1. **SITUATION.**
   
a. **General.** The 2021 air show season, which consists of demonstrations by 431 Air Demonstration (AD) Squadron (Sqn) Snowbirds and the CF188 Demonstration (Demo) Team, will be conducted under the name Op INSPIRATION.

2. **MISSION.** Op INSPIRATION will increase awareness amongst air show attendees and surrounding populations about the Royal Canadian Air Force (RCAF), reinforcing civilian-military connections and contributing to national cohesion. Synchronized messaging, promotional products and local visits will be used to maximize reach and effectiveness.

References:
A. CJOC 3000-1 (GENAD/RDIMS #416839), Canadian Joint Operations Command (CJOC) Directive for Implementing Gender Based Analysis Plus (GBA+) and Integrating Gender Perspectives into CAF Planning, Operations and Policy Development, 2 December 2016
B. CANFORGEN 171/19 CMP 089/19 041425Z Dec 19 New Regulations to the Cannabis Act and Reiteration of CDS Direction on Cannabis Possession and Consumption by CAF Members
C. CANAIRGEN 017/18 Comd RCAF Direction on Use of Cannabis 201941Z Sep 18
D. 3000-2 (COS), Commander 1 Canadian Air Division, Canadian NORAD Region, Joint Force Air Component, Search and Rescue Region Trenton - Operational Direction and Guidance (D&G) - FY 21/22, 22 March 2021
E. COMD 1 CANADIAN AIR DIVISION (1 CAD) FRAGO 001 13242/21 TO OPERATION ORDER 004 13201/20 OP LASER 20-01, 02 March 2021
3. **EXECUTION.**

a. **Concept of Operations.**

   (1) Intent. Op INSPIRATION will achieve increased awareness through synchronized messaging, promotional products, and local visits.

   (2) Scheme of Manoeuvre. This operation will be carried out in 4 phases. Specific details pertaining to each phase for each demonstration team are found in the applicable annex:

      (a) Phase 1 – Pre-air show season.

      (b) Phase 2 – Deployed training.

      (c) Phase 3 – Air show season.

      (d) Phase 4 – Post-air show season.

   (3) Main effort. The safe execution of the Snowbird and CF188 air routines.

   (4) End state. 431 Sqn returned to 15 Wing and reconstituting, with CF188 Demo team duties complete and CF188 Demo jet fully returned to operational paint scheme.

b. **Groupings and Tasks.** In accordance with (IAW) the applicable annex for groupings and tasks specific to each demonstration team.

   (1) Acceptance Show – Comd 1 CAD/Comd 2 CAD approval of 2021 Snowbird and CF-188 Demo Team air display routines to occur on 28 May 2021 with a backup date of 29 May 2021 at 15 Wing Moose Jaw at the Snowbirds’ Home Opener.

   (2) The 1 CAD Combined Air Operations Centre (CAOC) will provide operational-level airlift support for the CF188 Demo team, if required, for the purposes of equipment transport and/or mobile repair parties (MRPs).

   (3) 1 CAD Public Affairs (PA) will support both demonstration team’s Public Affairs Officers (PAOs) throughout the air show season, as required.

   (4) Once the Snowbird schedule is approved by the Comd 1 CAD/Comd 2 CAD, the Snowbirds will determine the level of airlift support required and provide to 1 CAD and 2 CAD. 2 CAD will
attempt to provide full airlift support by leveraging the CT142 and relay further requirements to the 1 CAD CAOC.

c. Coordinating Instructions.

(1) Professional Conduct. It is the duty of all personnel serving within the Canadian Armed Forces (CAF), both domestically or deployed, to eliminate harmful and inappropriate sexual behavior, bias, and any form of racist conduct by rigorously adhering to established policies and regulations in order to better support all of our members, uphold the values and ethical principles of the CAF and improve operational effectiveness.

(2) Gender Perspective. IAW reference A, all mission activities must incorporate the principles of United Nations Security Council Resolution (UNSCR) 1325 and Gender Based Analysis Plus (GBA+) by considering and applying gender perspectives throughout all phases of the operation. At this time, designated training is the Status of Women Canada (SWC) 'Introduction to GBA+' online course at www.swc-cfc.gc.ca/gba-acs/course-cours-en.html. Gender perspective queries will be coordinated with the Gender Advisor (GENAD) to Comd CJOC.

(3) Cannabis Policy.

(a) IAW references B through D, CAF members are required to conduct themselves in a professional manner and are expected to make responsible choices in respect of their use of cannabis for recreational or medical purposes.

(b) Chains of Command are to ensure that any misuse of cannabis is addressed with appropriate administrative or disciplinary action, or both.

(4) Alcohol Policy.

(a) Reference D is the policy that applies to alcohol consumption while conducting any exercise or operation. Personnel are to exercise due diligence in the responsible consumption of alcohol, when permitted. Standard sober time prior to employment as aircrew or official duties shall be respected. These limitations are commensurate with the standard limitations described in the Flight Operations Manual (FOM) for aircrew.

(b) Supervisors and unit members are responsible to ensure that directives and guidance concerning the consumption of alcohol during exercises and operations are clearly
understood. Overconsumption or abuse of alcohol will not be tolerated by the chain of command. Violations of the alcohol consumption directives and guidelines could be subject to disciplinary and administrative action.

(5) COVID-19.

(a) Given the nature of air displays, which involve large public gatherings, a specific COVID-19 mitigation plan is required IAW Annex E, in order for any air show to be supported by the RCAF or any foreign military.

(b) For the members of the CF188 Demo Team and Snowbirds, the approved Canadian Forces Table of Plans and Operations (CFTPO) is the authority to travel both domestically and internationally. All travel will follow the approval process in Annex SS, Appendix 1 of reference E in determining COVID-19 risk assessment.

(6) Coordinating instructions specific to the Snowbirds and CF188 Demo Team are covered under the applicable Annex.

4. SERVICE SUPPORT. IAW applicable Annex.

5. COMMAND AND SIGNALS.

a. Command and Control.

(1) Supported Commander. Comd RCAF.

(2) Supporting Commander. Comd 1 CAD.

(3) Operational Command (OPCOM).

(a) Snowbirds: Comd 2 CAD.

(b) CF188 Demo Team: Comd 1 CAD.

(4) Operational Control (OPCON).

(a) Snowbirds.

i. Prior to acceptance show (OPRED): Comd 15 Wing.

ii. After acceptance show (OPRED): Comd 1 CAD delegated to 1 CAD A3/CAOC Dir.
iii. Upon completion of air show season: Comd 15 Wing.

(b) CF188 Demo Team.

i. Prior to acceptance show (OPRED): Comd 4 Wing.

ii. After acceptance show (OPRED): Comd 1 CAD delegated to 1 CAD A3/CAOC Dir.

iii. Upon completion of air show season: Comd 4 Wing.

(5) Tactical Command (TACOM)/Detachment Comd.

(a) Snowbirds: Snowbird Team Lead.

(b) CF188 Demo Team: CF188 Demo Pilot.

Annexes:

Annex A 431 (AD) Sqn Snowbirds Season
Annex B 431 (AD) Sqn Snowbirds Deployed Training
  Appendix B1 Comox Practice Schedule
  Appendix B2 431 (AD) Sqn Deployed Personnel Nominal Roll
  Appendix B3 Public Affairs Plan
Annex C CF188 Demonstration Team Season
Annex D CF188 Demonstration Team Deployed Training
  Appendix D1 2021 CF188 Demo Team Cold Lake Deployment Nominal Role
  Appendix D2 2021 CF188 Demo Team Comox Deployment Nominal Role
Annex E 2021 COVID-19 Preamble

Distribution List (Page 6)
Distribution List

Action

1 CAD HQ Winnipeg//Dir CAOC/Spec Events/PA
3 Wing Bagotville//Comd/CO OSS/CO MSS
4 Wing Cold Lake//Comd/CO OSS/CO MSS/CO 410 Sqn/CO 419 Sqn/CO 1 AMS
15 Wing Moose Jaw//Comd/CO 431 Sqn/CO OSS
19 Wing Comox//Comd/CO OSS/CO MSS
ATESS Trenton//Comd

Information

RCAF HQ Ottawa//Comd/DComd/DG Air Rdns/PA
CJOC HQ Ottawa//Comd/DComd/COS
1 CAD HQ Winnipeg//DComd/D C/JFACC/DComd FG/COS/Dir A1/Dir A4/Dir A4
Maint/Dir A4 Log/Dir Flt Rdns/Dir A8/ACCE (P)/ACCE (W)
2 CAD HQ Winnipeg//COS
Annex A – 431 (AD) Sqn Snowbirds Season

431 (AD) Sqn Snowbirds Season

1. SITUATION.
   a. 431 Air Demonstration Squadron (431 (AD) Sqn), the Snowbirds is a national Demo Team directed by Comd 1 CAD/Comd 2 CAD and supported by 15 Wing.

   b. The Snowbirds represent the skill, professionalism, and teamwork of the RCAF and inspire young Canadians to consider a career in the Canadian Armed Forces. Traveling across North America to large and small communities, the Snowbirds represent the RCAF in a professional, iconic and patriotic manner.

   (1) Environment. Operation will be conducted while significant restrictions are in effect due to intergovernmental efforts to reduce COVID transmission.

   (2) Attachments. 1 x Med Tech, 1 x MSE Op, and 1 x Image Tech.

2. MISSION. To increase awareness amongst air show attendees and surrounding populations about the CAF through the use of air displays.

3. EXECUTION.
   a. Concept of Operations. 431 (AD) Sqn will be under the tasking authority of 1 CAD/Director CAOC for all air displays throughout the 2021 air show season. 431 (AD) Sqn will provide ground personnel, ground transportation, logistical support and aircraft as described in specific taskings for the duration of the air show season.

   b. General. The operation will be carried out in four phases:

   (1) Phase 1 – Pre-air show season. 431 (AD) Sqn planning and preparation ongoing with work-up training conducted at 15 Wing.

