

Mixed Equipage

Transforming our thinking to embracing the dynamic environment and apply Mixed Performance Management Techniques

Ronald L. Stroup
Chief Systems Engineer for Air-Ground Integration
Federal Aviation Administration
NAS Implementation Harmonization Division, ANG-D3
Ronald.L.Stroup@faa.gov

Agenda

- Scope of Air Ground Team (AGT)
- AGT Program Plan
- History (READC Brief 2009)
- AGT Activities
 - Mixed Performance Strategy
 - Stakeholder Operations
 - Domain Readiness
 - Aviamatics
 - Controller Aware
 - Trends
 - Enterprise Risks
- Risks/Key Challenges
- Accomplishments
- Funding Issues

Scope of Air-Ground Team

The aviation community has struggled with the terms "Mixed Equipage" and "Best Equipped-Best Served."

- What does it mean and how will it be implemented? Many have focused on how to accommodate the airborne equipage aspects.
 - From an air traffic controller's perspective, he or she sees many aircraft with different levels of performance that they have to accommodate and manage.
 - From a pilot's perspective, he or she may see varying levels of performance across airspace and airports.
- Mixed performance management reflects policies, practices, and procedures by which the air transportation community navigates through the transition period from contemporary CNS to the prospective NextGen environment.

The Transition Strategy:

Leverage existing capabilities to support user-defined benefits-based NextGen operations to enable users to accrue benefits today, while providing a systemic pathway to transform the NAS and capture greater benefits

Air-Ground Integration Program

A-G Program Plan FY2008 – 2010

- Integrated Framework
- Challenges
- Trends
- A-G NASEA Roadmap (Sept 2008)
- A-G Data Exchange Framework (Jan 2009)
- REDAC NAS Subcomm. Mtg. (2009)
- Avionics Report (April 2010)
- Mixed Performance Strategy (Sept 2010)
- Suite Spot (Oct 2010)

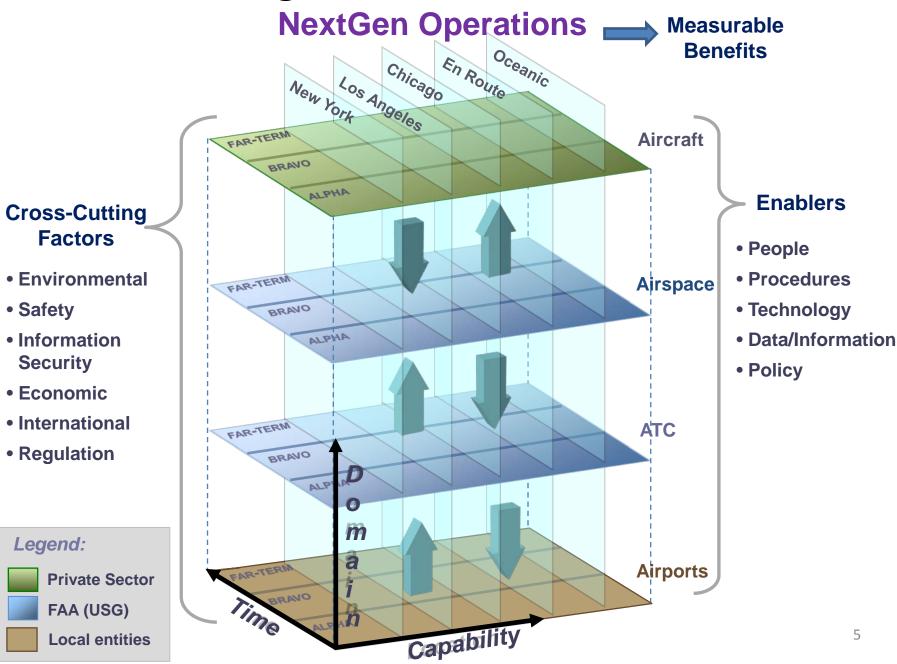
A-G Program Plan FY2011 – 2013

- Areas of Change
- Harmonization
- Mixed Performance
- NextGen Equipage Strategy (May 2011)
- Integrated Framework (July 2011)
- UAS Integration in the NAS (Mar 2012)
- A-G Data Exchange Philosophy (May 2012)
- Trends Analysis (Ongoing)
- Stakeholder Operations Report (July 2012
- Domain Readiness (Sept 2012)
- BEBS Workplan (Oct 2012)
- Enterprise Risk/Opportunity (2013)
- Challenges to Operations (Aug 2013)

A-G Program Plan FY2014 – 2016

- Systems of Systems
- MBA Philosophy
- Aviamatics
- Aviamatics Strategy (Jan 2014)
- NextGen
 Transformation Project
 Plan
- PBN Strategy (May 2014)
- Controller Aware Capability (June 2014)
- Portfolio Assessments (TBD)
- Avionics Report (TBD)

Integrated Framework



History - REDAC Briefing 2009*

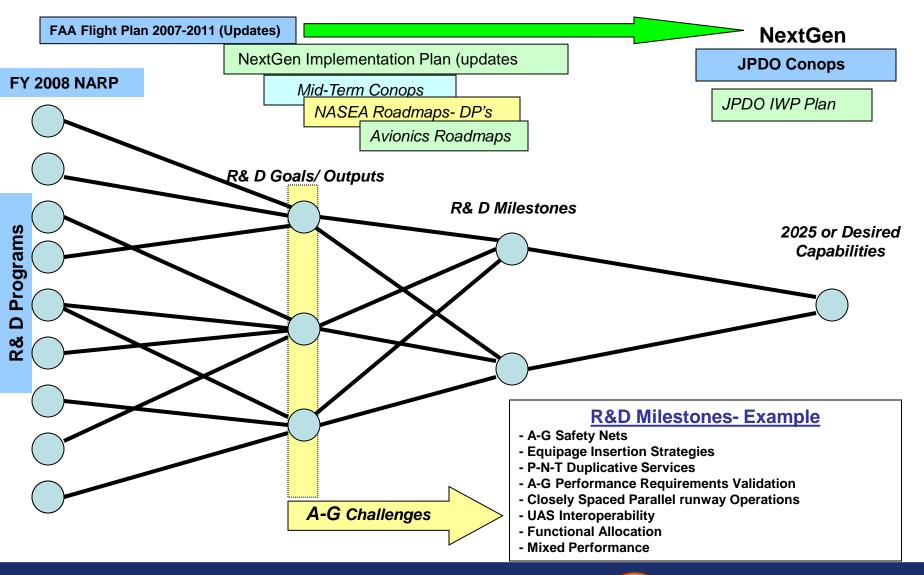
Purpose

- Provide Insight into the NextGen Air-Ground Program
- Increase awareness of the scope of Air-Ground Activities
- Seek your input to further improve Air-Ground Program

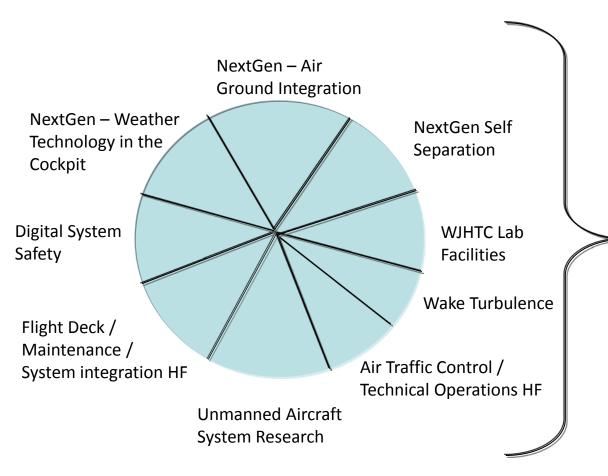
Agenda

- Relationship to NARP and REDAC Recommendations
- Enterprise Architecture
- Air-Ground program
- Sampling of Air-Ground Challenges
- Summary

