



Industry and FAA

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Presented to: REDAC

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Purpose / Agenda

- Purpose:
 - Capture lessons learned and future forecasts from several perspectives to inform FAA research
- Agenda:
 - FAA researcher perspectives
 - WJHTC
 - CAMI
 - Industry perspectives
 - REDAC subcommittees

FAA Perspective - WJHTC

Resources for Stakeholders:

trb.org/ACRP/ACRPInfectiousDiseaseResources.aspx

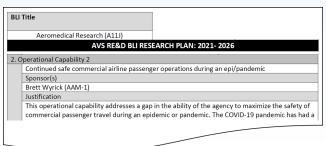
Featured Events: Webinar on what airports and their aviation partners are doing to prepare for the return of the flying public.

- Airport Responsibilities and Preparedness
- Crisis/Emergency Communications
- Continuity of Operations

FAA Perspective - CAMI

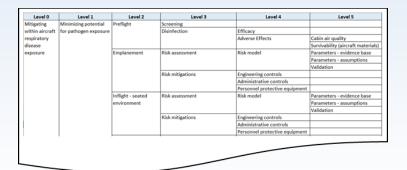
Limited Scope Aeromedical Research Program:

- Developed by CAMI in late spring of 2020 driven by
 - Draft legislative language
 - Volume of questions received from aerospace stakeholders
- Executed by internally reprogramming CAMI resources
- Designed to be a limited 1-2 year effort focusing on knowledge capture and synthesis to
 - Inform a safety risk management analysis
 - Establish a foundation for developing a cabin safety pandemic playbook for future use



Researcher Lessons Learned:

- Information volume and uncertainty
- Manage complexity:
 - Scope → aircraft cabin and diseases of public health significance
 - Organizing framework → risk breakdown structure oriented to exposure environments



- Focus on the next pandemic (generalizability)
- Significant undertaking requiring more than 2 years

Industry Perspective - Guiding Questions

- What are the major lessons learned from this pandemic that should be applied to preparations for the next pandemic?
- What has changed about the industry's 5-10 year future forecast given the pandemic?
- What has not changed?
- What research questions still need to be addressed?

Industry Perspective – REDAC Responses

Changes to the Aviation Industry

Technology Advances

Global Competitiveness

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Changes to Aviation Industry

Demand:

- Cargo increased, half for commercial traffic, GA represented a similar fall but recovered more quickly
- o Has business travel changed permanently?
 - Companies that need to travel are chartering – may mean GA may rebound sooner
- o How soon does international travel resume?
- More leisure travel? (weekends are busier)
- Capacity challenges after pent-up demand what will it balance to?

Competition:

- US/Europe funding models/levels are different - may move the competitive advantage to Europe
- US Economic model: will it change?

Fleet:

- Size is down and average aircraft age is younger
- Type certification program FAA done remarkable job keeping the certification team engaged

Operations:

- o ATC-0: Major challenge
- Airlines operating differently
- TSA has bigger role
- Cleaning programs changed drastically and costly
- Contactless air journey
- Experience is leaving the industry- strategy leaders and technical staff
- Upended business model struggling with how to find new ways to generate revenue (midst and post COVID)

Technology innovation: budgets significantly reduced

Technology Advances

- The "how" is changing (virtually) but occurring very rapidly/accelerated
- Investment levels changing: R&D comes from retained earnings/raised funds and budgets have gone down
- Hard decisions being made on what to defer and/or delay product introduction
- Emphasis on technology examples: robotics for cleaning, parking

Opportunities

- Advanced Air Mobility:
 - Freight and autonomous freighters, delivery goods/services, integration with communities
- Business case may not be on urban air mobility (timeframe airspace/infrastructure is further away)
- Spectrum and evolving to 5G and 6G
- Greener Recovery:
 - Return to growth without emission/noise growth
- What does trajectory towards net zero (2050) look like?

- Vehicles using hydrogen solution (hours vs minutes and larger payloads)
- Battery electric solutions
- Integrating touchless technologies
- Evaluating cleaning products and their effect on material
- Training needs: reduced/replaced staffing
- Supersonic
- Ice crystals/volcanic ash
- Cybersecurity

Remaining Globally Competitive

Public confidence

- Balancing people's right to privacy and public trust
- Need a "curb to curb" plan for people to feel safe
 - Cleaning standards
 - Social distancing a significant requirement for terminal space and queuing passengers
 - Partnering with other organizations never partnered with before (i.e. aeromedical/CDC)

Planning/Future:

- Learn from COVID
 - Case study: document what we did, what we need to do and how do we do it without shutting down the system in the future?
 - Gov't/industry/academia need more deliberate modeling/play booking these type of events.
- Monitor hostile threats

Discussion Questions

- What are the major lessons learned from this pandemic that should be applied to preparations for the next pandemic?
- What has changed about the industry's 5-10 year future forecast given the pandemic?
- What has not changed?
- What research questions still need to be addressed?



Challenge / Discussion Questions

- How will the business model of aviation change?
- How can we restore passenger trust?
- What does this experience mean for the environmental impacts of aviation?
- How do we ensure that aviation is not the means to spread a contagion?
- How does global differences in COVID and vaccination impact aviation?
- What does it look like for aviation to "build back better?"

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