   (2) Phase 2 – Deployed training. 431 (AD) Sqn will deploy to 19 Wing Comox for the month of May IAW Annex B. At the end of the work-ups training, Comd 1 CAD/Comd 2 CAD will attend the acceptance show in Moose Jaw on 28 May 2021 (with a backup of 29 May 2021) in order to approve the 2021 show routine.

   (3) Phase 3 – Air show season. The 2021 air show season will commence no earlier than 05 June 2021 and continue until no later than 22 October 2021.
(4) Phase 4 – Post-air show Season. 431 (AD) Sqn will carry out an After Action Report (AAR).

c. Grouping and Tasks.

(1) 15 Wing.

(a) 431 (AD) Sqn.

i. Provide 11 x CT114 Tutors to carry out the Comox work-ups and acceptance show.

ii. Provide 11 x CT114 Tutors to deploy from 04 June until 22 October in order to support the approved schedule.

iii. Select 2021 AD Flt Comd, pilots, co-ordinator, safety pilot and PAO.

iv. Select one Sgt to be the 2021 Crew Chief. Crew Chief must be level C signature qualified and be either AVN or AVS.

v. Select one MCpl or Cpl as the Deputy Crew Chief. Deputy Crew Chief must be level C or A signature qualified and be either AVN or AVS. If Crew Chief is AVN, then deputy should be AVS.

vi. Select required MCpls or Cpls as Leads, and 1 x tech Co-ordinator. At least one member of the team must be qualified as a safety systems tech to fit Aircraft Life Support Equipment (ALSE) and perform seat checks.

vii. Provide 1 x MSV (Maintenance Support Vehicle), including the following:

   (i) Spare parts and support equipment.

   (ii) Spare ALSE.

   (iii) Public Affairs brochures and posters.

   (iv) Training ejection seats to conduct required seat checks.
Annex A – 431 (AD) Sqn Snowbirds Season

(v) Utility vehicle to assist with maintenance operations.

(vi) Standalone computers to allow for Data Transfer Unit (DTU) downloads.

viii. Provide logistical support for financial compliance through 431 (AD) Sqn Orderly Room and 15 Wing Orderly Room.

(b) 431 (AD) Sqn CO and AD Flt Comd.

i. Coordinate/develop Snowbird Show schedule.

ii. Plan air mobility and aviation support as required.

iii. 15 Wing to provide funding to 431 (AD) Sqn for:

   (i) Season promotional material.

   (ii) Team clothing.

d. Coordinating Instruction Phase 1. The CO 431 Sqn will ensure that 2021 Manoeuvre package is received by 1 CAD in advance of the 2021 Acceptance show, and includes High, Low, Flat and Non-aerobatic Display (NAD) routines.

e. Coordinating instruction Phase 2. Per Annex B.

f. Coordinating instruction Phase 3.

   (1) 2021 Snowbird show season schedule will commence no earlier than 05 June 2021 and continue until no later than 22 October 2021.

   (2) Amendments to the schedule will be recommended by CO 431 (AD) Sqn and forwarded for approval as required to CAOC Dir/Comd 1 CAD.

   (3) Daily situation reports (DSRs), queries to 431 (AD) Sqn, and any other support coordination will be coordinated between CAOC Dir and CO 431 (AD) Sqn.

g. Coordinating Instruction Phase 4.

A-3/5
Annex A – 431 (AD) Sqn Snowbirds Season

(1) Post air show season AAR will be completed post season home closing show at 15 Wing, to include:

(a) Total hours flown.

(b) Total number of performances flown.

(c) Total number of cancelled performances with details.

(d) Total cost of TD spent.

(e) Suggested Ops and Maintenance improvements to the following year’s processes.

4. SERVICE SUPPORT.

a. Financial.

(1) 15 Wing has allocated funds for 431 (AD) Sqn TD and YFR.

(2) All costs related to the season shall be covered using wing budgets and captured using the internal order (IO) 11263451.

b. Schedule. The 2021 schedule is in the planning phase, and will go to the Comd 1 CAD/Comd 2 CAD for approval at a later date.

c. Clothing. Direction to be published in a later annex.

d. PA Plan. See appendix B3.

5. COMMAND AND SIGNALS.

a. Assumptions and Limitations.

(1) Comd 1 CAD is responsible for FE.

(2) Comd 2 CAD is responsible for FG.

(3) 2 CAD has limited assets for mobile repair party (MRP).

(4) 1 CAD has significant assets to assist with MRP if req.

(5) 2 CAD does not have established 24/7 Ops ability.

A-4/5
Annex A – 431 (AD) Sqn Snowbirds Season

(6) 1 CAD has 24/7 Ops through SODO CAOC.
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

431 (AD) Snowbirds Deployed Training

Timings: All timings in Zulu (local in brackets) unless otherwise noted.

1. **SITUATION.**

   a. **General.**

      (1) Enemy Forces. Nil.

      (2) Friendly Forces. 19 Wing Comox.

2. **MISSION.** 431 (AD) Sqn will deploy to 19 Wing Comox to complete pre-season training.

3. **EXECUTION.**

   a. **Concept of Operations.** 431 (AD) Sqn will deploy up to 12 x CT114 aircraft and approximately 40 personnel to fly a maximum of three launches per day, seven days per week. In addition, several CT114 aircraft and 431 (AD) Sqn personnel will conduct staff visits, in addition to a Rotation in Place (RIP) during the deployment.

      (1) Comd 2 CAD Intent. 431 (AD) Sqn personnel will deploy to Comox to conduct training. The training will include mountainous terrain and over-water sites, show production, as well as deployed standard operating procedures.

      (2) Scheme of Manoeuvre. Per Annex A, Phase 2 of the operation will be carried out in four sub-phases:

         (a) Phase 2A - Pre-deployment. 431 (AD) Sqn planning and preparation for deployment ongoing.

         (a) Phase 2B - Deployment. The MSV and advance party of 2 x CT114 aircraft will deploy to 19 Wing, departing Moose Jaw in time to arrive in Comox a few hours prior to the main body of 9 x CT114 aircraft, on 04 May 2021. Additionally:

            i. 431 (AD) Stds Cell (2 x pers) will arrive via 1 x CT114 (or Commercial Air Lines (CAL) as required) on 12 May 2021.

            ii. 431 (AD) Sqn SAMEO and AMO will arrive via CAL
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

on 12 May 2021.

iii. 2 CAD Tutor SET will arrive on 18 May 2021 via CAL.

iv. 431 (AD) Sqn CO and Sqn CWO will arrive via 1 x CT114 (or CAL as required) on 19 May 2021.

(b) Phase 2C - Training. From 05-25 May 2021, 431 (AD) Sqn will participate in briefings, training flights, and any required public affairs duties while at 19 Wing. The schedule of events for Phase 2C is outlined in detail in Appendices B1 and B3.

(c) Phase 2D: Re-deployment/Acceptance Show. On 26 May 2021, 431 (AD) Sqn Det departs Comox returning to 15 Wing, Moose Jaw via 11 x CT114 aircraft. The MSV will depart Comox after the last aircraft are safely airborne. The acceptance show will occur in Moose Jaw at the end of this phase on 28 May 2021 with a backup of 29 May 2021. Additionally:

i. 431 (AD) Sqn SAMEO and AMO will depart via CAL on 18 May 2021.

ii. 431 (AD) Stds Cell (2 x pers) will depart via 1 x CT114 (or CAL as required) on 19 May 2021.

iii. 431 (AD) Sqn CO and Sqn CWO will depart via 1 x CT114 (or CAL as required) on 26 May 2021.

iv. 2 CAD Tutor SET will also depart on 26 May 2021 via CAL.

(3) End State. The desired end state will be reached when:

(a) Training objectives have been achieved.

(b) All 431 (AD) Sqn personnel and assets have successfully redeployed to 15 Wing.

b. Groupings and Tasks.

(1) 15 Wing.
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

(a) 15 OSS.

i. 11 x CT114 aircraft are scheduled to depart for Comox on 04 May 2021. 1 x CT114 will depart on 12 May 2021. 1 x CT114 will depart on 19 May 2021.

ii. 1 x CT114 will arrive from 19 Wing on 19 May 2021. 12 x CT114 aircraft will arrive from 19 Wing on 26 May 2021 to recover at 15 Wing.

iii. BPT support flying operations on 29 May 2021, in the event that the acceptance show cannot be carried out on 28 May 2021.

(b) 431 (AD) Sqn.

i. 431 (AD) Sqn SAMEO. Oversee 431 (AD) Sqn maintenance operations.

ii. 431 (AD) Sqn AMO. Ensure that all spare equipment and material required to support the deployment will be obtained, packed and delivered via MSV to arrive in Comox NLT 1900Z (1200L) 04 May 2021. Departure of MSV, for return to 15 Wing, is scheduled for 26 May 2021, shortly after last aircraft departure.

iii. 431 (AD) Sqn SLogO. Initiate claims as required for Det personnel and “extras” as per Appendix B2.

iv. 431 (AD) Sqn Flight Planners.

   (i) Complete all flight planning requirements for transits to and from Comox.

   (ii) Prepare a list of all necessary flight publications to be distributed to all 431 (AD) Sqn Section Leads. Communicate required downloads in the Electronic Flight Bag (EFB) for the required transit.

v. 431 (AD) Sqn Coordinators.

   (i) Complete standard preparation tasks as
required prior to arrival of main party on 04 May 2021.

(ii) Complete commentary and music training.

(iii) Ensure tech coordinator captures video during practices.

(iv) In absence of the PAO, act as backup Snowbird liaison with CF-18 Demonstration Team PAO or 19 Wing PAO as required (replaces #4 under PAO).

vi. 431 (AD) Sqn Snowbirds 1-9.

(i) Complete Sqn training.

(ii) Complete photo flights/flyby as required.

(iii) Carry out secondary duties as assigned by Team Lead/XO IAW 431 (AD) Sqn Orders.

vii. 431 (AD) Sqn Crew Chief/Lead Technicians.