A-G Engineering & Analysis Plan: Alignment with NARP



2009 NARP Budget Items Related to Air-Ground Integration

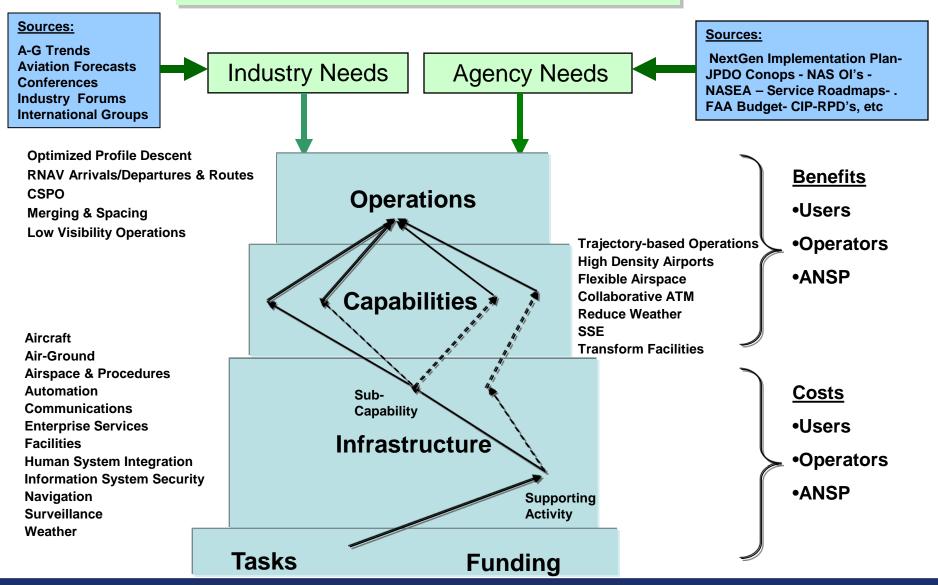


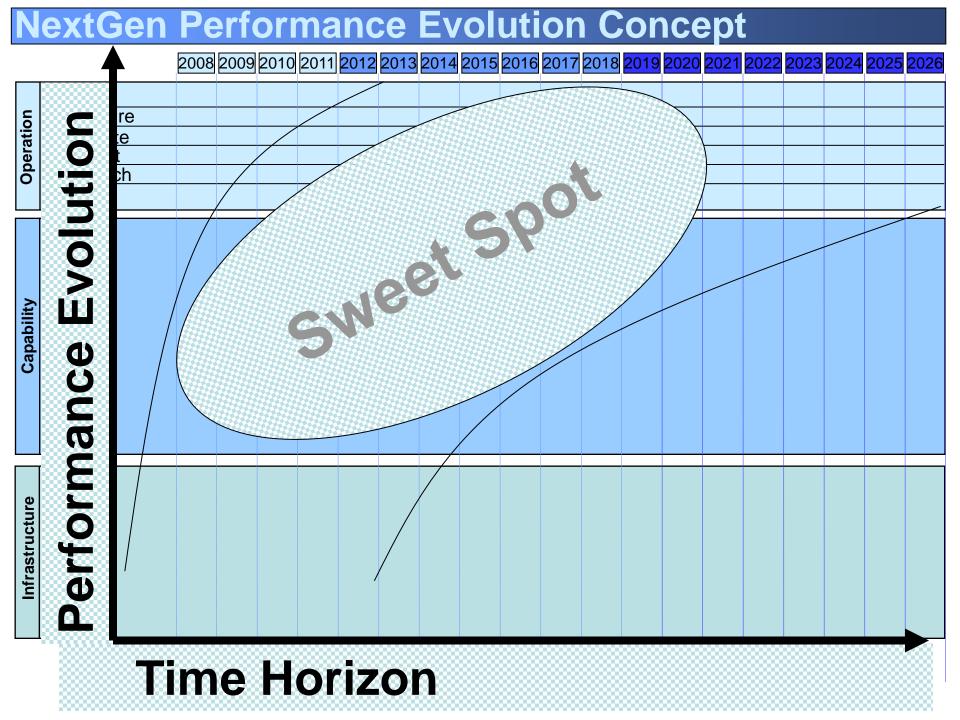
ADDITIONAL A-G TASKING

- Define interoperability of airborne and ground-based safety functions today and in NextGen.
- Develop NextGen Equipage
 Implementation Plan to support
 coordinated infrastructure investments
- Define an overall GPS backup strategy for navigation, surveillance, and timing aspects
- Define strategies to resolution UAS and ATC interoperability issues.
- Develop characteristics of dimensions to support allocation determination.
- Define criteria to assess nondeterministic systems.
- Mitigate airborne automation (Trajectory algorithms generation) disparity with ground automation (Trajectory algorithm generation) for effective and safe trajectory operations



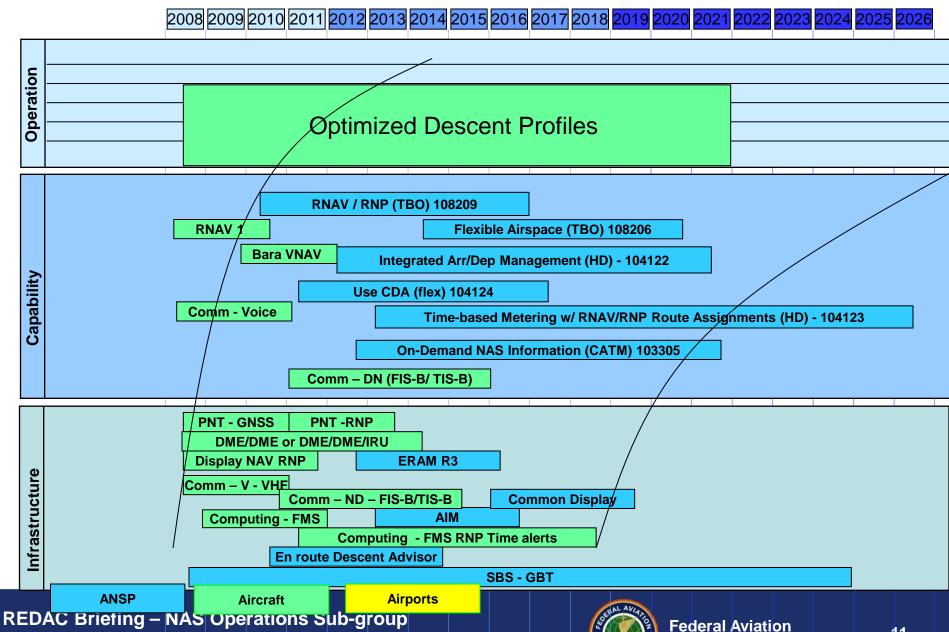
Air/ Ground Program Development





Operational Thread

March 31, 2009



Administration

Mixed Performance Environment

NextGen will be implemented airport by airport, region by region, aircraft by aircraft, over a period of years. The FAA proposes moving from the concept of "first-come, first-served" to "best-equipped, best-served." While early adopters will reap the greatest benefits, lesser equipped aircraft must still be accommodated. However, interoperability across airborne platform domains, including platforms with mixed equipage will add to architectural complexity.

Key activities include:

- Reduce airborne automation performance disparity to support precise trajectory paths
- Mitigate airborne automation (Trajectory algorithms generation) disparity with ground automation (Trajectory algorithm generation) for effective and safe trajectory operations
- Define Flight Trajectory conformance and alerting allocation.
- Develop recommendations to transition standards bodies from system-based perspective to performance-based perspective

Equipage Insertion Strategies

This strategy allows for the necessary lead-time required to perform research, standards development, systems development, certification, and installation activities to support NextGen Air-Ground capabilities. Any ensuing equipage strategy must evaluate each functional initiative to determine where operational improvements, financial incentives or mandates are appropriate. The strategy must be capable of determining when operational incentives should be leveraged. The number of potential equipage mandates must be kept to a minimum.

The key activities are:

- ✓ Define current and emerging avionics platform capabilities and the extendibility of those platforms to meet NextGen midterm capabilities.
- ✓ Develop NextGen Equipage Implementation Plan with AVS to support coordinated infrastructure investments.

Mixed Performance Strategy

Contract: SEATEC

POC: Tim Rider, Peter Morton, John Walker

POP: Jan 2010 – Sept 2010

Mixed Performance Strategy Looking Forward

- Why mixed performance management rather them mixed equipage

 because the BE-BS operational paradigm is more then an airborne issue. The NAS is a widely distributed Systems-of-Systems (SoS) and NextGen is transforming current and emerging air transportation capabilities resulting in a dynamic and complex set of interactions involving equipment and procedures and their use by human operators.
- The question arises as to how you find the "sweet spot" among the complex participants in the NAS.
 - Those factors to be considered are aircraft technology evolution, airspace and flight procedures design, changing air traffic and airport infrastructure and procedures, and the training to support the transformational roles.

