechanically unlocked or that the thrust reverser unlocked light is giving a false indication.

If the forward thrust lever has not moved toward idle, and movement of the lever is unrestricted, the engine is in forward thrust.

Movement of the deflector doors to reverse thrust position will mechanically retard the forward thrust lever to the idle thrust position, and the interlock will limit movement of the thrust lever as long as the engine is in reverse thrust.

Only multiple failures could allow the engine to go into reverse thrust. Such failures may preclude returning the engine to forward thrust. Thrust reversal above 250 knots may fail the actuating linkage, preventing retraction. The doors, if not retracted, will produce buffet and increased airplane drag.

The airplane will climb in clean configuration with one engine in idle reverse and one engine at maximum continuous thrust. For approach and landing use 1 engine inoperative landing procedure.

If the engine is in reverse thrust due to inadvertent actuation of the reverse thrust lever, at pilot's discretion the reverser may be returned to the forward thrust position by the following procedure:

- Altitude - MINIMUM 5000 FEET ABOVE TERRAIN
- Flaps - 5
- Airspeed - 170 KNOTS
- Good Engine - MAXIMUM CONTINUOUS THRUST
- Reverser Override Switch - OVERRIDE
- Landing Gear Lever - DOWN
- Reverse Thrust Lever - CHECK FORWARD AND DOWN

Until engine returns to forward thrust the airplane will descend at 700-800 feet per minute while maintaining 170-180 knots airspeed with flaps 5 and gear down.

Forward thrust may be confirmed by the reverser unlocked light being extinguished and unrestricted forward thrust lever movement.

If the engine cannot be returned to forward thrust, the pilot may elect to shut down the engine. Electrical and hydraulic requirements should be evaluated before engine shut down.



PACIFIC
WESTERN
AIRLINES

NORMAL PROCEDURES
LANDING

LANDING PROCEDURES

As the airplane approaches the touchdown point, reduce descent rate, smoothly retard thrust to idle and maintain the flight profile to touchdown. Use speed brakes, brakes, and reverse thrust normally after touchdown. On gravel runways do not use reverse unless required. The aileron and rudder controls are effective down to approximately 50 knots.

In the event of a bounced landing, hold or re-establish normal landing attitude. Add thrust as necessary to control the sink rate. Do not push over, as this may cause a second bounce and possibly damage the nose gear.

GO-AROUND PROCEDURE

Apply go-around thrust and rotate to go-around attitude.

Retract flaps to 15.

Retract the landing gear when a positive rate of climb is indicated.

At V₂ +15 knots, select flaps 5.

: Climb thrust

At 170 knots, select flaps 1.

At 190 knots, select flaps UP.

Check leading edge lights OUT.

Crosswind

The crab, sideslip, or a combination of both are accepted methods for correcting for a crosswind during approach and landing. Regardless of which method is used, there is sufficient rudder and aileron control available to execute crosswind landings.

Use rudder and rudder pedal steering to hold the airplane on centerline. Displacing the aileron into the wind will assist on directional control. Nose wheel steering will be improved with a slight forward pressure on the control column which increases weight on the nose gear.

Flap Extension

The following procedures, configuration, and normal maneuvering speeds are used when flying normal traffic patterns.

Initial pattern entry: at 210 knots select flaps 1

At 190 knots, select flaps 5.

Reduce speed to 170 knots.

Lower landing gear passing abeam of end of runway. Select flaps 15.

At 150 knots, select flaps 25.

At 140, select landing flap.

Reduce speed to V_{ref} speed + 5 (no wind) or reduce speed to bug + 1/2 wind + gust.

Complete LANDING checklist.

Speed Brakes

With the speed brake lever in the armed position, all spoilers will rise automatically when the thrust levers are retarded to IDLE and the right main gear touches down and the wheels spin up. The spoilers destroy lift and place most of the weight of the airplane on the wheels for effective braking during initial landing roll.

NORMAL PROCEDURES LANDING



PACIFIC WESTERN AIRLINES

Speed Brakes (Cont)

At touchdown, if the spoilers do not extend automatically, immediately move the speed brake lever to the up position and simultaneously apply the brakes and reverse thrust.

CAUTION: DO NOT ATTEMPT A GO-AROUND AFTER REVERSE THRUST HAS BEEN INITIATED. FAILURE OF A THRUST REVERSER TO RETURN TO THE FORWARD THRUST POSITION MAY PREVENT A SUCCESSFUL GO-AROUND.