(i) Maintain support to the operation, as coordinated by the SAMEO, with the understanding that while deployed, the Crew Chief is TACOM to Snowbird 1.

(ii) Ensure proper training of technicians IAW 431 (AD) Sqn Orders/SOPs.

viii. 431 (AD) Sqn PAO.

(i) Coordinate all external communications (431 (AD) Sqn PAO’s edit) aspects of the deployment and liaise with 19 Wing PAO, 4 Wing PAO, and 1 CAD PAO as required, IAW PA Plan (Appendix B3).

(ii) Be prepared to (BPT) provide support to photo missions.

(iii) Coordinate all media interviews with Snowbird (SB) Lead and Lead Coordinator.
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

(iv) Host and brief Image Technicians during their stay in Comox.

ix. 431 (AD) Sqn XO.

(i) Ensure that Sqn mass pre-deployment briefing is completed on or before 30 April 2021.

(ii) Oversee daily administration of Air Demo Flight during deployment phase.

(iii) Host and brief guests during their stay in Comox.

(2) 19 Wing.

(a) 19 OSS.

i. Reserve 7 Hgr Transit Operation Space (specific area to be designated) for unlimited access commencing 1900Z (1200L) 04 May 2021 coinciding with the arrival of the advance party, for the duration of the deployment. Hangar space should accommodate up to 14 x CT114 Tutors. 431 (AD) Sqn POC is ST Ops O.

ii. Arrange crash boat to be available during daily practices. 431 (AD) Sqn POC is ST Ops O.

iii. Arrange CC-115 Buffalo aerial photography with up to 11 x CT114 Tutors and 1 x CF-18 Hornet, date and time to be arranged in Comox.

iv. Provide one MSE Diesel (smoke oil) truck and double hose for dieseling with a cart.

v. POL to supply diesel.

vi. Provide 2 x F-34 (JP8) fuel bowsers.

vii. Provide one oxygen cart for high pressure oxygen.

viii. Provide one GPU available for starts and
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

maintenance test functions if required.

ix. Provide two drip trays (3 ft. x 2 ft.).

x. Provide one aero stand.

xi. Ensure two D6 mules available for entire deployment duration.

xii. Provide servicing desk space for technicians, with at least 4 x Automated Data for Aerospace Maintenance (ADAM) workstations and 2 x electrical multiple plug in power bars.

xiii. Provide two fridges for lunch food storage.

xiv. Provide a briefing room with a large table(s) and chairs for 20 people with a HDMI capable TV or projector with appropriate electrical extensions cords, and access to a DIN connected computer.

xiv. Provide two separate office spaces, at least one with CSN access, for use by Snowbird 1 and 431 (AD) Sqn PAO.

xv. Provide two portable folding tables (8' x 2') to go in Wing Mobile Support Equipment (WMSE) van.

xx. Provide authorization for Snowbirds to fly a Snowbird pitch as a routine daily recovery plan. The Snowbird pitch is a high speed gear-up low approach at 300 ft AGL with a pitch up and configuration on downwind to land in elements of three.

xxi. Provide secure storage area for ALSE equipment.

xxii. Provide a briefing room with a large table(s) and chairs for 20 people with a HDMI capable TV or projector with appropriate electrical extensions cords, and access to a DIN connected computer.
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

stills throughout spring training, with the guidance of 431 (AD) Sqn PAO.

(b) 19 Wing Air Traffic Control Officer (19 WATCO).

i. Provide NOTAM use of the airport for up to two practices a day (04-25 May 2021 inclusive), and issue appropriate NOTAM (see Appendix B1 for timings).

ii. Be advised that additional two-ship practices may be scheduled as a third wave, on a non-interference basis in order to fulfil training requirements.

iii. Provide area/airfield in-brief (location to be determined) 2230Z (1600L), 04 May 2021 with all the appropriate people (WComd, CO 19 OSS, ATC, Flight Safety, MP, airfield rescue and firefighting (ARFF), and crash boat).

(c) 19 OSS Telecom Flight (19 WOSS).

i. Provide a portable, outdoor, PA system with amplifier, 4 speakers, and associated AV cords/connectors.

ii. 2 x 100 ft electric extension cords.

iii. 2 x power bars from 04-25 May 21, for all practices and shows.

(d) 19 Wing MSE. BPT provide 1 x empty cargo van from 05-25 May 21, in which the PA system can be loaded and transported between the airfield and Air Force Beach by 431 (AD) Sqn personnel.

(e) 19 Wing PAO.

i. Liaise with 431 (AD) Sqn PAO for any visits.
   Provide an escort for visits to access 19 Wing Restricted Area.

ii. Coordinate local media interest during the deployment including possible CC-115 Buffalo
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

photo opportunity if permitted by local Wing visit orders and Public Health measures.

(f) 12 Military Police Flight (12 MP Flt) Detachment. BPT provide 50 Snowbird temp passes and 14 vehicle passes for rental cars to the Lead Coordinator on arrival 4 May 2021, for Det members and SB supervised visitors (See Appendix B2). Fin code available from 431 (AD) Sqn SLogO.

(g) 19 Wing Flight Safety Officer (19 WFSO). BPT provide assistance if required for any incidents/accidents.

c. Coordinating Instructions. (All dates/timings are included in Appendixes B1 & B3):

(1) Deployment Orientation Briefings. All deployed personnel will receive welcome/local area briefings upon arrival at 19 Wing, prior to commencing flying operations. These briefings will be coordinated through the Det OPI.

(2) Timings.

(a) Departure time for Phase 2B is 1400Z (0800L), 04 May 2021 for the advance party and 1500Z (0900L), 04 May 2021 for the main body.

(b) Timings for Phase 2C are detailed in Appendix B1.

(c) Departure time for Phase 2D is 1600Z (0900L), 26 May 2021.

(3) Nominal Roll. The current nominal roll for personnel who will/may be deploying to Comox is attached in Appendix B2.

(4) Meteorological Services. Available by request from 19 Wing Met Svcs for the duration of the deployment.

4. SERVICE SUPPORT.

a. Materiel and Services. 431 (AD) Sqn SAMEO is tasked to ensure all parts and associated maintenance equipment for the deployment are shipped via MSV to 19 Wing, to be in place no later than 1900Z (1200L), 04 May 2021.
Annex B – 431 (AD) Sqn Snowbirds Deployed Training

b. **Medical/Dental.** If required, deployed members will report to the local MIR/Dental during normal working hours. For after-hours emergencies, members will contact either the Crew Chief and/or XO to arrange assistance. If this is not possible then members will report to the civilian hospital and inform the CoC as soon as possible.

c. **Accommodations.** 431 (AD) Sqn pers will be at the Old House Hotel and Spa 1730 Riverside Ln, Courtenay, BC V9N 8C7, Phone: 250-703-0202.

5. **COMMAND AND SIGNALS.**

a. **Command and Control.** The detachment is organized as follows:

   (1) 431 (AD) Sqn Det Comd. Maj Dupont (Snowbird 1) will exercise command of the Det in Comox.

   (2) 431 (AD) Sqn Det OPI. Maj Evans. In his absence, contact can be made with Capt Temple (Snowbird 10).

   (3) 19 Wing POC. Capt Boyd, CSN 252-6016.

b. **Signals.**

   (1) **Frequencies.**

      (a) Air to Air and Air to Ground frequencies/communications will be coordinated by the Lead Coordinator with 19 WATCO.

      (b) Coordinators will be in constant radio contact with SB1 on discrete frequency and Comox Tower on VHF during all air operations.

c. **431 (AD) Sqn Cell Phone Contact Numbers.**

   (1) CO, LCol Bandet, w: 306-630-2780.

   (2) SCWO, CWO Byers, w: 306-631-7186.


   (4) XO, Maj Parker, c: 780-201-9557.

Annex B – 431 (AD) Sqn Snowbirds Deployed Training


(10) PAO, Capt Ferris, w: 306-684-3005.


d. Contact in Case of Family Emergencies.

(1) During working hours 05-25 May 21, Sqn personnel can be reached at 7 Hgr Crew 3 room (TBD), CSN 252-7056.

(2) 12 Military Police Flight Detachment are at CSN 252-8218.

(3) Courtenay RCMP can be reached at 250-338-1321.

Appendices:

Appendix B1 Comox Practice Schedule
Appendix B2 431 (AD) Sqn Deployed Personnel Nominal Roll
Appendix B3 Public Affairs Plan
## COMOX PRACTICE SCHEDULE - 2021

**Practice Itinerary – All times local**

| 431 Sqn | Brief | 0800 | AIR FORCE BEACH |
| 04-26 May | Walk | 0900 | or 19 WING COMOX |
| Mon - Sun | Start | 0910 | |
| | T/O | 0920 | |
| NOTAM Start | 0930 | (ATC clears practice to start) |
| Smoke ON | 0930 | |
| Smoke Off | 1025 | |
| NOTAM End | 1030 | |
| Land | 1030 | |

| 431 Sqn | Brief | 1200 | AIR FORCE BEACH |
| 04-26 May | Walk | 1300 | or 19 WING COMOX |
| Mon - Sun | Start | 1310 | |
| | T/O | 1320 | |
| NOTAM Start | 1330 | (ATC clears practice to start) |
| Smoke ON | 1330 | |
| Smoke Off | 1425 | |
| NOTAM End | 1430 | |
| Land | 1430 | |

| 431 Sqn | Brief | 1530 | AIR FORCE BEACH |
| 04-26 May | Walk | 1630 | or 19 WING COMOX |
| Mon - Sun | Start | 1640 | |
| | T/O | 1645 | |
| NOTAM Start | 1655 | (ATC clears practice to start) |
| Smoke ON | 1655 | |
| Smoke Off | 1750 | |
| NOTAM End | 1755 | |
| Land | 1755 | |
### 431 SQN DEPLOYED PERSONNEL NOMINAL ROLL – COMOX