Summarizing Operational Principle Observations

Observation 1:

Some ANSPs support early equipage in ways that enhance operator economics, and respond to operator initiatives

Observation 2:

Best practice is a balance between "Build-It-And-They-Will-Come" & "Follow the Leader"

Observation 3:

Some nations and some US locations harvest "NowGen" best practices to adopt NextGen or existing technology opportunities

Observation 4:

Inhibitors to progress include
Obsolescent regulations,
"stovepiped" business case analyses,
airplane performance differences

Mini-Case Summary

Case Numbe r	Case P = Past C = Curren I W = In Work F = Future		Example E = Exclusionary B = BEBS	Status I = Implemented F = Future T = Transferrable*	Comment Already in US Airspace Ready for US application without NextGen Needs NextGen Technologies for US Application	
А	RVSM	Р	Е	I	Need for airspace capacity, applicable to Q/T route implementation	
B-1	Brisbane RNP	С	В	I, T1	Needs RNP, solves "trombone effect", applicable to major hubs ATL, CLT, SEA	
B-2	Sydney RNP/GLS	С	В	I, T2	Requires RNP & GLS, transferrable to key US location EWR/JFK/LGA	
С	WestJet	С	В	I, T1	Requires extensive RNP implementation, applicable to US airlines SW & AS system wide	
D	LAX STAR/FMS	С	В	I,T1	Proven, requires new procedures, airspace re-design, applicable to most metroplex areas	
Е	Hudson Bay ADS-B	١W	Е	I, F,T3	Needs aircraft equipage, eventually applicable to Caribbean and other transoceanic gateways	
F	AS SeaTac RNP	IW	В	F,T1	Requires change to TERPS design & EIS rules <i>Applicable to any airports where airlines want to operate "IFR flight paths over VMC published procedures"</i>	
G	SW RNP	ΙW	В	F,T1	Ready to go, requires new RNP procedures SW waiting for FAA or contractor procedures	
Н	Q & T Routes	F	Е	F	Will start BEBS and migrate to Exclusionary, new procedures & airspace redesign	
I	GA Mountain	F	В	F,T2	Requires equipage and ADS-B installations, applicable to Adirondacks, Rockies, Cascades, Olympics, Sierra mountainous areas	
J	GA VFR/IFR	F	В	F,T3	Requires equipage and ADS-B installations, applicable to thousands of non towered GA airports across the nation	
K	Panama RNP/CSPR** PTY	IW&F	В	F,T3	Innovative CSPR implementation, applicable to major airports with CSPR e.g. SFO, SEA	
L	Cat II/III Landing Capability	Р	В	I	Provided BEBS advantage to equipped aircraft	
M	Turbo Jet 📂 Turbo Fan	Р	E	I	Implemented by rule changes to serve community and fuel burn interests	
N	Virtual & Remote Tower Airport	F	В	F,T3	Experimental, requires extensive development , applicable to many GA airports	
0-1, 0-2	Airplane Performance & Differences	IW & F	В	I, F,T1	Requires guidance material development, Focus KATL, include GA, applicable to many airports	
* 1	"T1" immediately applicable op	portunity	high priority, "T2"	second priority	"T3" third priority	

Strategy & Policy Recommendations (I)

18 I

- Recommendation 1: "Embrace Early Adopters;" listen to operator leaders for fertile opportunities
 to create value from existing and NextGen technologies; accelerate NextGen adoption through
 use of operator initiated Early Implementation Projects with targeted BEBS objectives
- Recommendation 2: Provide a management structure that simplifies access to multiple FAA
 organizations for operators seeking BEBS projects and penetrates the bureaucracy as needed to
 make things happen; ideally a "one-stop-shop"
- Recommendation 3: Identify NextGen technologies for which there is little adoption enthusiasm; determine how to enhance the business case or the synergy with other technologies that have adoption momentum
- Recommendation 4: Convene experts in aircraft performance, business case analysis, procedure & practices, air traffic operations and human factor considerations in workshop/task force/symposium settings to address where past practice inhibits progress. Examine airspace modeling practices to assure all constituent airspace participants are considered appropriately for Mixed Performance/BEBS coverage
- Recommendation 5: Identify areas in the NAS to "import" successful BEBS cases applied internationally as a catalyst to move forward within the FAA. Classify opportunities to demonstrate/validate mixed performance BEBS practices and policies in the U.S. that have the highest near term impact and lowest cost; engage the FAA to move ahead with several such projects in cooperation with stakeholder operators

Insights leading to a solution

- Focus on Operational Clusters at a location Drives a suite of capabilities across domains
 - Aligned with SESAR
 - Aligned with ICAO System block Upgrade
- Customize RNAV/RNP procedures (New York Tracon)
- RNAV SIDS or STARs not both to maintain flexibility
- Establish minimum approach and departure performance levels
 - RNAV 1 En Route
 - RNP 0.3 Approach and Departure
- Leverage Fleet and Infrastructure readiness

Suggested Next Steps

By way of Recommendation #4: Convene Operational and Technical experts

- Gain a better understanding mixed operations across the domains
- Define procedures and practices based on NextGen capabilities
- Review allocation of system benefits to ensure future investments
- Clarify the Human Factor roadmap from current to future operations