NOTE: When using reverse thrust on gravel, use approximately idle reverse, not to exceed 1.8 EPR. Modulate to reverse idle at 80 kts, and stow reversers by approximately 60 knots.

The maximum allowable go-around EPR should not be exceeded as the same engine operating limits apply for forward or reverse thrust. At 50 knots, EPR should be reduced from 1.5 to 1.2. Just prior to runway turn off return the reversers to forward thrust for taxi.

Reverse Thrust

Brake and tire wear can be reduced by proper use of reverse thrust. On airports known to have dirty runways reverse thrust should be used with caution. Reverse thrust is not used on Gravel Runways unless required. On snow or ice covered gravel runways use of idle reverse is normal procedure at touchdown. The thrust levers must be in IDLE before the reverse thrust operation can be initiated.

Reverse thrust is most effective when used at the start of the landing roll while the airplane is moving at high speed. The reverse thrust levers should be pulled back until their movement is limited by the force build-up at the reverse detent, and then moved slightly to approximately 1.5 EPR (normally recommended) for passenger comfort.

Flaps

Operation on contaminated runways may result in foreign object damage to the flaps. In order to minimize damage to the flaps the pilot not flying the airplane will place the flap handle to 15 immediately after touchdown. The effect on stopping distance using this procedure is negligible.

PACIFIC WESTERN AIRLINES
BOEING 737, C-FPWC
CRANBROOK, B.C.
11 FEBRUARY, 1978

REPORT #H80001
AIRCRAFT ACCIDENT

Notes on the flight data recorder characteristics related to consideration of the validity of the apparent large left rudder application 6 to 7 seconds before impact.

The data recovered from the flight data recorder tape indicates a single measurement of rudder quadrant position between 6 to 7 seconds before impact showing application of a large amount of left rudder. The reliability of this one synchro measurement is a subject of considerable concern.

The technique used to convert the normal three wire synchro signal to a digital number involves initial conversion of the signal to a DC voltage that is a linear function of the synchro angle. Unfortunately, this linear relationship must obviously have a discontinuity at some point. With the Leigh FDRS 38 system, this nominally occurs at the $0^{\circ}/360^{\circ}$ reference point of the synchro. In reality, the measured discontinuity is not abrupt and can occur anywhere within approximately $\pm 1^{\circ}$ of synchro angle either side of the reference point. The digital data format in the recorder is a sequence of discrete samples. If a synchro DC output is sampled whilst the synchro is in the discontinuous region the observed voltage can vary in an almost random manner. This voltage, when translated into a digital number would erroneously be interpreted as indication of a random variation in synchro angle instead of a constant zero position.

Conversely, in principal, any observed digital measurement from a synchro may correspond to either the linearly-related synchro angle or to the zero angle. The probability of the latter occurrence is low but depends on many factors and would be very difficult to quantify. The validity of the linearly-related synchro angle must be assessed by comparing it with those derived from samples that preceded and followed it and/or by cross-reference to other related parameters. In view of the almost random nature of the output in the discontinuous region, if a number of sequential measurements show a sensible time history, the alternate possibility that all the synchro angles were zero becomes extremely remote.

Unfortunately, the installation of the DFRS 38 synchros on the pilot's control system is such that the zero angle of the synchro corresponds to the neutral position of the control. The actual control positions will usually be close to this neutral position. Thus, it becomes more difficult to differentiate between the linearly-related values and the alternative neutral setting.

Considering the data derived from C-FPWC, all synchro measurement points outside of the indeterminate range indicated in Figure 1 appear reasonably consistent either in terms of the time-history of their relation to other parameters, with the exception of the one rudder quadrant position in question. The defect found in the synchro converter

(ref. Sec. 1.11) was considered in detail and it was decided that this would not materially affect the presence of the discontinuous range though it did mask some of the evidence that might have been used to assess the problem.

In the case of the rudder quadrant monitoring, the discontinuous range of $\pm 1^\circ$ synchro angle corresponds to $\pm 0.3^\circ$ of quadrant movement.

Validation of the one questionable rudder measurement must depend primarily on correlation with the remaining parameters since there are no measurements immediately preceding it, and those following it might even be considered more consistent with the alternative neutral setting.