#### 4 to 26 May

<table>
<thead>
<tr>
<th>Rank</th>
<th>Surname</th>
<th>First Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Maj Dupont</td>
<td>Jean-François</td>
<td>SB1</td>
</tr>
<tr>
<td>2</td>
<td>Capt Mahajan</td>
<td>Arpit</td>
<td>SB2</td>
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<tr>
<td>4</td>
<td>Capt Powis-Clement</td>
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<td>5</td>
<td>Maj Mnaymneh</td>
<td>Bassam</td>
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<td>6</td>
<td>Capt Sparks</td>
<td>Steven</td>
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<td>7</td>
<td>Maj Parker</td>
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<td>8</td>
<td>Capt Reid</td>
<td>Logan</td>
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<td>9</td>
<td>Maj Evans</td>
<td>Taylor</td>
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<td>Capt Temple</td>
<td>Erik</td>
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<td>Capt MacDonald</td>
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<td>Sgt MacGillivray</td>
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<td>MCpl Lovatt</td>
<td>Michael</td>
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<td>Cpl Ballard</td>
<td>Katherine</td>
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#### 4 to 14 May

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<td>31</td>
<td>Cpl Plowes</td>
<td>Andrew</td>
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### Appendix B2 – 431 Sqn Deployed Personnel Nominal Roll - Comox

#### 15 to 26 May

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<td>House</td>
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#### 12 to 18 May

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#### 18 to 26 May

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#### 19 to 26 May

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PUBLIC AFFAIRS PLAN -
CF SNOWBIRDS 2021 SPRING TRAINING

1. SITUATION.

   a. The Canadian Forces Snowbirds conduct Spring Training at 19 Wing Comox every year to practice flying over water and diverse terrain and to build the show production (music, narration, etc.).

   b. Many in the Courtney/Comox community embrace the Snowbirds and look forward to the team’s arrival every spring. In past years, in keeping with the Snowbirds’ mission, the team typically participated in targeted external communications activities during their training. This year however, due to COVID-19 restrictions, these activities will be limited to virtual engagements only (ex. social media posts, phone or zoom media interviews).

   c. Given the ongoing COVID-19 pandemic, physical community outreach events are not planned during the training schedule. A Media Advisory will be issued to regional media outlets for the purpose of informing the community that the Snowbirds team is conducting their Spring Training at 19 Wing and will be flying in the vicinity of the Comox Valley. All visitor requests to 19 Wing will be organized by the 19 Wing PAO in consultation with the Snowbirds’ PAO, IAW 19 Wing’s COVID-19 restrictions.

2. MISSION. To appropriately communicate on the Snowbirds’ activities scheduled to take place at 19 Wing, Comox from 04 – 26 May 2021 in order to build community support and enhance awareness of the squadron’s role as CAF ambassadors.

3. EXECUTION.

   a. The Snowbirds PAO will request imaging support from 19 Wing, Comox to collect stills and video products for use throughout the 2021 season.

   b. The Snowbirds PAO will require air-to-air photos for use during the 2021 season. Therefore, CC-115 Buffalo support is requested, including one imagery technician from 19 Wing, Comox, to capture these images.

   c. External communications for the Snowbirds will be coordinated by the Snowbirds PAO in consultation with 19 WPAO. The chart below highlights the dates and times of the activities:

B-3-1/4
d. **Key Messages:**

1. The CAF Snowbirds will be at 19 Wing, Comox between 04–26 May 2021.

2. Training in the Comox Valley provides the team an ideal opportunity to practice flying over water and diverse terrain.

3. The team always looks forward to returning to the Comox Valley. The hospitality and warm welcome the team receives is always appreciated and truly extraordinary. It is like a second home for the Snowbirds.

4. The CAF Snowbirds are excited to celebrate their 50th anniversary during the 2021 show season and share this historic milestone with Canadians.

5. The CAF Snowbirds are committed to the health and safety of the Comox Valley community and will adhere to the highest level of COVID-19 precautions throughout their training.

4. **SERVICE SUPPORT.** Per Annex B.

5. **COMMAND AND SIGNALS.**

   a. **Points of Contact.**
The following are the primary points of contact for all inquiries concerning external communications for the CF Snowbirds Team during Spring Training at 19 Wing:

(a) Captain Gabriel Ferris, Public Affairs Officer (PAO), CF Snowbirds, 306-694-2437 (office), 306-684-3005 (cell), snwbdpa@gmail.com or gabel.ferris@forces.gc.ca.

(b) Captain Alexandra Hejduk, 19 Wing PAO, 250-339-8201 or 250-703-1504, 19WingPublicAffairs@forces.gc.ca.

News Release

SNOWBIRDS RETURN FOR SPRING TRAINING IN COMOX VALLEY

4 May, 2021 – Comox, B.C. – National Defence/Canadian Armed Forces

The Canadian Armed Forces Snowbirds are returning to Comox, British Columbia, from May 4 to 24 to conduct spring training for the 2021 air show season. During their time in the Comox Valley, the Snowbirds are scheduled to practice twice daily, weather permitting. The team will fly morning and afternoon practices over 19 Wing with certain practices conducted over the Strait of Georgia.

The CAF Snowbirds are committed to the health and safety of the Comox Valley community and will adhere to the highest level of COVID-19 precautions throughout their training.

Quotes
"The team is really looking forward to returning to the Comox Valley. It’s like a second home for the Snowbirds. We always receive a warm welcome, and are excited to practice our 2021 show over water and the beautiful and challenging terrain.”

— Major Jean-François Dupont, Snowbirds Team Lead

Quick Facts
- The Canadian Armed Forces Snowbirds are proud ambassadors of the men and women of the Canadian Armed Forces, who are making a difference around the world. In 2021, the Snowbirds are excited to celebrate their 50th anniversary and share this milestone with Canadians.

Associated Links

431 Air Demonstration Squadron (Snowbirds)
Royal Canadian Air Force
Appendix B3 – Public Affairs Plan – CF Snowbirds 2021 Spring Training

Facebook, Instagram, Twitter:
English: @CFSnowbirds
French: @SnowbirdsFC

Contact:

Media Relations
19 Wing Public Affairs
250-703-1504
19WingPublicAffairs@forces.gc.ca
CF188 Demonstration Team Season

1. SITUATION.
   a. General. The CF188 Demonstration Team (Demo Team) is a national program directed by Comd 1 CAD and supported by 3 Wing and 4 Wing.
   b. The Demo Team represents the professionalism, skill and teamwork of the Royal Canadian Air Force (RCAF) and inspires young Canadians to consider a career in the RCAF. Travelling across North America to large and small communities, the CF188 Demo Team represents the RCAF in a professional, iconic and patriotic manner.
   c. Friendly Forces.
      (1) 1 CAD.
      (2) 3 Wing, Bagotville.
      (3) 4 Wing, Cold Lake.
      (4) 19 Wing, Comox.

2. MISSION.
   a. To increase awareness of the RCAF amongst air show attendees and surrounding populations. Synchronized messaging, promotional products and virtual local visits will be used to maximize reach and effectiveness.

3. EXECUTION.
   a. Concept of Operations.
      (1) Commander 1 CAD Intent. The National CF188 demo pilot will be under the tasking authority of 1 CAD/CAOC Director for all air displays throughout the 2021 air show season. Both 3 and 4 Wing will provide ground personnel, ground transportation, logistical support and aircraft as described in specific taskings for the duration of the air show season.
      (2) Scheme of Manoeuvre. The operation will be conducted in four phases:
         (a) Phase 1 – Pre-air Show Season. 4 Wing has already named the CF188 demo pilot. The 2021 demo pilot
Annex C – CF188 Demonstration Team Season

attended the International Council of Air Shows (ICAS) virtual convention in Las Vegas NV, 7-10 December 2020.

(b) Phase 2 – Deployed Training. A previous CF188 demonstration pilot will train the 2021 demo pilot. The team members will deploy on spring training IAW Annex D.

(c) Phase 3 – Air Show Season. The 2021 air show season will commence no earlier than 07 June 2021 and continue until no later than 22 September 2021.

(d) Phase 4 – Post-air Show Season. The CF188 demo pilot will submit a post air display report to 1 CAD Special Events (Spec Events) with all hours flown and any comments within six weeks of the final air show. The 2021 CF188 demo pilot will conduct a handover with the 2022 CF188 demo pilot.

b. Grouping and Tasks.

(1) 1 CAD HQ.

(a) Public Affairs.

i. Source the CF188 Demo Team PAO.

ii. Act as primary PA point of contact for CF188 Demo Team.

iii. Manage content for the CF188 Demo Team website.

iv. Develop the team PA program.

v. Assist the graphic designer in the wording for the posters and promotional material.

vi. Assist team PAO in the PA training and preparation of team members.

vii. Attend air shows for media support, as required.

(b) A3/CAOC.

i. Spec Events.
Annex C – CF188 Demonstration Team Season

(i) Spec Events Division Chief will attend ICAS convention (complete).

(ii) Coordinate/develop CF188 Demo Team schedule (ongoing).

(iii) Provide personnel to fill the safety pilot role for the team.

(iv) Plan air mobility and aviation support as required.

(v) Provide regulatory oversight during all air shows involving military performers.

(vi) Provide funding for seasonal promotional materials and team clothing.

(c) 1 CAD Graphic Arts.

i. Provide graphic arts support to CF188 Demo Team throughout the demo season, as required and approved through the A3/CAOC Dir.

ii. Design promotional poster.

iii. Design lithograph.

iv. Design generic power point template with 2021 Demo Team theme.

(2) 3 Wing.