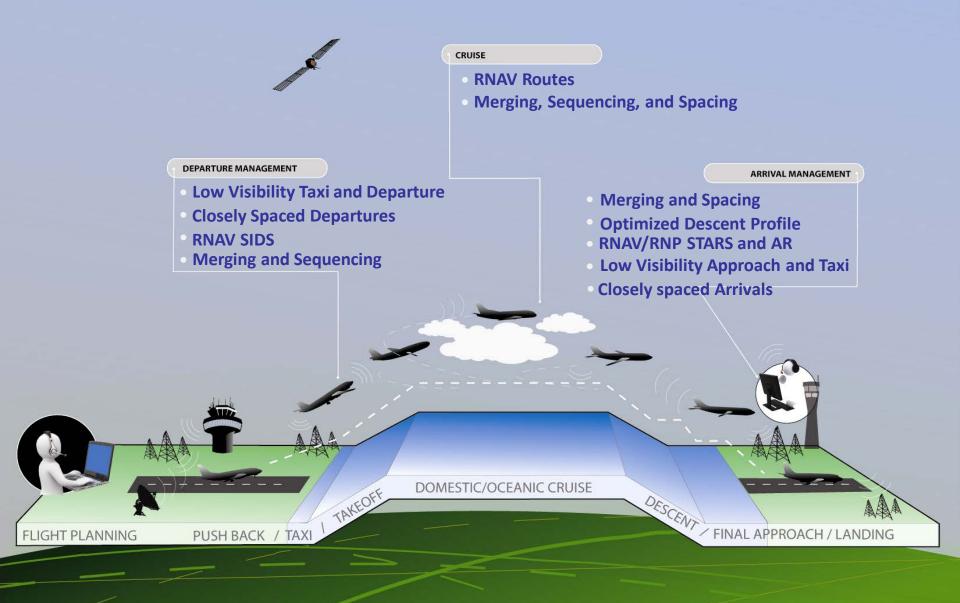
Stakeholder Operations

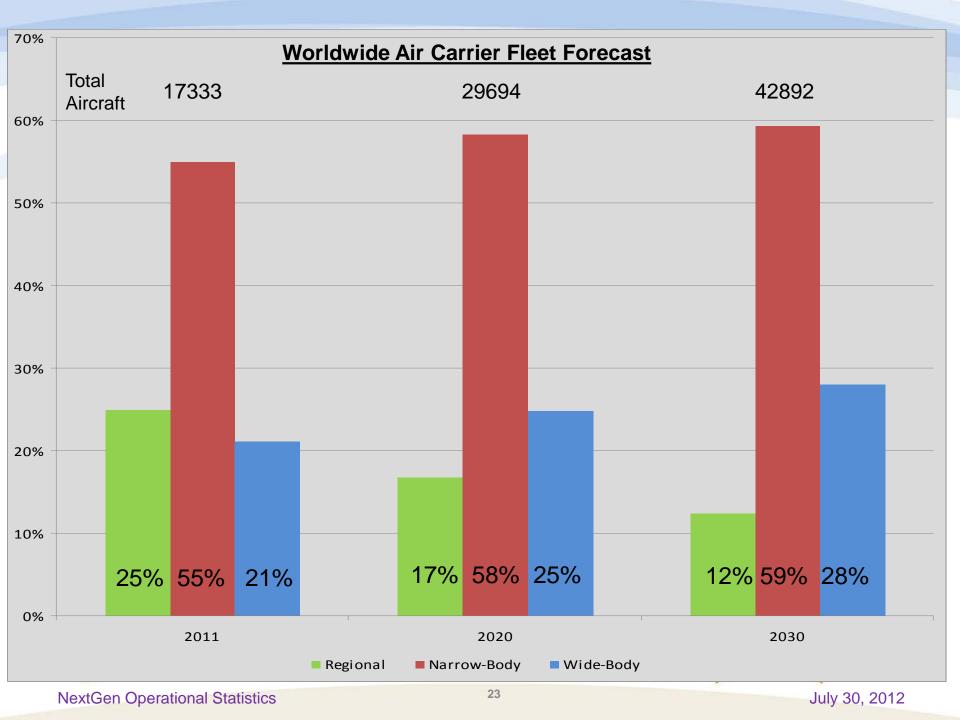
OTA: Boeing

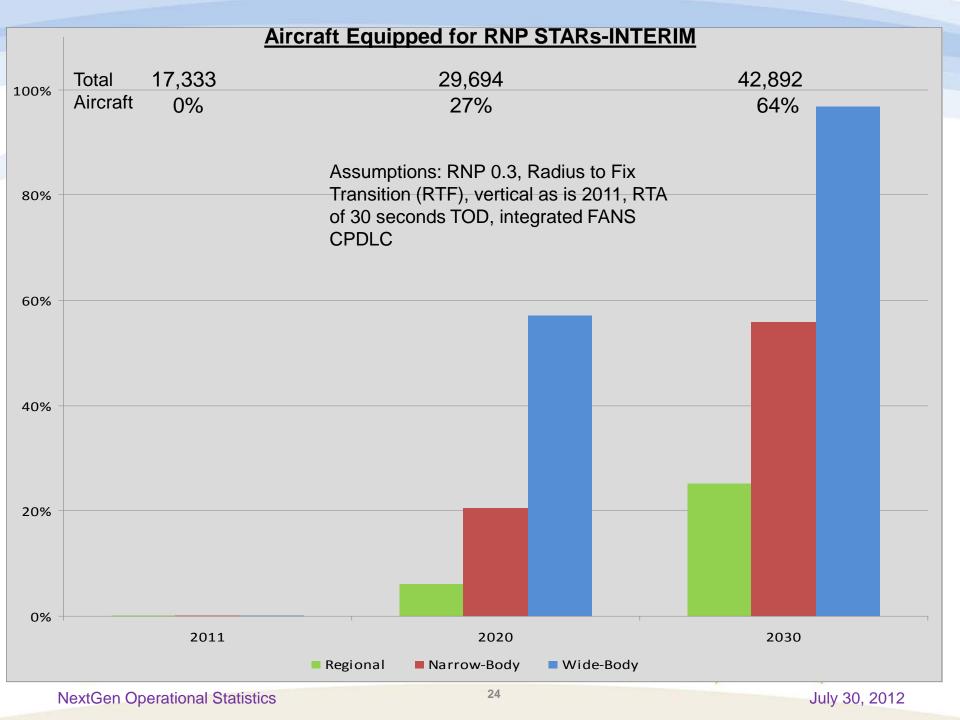
POC: Boeing, Airbus, Embraer, Bombardier

POP: Apr 2010 – Aug 2012

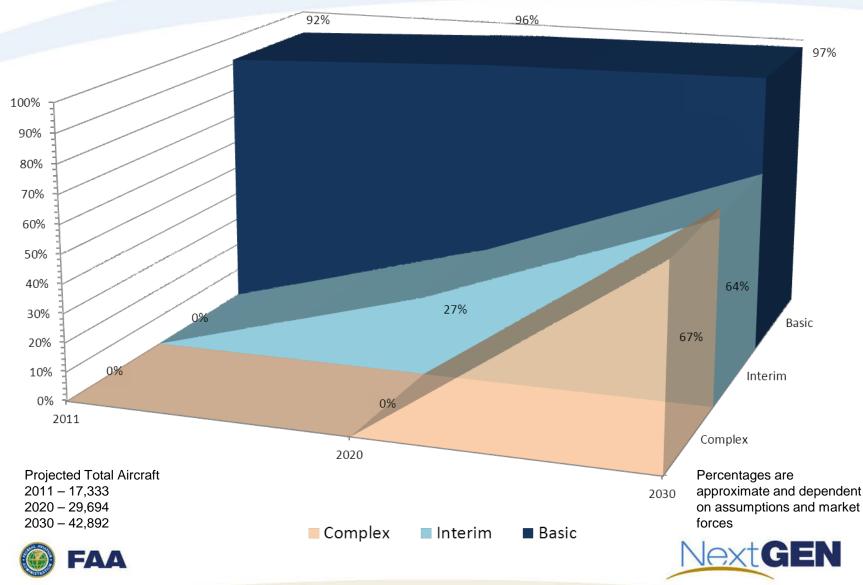
1) Where does Aviation Community Want to Go?







Aircraft Equipped for RNAV/RNP STAR

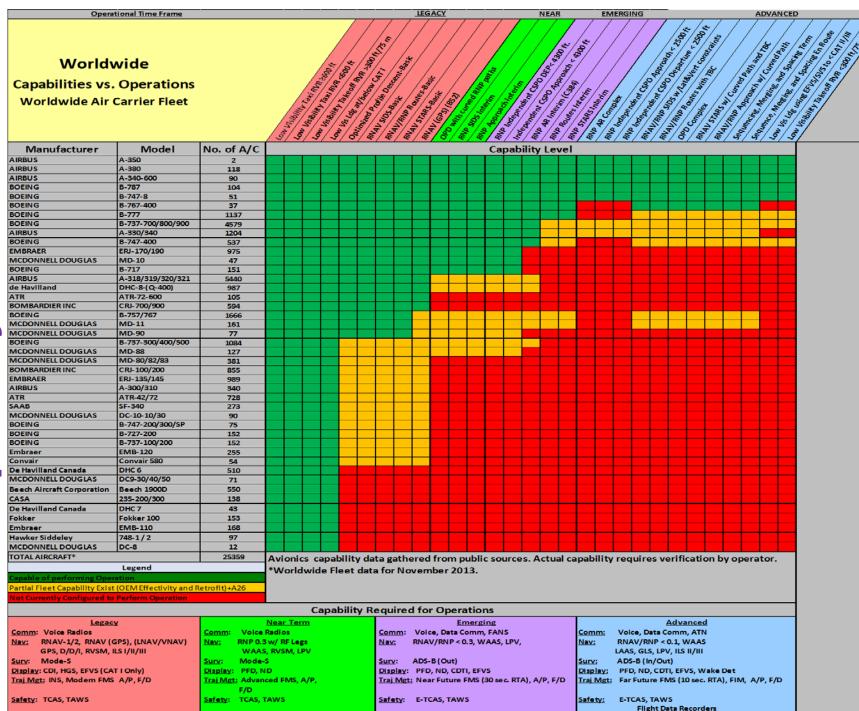


Domain Readiness

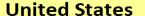
Contract: CSSI

POC: Gary Schaffer, Jerry Whittaker (AvVets LLC)

POP: Oct 2010 – Sept 2015

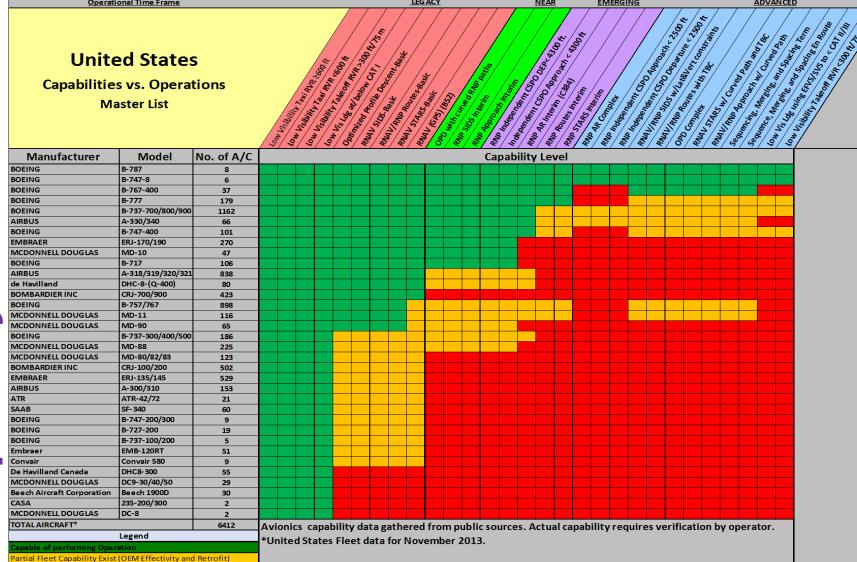


LEGACY



Operational Time Frame

Capabilities vs. Operations Master List



LEG ACY

NEAR

EMERGING

ADVANCED

Legacy

Capability Required for Operations

Comm: Voice Radios RNAV-1/2, RNAV (GPS), (LNAV/VNAV) GPS, D/D/I, RVSM, ILS I/II/III

ot Currently Configured to Perform Operation

Mode-S

Display: CDI, HGS, EFVS (CAT I Only)

Trai Mgt: INS, Modern FMS A/P, F/D

Safety: TCAS, TAWS

Voice Radios Comm: RNP 0.3 w/RF Legs WAAS, RVSM, LPV Mode-S Surv:

Near Term

Display: PFD, ND

Safety: TCAS, TAWS

Traj Mgt: Advanced FMS, A/P,

Voice, Data Comm, FANS RNAV/RNP < 0.3, WAAS, LPV, Nav:

