Workshop 3 & 6:
FAA Data and Forecasts Workshop

- **Lead: Nan Shellabarger**, Director, FAA Office of Aviation Policy and Plans

- **Mike Lukacs,** Deputy Division Manager, Forecast and Performance Analysis Division, FAA Office of Aviation Policy and Plans

- **Dipasis Bhadra,** Supervisory Economist, Forecast and Performance Analysis Division, FAA Office of Aviation Policy and Plans

Nan Shellabarger, Director, FAA Office of Aviation Policy and Plans

Nancy E. Shellabarger was named the Federal Aviation Administration's (FAA) Executive Director of Aviation Policy and Plans, APO-1, in December 2010. She is responsible for setting direction and overseeing operations for the FAA's Policy organization. The office provides economic, policy analysis, and planning services.

Ms. Shellabarger joined the FAA in 1997 as Manager of the Planning Analysis Division, where she had direct responsibility for facilitating agency-wide strategic planning, developing long range aviation forecasts, and analyzing airline delays. She previously worked at United Airlines headquarters in Chicago for 13 years and held variety of financial management and operations research positions. Previously, she worked as a cost and financial analyst in the steel industry.

Ms. Shellabarger holds a master's degree in business administration and a Bachelor of Science from the University of Michigan, as well as a private pilot certificate with an instrument rating. She was an awards recipient for the Secretary's Gold Medal Award, Department of Transportation Strategic Planning Team, and United Airlines Flight Operations Annual award.

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Mike Lukacs, Deputy Division Manager, Forecast and Performance Analysis Division, FAA Office of Aviation Policy and Plans

Michael Lukacs is the Deputy Division Manager for Forecasting and Statistics within the Office of Aviation Policy and Plans. The division is responsible for the development of the FAA's UAS Forecast, Terminal Area Forecast (TAF) and the FAA Aerospace Forecast. These products provide forecasts of passenger demand and aviation activity in the United States at both a national and airport level. For the past decade, he has been involved with unmanned aircraft from either a forecasting or economic analysis perspective. Mr. Lukacs has a B.A. in economics from George Mason University and an M.A. in economics from American University.

Dipasis Bhadra, Supervisory Economist, Forecast and Performance Analysis Division, FAA Office of Aviation Policy and Plans

Dipasis Bhadra is a supervisory economist at the Federal Aviation Administration's Office of Aviation Policy and Plans (APO). In this capacity, Mr. Bhadra works closely with others within the APO undertaking new research, market analysis, and modeling existing and new users of the nation's airspace system. He has been closely involved in measuring and tracking the performance of the UAS users and their interactions with the manned air transportation.

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