(a) Force Generate (FG) the East ground team and required equipment as follows:

i. Select one Maj to be the 2021 East SAMEO. SAMEO must be SMM authorized and will be in charge of the 2021 East maintenance crew.

ii. Select one Sgt or MCpl to be the 2021 East Crew Chief. Crew Chief must be a level C signature qualified Aviation Systems (AVN) Technician (Tech) or Avionics (AVS) Tech.

iii. Select one MCpl or Cpl as the East Deputy Crew Chief. Deputy Crew Chief must be level C or A signature qualified and be either an AVN or AVS
Annex C – CF188 Demonstration Team Season

Tech. If Crew Chief is AVN, then the deputy should be AVS.

iv. Select two MCpls or Cpls as the remainder of the ground team. At least one member of the team must be qualified as a safety systems tech to fit G suits and perform seat checks. (Note that all four ground team members need not come from one squadron).

v. Provide one SUV or 1 ton mega cab vehicle with the following:

   (i) Towing package.

   (ii) Integrated trailer brakes.

   (iii) Integrated navigation system.

   (iv) Satellite radio.

   (v) 115v power inverter.

vi. One utility trailer suitable for carrying all support equipment used by the East ground team for the duration of the 2021 schedule. The utility trailer should be decorated to reflect the theme of the 2021 Demo Team.

(b) Provide names for the East ground team members to 1 CAD Spec Events no later than 15 February 2021.

(c) Provide logistical support for financial compliance.

(3) 4 Wing.

(a) Select the 2021 CF188 demo pilot.

(b) Provide 1 x CF188, with modified G08 MFCUs, as the primary demo jet (CF188735), painted to celebrate the 2021 theme.

(c) Force Generate (FG) the West ground team and required equipment as follows:

   i. Select one Maj to be the 2021 West SAMEO. SAMEO must be SMM authorized and will be in charge of the 2021 West maintenance crew.
Annex C – CF188 Demonstration Team Season

ii. Select one Sgt or MCpl to be the 2021 West Crew Chief. Crew Chief must be a level C signature qualified AVN or AVS Tech.

iii. Select one MCpl or Cpl as the West Deputy Crew Chief. Deputy Crew Chief must be level C or A signature qualified and be either an AVN or AVS Tech. If Crew Chief is AVN, then deputy should be AVS.

iv. Select two MCpls or Cpls as the remainder of the ground team. At least one member of the team must be qualified as a Safety Systems Tech to fit G suits and perform seat checks. (Note that all four ground team members need not come from one squadron).

v. Provide one SUV or 1 ton mega cab vehicle with the following:

(i) Towing package.

(ii) Integrated trailer brakes.

(iii) Integrated navigation system.

(iv) Satellite radio.

(v) 115v power inverter.

vi. One utility trailer suitable for carrying all support equipment used by the West ground team for the duration of the 2021 schedule. The utility trailer should be decorated to reflect the theme of the 2021 Demo Team.

(d) Provide names for the West ground team members to 1 CAD Spec Events no later than 15 February 2021 (complete).

c. Coordinating Instructions.

(1) Coordinating Instructions Phase 1.

(a) The 2021 CF188 demo pilot attended ICAS in Las Vegas. The 2019 and 2021 demo pilots have commenced their hand over to assist in the development of the schedule and manoeuvres package.
Annex C – CF188 Demonstration Team Season

(b) Aircraft paint scheme designs with the 2021 theme will be approved by Comd 1 CAD.

(2) Coordinating Instructions Phase 2.

(a) A previous CF188 demonstration pilot will train the 2021 demo pilot.

(b) The 2021 Demo Team, will deploy to 4 Wing from 02 to 14 May 2021 and Comox from 15 to 23 May 2021 for training and be ready for Comd 1 CAD acceptance show on 28 May 2021 in Moose Jaw, IAW Annex D.

(3) Coordinating Instructions Phase 3.

(a) 2021 CF188 Demo Team schedule will commence no earlier than 07 June 2021 and continue until no later than 22 September 2021.

(b) Amendments to CF188 Demo Team schedule will be approved as required by Comd 1 CAD.

(4) Coordinating Instructions Phase 4.

(a) Post air show report to be submitted within six weeks of final air show to Spec Events Div Chief including:

i. Total hours flown.

ii. Total number of performances flown.

iii. Total number of cancelled performances with details.

iv. Total cost of TD used broken down between Wings.

v. Suggested improvements to following year’s process.

(b) The 2021 demo pilot will conduct a handover with the 2022 demo pilot.

(c) The 2021 demo pilot will train the 2022 demo pilot.

4. SERVICE SUPPORT.

a. Financial.
Annex C – CF188 Demonstration Team Season

(1) Each wing has allocated funds under AF 5.9 for air display support.

(2) All costs related to the 2021 CF188 Demo Team shall be covered using wing budgets and captured using the internal order (IO) 11263451.

(3) 1 CAD Spec Events will fund all team clothing, and TD for the team support staff, specifically the PAO and Safety Pilots. Each respective Wing will fund TD for its maintenance crew members. 4 Wing will fund TD for the demo pilot.

b. Schedule. The 2021 schedule is in the planning phase, and will go to the Comd 1 CAD for approval at a later date. Once approved, if an air show on the schedule gets cancelled, authority to approve a replacement event as a minor change to the schedule is delegated to A3/CAOC Dir.

c. Clothing. To ensure that team members look professional at all times in public, high quality clothing items that will last until the end of the season will be acquired. Team members will be issued the following items:

(1) All team members:
   (a) Two team hats.
   (b) Backpack.

(2) Demo pilot: one large waterproof duffle bag for use in CF188 luggage pod.

5. COMMAND AND SIGNAL.

   a. Points of Contact.

   (1) 1 CAD HQ.


      (b) 1 CAD PAO. Capt Jennifer Halliwell, CSN 257-6459, cell 204-290-4951.

   (2) CF188 Demo Team.

      (a) 2021 CF188 Demo Pilot. Capt Dan Deluce, CSN 690-

C-7/8
Annex C – CF188 Demonstration Team Season

4933, cell 780-813-1459.

(b) 2021 CF188 Demo Team PAO. Capt Rachel Brosseau, CSN 690-8121, cell 780-813-0210.

(c) West Crew Chief. Sgt James Sobkowich, CSN 690-8891, cell 780-813-1075.

(d) East Crew Chief. MCpl Sean Côté, CSN 661-7489, cell 418-290-0797.

(e) 2019 CF188 Demo Pilot. Capt Brian Kilroy, CSN 690-7895, cell 780-270-7401.
Annex D – CF188 Demonstration Team Deployed Training

CF188 Demonstration Team Deployed Training

References: A. Fighter Demonstration Manual Version 4.0

1. **SITUATION.**
   a. **General.** Each year, prior to the start of the air show season, the CF188 Demonstration Team (CF188 Demo Team) completes spring training and then conducts the annual Acceptance Show for the Commander 1 CAD (Comd 1 CAD). The deployment provides the opportunity for CF188 Demo Team members to train together as a small unit in preparation for the air show season. During the deployment, the 2021 CF188 Demonstration Pilot (Demo Pilot) will become proficient at performing the demonstration routine over the runway environment at an airport and over the water. In addition, 1 CAD Spec Events personnel will become proficient as Safety Pilots for the team, and the CF188 Demo Team PAO will be trained as the Team’s Narrator and Coordinator.

   b. **Friendly Forces.**
      (1) 1 CAD.
      (2) 3 Wing, Bagotville.
      (3) 4 Wing, Cold Lake.
      (4) 19 Wing, Comox.

2. **MISSION.** The 2021 CF188 Demo Team will deploy first to 4 Wing, Cold Lake and then to 19 Wing, Comox for spring training, which culminates with the Acceptance Show in Moose Jaw, which will be reviewed by the Comd 1 CAD. The Demo Pilot will become proficient with the air demonstration routine while the team Safety Pilots and PAO train in a deployed environment.

3. **EXECUTION.**
   a. **Concept of Operations.**
      (1) Commander 1 CAD Intent. My intent is to provide an opportunity for all members of the 2021 CF188 Demo Team to develop the skills and capabilities necessary to sustain themselves during the upcoming air show season. I will achieve this by deploying members of the team to 4 Wing Cold Lake and 19 Wing Comox, where they will maximize training opportunities. As a result, the CF188 Demo Team will achieve a high level of proficiency and
Annex D – CF188 Demonstration Team Deployed Training

professionalism in order to showcase the RCAF to a wide audience throughout North America this summer.

(2) Scheme of Manoeuvre. Per Annex C, Phase 2 of the operation will be conducted in eight sub-phases:

(a) Phase 2A – Preparation. (11 December 2020–30 April 2021). This phase includes planning meetings, painting and unveiling of the 2021 CF188 demonstration aircraft (Demo Jet), and completing training required prior to Phase 3.

i. The approved paint project for the Demo Jet, CF188735, is scheduled to be completed at ATESS by 11 May 2021. An informal unveiling will occur at 8 Wing on 14 May 2021.

ii. IAW reference A, the Demo Pilot will complete as much of the Fighter Demonstration Training Syllabus as possible in the simulator and a dual CF188 aircraft at 4 Wing Cold Lake prior to the start of Phase 3.

(b) Phase 2B – Cold Lake Deployment. (02 May 2021). 1 CAD personnel and the will deploy to Cold Lake.

(c) Phase 2C – Cold Lake Training. (03–14 May 2021). Air operations will be conducted at Cold Lake to allow CF188 Demo Team members to train and become proficient in their roles on the team.

(d) Phase 2D – Comox Deployment. (13–15 May 2021).

i. The West ground team will depart Cold Lake NLT 13 May 2021 to arrive in Comox with the Demo Team trailer on 15 May 2021.

ii. The 2021 Demo Pilot will deploy to Comox via the demo jet for a planned arrival during the afternoon of 15 May 2021.

iii. The remainder of CF188 Demo Team will deploy to Comox via commercial air to arrive on 15 May 2021.
Annex D – CF188 Demonstration Team Deployed Training

(e) Phase 2E – Comox Training. (16–25 May 2021). Air operations will be conducted at Comox to allow CF188 Demo Team members to train and become proficient in over water training. As well, air-to-air photography of the Demo Jet will be conducted, and public affairs training for all members of the Demo Team will occur.