Surv: ADS-B (Out) Display: PFD, ND, CDTI, EFVS

Safety: E-TCAS, TAWS

Trai Mgt: Near Future FMS (30 sec. RTA), A/P, F/D

Emerging

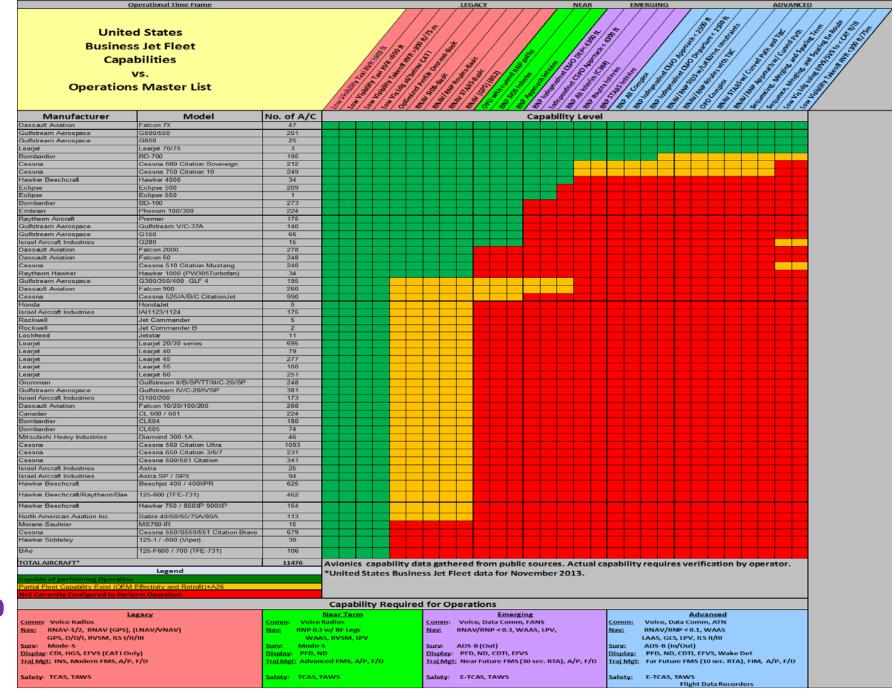
Voice, Data Comm, ATN Comm: RNAV/RNP < 0.1, WAAS Nav: LAAS, GLS, LPV, ILS II/III ADS-B (In/Out) Surv:

Display: PFD, ND, CDTI, EFVS, Wake Det

Traj Mgt: Far Future FMS (10 sec. RTA), FIM, A/P, F/D

Advanced

Safety: E-TCAS, TAWS Flight Data Recorders



LEGACY

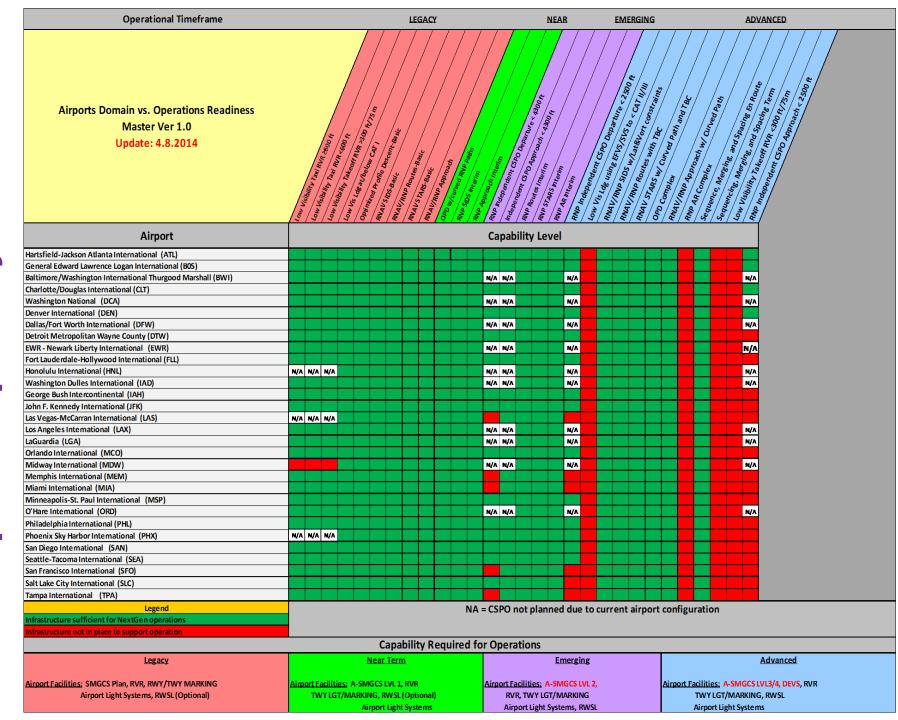
NEAR

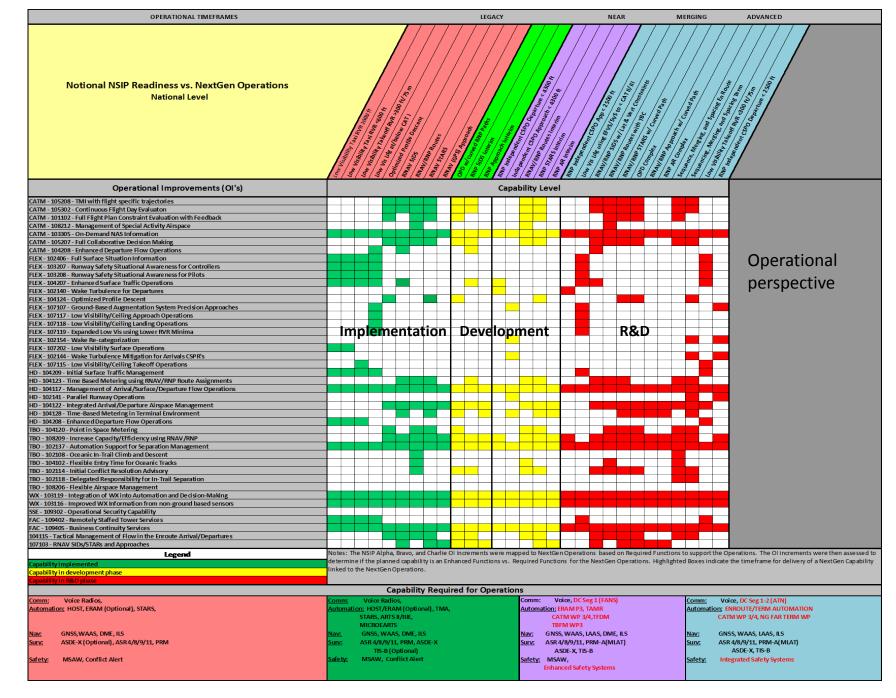
MERGING

ADVANCED

OPERATIONAL TIMEERAMES

Developed by FAA Air-Ground Team, ANG-D3, Ronald.L.Stroup@faa.gov





Aviamatics

Contract: SEATEC

POC: Tim Rider, Peter Morton, John Walker, Gelen Muse, Dr. Katrina Hur

POP: Jan 2010 – July 2010

Early Work –

SWIM Air

Contract: CSSI

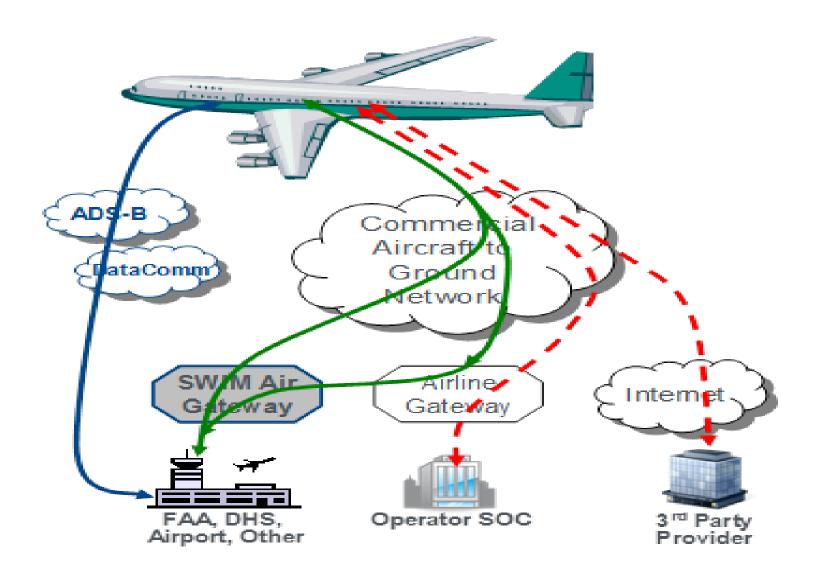
POC: Gary Schaffer, Jerry Whittaker (AvVets LLC)

POP: Oct 2010 - Sept 2015

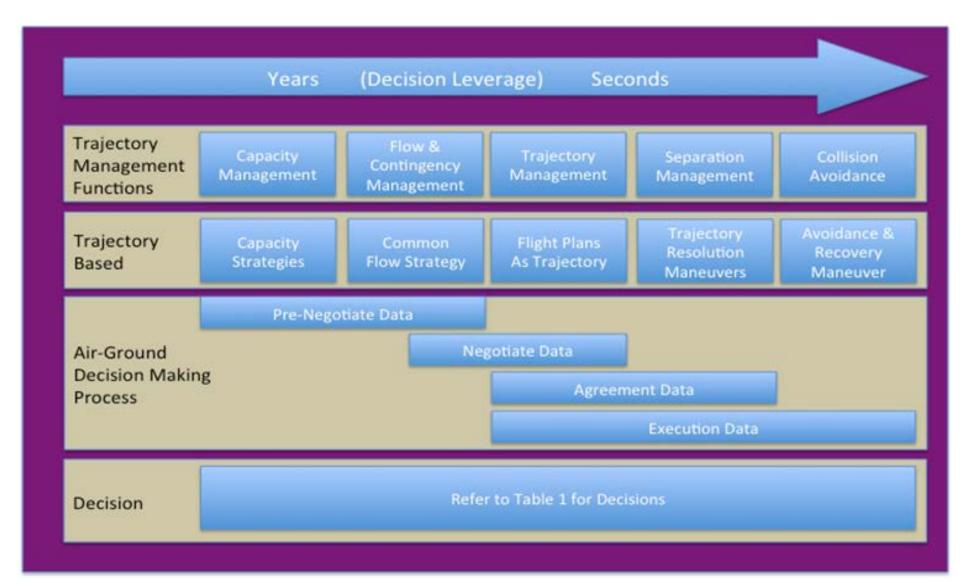
Early Work –

- Link analysis
- Air-Ground Data Exchange Framework

SWIM AIR Scope

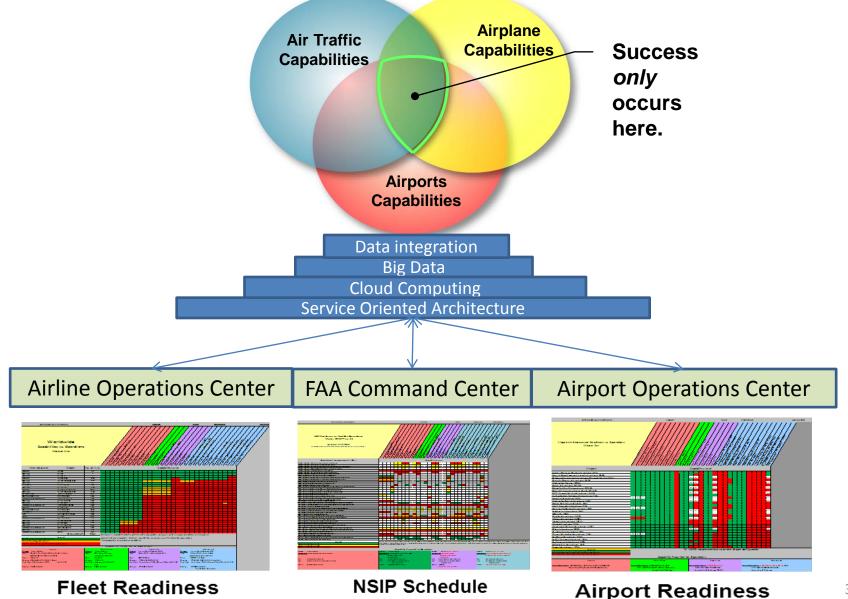


A-G Data Exchange Framework



ATM Functions	Decisions	Required Data Elements
1. Capacity Management	ANSP: 1.) To determine available resources and allocation to meet anticipated demand (i.e. Airspace, Airport, Sector Capacity, Workload, etc.) 2.) To implement Capacity Management initiatives and enhancements to maximize capacity and maintain throughput.	 NAS Resources (Airspace, Facilities, Airports, Personnel, etc.) NAS Capacity & Performance Objectives Schedules with route information Constraints (Terrain, Restricted Airspace or SUA's, etc.)
	A/C Operators: To schedule operations based on operator objectives and available NAS resources and capacity.	
2. Flow & Complexity Management	 ANSP: 1.) To develop, implement, and execute Traffic Management Initiatives to maintain throughput. 2.) To determine when to terminate Traffic Management initiatives. A/C Operators: 1.) To request optimal routing for operator goals. 2.) To participate in determining Traffic Management Initiatives and Flow Complexity Management initiatives. 	 NAS Capacity (i.e. Airport, Airspace, Runways, etc). Aircraft flows (i.e. all A/C flight plans, route & intent Information). Constraints (WX, Terrain, Traffic Congestion Surface & Airborne, Restricted Airspace or SUA's, etc.)
3. Trajectory Execution	ANSP: 1.) To approve or amend the aircrafts requested or intended trajectory based on known constraints or traffic. 2.) To process and forward flight plans. A/C Operators: 1.) To file or amend a trajectory-based flight plan with ANSP. 2.) To accept ANSP approved flight plans.	 A/C Identification A/C Performance Route & intent Information Constraints (WX, Terrain, Traffic Congestion - Surface & Airborne, restricted Airspace or SUA's, etc.)
4. Separation Management	ANSP: 1.) Is separation maintained in accordance with FAA Order 7110.65 Separation Standards? 2.) Issue / amend Clearances (short-range, long-range) and ensure accuracy. 3.) Issue instructions, traffic alerts, taxi routes, surface advisories, determine sequence (arrival/ departure) 4.) Approve delegated Separation operations. A/C Operators: 1.) Request, accept, or refuse Clearances from ANSP. 2.) Request to amend trajectories from ANSP. 3.) Request and accept	 A/C Identification Surveillance Data- Surface & Airborne 7110.65 Separation Standards All a/c route & intent information Aircraft performance Terrain & Airspace Constraints
5. Collision Avoidance Management	delegated separation. ANSP determines a response to an aircraft executing a TCAS RA or TAWS warning. A/C Operators: The pilot executes TCAS RA or TAWS Instruction and notifies ANSP	 A/C Identification with Intent Terrain Information Traffic Information - Surface & Airborne Surface Obstacles TCAS RA or TAWS Alert

Enterprise Network Enabled Operations



Aviamatics Final Thoughts

Identify what we (air transportation community) wants to accomplish and what data is needed to support that vision.

Identify current domain capabilities and applicable operational information.

Develop a concept to understand and define how information can be and will be used by the stakeholders.

Recognized the key deficiencies in achieving the goal.

Develop a Roadmap based on proper system-of-system management that leverages SOA and cloud computing and Big Data capabilities.

Controller Aware Capability

Contract: CSSI

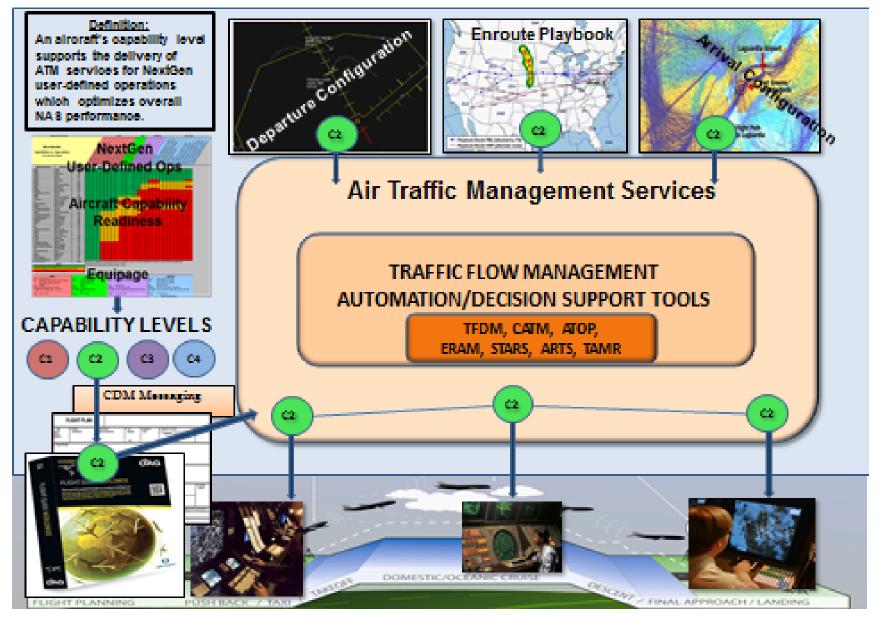
POC: Gary Schaffer, Jerry Whittaker (AvVets LLC)