(f) Phase 2F – Comox Redeployment. (26 May 2021). 1 CAD air assets, associated personnel and equipment will re-deploy to 15 Wing Moose Jaw for the acceptance show.

(g) Phase 2G – Acceptance Show. (28–29 May 2021). The Comd 1 CAD will formally review a performance by the Demo Team on 28 May 2021 (with a backup date of 29 May 2021 in case of poor weather on 28 May 2021) at 15 Wing Moose Jaw at the Snowbirds’ Home Opener show. Following the acceptance show, 1 CAD air assets, associated personnel and equipment will re-deploy to home units for follow-on tasks.

(h) Phase 2H – Cold Lake Proficiency Training. (30 May–6 June 2021). Demo Pilot conducts on base practices, as required, in Cold Lake to maintain proficiency with performing the demonstration routine.

(3) Main Effort. Provide safe and effective air operations in support of the CF188 Demo Team training objectives.

(4) End State. The end state will be achieved when the Comd 1 CAD approves the 2021 CF188 Demo Team routine and declares the team ready to perform at air shows throughout North America.

b. Grouping and Tasks.

(1) 1 CAD HQ.

(a) DComd.

ATESS. Complete the paint project of the Demo Jet, CF188735, by 11 May 2021.

(b) Public Affairs.
Annex D – CF188 Demonstration Team Deployed Training

i. Conduct all pre-deployment planning and coordination for PA-related activities for the CF188 Demo Team.

ii. Provide a PAO with previous experience on the CF188 Demo Team to train the 2021 CF188 Demo Team PAO.

iii. Coordinate with 8 Wing to conduct an informal unveiling of the Demo Jet at ATESS and members of the 2021 CF188 Demo Team on 14 May 2021.

(c) A3/CAOC.

i. Spec Events.

   (i) Conduct all pre-deployment planning and coordination functions.

   (ii) Coordinate with 4 OSS and 19 OSS on all operational requirements.

   (iii) Coordinate accommodations to be used by CF188 Demo Team.

   (iv) Secure transportation required by CF188 Demo Team members.

   (v) Arrive at 4 Wing Cold Lake NLT 02 May 2021.

   (vi) Arrive at 19 Wing Comox NLT 15 May 2021.

   (vii) BPT conduct two training sorties per day.

   (viii) Oversee the conduct of Safety Pilot training as required.

   (ix) Plan and coordinate all operational and administrative requirements for Acceptance Show.

   (x) Provide Safety Pilot for the Acceptance Show.

(2) 3 Wing.
Annex D – CF188 Demonstration Team Deployed Training

(a) IAW Annex B, Force Generate (FG) the East ground team and required equipment for the Comox deployment (15–25 May 2021) and air show season.

(b) Provide the 2021 East ground team for the duration of the deployment in Comox.

(3) 4 Wing.

(a) Provide 1 x CF188, with modified G08 MFCUs, as the primary demo jet (CF188735), painted to celebrate the 2021 theme, for the deployment and the 2021 air show season.

(b) Provide a previous CF188 Demo Pilot to train the 2021 CF188 Demo Pilot.

(c) Provide 1 x CF188 dual air show configured aircraft with modified G08 MFCUs to conduct the training required for the 2021 CF188 Demo Pilot IAW reference A.

(d) Provide the 2021 West ground team for the duration of the deployment in Cold Lake and Comox.

(e) 4 OSS.

i. Designate ramp parking for 2 x CF188 aircraft and if applicable, hangar space for CF188 Demo Team operations.

ii. Provide use of airport for up to two on-base practice missions per day.

iii. Issue Notice to Airmen (NOTAM), if required, regarding on-base practice missions.

iv. Provide Flight Safety assistance, as required, to CF188 Demo Team members for any incidents/accidents.

v. Provide servicing desk space for West ground team with at least 2 x ADAM workstations.

vi. Provide a briefing room with chairs for at least 6 people, CSN accessible telephone and a DIN-connected computer.

vii. Provide a separate office space area with at least two CSN accessible telephones and a minimum of
Annex D – CF188 Demonstration Team Deployed Training

2 x active DWAN drops for use by 1 CAD Spec Events and PA personnel.

viii. Coordinate temporary security passes for CF188 Demo Team members not based at 4 Wing.

ix. Provide a small professional PA system, complete with microphone that has a built-in On/Off switch, for the duration of the deployment.

x. Provide a small portable generator to power the PA system and CF188 radio communications box.

(f) 4 Wing PAO.

i. Ensure that no public practices are advertised during the deployment.

ii. Conduct local media relations activities during the deployment.

iii. Coordinate with 4 Wing Imagery Section to facilitate the gathering of still and video imagery of the CF188 Demo Team and aircraft for all scheduled practices. Ensure captured imagery is made available to demo team within 24 hours.

iv. Conduct PA training as well as coordinate airfield access for visiting photographers and media.

(4) 8 Wing.

(a) 8 OSS.

i. Wing Imaging. Coordinate with 1 CAD HQ PA to conduct an informal unveiling of the Demo Jet at ATESS and members of the 2021 CF188 Demo Team on 14 May 2021.

(5) 19 Wing.

(a) 19 OSS.

i. Reserve 7 Hangar transient operations space (specific area to be designated) for unlimited access commencing 1200 hours local 15 May 2021 (coinciding with the arrival of the Demo Jet) for the duration of the deployment. Hangar space
should accommodate up to 2 x CF188 aircraft and one 20 foot “horse style” servicing trailer.

ii. In the event that hangar services are not available, ensure security requirements for CF188 operations are met.

iii. Arrange a crash rescue boat to be available during daily practices to coincide with the CF188 and Snowbird practice times.

iv. Arrange non-formation CC115 Buffalo aerial photography with up to 11 x Tutor jets and 1 x CF188.

v. Provide one F34 (JP8) fuel bowser.

vi. Provide one oxygen cart for liquid oxygen (LOX).

vii. Provide one ground power unit (GPU) available for starts and maintenance test functions if required.

viii. Provide three drip trays (3 ft x 2 ft).

ix. Provide one aero stand.

x. Ensure one D6 mule available for entire deployment duration.

xi. Provide servicing desk space for technicians, with at least 2 x ADAM workstations in a separate location from the Snowbirds (to not disturb 431 Sqn operations).

xii. Provide a briefing room with chairs for five people with an RCA jack compatible or HDMI capable TV and access to a DIN connected computer.

xiii. Provide one separate office space with at least one CSN accessible telephone and a minimum of two active DWAN drops for use by Spec Events and the CF188 Demo Team Coordinator and PAO.

xiv. Provide ramp parking for max 2 x CF188s.

xv. Provide secure storage area for all ALSE equipment.

(b) 19 Wing ATCO.
Annex D – CF188 Demonstration Team Deployed Training

i. Provide use of the airport for up to two practices per day (17–25 May 2021 inclusive) and issue appropriate Notice to Airmen.

ii. Be advised that additional practices may be scheduled on a non-interference basis in order to fulfil training requirements.

iii. Provide area/airfield brief (location and time TBC) during the afternoon of 16 May 2021, with all appropriate people present (OSS CO, ATC, Flight Safety, Military Police, and ARFF).

(c) 19 Wing TIS. The CF188 Demo Team will require a portable, professional PA system for commentary and music from 17–25 May 2021. The PA system will be provided by 19 Wing and shared with the Snowbirds Demo Team.

(d) 19 Wing PAO.

i. Ensure no public performances are advertised during the deployment.

ii. Conduct local media relations activities during the deployment, including a CC115 photo op (TBC).

iii. Coordinate with the CF188 Demo Team PAO to determine whether or not 19 Wing Imagery Section is required to gather still and video imagery of the CF188 Demo Team and aircraft.

iv. Provide assistance to the CF188 Demo Team PAO in the conduct of PA training, as required.

(e) 12 MP Flight. Provide temp passes to visitors (see Appendix B).

(f) 19 Wing FSO. Be prepared to provide assistance, if required, for any incidents/accidents.

(6) 2021 CF188 Demo Team.

(a) Demo Pilot.
Annex D – CF188 Demonstration Team Deployed Training

i. Assist Spec Events with pre-deployment planning and coordination.

ii. BPT fly up to two training sorties per day in Cold Lake and Comox.

iii. Carry out public relations training and events as directed.

iv. Conduct training with ground crews on demo team operations.

v. BPT to brief Comd 1 CAD and then perform Acceptance Show on 28 May 2021.

(b) Demo Team PAO.

i. Arrive at 19 Wing, Comox NLT 15 May 2021.

ii. Develop a local Public Service Announcement advising the community of the CF188 Demo Team.

iii. Liaise with the 19 Wing PAO regarding coordination of media relations activities during the deployment, as required.

iv. Liaise with 19 Wing PAO to ensure collection of still and video imagery, if required, including any air-to-air photo missions to be conducted.

v. Conduct PA training with CF188 Demo Pilot, safety pilots and the ground crews.

vi. Assist 19 Wing PAO with the conduct of virtual school/cadet group visits, as required.

vii. Coordinate all media interviews and/or functions with CF188 Demo Pilot and Spec Events.

viii. Provide narration and play music during the CF188 demonstration routines.

ix. Provide updated content for CF188 Demo Team website and social media.

(c) West Crew Chief.
Annex D – CF188 Demonstration Team Deployed Training

i. Assist Spec Events and Demo Pilot with pre-deployment planning and coordination, as required.

ii. Ensure all pre-season training for ground crew members is completed, including DND 404 and trailer towing courses.

iii. Create a parts list and ensure all required equipment is loaded in the West ground team servicing trailer.

iv. BPT self-deploy to 19 Wing Comox from 13–15 May 2021 for commencement of training on 16 May.

v. Carry out servicing activities on Demo Jet and backup jet, as required.

vi. Carry out all public relations training and activities as directed.