POP: Oct 2010 – Sept 2015

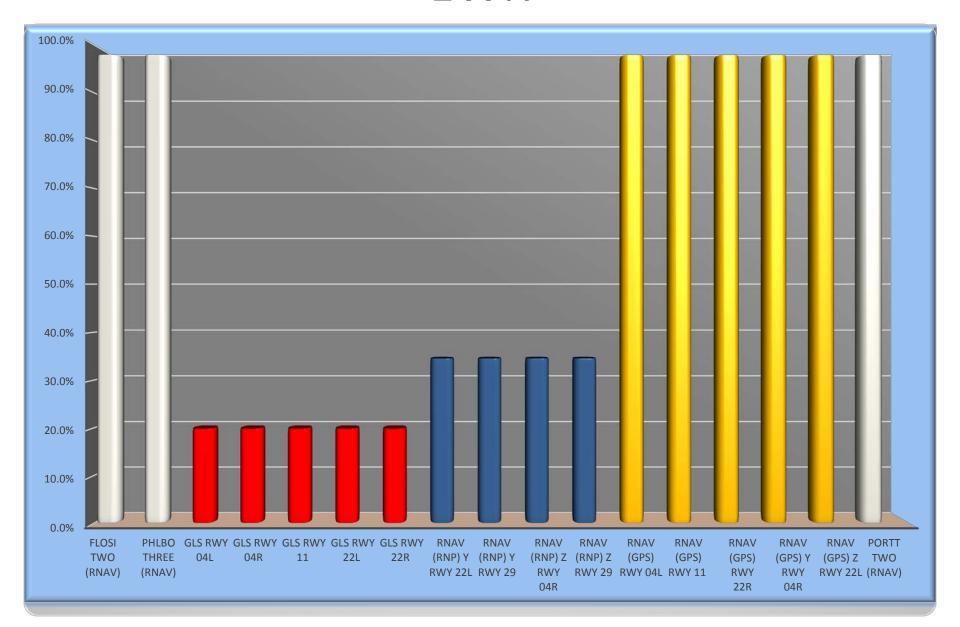
Operational Analysis & Investment Path

	Legacy Operations	Near-term Operations	Emerging Operations	Advanced Operations
Capability	C-1	C-2	С3	C-4
Operations	 Low Vis Taxi RVR > 600 ft. Low Vis Taxi RVR < 600 ft. Low Vis Takeoff RVR > 300 ft. Low Vis Landing below Cat I OPD - Basic RNAV SIDS - Basic RNAV STARS - Basic RNAV (GPS) - Basic RNAV Routes - Basic 	OPD with curved path RNAV SID –Interim RNP Approach-Interim	 RNP Independent CSPO Departure < 4300 ft. Independent CSPO Approach < 4300 ft. RNP AR - Interim RNAV Routes - Interim RNP STARS - Interim 	 RNP AR – Complex RNP Independent CSPO Approach < 2500 ft. RNP Independent CSPO Departure < 2500 ft. RNAV/RNP SIDs w/Lat‖ constraints RNAV/RNP Routes with TBC OPD-Complex RNAV STARS w/curved path & TBC RNAV/RNP Approach w/curved path Term: Merging, Seq. & Spacing Enroute: Merging, Seq. & Spacing Low Vis Landing using EFVS < Cat II/III Low Vis Takeoff RVR < 300 ft.
Airborne Equipage	Comm: Voice Nav.: RNAV 1 / 2, RNAV(GPS) LNAV/VNAV, GPS, D/D/I, RVSM, ILS I/II/III Surv: Mode-S Display: CDI, HGS, EFVS (Cat I only) Traj mgt.: INS, Modern FMS, A/P, F/D Safety: TCAS, TAWS	Comm: Voice Nav: RNAV/RNP 0.3 w/RF Leg, WAAS,RVSM, LPV, ILS I/II/III Surv: Mode-S Display: PFD, ND Traj mgt.: Advanced FMS, A/P, F/D Safety: TCAS, TAWS	Comm: Voice, Data Comm/FANS, Date Recorder Nav: RNAV/RNP <0.3, WAAS, LPV, ILS I/II/III Surv: ADS-B (out) Display: PFD, ND, CDTI, EFVS Traj mgt.: Near Future FMS (30 sec RTA), A/P, F/D Safety: E-TCAS, TAWS	Comm: Voice, Data Comm/ATN, Data Recorder Nav: RNAV/RNP < 0.1, WAAS, LAAS, GLS, LPV, ILS II/III Surv: ADS-B (in/out) Display: PFD, ND, CDTI, EFVS, Wake Det. Traj mgt.: Far Future FMS (10 sec RTA), FIM, A/P, F/D Safety: E-TCAS, TAWS

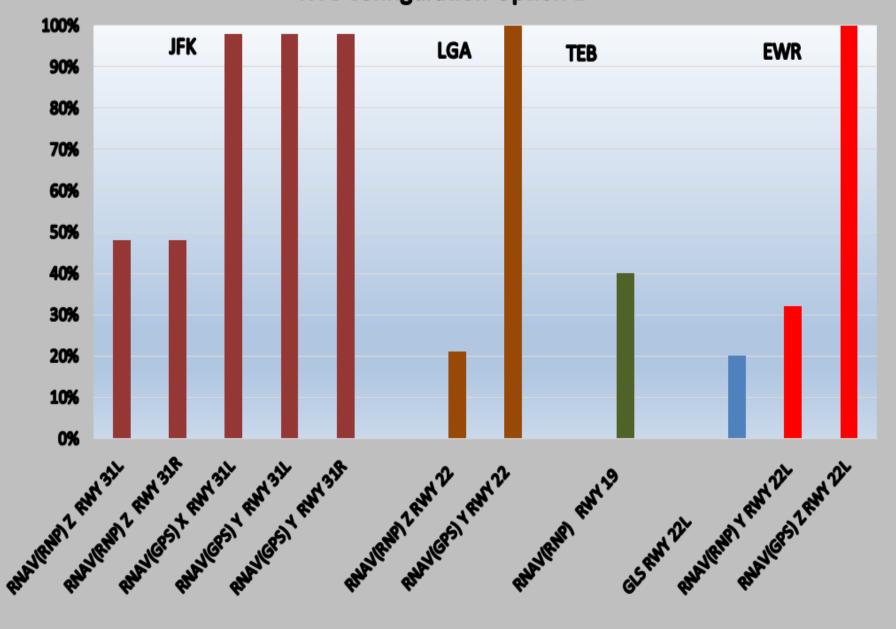
CAPABILITY-BASED ATM OPERATIONS



EWR







Trends

Contract: CSSI

POC: Gary Schaffer, Jerry Whittaker (AvVets LLC)

POP: Oct 2010 – Sept 2015

NextGen Stakeholder Trends

- Airlines have moved from an increasing market-share to a <u>maximizing profit</u> strategy and remain focused on <u>reducing</u> <u>operating costs</u>.
- <u>Stakeholder reluctance to invest uncertainty</u> due to rising fuel prices, emissions regulations, availability of mature technology. Industry is <u>targeting investments with minimal dependency</u> on other stakeholders efforts:
 - OEM's designing and building aircraft with composites that are more fuel efficient, environmentally friendly and move D-checks from every 6 yrs. to 10/12 yrs.
 - Terminal upgrades, introduction of passenger entertainment (wi-fi), upgrading of overhead bins to improve customers flying experience (CY12 - \$870M)
 - Incorporation of blended-wing and wing-lets designs to improve fuel efficiency by 20%.
 - Rulemaking for runway safety zones and ICAO Emissions Framework will likely drive investments prioritization.
- Airport privatization appears to be evolving. The trend the past couple of decades has been taking on more service
 contracts, management contracts, and "finance-build-operate-transfer". This will put even more pressure successfully
 executing a collaborative approach to NextGen as the <u>airport business case will move away state and local set of
 criteria to pure privatization criteria</u>.
- Airlines will find satellite-based in-flight entertainment appealing because they are increasingly <u>seeking other revenue</u> <u>sources</u> that will require more broadband bandwidth, including streaming videos, online shopping, booking hotels and local destination coupons. This is a potential opportunity to develop an overall NextGen information exchange concept to share much needed data/information to support emerging and advanced NextGen capabilities.
- SESAR Master Plan which was supposed to be up a running in 2020, now has a revised date of 2030. Consolidation of
 Functional Airspace Blocks has not been completed. The EU has announce a revised plan dubbed SESII+. <u>Technology is
 devolving from the center to the edge</u>, <u>services are being re-validated and allocated</u> between central and regional
 control as Europe recognizes technology as an enabler of <u>capabilities to support user services and needs</u>.
- Environmental Market-Based Measures (MBM) will become the driver for aircraft and airline investments. <u>ICAO will</u>
 establish MBM limits by 2016 and go into effect in 2020. Operators will seek to reduce environmental footprint
 (noise, emissions, and fuel burn) below the limits to secure credits. Some <u>credits will be banked</u> to offset older fleet operations until newer replacements and some <u>credits will be sold</u> to add a new revenue source.