(d) East Crew Chief.

i. Assist Spec Events and Demo Pilot with pre-deployment planning and coordination, as required.

ii. Ensure all pre-season training for ground crew members is completed, including DND 404 and trailer towing courses.

iii. Create a parts list and ensure all required equipment is loaded in the East ground team servicing trailer.

iv. BPT to travel to 19 Wing Comox with members of the East ground Team on 15 May 2021.

v. Carry out servicing activities on Demo Jet and backup jet, as required.

vi. Carry out all public relations training and activities as directed.
c. Coordinating Instructions.

(1) Timings.

(a) 19–30 April 2021. Demo Pilot will complete as much of the Fighter Demonstration Manual (FDM) Training Syllabus as possible with a previous CF188 demo pilot – in the simulator, a dual CF188 aircraft and/or the 2021 Demo Jet at 4 Wing Cold Lake.

(b) 02 May 2021. Spec Events personnel will travel to Cold Lake.

(c) 03–14 May 2021. Air operations will be conducted to allow CF188 Demo Team members to train and become proficient in their roles on the team.

(d) 14 May 2021. Informal unveiling of the 2021 CF188 Demo Jet at ATESS at 8 Wing Trenton.


(f) 17–25 May 2021. Air operations will be conducted to allow CF188 Demo Team members to train and become proficient in over water operations. Air-to-air photography of the Demo Jet is conducted, as well as public affairs training for all members of the CF188 Demo Team.

(g) 28 May 2021. CF188 Demo Team performs Acceptance Show in Moose Jaw for Comd 1 CAD.


(i) 30 May 2021. 1 CAD air assets, associated personnel, and equipment will re-deploy to home units for follow-on tasks.

(2) Public Affairs. The 2021 CF188 Demo Team PAO will have the lead. The PA posture for the deployment is active.

4. SERVICE SUPPORT

a. Finance. FIN coding used for the spring training deployment shall be: D-11/12

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Annex D – CF188 Demonstration Team Deployed Training

   (1) Cost Centre 3999AZ.
   (2) Commitment Z3999AZ002 Line 1.
   (3) GL 2131.
   (4) Fund L101.
   (5) Internal Order (IO) 11267170.

b. **Accommodations.** Accommodations for all deployed CF188 Demo Team members will be as follows:

   (1) Cold Lake: Best Western Cold Lake Inn (4815 52 St., Cold Lake, AB, T9M 1P1, Phone 780-594-4888).
   (2) Comox: Old House Hotel (1730 Riverside Lane, Courtenay, BC, V9N 8C7, Phone 250-703-0202).
   (3) Spec Events staff will coordinate the arrival and departure times for all team members with the hotels.

c. **Medical and Dental.** If required, deployed members will report to the 4 Wing and 19 Wing MIR/Dental during normal working hours. For after-hours emergencies, members will contact Spec Events staff or the 2021 CF188 Demo Pilot to arrange assistance. If this is not possible, then members will report to a civilian hospital/dentist and inform the chain of command as soon as possible.

5. **COMMAND AND SIGNAL.**

   a. **Command and Control.** 1 CAD Spec Events Division Chief will be responsible for all deployed personnel.

Appendices:

Appendix D1 – CF188 Demo Team Cold Lake Deployment Nominal Roll
Appendix D2 – CF188 Demo Team Comox Deployment Nominal Roll
Appendix D1 - 2021 CF188 Demo Team Cold Lake Deployment Nominal Roll

**2021 CF188 DEMO TEAM COLD LAKE DEPLOYMENT NOMINAL ROLL**

1 Canadian Air Division Personnel

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
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</thead>
<tbody>
<tr>
<td>LCol Jason Tuckett</td>
<td>Det OPI</td>
</tr>
<tr>
<td>Maj Rob Jones</td>
<td>Safety Pilot</td>
</tr>
<tr>
<td>Maj John Andersen</td>
<td>Safety Pilot</td>
</tr>
<tr>
<td>Capt Greg Hume-Powell</td>
<td>Safety Pilot</td>
</tr>
<tr>
<td>Capt Paul Faulkner</td>
<td>Safety Pilot</td>
</tr>
<tr>
<td>Capt Jennifer Halliwell</td>
<td>1 CAD PAO</td>
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</tbody>
</table>
### 2021 CF188 DEMO TEAM COMOX DEPLOYMENT NOMINAL ROLL

#### 1 Canadian Air Division Personnel

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<tr>
<td>Capt Paul Faulkner</td>
<td>Safety Pilot</td>
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#### 4 Wing Personnel

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
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<tbody>
<tr>
<td>Capt Dan Deluce</td>
<td>2021 Demo Pilot</td>
</tr>
<tr>
<td>Capt Rachel Brosseau</td>
<td>Demo Team PAO/Coordinator/Narrator</td>
</tr>
<tr>
<td>Sgt James Sobkowich</td>
<td>West Crew Chief</td>
</tr>
<tr>
<td>MCpl Mark Kerr</td>
<td>West Deputy Crew Chief</td>
</tr>
<tr>
<td>MCpl Jason Ivany</td>
<td>Technician</td>
</tr>
<tr>
<td>Cpl Scott Blackwell</td>
<td>Technician</td>
</tr>
</tbody>
</table>

#### 3 Wing Personnel

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<thead>
<tr>
<th>Name</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>MCpl Sean Côté</td>
<td>East Crew Chief</td>
</tr>
<tr>
<td>MCpl Louis-Raphael Langlois</td>
<td>East Deputy Crew Chief</td>
</tr>
<tr>
<td>MCpl Mathieu Richard</td>
<td>Technician</td>
</tr>
<tr>
<td>Cpl Simon Croft</td>
<td>Technician</td>
</tr>
</tbody>
</table>
The past year has seen unprecedented restrictions that have drastically affected how public events are managed and authorized within Canada. The RCAF is committed to a collaborative and adaptive process moving forward into the 2021 air display season. However, the safety and health of the Canadian public is our primary concern.

The following Coronavirus (COVID-19) Preamble outlines the required information to be provided to 1 Canadian Air Division Special Events for the delineation of a COVID-19 mitigation plan for air display events, as briefed during the International Council of Air Shows Convention. A COVID-19 mitigation plan is required for all airshows in order to be supported by the Royal Canadian Air Force (RCAF) and/or Foreign Military entities.

COVID-19 risk management and mitigation will continue to evolve as the COVID-19 situation evolves. However, as an initial point, consideration for the most restrictive plan is required. Contingencies for less restrictive situations may be included as part of the plan in addition to the most restrictive option. This preamble also includes suggested items to be covered within the mitigation plan that should satisfy the requirements of most applicable health authorities.

Ultimately, any COVID-19 mitigation plan must be approved by Provincial/Territorial Health authorities within the jurisdiction where the event will occur. Additional approval from Canadian Border Services Agency (CBSA) will be required for foreign performers if air displays are completed remotely. Obtaining this approval remains the responsibility of the event organizers.

Definitions

- “Participant” will include all air display staff, volunteers, contractors and performers.
- “Public” refers to all public patrons of the air display or public writ large.
- “Military personnel” will include all Canadian and foreign military personnel or those civilians included as members of the applicable military team.
- “Sequestered” means protective separation of a team or group of people (bubble) to minimize exposure from/to other individuals or groups.
- “Isolation” means a preventative measure against the spread of an infectious disease involving separation of an infected person from non-infected people during the communicable period of the disease.
- “Quarantined” means a measure to prevent the spread of an infectious disease in which a healthy person who may have been in contact with an infected person is separated from others during the incubation period.
Annex E – 2021 COVID-19 Preamble

**Overall Requirements** (Above those included in applicable support manuals)

**General**
- COVID-19 Mitigation Plan must be distributed, read and understood by all participants.
- All participants must wear masks in the vicinity of RCAF and/or foreign military members.
- All military members must wear masks, unless unable in the performance of their duties.
- Physical distancing must be maintained with maximum use of virtual means for communication, where possible.

**Washroom Facilities**
- Washrooms (fixed or portable) must be designated for each RCAF/Foreign Military team, separate from other teams, participants and the public.
- Washrooms must be cleaned and touch surfaces disinfected routinely based on local Preventative Health Measures (PHMs).
- Access to hand sanitizer (minimum 70% alcohol) is to be available throughout the event.

**COVID-19 Response Plan**
- All participants must be screened for symptoms prior to entry to the event.
- Air displays must have a COVID-19 response plan for those that develop symptoms onsite, to include a contact tracing methodology compliant with applicable Public Health Orders (PHOs)

**Onsite Feeding**
- Meals provided in accordance with team support manuals must be supplied in a designated area not accessible to the public and must follow provincial/territorial guidelines and best public health practices.
- Use of individually packaged food items is preferred.

**Personnel Interaction**
- There will be no direct interaction between military personnel and the public. However, virtual engagements will be promoted/facilitated by team Public Affairs Officers (PAOs).
- Interactions between participants and military personnel must be minimized to only those essential in the support of operations (e.g. Airport ARFF crews involved in aircraft familiarity briefings) and every opportunity to utilize virtual means shall be attempted.
- To prevent crowd interaction, any military areas (rest, work or dining areas) adjacent to the crowd fence line must have a buffer zone of no less than 1 metre established (e.g. double fence line separated by 1 metre) or single line fencing of 2 metres in height.
Annex E – 2021 COVID-19 Preamble

- Military personnel will be restricted from attending VIP chalets or social events.

Media Interviews
- RCAF involvement with media interviews will be controlled by team PAOs and maximum use of virtual platforms will be utilized.
- No provisions will be made for media flights for 2021.

Safety Pilots, Public Affairs Officers and Air Display Directors (ADD)
- Team safety pilots, PAOs and the ADD will be present on the Air Boss platform during their applicable performances. All will be required to wear a mask.
- In order to ensure physical distancing is in place, the above mentioned personnel must be sequestered to a portion of the platform away from other staff (e.g. Air Boss) or an additional platform must be provided adjacent to main platform.
- All non-essential personnel must be removed from the area.
- All touch surfaces must be sanitized prior to the execution of their duties.

Accommodations
- Military personnel must be sequestered to a specified area of the hotel (or other approved domicile), separated from the public and non-essential personnel. No restriction on movement beyond those established in PHOs are required.
- Accommodations will be in accordance with applicable support manuals or 1 CAD Organizer’s Package.
- Accommodations must include in-room meal delivery options.
- Organizers should provide evening support staff/participants to ensure military personnel have no requirement to leave their sequestered areas outside of performance hours.

Transportation
- Transportation will be in accordance with applicable support manuals or 1 CAD Organizer’s Package.
- Rental cars must be sanitized prior to delivery to military participants.
- Any shared transportation, such as buses or vans, must only be shared amongst a specific group and completely disinfected prior to their usage.

Fitness Facilities
- Fitness facilities will be in accordance with applicable support manuals.
- If PHOs do not allow use of fitness facilities at the time of the event, organizers are exempt from their provision.
- All RCAF personnel will follow PHOs and PHMs in the use of fitness facilities provided.

Foreign Military Participation Requirements (Above those included in applicable support manuals and RCAF Requirements stated above)
Annex E – 2021 COVID-19 Preamble

General
- 1 CAD is responsible for the authorisation of all foreign military involvement in air display events in Canada, as such, approval will only occur if a COVID-19 mitigation plan is in place and approved.

Restrictions
- While the Canada/United States (US) border is closed to non-essential travel, USAF/USN participation in Canadian air displays shall be, to the greatest extent possible, executed from US airfields. Since air displays are not considered essential activities, foreign military personnel cannot be exempt from federal/provincial quarantine.
- Other foreign military participation (other than US) will be at the discretion of 1 CAD, but will follow the same principles utilized for US forces.
- Air display organizers must provide timely notification of foreign military involvement to 1 CAD Special Events to ensure coordination and protocols are in place prior to seeking Commander 1 CAD approval. This process needs to be thorough and can be lengthy, so the earlier it can be started, the better chance of success.
- Relaxation of these protocols will be at the discretion of 1 CAD and in concert with applicable PHOs and the federal Quarantine Act.

Required Onsite Personnel
- Team safety pilots, PAOs, recovery maintenance crews, and others deemed essential to the safe operation of the air display will require entry into Canada and the event.
- Protocols must be established and approved through local health authorities in concert with the CBSA for required onsite personnel to enter Canada (e.g. COVID-19 Pre-testing).
- There are two possible courses of action (COA) when teams are operating from a remote US airfield:
  - A support aircraft (e.g. military transport aircraft) brings essential personnel daily to/from the event for the duration of the team performance.
    - These personnel would be restricted to their own temporary quarantine bubble and have no direct interaction with Canadian personnel/public.
    - This will require approval/coordination from local health authorities and CBSA.
    - Onsite facilities, such as washrooms, will need to be designated for their use only and sanitized appropriately.
  - Required quarantine upon arrival into Canada. Protocols would be put into place to control the freedom of movement and isolate the group from all Canadian personnel (public or participants).
- All non-essential personnel must be removed from the area and all touch surfaces sanitized prior to and after the execution of their duties.
Onsite Feeding
- Meals provided in accordance with team support manuals must be supplied in a location that maintains the quarantine bubble and must follow provincial/territorial guidelines.
- Use of individually packaged food items is preferred.

Personnel Interaction
- There will be no direct interaction with personnel maintaining a quarantine bubble unless required in the execution of their duties.
- Physical distancing will be maintained and masks will be worn by all members.
- Contact tracing logs for these interactions must be maintained by air show staff.

Media Interviews
- Foreign military members will not be available for in-person media interviews, in order to maintain the quarantine bubble. Only virtual means will be made available.

Accommodations
- Foreign military personnel must be quarantined (Quarantine Act) to a specified area of the hotel (or other approved domicile) isolated from other groups, participants or the public. Ideally an isolated floor with access to a common area for meal delivery.
- Their freedom of movement (quarantine) will be in accordance with the federal Quarantine Act.
- Accommodations will be in accordance with applicable support manuals.
- Meals must be delivered to the floor or designated area.
- No foreign crews are to leave their designated area.
- Security must be provided to supervise compliance with Quarantine Act.

Transportation
- All movements will be controlled with buses or vans for the group. The group must depart and arrive in their isolated bubble.
- Masks will be worn at all times on shared transportation.
- Any shared transportation must be completely disinfected prior to and after usage.

Amendments of Requirements
- As the COVID-19 pandemic evolves, so too will the requirements of this document. However, all initial planning and approval will be based on the requirements delineated within this document.
- As PHOs change, the RCAF will consider appropriate adjustment of specific requirements. If drastic changes to provincial and/or federal laws, acts, or orders change, this preamble will be modified with an effective date.
Annex E – 2021 COVID-19 Preamble

- All provincial policies, guidelines, and orders will be taken into consideration when modifying the preamble. As RCAF personnel will be travelling across provincial borders, a more thorough and possibly more restrictive assessment may be required to protect the Canadian public and military members.
- All requests for relaxation of current requirements must:
  - be supported by PHOs
  - be in the best interest of public and RCAF health and safety
  - be requested through email to Special Events (SpecialEvents.EvenementsSpeciaux@forces.gc.ca)
  - be approved by 1 CAD Comd or delegate

Recommended COVID-19 Mitigation Plan Inclusions

- Overall Concept (Drive-In, Flypast, etc.)
- Ticket Purchasing/Handling
  - Consider only advance purchase with touchless scanning
- Traffic Management
  - Designated parking map with defined box sizes
  - Parking box layout to create social distancing between boxes
  - Ingress and egress routes
  - Vehicle assistance services (battery jumping, towing, etc.)
- Patron Health and Safety Concept
  - COVID-19 screening
  - Washrooms (reduced ratio to minimize wait and loitering times)
  - Cleaning and disinfection techniques and intervals
  - Hand wash stations/sanitizer
  - Use of masks
  - Physical distancing
  - COVID-19 signage (e.g. Physical distancing and mask-wearing reminders, etc.)
  - COVID-19 response plan
  - COVID-19 supervisors/monitors
  - Contact tracing within groups (those sharing common facilities)
- Food Service Concept
  - Permitted and prohibited food items for guests
  - Pre-packaged catering for VIP areas or guest purchase
  - Car delivery (pizza, etc.)
- Security Plan (for aircraft hot ramps, patron areas, etc.)
  - Permitted and prohibited items
- Communication Concept
  - Public address and emergency broadcast (speakers and/or FM transmitter)
- Emergency Response Concept
  - Aircraft incident
  - Medical incident
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Annex E – 2021 COVID-19 Preamble

COVID-19 MITIGATION PLAN CHECKLIST

<table>
<thead>
<tr>
<th>CHECKLIST ITEM</th>
<th>COMPLETED</th>
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<tbody>
<tr>
<td><strong>ALL MEMBERS</strong></td>
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<tr>
<td>General</td>
<td></td>
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<tr>
<td>- Overall Air Display Concept</td>
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<tr>
<td>- COVID-19 Plan distribution and acknowledgement policy</td>
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<tr>
<td>- Mask and physical distancing policy</td>
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<tr>
<td>- COVID-19 screening policy</td>
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<tr>
<td>- Personal interaction policy (Between teams and staff)</td>
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<tr>
<td>- COVID-19 response plan</td>
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<tr>
<td><strong>RCAF PARTICIPANTS</strong></td>
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<tr>
<td>Accommodations</td>
<td></td>
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<tr>
<td>- Booked IAW support manual (SM)</td>
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<tr>
<td>- Sequestered rooms (separated from public)</td>
<td></td>
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<tr>
<td>- On site restaurant or in-room service available</td>
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<tr>
<td>- Fitness facilities IAW SM (unless restricted due to PHO)</td>
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<tr>
<td>Transportation</td>
<td></td>
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<tr>
<td>- Vehicles provided IAW SM</td>
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<tr>
<td>- Arrangements for disinfection of all vehicles prior to use</td>
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<tr>
<td>- Group transportation plan (vans, buses, etc.) if req’d</td>
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<tr>
<td>Media/Community Outreach</td>
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<tr>
<td>- Media engagement plan (virtual or social-distanced)</td>
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<tr>
<td>- Community engagement plan (virtual school visits, etc.)</td>
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<tr>
<td>On Site Facilities</td>
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<tr>
<td>- Washrooms designated for team use only</td>
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<tr>
<td>- On site feeding plan</td>
<td></td>
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<tr>
<td>- Air boss access plan (for designated team members only)</td>
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<tr>
<td><strong>FOREIGN PARTICIPANTS</strong></td>
<td></td>
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<tr>
<td>General</td>
<td></td>
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<tr>
<td>- Overall foreign team concept (remote, in location, etc.)</td>
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<tr>
<td>Accommodations</td>
<td></td>
</tr>
<tr>
<td>- Booked IAW support manual (SM)</td>
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<tr>
<td>- Quarantined rooms (separated from all participants and public)</td>
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<tr>
<td>- In-room service or food delivery by air display staff</td>
<td></td>
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<tr>
<td>- Fitness facilities not authorized</td>
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<tr>
<td>- Quarantine supervision plan</td>
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<td>Transportation</td>
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<tr>
<td>- Group transportation plan (vans, buses, etc.)</td>
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<tr>
<td>- Arrangements for disinfection of all vehicles prior to use</td>
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<tr>
<td>Media/Community Outreach</td>
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<tr>
<td>- Media engagement plan (virtual only)</td>
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<tr>
<td>- Community engagement plan (virtual school visits, etc.)</td>
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### Annex E – 2021 COVID-19 Preamble

<table>
<thead>
<tr>
<th>On Site Facilities</th>
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</thead>
<tbody>
<tr>
<td>- Washrooms designated for quarantine group use only</td>
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<tr>
<td>- On site feeding plan for quarantine group only</td>
</tr>
<tr>
<td>- Air boss access plan (maintaining quarantine bubble)</td>
</tr>
</tbody>
</table>

COVID-19 Mitigation Plan Submitted to 1 CAD Spec Events *(No later than 60 days prior to event date)*