Enterprise Risks

Contract: Volpe – PDA Associates

POC: Paul Abramson

POP: 2010 - 2011

Contract: BAH

POC: Jay Pollack

POP: 2012 - 2013

Risk Category Alignment

Summary Risks -directly impacts NextGen objectives by affecting more that one portfolio, or program, or domain, or cannot be completely addressed by a single organization.

Enterprise

NAS Performance & Benefits Operational Considerations Integration Equity of Stakeholders Stakeholders and Users Social/Economic

Portfolio Risks directly impacts a single portfolio and can be completely addressed by one portfolio team.

Resources Cost System performance Funding
Organization
Enablers
Environment

Harmonization

Schedule Progress Interoperable Technology

Program

Portfolio

Challenge	Mitigation
ERAM - (NextGen, Safety) - This is critical to get in place with the right functionality and performance level for current operations, NextGen and Safety. ERAM needs to provide the baseline capability currently in "HOST" and mitigate "HOST" deficiencies before we can look at adding new capability for NextGen. However, it is important to understand the needed NextGen capabilities so Automation can evolve in a cost effective manner.	 Develop a get-healthy plan to provide the core functionality to maintain current operational performance. Identify core emerging and advanced functionality needed to meet NextGen performance targets and allocation across the air transportation domains (Aircraft, Airspace, Air Traffic, and Airports). Develop and execute the automation modernization plan to align with operational stakeholders needs
Standards - (NextGen, Safety) - To date standards have been federated among systems and domains. Development of cross domain standards (air and ground systems) would ensure complementary capabilities are aligned across the domains.	 Work with Govt-Industry standards bodies to close the gap and define capability requirements Update NextGen standards gap analysis (Navigation, Communications, Surveillance, Automation, and Safety) to meet NextGen capability performance targets. Allocate capability requirements across the domains.

Challenge

Enterprise Integration -(NextGen, Safety) - In development of the NextGen strategy, focus was placed on technology (equipage based) driving future capabilities of the NAS. In retrospect, a more functional/operations based approach could align cross organizational readiness for NextGen capabilities. This will provide a pathway to transform the NAS and takes into account the entire air transportation communities perspective. It also allows for natural market forces to drive equipage rather than new rules.

Organizational Optimization - (NextGen, Safety) - Define clear and concise set of roles and responsibilities across the FAA to support the planning, development, operations, and sustainment of services to our operational stakeholders. We have become focused on each organizational elements becoming self-sufficient leading to duplication of efforts. In the current environment we are spending too much effort responding to the IG and GAO as opposed to defining our work to meet the needs of operational stakeholders.

Mitigation

- Conduct trade-space to identify supporting capabilities and enabling technology candidates
- Apply comprehensive and balanced programmatic, financial, and systems engineering best practices to NextGen implementation.
- Work with Govt-Industry to update and validate
 Operational Capabilities analysis that aligns NextGen
 operational improvements along the operational
 stakeholders needs as opposed to acquisition
 bandwidth.
- Update and validate operational implementation plans for metroplex and individual facilities
- Develop a services implementation roadmap defining the inputs, processes, and outputs for each organizational element. This will provide roles and responsibilities, scope, interdependencies of each of the organizational team members to delivering services to our air transportation operational stakeholders.
- Define the knowledge, skills and experience (KSE's)
 needed to support each of the organizational
 elements and identify the knowledge, skills and
 experience of FAA personnel to align personnel and
 organizational KSE's

Rey Chancinges Willigation 5				
Challenge	Mitigation			
APNT - NextGen's capabilities and GPS vulnerabilities remain a critical risk. There is no clear data to determine if the current FAA alternatives meet the minimum level of functionality and performance needed to minimize the operational impact of a GPS outage that would affect data communications, ADS-B, and PBN enabling technologies. There appears to be a disconnect between what our international partners and other government agencies are either doing or considering.	 The legislation passed by the House authorizes DHS to partner with public or private entities to build a system that would not only backup GPS, but also work indoors, underground and underwater — all characteristics of long-wave Loran technology. The FAA needs to determine what PNT performance level can be achieved by the current alternatives under consideration and if the impact is sufficient to maintain air transportation operations 			
<u>PBN Baseline</u> - Currently there is a gap between operational stakeholder needs and NextGen efforts resulting in limited to no value to the air transportation community. This gap results from OI Increments having no common context to drive complementary capability functions and performance levels across the domains.	 Recommends the establishment of a baseline PBN performance level for each phase of flight: Oceanic RNP Routes – RNP 4.0; Arrivals RNAV STAR – RNAV 1.0; Approach RNAV (GPS) – RNP 1.0 / RNP 0.3; Departures RNAV SID – RNAV 1.0; En route RNAV Routes – RNAV 2.0 PBN procedures being implemented at an airport or metroplex location should focus on procedures aligned with the predominate airport runway operating configuration; the performance level required by the procedure should align with the locations fleet performance level; the procedures if not being implemented as part of a complete airspace re-design effort should complement local operating rules, constraints 			

and LOA's; the procedures should have minimums equal to or

better than existing procedures.

Challenge Mitigation

Environmental Footprint - ICAO is working on Market-based Measures (MBM) due to be published in 2016 and go into effect in 2020. NextGen will continue to compete for operational stakeholder investment funding. NextGen and its enabling technologies have been associated with capacity and efficiency benefits. Many of the NextGen enabling technologies are optional equipment as opposed to baseline equipment (ADS-B In – Interval management, visual separation, surface, ITP) to support current and near-future operations and their benefits. Airlines with a footprint below ICAO's standard could see this as a potential revenue stream and supporting a strong business case.

- Identify NextGen operations and associated domain enabling factors that would provide a reduction in the environmental (noise, emissions, fuel burn) footprint for aviation.
- The ANSP's can enable environmentally friendly operational capabilities (continuous climb from destination, issuing flight trajectories before pushback, transiting military training areas, block flight levels, direct routing to destination, and continuous descent to destination). These types of ANSP capabilities correspond to Q and T routes, 30-30 Oceanic operations, and RNAV STAR (OPDs).
- See the Air-Ground Teams Quick Look Report on Leveraging NextGen to enable a reduction in the Environmental Footprint of Aviation.

Accomplishments

2010

- SWIM Program is targeting SWIM Air Conops for segment 3.
- ICAO/IATA interested in combining forces to share data that links operations to equipage to support data-driven decision-making.

2011

 ICAO Global CNS Block Upgrade proposes a suite of technologies to support user needs that leverages latent capabilities while providing a transition plan to introduce new capabilities

2012

- Provided NY and Grand Metroplex analysis to airports to support NY capacity study
- NextGen incorporating Airports planning into NSIP
- SESAR ATM Master Plan breaks down by aircraft/ANSP/airports

2013

- Equipage-aware TFM Conops has incorporated our capability-based operations and scenarios into the latest draft Conops to support CATM WP2 and WP3
- FAA looking at NextGen rulemaking a suite of technologies aligned with OEM timelines
- BEBS Workplan on JFK and MDW
- APO Strategic Policy issues were derived from the A-G roadmap

2014

- IATA looking at regional fleet capability and have asked for our data. Sent them world-wide, domestic and Atlanta fleet readiness sheets
- DOT Transportation Research Board asking for more information on domain readiness to align R&D with needs.
- NASEA looking to incorporate other domain dependencies into EA.

Funding Issues

- Operations-based Team (CSSI)
 - SME's
 - Controller (tracon, tower)
 - Pilot/Engineer (Commercial, Business, GA)
 - Airport planner (Federal Employee)
- Funding depletion: Approximately Sept 2014
- Outreach Support Conferences and meetings

Acronyms

- ADS-B Automatic Dependent Surveillance Broadcast
- AGT Air Grount Team
- ATC- Air Traffic Control
- EUROCAE European body to develop aviation technical standards
- GA General Aviation
- ICAO International Civil Aviation Organization
- MOC Metroplex Operational Capability
- NAC NextGen Advisory Committee
- NAS National Airspace System
- NextGen Next Generation Air Transportation System
- NOC National Operational Capability
- OI Operational Improvement
- OPD Optimized Profile Descent
- R&D Research and Development
- RNAV/RNP Area Navigation/Required Navigation Performance
- SESAR Single European Sky Air Traffic Management Research
- USG United States Government